County of El Paso, Texas

Comprehensive Annual Financial Report

For the Fiscal Year Ended September 30, 2013
VISION STATEMENT
“BUILDING ON OUR LEGACY, ILLUMINATING INNOVATION, and SUCCEDING BEYOND BORDERS”
Est. 1850
OVERVIEW

1. Discussion of Financial Position- includes External Audit Results, Revenue, Expenditure, and Fund Balance Trends
2. Impacts on current and future years
Entity-Wide Statement of Net Position

- **Assets**
  - Entity-wide assets totaled $474.3 mil. and decreased by $1.9 mil. or 0.40 percent.

- **Liabilities**
  - Entity-wide liabilities totaled $327.3 mil. and decreased by $8.6 mil. Or 2.57 percent from FY 2012.

- **Net Position**
  - Governmental & Business Type Activities Assets exceeded liabilities by $147 mil. (Total Net Position) and increased by $6.7 mil or 4.78 percent.
  - $136.2 mil or 92.65% represents governmental activities and $10.8 mil or 7.35% represents business type activities.
General Fund- Fund Balance, cont’d

FY 2013 Beginning balance

- Revenues and Transfers-In
  (Incr. $13.1 mil or 6.36%)
  $218.8 Mil.

- Expenditures, Transfers-Out
  (Increase $16.7 mil or 8.24%)
  $219.3 Mil.

- FY 2013 Rev-less Expend
  (Net Change in Fund Balance)
  ( $.5 Mil.)

FY 2013 Ending balance

$49.8 Mil.
Actual total fund balance $49.8 mil., which decreased by $.5 Mil. below 2012.
Of this total, the fund balance designated to balance the FY2014 budget was $13.1 mil., which leaves a total of $35.7 mil. undesignated, resulting in a ratio of 14.61% of the FY2014 General Fund budget of $244.2 mil.
*Taxes – Property ($128.4 million), Sales ($40.2 million), Other ($1.7 million)
## FY 2013 General Fund Revenue Analysis

<table>
<thead>
<tr>
<th>Source</th>
<th>2013 Actual</th>
<th>2012 Actual</th>
<th>Amount Increase / Decrease from FY 2012</th>
<th>% Increase / Decrease</th>
<th>2013 Actual as a % of Total Revenue &amp; Other Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tax Revenues</td>
<td>$170,339,849</td>
<td>$155,892,465</td>
<td>$14,447,384</td>
<td>9.27%</td>
<td>77.83%</td>
</tr>
<tr>
<td>Licenses and Permits</td>
<td>230,828</td>
<td>259,217</td>
<td>(28,389)</td>
<td>-10.95%</td>
<td>.011%</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>4,066,753</td>
<td>4,520,023</td>
<td>(453,270)</td>
<td>(10.03%)</td>
<td>1.86%</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>34,798,241</td>
<td>36,757,322</td>
<td>(1,959,081)</td>
<td>(5.33%)</td>
<td>15.90%</td>
</tr>
<tr>
<td>Fines and Forfeits</td>
<td>4,553,789</td>
<td>4,464,529</td>
<td>89,260</td>
<td>2.00%</td>
<td>2.08%</td>
</tr>
<tr>
<td>Interest</td>
<td>353,313</td>
<td>421,107</td>
<td>(67,794)</td>
<td>(16.10%)</td>
<td>.16%</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>2,832,645</td>
<td>2,389,866</td>
<td>442,779</td>
<td>18.53%</td>
<td>1.29%</td>
</tr>
<tr>
<td>Other Financing Sources</td>
<td>1,695,979</td>
<td>1,332,229</td>
<td>363,750</td>
<td>27.30%</td>
<td>.77%</td>
</tr>
<tr>
<td>Total Revenues and Other Sources</td>
<td>$218,871,397</td>
<td>$206,036,758</td>
<td>12,834,639</td>
<td>6.23%</td>
<td>100.00%</td>
</tr>
</tbody>
</table>
General Fund Expenditures

1. General Government, $37,258,714, 16.99%
2. Administration of Justice, $52,870,335, 24.11%
3. Public Safety, $113,737,194, 51.87%
4. Health and Welfare, $5,633,583, 2.57%
5. Resource Development, $312,440, 0.14%
6. Other Financing Uses, $5,420,622, 2.47%
7. Capital Outlays, $353,240, 0.16%
8. Public Works, $273, 0.00%
9. Culture and Recreation, $3,682,141, 1.68%

Total General Fund Expenditures: $204,336,960
<table>
<thead>
<tr>
<th></th>
<th>2013 Actual</th>
<th>2012 Actual</th>
<th>Amt Increase / Decrease from FY 2012</th>
<th>% Increase / Decrease</th>
<th>2013 Actual as a % of Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Government</td>
<td>$37,258,714</td>
<td>$34,400,799</td>
<td>$2,857,915</td>
<td>8.31%</td>
<td>17.00%</td>
</tr>
<tr>
<td>Administration of Justice</td>
<td>52,870,335</td>
<td>47,502,229</td>
<td>5,368,106</td>
<td>11.30%</td>
<td>24.11%</td>
</tr>
<tr>
<td>Public Safety</td>
<td>113,737,194</td>
<td>108,897,329</td>
<td>4,839,865</td>
<td>4.44%</td>
<td>51.87%</td>
</tr>
<tr>
<td>Health and Welfare</td>
<td>5,633,583</td>
<td>5,671,876</td>
<td>(38,293)</td>
<td>-.68%</td>
<td>2.57%</td>
</tr>
<tr>
<td>Resource Development</td>
<td>312,440</td>
<td>253,576</td>
<td>58,864</td>
<td>23.21%</td>
<td>0.14%</td>
</tr>
<tr>
<td>Culture and Recreation</td>
<td>3,682,141</td>
<td>3,481,027</td>
<td>201,114</td>
<td>5.78%</td>
<td>1.68%</td>
</tr>
<tr>
<td>Public Works</td>
<td>273</td>
<td>4,436</td>
<td>(4,163)</td>
<td>(93.85%)</td>
<td>0.00%</td>
</tr>
<tr>
<td>Capital Outlays</td>
<td>353,240</td>
<td>357,077</td>
<td>(3,837)</td>
<td>(1.07%)</td>
<td>0.16%</td>
</tr>
<tr>
<td>Other Financing Uses</td>
<td>5,420,622</td>
<td>2,011,956</td>
<td>3,408,666</td>
<td>169.42%</td>
<td>2.47%</td>
</tr>
<tr>
<td>Total Expenditures and Other Uses</td>
<td>$219,268,542</td>
<td>$202,580,305</td>
<td>$16,688,237</td>
<td>8.24%</td>
<td>100.00%</td>
</tr>
</tbody>
</table>
Note: Future deficits could arise if projected new cost increases are incurred without identifying new funding sources.
Impacts for future years

- Actively monitor economic impacts on revenue trends and possible future negative legislative impacts
- Budget Level Funding-Special Budget Workshops between departments and County Auditor as warranted (Identify and focus on areas of project completion and new operating costs, utility and gas costs, training, capital needs)
- Assess revenue enhancement to collection on assessments (Monitor Revenues and Misdemeanor Scofflaw, IPLOW)
- Timely use of existing bond proceeds for eligible projects.
- Identify and assess future capital needs (CIP)
- Continued monthly financial updates to Comm. Court
Impacts for future years-Cont.

- Formalize the County’s Comprehensive 5-Year Capital Plan
- Other County Capital needs, Short-Term versus Long-Term and funding options.
- Other major capital needs-GTPOE
- Implementation of ERP (Financial, Purchasing, Budget, HR and Payroll)
- Planned future special work session with the Comm. Court regarding ERP Budgeting, policies and procedures.
**Current Budget Process**

- Commissioners Court Recommendations and Final Budget Adopted
- Preliminary Meeting with Court
- County Auditor meetings with Depart.
- Auditors Reports Results of Budget Meetings with Depart.
- Recommendations Submitted to Court and Budget Hearings Set*

*Budget Hearings with Commissioners are only scheduled with those departments requesting changes in personnel and those that are in disagreement with County Auditor recommendations.*
Comments and Questions