

EL PASO COUNTY, TEXAS



2024

ANNUAL OPERATING BUDGET

CREATED BY THE BUDGET & FINANCE
DEPARTMENT

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For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morrill

Executive Director

The Government Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to El Paso County, Texas for its annual budget for the fiscal year beginning October 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

TABLE OF CONTENTS

INTRODUCTORY REPORTS	
Budget Message	7
Economic Conditions and Outlook	8
Principal Issues Facing El Paso County	10
Action Taken Towards Future Results	17
Strategic Planning Process	18
Vision Statement, Mission, Core Values	19
Goals	20
Impact of County Adopted Tax Rate on the Average Homestead	24
Differences in 2024 Budget when compared to 2023	25
Acknowledgements	26
About El Paso County	27
Narrative on County Government	28
Financial Strategy	30
Executive and Budget Summary	38
All Funds-Fund Balance Impacts	39
El Paso County Financial Policies	40
Fiscal Overview	57
Basis of Budgeting and Accounting	58
Fund Structure	59
Texas Budget Law	61
Formulation of the Budget	62
Budgetary Calendar for Fiscal Year 2024	64
El Paso County Commissioners Court by Precinct	67
Account by Program and Organizational Type	68
Directory of Principal Offices (By Name, Title, Location and Phone	73
Budget Summary All Fund Types of Revenues and Appropriations	77

REVENUES (SOURCES)	
Budget Summaries – Revenues/Sources	78
Budget Revenue Comparison with Fiscal Year 2022 Actuals	79
Overview and Description of all Major Revenue Sources	80
Overview and Description of Non-Major Revenue Sources	83

TABLE OF CONTENTS

APPROPRIATIONS/EXPENDITURES (USES)	
Budget Summaries-Appropriations/Expenditures	103
Operating Budget Comparison with Fiscal Year 2022 Actuals (All Fund Types)	104
Actual Expenditures by Fiscal Year - By Program (All Funds)	105
General Fund Summary	109
Budget Summary for Fiscal Year 2024 by Character	111
Administration of Justice	113
Culture and Recreation	157
General Government	168
Health and Welfare	226
Public Safety	248
Public Works	287
Resource Development	297
Special Revenue Fund Type	308
Debt Service	397
Debt Services Fund Type	398
Schedule of Outstanding Bonded Indebtedness	400
Capital Projects	412
Capital Project Funds	413
Capital Project Fund Type	416
Capital Project Expenses	421
Capital Projects in Progress	426
Other Funds	444
Enterprise Fund Type	445
Grants Fund Type	448

APPENDICES, GLOSSARY AND INDEX	
APPENDICES	451
Appendix A	452
Authorized Listing Full Time Equivalent Positions	453
List of Changes in Authorized Positions	463
Appendix B	465
Commissioners Court Order Approving the AD Valorem Property Tax Rate for FY2024	466
Appendix C	470
Commissioners Court Order Approving the Operating Budget for the Approval of the FY2024 Budget, Fiscal Year Beginning October 1, 2023	471
Appendix D	474
Demographics and Other Statistics	475
Appendix E	493
Synopsis of Budgeted Funds (Fund Descriptions)	494

TABLE OF CONTENTS

APPENDICES, GLOSSARY AND INDEX, cont.	
Appendix F	503
Departmental/Fund Relationship	504
GLOSSARY	505
Definitions of Frequently Used Terms	506
Definitions of Acronyms	516
Summary of Changes: Proposed to Adopted Budget	521
El Paso County Organizational Chart	68



BUDGET MESSAGE

BUDGET MESSAGE

ECONOMIC CONDITIONS AND OUTLOOK

El Paso, Texas, stands out as a thriving economic hub, having the largest employment in the Texas border region. In 2022, the El Paso Metropolitan Statistical Area (MSA) employed 333,400 individuals, surpassing other border MSAs such as Laredo (107,000), and McAllen (288,900). This employment strength positions El Paso MSA as a critical player in the regional economy, indicating a robust job market that contributes significantly to the livelihoods of its residents and beyond.

Its strategic location as a trade gateway significantly fuels El Paso's economic performance. The El Paso ports of entry were pivotal in facilitating a staggering \$102.8 billion in trade in 2022, solidifying its status as the second-largest trade hub along the U.S.-Mexico border.

The economic vitality is reflected in trade and the income levels of El Paso residents. From 2010 to 2022, the average annual wages in El Paso County increased from \$32,817 to \$46,001 (40.2%). This upward trend outpaced Webb County, which had an increase of \$30,777 to 42,755 (38.9%), and Hidalgo had an average annual wage increase from \$28,970 to \$39,975 (37.9%) within the same year range. This shows a positive trend that could attract further investments to El Paso County. The county's appeal to entrepreneurs and businesses is enhanced by its consistent outperformance in average annual wages compared to other border counties.

El Paso's financial health is further evidenced by its remarkable growth in sales tax collection. Between 2019 and 2022, the city experienced the largest absolute growth among listed cities in Texas, witnessing a substantial increase of \$31,640,780. Laredo recorded the second-largest absolute value of \$12,892,091 during the same period. The growth rate of El Paso, 33.00% during this period, surpassed that of Laredo, solidifying El Paso's position as an economic powerhouse with a flourishing retail sector. Noteworthy is El Paso County's commitment to higher education, with a remarkable surge of 68.2% in individuals obtaining a bachelor's degree or higher from 2019 to 2022. This surpasses Hidalgo County (32.3%) and Webb County (41.8%), indicating a dedication to fostering a highly educated workforce that can contribute to the county's continued economic growth.

In summary, El Paso's economic resilience, trade prominence, and educational advancements depict a county poised for growth, making it a compelling destination for businesses and individuals seeking opportunities for prosperity and growth.

POPULATION

El Paso sits strategically in the heart of the Southwest and as such, many businesses are attracted to the El Paso/Juarez region because of its location and incredible diversity. As of July 1, 2022, the U.S. Census Bureau estimated the County population at 868,763, up from 867,947 in 2021. The City of El Paso, the County seat, was last estimated in 2022, as having a population of 677,456. El Paso remains the sixth largest city in Texas and the 22nd largest city in the United States, larger than Boston, Detroit, and Las Vegas.

The Rio Grande River separates El Paso County from its neighboring Ciudad Juarez, Mexico. The City of El Paso metro area holds more than 2.5 million people, including our sister city of Ciudad Juarez, whose population is estimated to be over 1.5 million, making it the world's second largest bi-national metropolitan area on an international border behind San Diego. As a binational and multi-cultural exchange center, the Paso Del Norte region experiences a significant influx of pedestrians, personal and commercial vehicles at the El Paso, Tornillo and Santa Teresa Ports of Entry.

ROADWAYS

Funding for numerous roadway projects has been leveraged from the County's \$10 transportation fee assessed on all vehicles registered in the County. This revenue source is anticipated to generate approximately \$7.2 million this year. An inter local agreement between the County and the Camino Real Regional Mobility Authority allows for the funds to be managed and utilized to fund and leverage multi-million dollars toward roadway projects which will greatly assist the mobility needs of our community.

Additionally, the County has also established the El Paso County Mobility Project account which is used to leverage outside funding from the region for needed road projects throughout the County. In FY23, the County was awarded just over \$38.4 million for road, transit, and sidewalk projects. Once again, this year's goal will be to have several projects shovel ready to position the County to take advantage of any external funding that may become available.

ECONOMIC INCENTIVES

El Paso County is involved in strategic initiatives to foster economic growth through economic incentive programs such as the economic impact fund, tax abatements, and reimbursements to attract and expand businesses, contributing to its overall economic vitality by diversifying the county's tax base. These initiatives act as powerful drivers for job creation, elevating commercial property values, and fortifying per capita income. The inception of the Economic Impact Fund in Fiscal Year 2019, initially endowed with \$3 million, has experienced a substantial surge, exceeding a 220% increase, with the allocated funding for Fiscal Year 2024 reaching \$9.6 million. The rise in funding features the

program's pivotal role in amplifying economic growth and its commitment to its continual expansion.

In FY 2023, the county's targeted recruitment efforts generated an impressive \$97 million influx in capital investments, resulting in the establishment of over 685 new jobs within our community. These endeavors have effectively utilized training funds totaling \$115,000. This forward-looking strategy not only bolsters the adaptability and proficiency of our workforce but also aligns their skills with the evolving needs of industries drawn by these investments. Such proactive measures pave the way for a workforce poised to meet and exceed the demands of dynamic industries. These accomplishments underscore the county's proactive and strategic stance towards economic development by showcasing a business-friendly environment, robust infrastructure, and a skilled workforce. Collaborative initiatives with local businesses, economic development agencies, and community stakeholders have further enhanced this attractiveness. This proactive stance not only drives economic growth but also facilitates job creation, fostering a resilient and vibrant local economy.

The achievements in capital investment, job creation, and economic growth stand as a testament to El Paso County's ability to attract foreign direct investment, nearshoring, and ally shoring into the county, positioning it as a prime destination for such investments. These efforts signify a promising trajectory for sustained economic prosperity and development within El Paso County.

MOVEMENT IN THE ECONOMY

The El Paso region continues to see positive movement in the economy. As mentioned earlier, El Paso's financial health is further evidenced by its remarkable growth in sales tax collection. In 2023, the County's sale tax increased by 9.68% and was consistently the top county, or second top, in the state for highest sales tax receipts. Government remains vital to the economy as one of our single largest economic drivers is the Fort Bliss Military Base. The Army's Fort Bliss regional military complex has an estimated economic impact of \$22.9 million in 2021.

UTEP is one of El Paso County's largest businesses, comprising over 5% of the total economy and making a larger contribution than sectors such as transportation or construction. The University is one of El Paso's largest employers and its presence has created over 6,000 additional jobs in the region in recent years. In all, UTEP adds over a billion to the county economy each year.

PRINCIPAL ISSUES FACING EL PASO COUNTY

1. EMPLOYMENT

According to the most recent report released from the Bureau of Labor Statistics (BLS), El Paso's unemployment rate in August 2023 was 5.2%, up from 4.9% in August 2022. Similar to the rest of the state, nation and the world, the COVID pandemic had an impact on our

region's workforce and employment. One of the larger increases in 2023 was in the Information industry, 6.7%.

Economic growth in the metro area includes continued medical infrastructure expansion. Fort Bliss' new medical center opened in July 2021. Texas Tech is currently working on its latest phased in campus expansion located in the Medical Center of the Americas which was opened in the first quarter of 2021. El Paso's cultural and business ties as a border region with Mexico drive its economy. The renewed attraction of El Paso County as a favorable business environment, coupled with continued moderately low interest rates, continues to stimulate local construction activity. Of note is the fact that the Amazon Group's new fulfillment center, located in Far East El Paso County, opened in the third quarter of 2021. Overall new construction for tax year 2023 totaled to just over \$1.5 billion.

Each major employment sector may be found in the following chart.

El Paso, TX

El Paso, TX

Data Series	Back Data	May 2023	June 2023	July 2023	Aug 2023	Sept 2023	Oct 2023
Labor Force Data							
Civilian Labor Force ⁽¹⁾		377.7	376.9	382.2	380.8		377.5
Employment ⁽¹⁾		360.8	360.0	362.6	361.1		359.8
Unemployment ⁽¹⁾		16.9	16.9	19.6	19.7		17.7
Unemployment Rate ⁽²⁾		4.5	4.5	5.1	5.2		4.7
Nonfarm Wage and Salary Employment							
Total Nonfarm ⁽³⁾		341.4	340.3	339.9	338.4		342.1
12-month % change		2.8	2.8	1.9	1.2		0.7
Mining, Logging, and Construction ⁽³⁾		17.6	17.8	17.9	17.8		18.1
12-month % change		2.9	5.3	4.1	2.3		1.7
Manufacturing ⁽³⁾		18.5	18.4	18.6	18.4		18.5
12-month % change		2.8	2.2	2.2	0.5		1.1
Trade, Transportation, and Utilities ⁽³⁾		73.1	73.2	73.3	72.9		74.3
12-month % change		2.8	3.1	2.5	2.0		1.9
Information ⁽³⁾		6.3	6.4	6.4	6.4		6.3
12-month % change		5.0	4.9	4.9	6.7		3.3
Financial Activities ⁽³⁾		13.5	13.4	13.5	13.5		13.4
12-month % change		2.3	2.3	2.3	2.3		1.5
Professional and Business Services ⁽³⁾		29.4	28.7	28.0	27.1		26.5
12-month % change		-2.0	-3.0	-6.2	-8.6		-9.0
Education and Health Services ⁽³⁾		50.9	50.8	51.2	51.4		51.6
12-month % change		6.0	6.3	5.8	4.9		4.3
Leisure and Hospitality ⁽³⁾		41.2	41.0	41.0	40.7		39.9
12-month % change		4.0	2.8	2.0	1.8		0.8
Other Services ⁽³⁾		9.6	9.7	9.7	9.7		9.7
12-month % change		4.3	4.3	3.2	3.2		3.2
Government ⁽³⁾		71.3	70.9	70.3	70.5		71.6
12-month % change		2.1	2.6	2.2	2.0		2.4
Footnotes							
⁽¹⁾ Number of persons, in thousands, not seasonally adjusted.							
⁽²⁾ In percent, not seasonally adjusted.							
⁽³⁾ Number of jobs, in thousands, not seasonally adjusted. See about the data .							
^(P) Preliminary							
Data extracted on: November 21, 2023							
Sources: U.S. Bureau of Labor Statistics							
Note: More data series, including additional geographic areas, are available through the "Databases & Tables" tab at the top of this page.							

2. PER CAPITA PERSONAL INCOME

The per capita income for an area is defined as the total personal income in an area divided by the number of people in that area. Per capita income is often used as a measure of the wealth of the population of a nation, particularly when compared to other nations. It is usually expressed in terms of a commonly used international currency, such as the US Dollar, and is useful because it is widely known and produces a straightforward statistic for comparison. El Paso County has historically lagged behind the state and national averages when it comes to per capita income. Based on data obtained from the Regional Economic Information System and the Bureau of Economic Analysis, El Paso had a per capita personal

income (PCPI) of \$44,163 in 2022 and reflected a 9.8% increase from 2020. Our lower per capita income does not detract from El Paso County being a more affordable county when it comes to housing. El Paso County is the ninth largest county in Texas by population with an average home value of \$192,594. When compared to the top ten counties in the state, home values in El Paso are among the lowest.

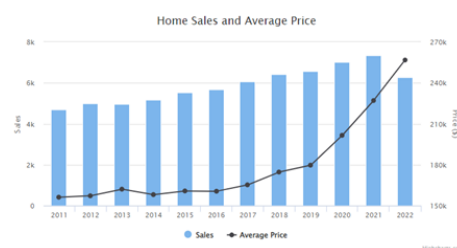
3. RETAIL SALES TAX

El Paso County relies on sales and use tax revenues, as they comprise over 22% of all funds budgeted revenues for FY 2024. For FY2023, the County had a year-to-date increase over the prior year of 5.24 percent or \$3,638,859.08. Total sales tax collected for Fiscal Year 2023 was \$73,020,380. The average growth from Fiscal year 2011 through 2020 was 4.035 % while the growth experienced in fiscal years 2021 and 2022 were excessively high at 14.32 % when compared to the prior ten fiscal years. While we anticipated that sales tax revenue would not keep pace with the prior two years, total sales tax collected for Fiscal Year 2023 was below the budgeted amount by 0.77 percent. We are hopeful that we will continue to experience a modest level of growth as the prior years due to increases in local population, job growth, and cross border international sales.

This revenue source is closely monitored as local and international changes in the economy can have a quick and direct impact on this elastic source of revenue as it tends to react to economic changes quite rapidly. A relatively new approach was presented to the court in 2020 for consideration which was to allocate a portion of sales tax revenues to our local Economic Incentive Fund in an effort to build this fund up to \$10 million. There are currently \$9.6 million being recommended for FY 2024 for the Economic Incentive Fund. If we continue to proportionately build up this account by increasing appropriations annually, by the same increase in expected sales tax returns, we should attain the \$10 million funding goal in FY 2024. This should be a sustainable growth model and would be more in alignment with our revenue and expense goals. This fund is intended to spur property development, property values, and employment with the overarching goal of strengthening our economy.

4. HOUSING UPDATE

According to the Texas A&M University's Real Estate Center, the average sales price rose 5.02% from \$263,289 to \$276,496, while the average price per square foot subsequently rose from \$140.08 to \$148.42. Median price rose 6.25% from \$240,000 to \$255,000, while the median price per square foot also rose from \$140.26 to \$149.38. Months of inventory for single-unit residential housing rose from 1.8 to 2.7 months' supply, and days to sell declined from 98 to 92.



Valuation change is also closely monitored on a routine basis as the revenue generated from property taxes on home located within the County is the largest source of revenue that funds the day-to-day operations of County government. Overall tentative uncertified property values for Tax Year 2022 have increased to \$60.16 billion or a 13% increase from the prior year for the second year in row.

Price Range	Percent Distribution											
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
\$0 - \$69,999	4.9	5.3	5.1	6.0	6.2	6.0	5.2	3.7	2.6	1.3	0.6	0.4
\$70,000 - \$99,999	15.3	13.7	13.3	15.8	15.4	15.1	12.6	11.1	9.0	5.3	2.9	1.3
\$100,000 - \$149,999	39.1	38.3	36.7	33.8	34.0	33.8	34.4	34.6	32.9	25.1	16.1	10.9
\$150,000 - \$199,999	22.0	23.2	23.4	23.4	23.5	23.7	24.9	25.0	27.2	30.9	31.5	23.5
\$200,000 - \$249,999	8.4	9.7	9.6	10.5	9.8	10.4	11.4	11.5	13.3	16.7	20.2	25.0
\$250,000 - \$299,999	5.0	4.9	5.7	5.0	4.9	5.0	5.2	6.0	6.8	9.0	12.1	14.9
\$300,000 - \$399,999	3.5	3.2	3.8	3.6	3.8	3.8	3.9	4.8	5.3	7.0	10.2	13.8
\$400,000 - \$499,999	1.1	1.2	1.4	1.2	1.3	1.4	1.2	1.7	1.7	2.3	3.2	5.0
\$500,000 - \$749,999	0.5	0.4	0.7	0.6	0.8	0.7	0.8	1.2	0.9	1.7	2.4	4.0
\$750,000 - \$999,999	0.1	0.1	0.1	0.1	0.3	0.1	0.2	0.3	0.2	0.4	0.5	0.9
\$1,000,000 +	0.1	0.1	0.0	0.0	0.0	0.0	0.1	0.1	0.1	0.1	0.2	0.3

5. LEGISLATIVE CHANGES

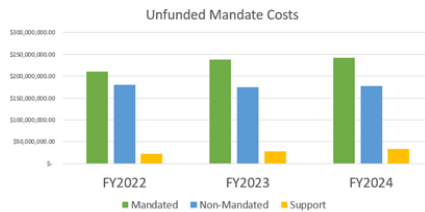
The geographic location of El Paso provides enterprising businesses the unique versatility of being internationally known while remaining in the United States. El Paso County and its relationship with and reliance upon this border economy are an integral part of the resources necessary to fund the services we deliver to this community. Impacts for initiatives initiated at the Federal level that affect the efficient and effective cross border movements of people and international trade are of paramount importance to this County and its community. As such, the County should remain diligent in its efforts to ensure that our local economy is not adversely affected by Federal mandates.

El Paso County as well as other counties across the State remain concerned about the legislative changes approved last session on the Texas tax system. Over 64% of all the County's local general fund budgeted revenue comes from ad valorem property tax. The sales and use tax, which is the largest tax paid by most El Pasoans, comprises just over 22% of the County's total revenues budgeted for 2024. Governments across the nation, at the federal, state and local levels, have all experienced budget challenges during the past few years; therefore, governments strive to balance a sustainable revenue model to meet an ever-growing demand for public services with rather limited resources. The approval of Senate Bill 2 is the single largest challenge on the County's ability to generate adequate funding to meet its future mandated and contractual needs. This bill limited the County's ability to raise property tax revenue from 8% to 3.5% on the maintenance and operating portion of the property tax rate.

State unfunded mandates are an ever increasing concern at the local government level. These responsibilities and duties required by state law to perform or provide services or activities rarely are accompanied by reimbursement or compensation equal to the cost of the activities. In 2024, these unfunded mandates amount to 54% of our General Fund budget, not including costs associated to support the operations.



	Mandated	Non-Mandated	Support	% of Budget
FY2022	\$ 211,169,629.00	\$ 180,703,973.00	\$ 22,602,159.00	51%
FY2023	\$ 238,466,791.00	\$ 174,986,227.00	\$ 27,243,505.00	54%
FY2024	\$ 242,452,329.00	\$ 177,400,513.00	\$ 33,123,968.00	54%



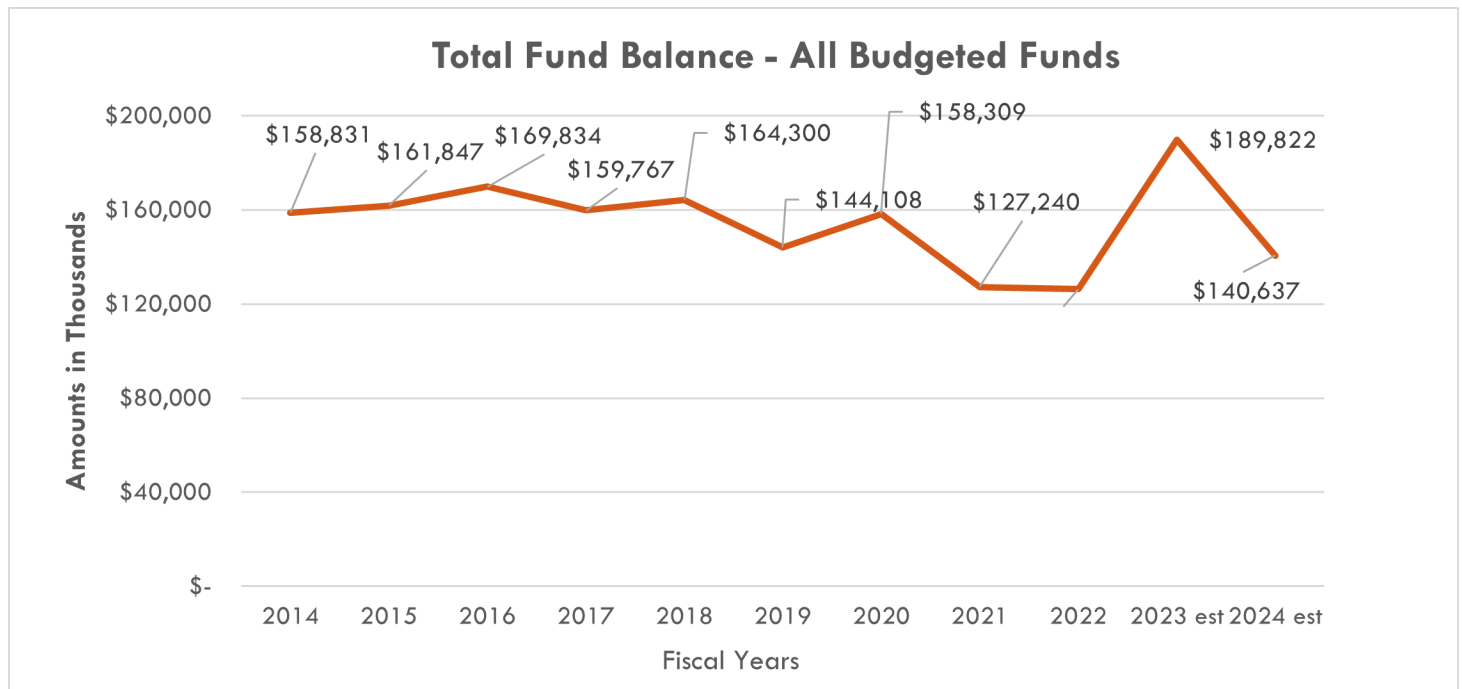
The County continues to monitor future costs being considered by the state legislature and collaborates with county associations and other similar sized counties to lobby against unfunded mandates.

6. COUNTY FINANCIAL POSITION – FUND BALANCE

Fund balance refers to the excess of assets over liabilities in governmental funds. As stated in the County’s financial policies, for the purpose of financial planning, fund balance is defined as the cumulative surpluses or deficits resulting from the difference between expenditures and revenues in any one fiscal year. The cumulative effect of yearly fund balance amounts is furthermore addressed as a fund balance reserve. It is important to maintain sufficient positive fund balance reserves in order to avoid borrowing to meet short term operating needs and to withstand any unforeseen emergencies. The County operates under a balanced budget as required by law. This does not mean that estimated revenues must always be exactly equal to budgeted appropriations. The Commissioners Court members have historically used fund balance as a revenue source and budgeted a portion of the unassigned fund balances to balance the revenues to appropriations. As a sound financial management practice, members of the Commissioners Court consistently emphasize maintaining sufficient unassigned fund balance levels in order to maintain and enhance the County’s bond ratings. More importantly, the County focuses on having sufficient working capital to meet current operating needs throughout the fiscal year, but in particular during its first quarter of the fiscal year, October through December. Since the County’s main cash inflow, namely property taxes, does not become a significant inflow until late in December each year, maintaining adequate working capital during the first fiscal quarter to meet payroll and other normal operating expenses is always of paramount concern.

Another significant purpose of fund balance is to offset unexpected increases in costs, unanticipated dips in revenues, and withstanding any unforeseen emergencies. Fund balances serve as buffers, absorbing the bumps from unanticipated and adverse short-

term financial fluctuations. During the budget process for FY 2019 the Commissioners Court updated its annual financial policies and chose to budget unspent prior year reserves as a means of having appropriations available for unforeseen emergencies, this action will account for a significant amount in the annual General Fund assignment of reserves and the overall budget.

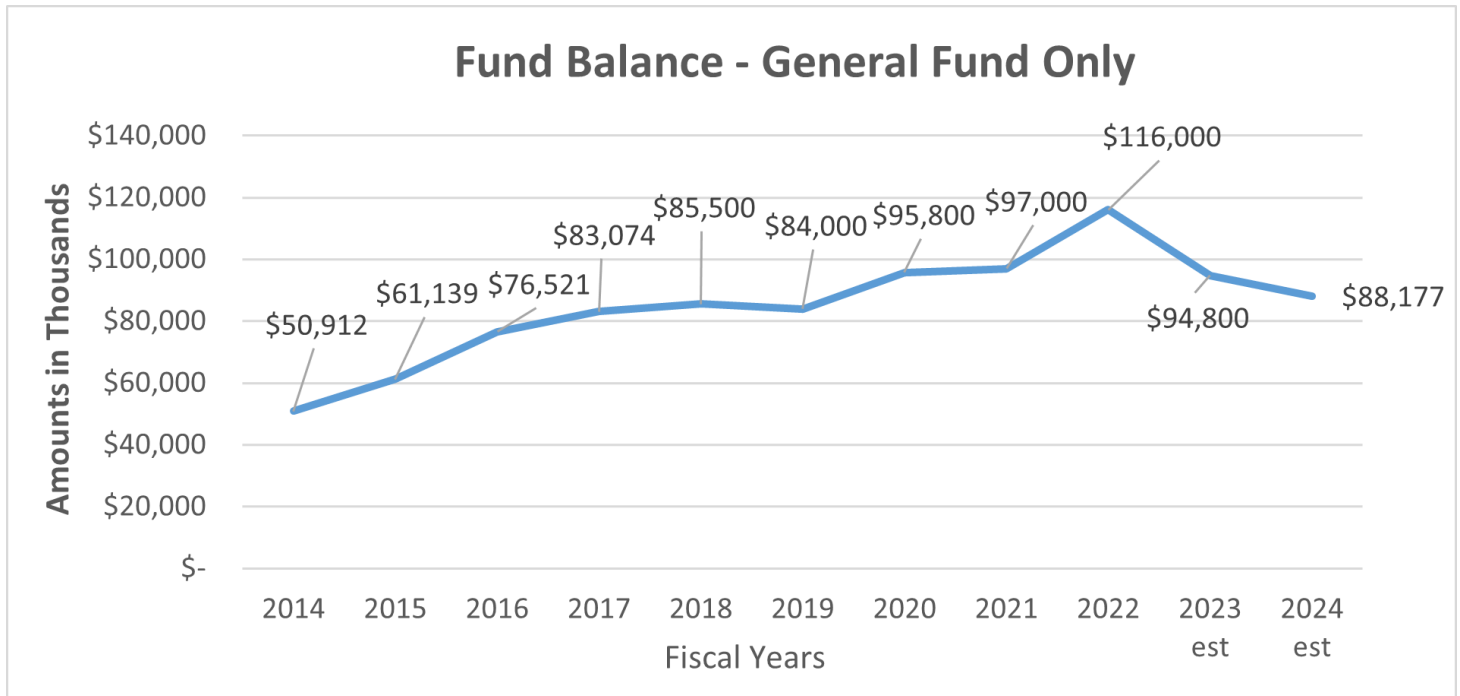


The graph above depicts all fund balances over ten years which includes an estimate for fiscal year 2024. In looking at total fund balances, the most significant changes are due to the fact that the County issues debt from time to time. The resulting capital funds received cause spikes in fund balance that can be mistaken for a measure of financial health if not evaluated closer. The spend-down of our capital fund balance is directly shown above as the overall balance can be seen declining as projects are coming to completion. For this reason, special attention is given to distinguishing all funds. Beginning in FY 2019, estimate for all funds is also based on 90% of the estimated unappropriated reserves have been budgeted for any unforeseen emergencies in our special revenue and general funds. The court did utilize \$10 million from this account for the first time in fiscal year 2021 to assist small businesses with the economic impacts resulting from the pandemic. It is highly unlikely that these reserves appropriated will be spent during the upcoming fiscal year. It is anticipated it will remain relatively stable for the year ending September 30, 2025. The model above takes into account anticipated impacts for future projected expenses in all funds.

Moody's Investors Service reaffirmed the rating on El Paso County's general obligation debt at Aa2 (strong creditworthiness). Obligations rated 'Aa' are judged to be of high quality and are subject to very low credit risk. Fitch Ratings Services assigned its 'AA' standard long-term rating, and stable outlook, to El Paso County, Texas. An obligation rated 'AA' differs from the highest-rated obligations only to a small degree. The obligor's capacity to meet its

financial commitment on the obligation is very strong. These ratings reflect the County's focus as one of the main centers of U.S.-Mexico trade, anchored by the largest U.S. city on the Mexican border.

Overall, the ratings reflect the County's current stable credit position that depends upon adequate operating margins and fund balance reserves in order to maintain and improve the County's current credit quality. It is believed that the County's FY 2024 budget, along with the stability of General Fund reserves as shown on the following fund balance exhibit, maintains the County's credit worthiness and reflects a commitment to achieving set goals and objectives.



The ultimate long-term goal is to bring the County's revenues and expenses into relative alignment for the future. Furthermore, future gains of budgetary alignment will be dependent upon the actions of the Commissioners Court, statutory mandates imposed by the State and the impact of economic conditions in the El Paso region.

7. MAINTAIN ADEQUATE LEVELS OF OPERATING CAPITAL

The County, to an extraordinarily high degree, operates on a "pay-as-you-go" basis. This is accomplished by paying for salaries, fringe benefits, goods, services and equipment with current revenues, rather than with funds obtained from borrowing. This differs from the capital project funding that provides for the construction and acquisition of capital projects. A capital expenditure may be defined as any significant expenditure to acquire or improve land, building, engineering structures, machinery and equipment. Capital expenditure budgets represent the County's intention to proceed with certain programs of capital works and services, which may be funded from either current general appropriated funds or from proceeds of debt issued for specific projects.

ACTIONS TAKEN TOWARDS FUTURE RESULTS

The County has engaged in a reassessing of its vision, mission and priorities with an outlook of where we see our County and the community in the upcoming years. As part of the County's financial strategy, short and long-term priorities, and the impacts on the 2024 budget along with further discussion on the actions to be taken by the County (financial strategy), are described in greater detail on the pages that follow. The Court's approach during the 2024 budget process, and forward, was to take strong and affirmative steps towards meeting our constituent's needs and addressing the County's priorities which are based on our new vision, mission, goals and priorities. To this end the County has planned and budgeted for a number of strategic objectives to address the best use of facilities, strengthening our internal controls, improving the results from our future investment decisions and preserving historic assets.

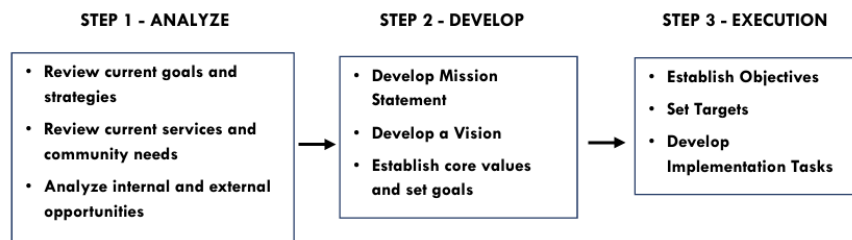
In 2019, the Commissioners Court members chose to be proactive in its efforts to make much needed equipment replacements. To fund this, need the court levied 1 penny in maintenance and operations taxes that currently generates approximately \$6.01 million in annual allocations for equipment replacement. This strategic approach is also a cost-effective measure which amounts to a cost avoidance by not financing our annual equipment replacement through a debt issuance. This approach strives to ensure that services to the citizens will not begin to diminish if a postponement of equipment replacement is allowed for two or more consecutive years. An overall systematic long-term equipment replacement program has been implemented and will be kept in place to avoid major consequences. The County has taken steps in developing and adopting a perpetual ongoing capital plan, whereby El Paso County reevaluates present and future needs, usually for the next five years, as well as budgetary impacts on an annual basis. The County is committed to meeting its capital needs and in FY 2023 budgeted approximately \$10.1 million and \$12 million in FY24.

In FY2022 and FY2023, the County issued a total of \$131.9 million in Tax Notes and Certificates of Obligation. These issuances were done in alignment with a strategic plan that monitored the County's debt capacity since the last large issuance was done in 2017, when the County issued a total of \$50 million in general obligation refunding bonds which resulted in a significant net savings of over \$5.6 million to the taxpayers of the County. The Commissioner's Court has established a practice of maintaining the I&S rate at or below \$.05 (five cents). In 2022, The first Tax Note issuance was made for just over \$21 million to fund necessary storm water and road projects throughout the county. In FY2023 another smaller taxable and nontaxable issuance was done and later was followed by a larger CO issuance. This approach to maintain an I&S rate cap and issue smaller amounts of debt allows the County to effectively manage its overall outstanding debt portfolio while keeping up with the Major Capital Plan adopted for FY2023 and 2024. Overall, the County has a manageable debt position leading into FY 2024 and an opportunity in the near future to take advantage of a declining annual amortization schedule and take a General Obligation Bond referendum to the voters.

The County reviews its debt portfolio no less than quarterly to ensure that if an opportunity arises in the future, it may move swiftly to make advantage of favorable market conditions and further savings to its constituents.

STRATEGIC PLANNING PROCESS

During FY 2023 Commissioners Court continued operating under the current strategic plan. The strategic planning process was initiated during 2015, thereafter the County has routinely developed an updated Strategic Plan to cover newly revised goals and strategies. Commissioners Court realized that all County departments play a major role in the community which resulted in making our new goals community based in scope, as opposed to specific departmental goals per program as they were in prior fiscal years. The pages that follow will provide an overview of our current strategic plan which was revised for 2023- 2027.



EL PASO COUNTY GOVERNMENT VISION STATEMENT

Our unique heritage, diverse economy, and unified regional leadership provide an extraordinary quality of life for all.

EL PASO COUNTY GOVERNMENT MISSION

Delivering sound and exceptional public services to the people of El Paso County through judicious, efficient, and responsive government, and the conscientious development of ideas that produce compassionate solutions to our community’s obligations, challenges, and ever changing demands.

Our unique heritage, diverse economy, and unified regional leadership provide an extraordinary quality of life for all.

OUR MISSION AND VISION

Delivering sound and exceptional public services to the people of El Paso County through judicious, efficient, and responsive government, and the conscientious development of ideas that produce compassionate solutions to our community's obligations, challenges, and ever-changing demands.

EL PASO COUNTY GOVERNMENT: CORE VALUES

WE ARE A CULTURE OF EXCELLENCE, PROFESSIONALISM, INTEGRITY, AND CREATIVITY.

WE ARE A CULTURE OF EXCELLENCE, PROFESSIONALISM, INTEGRITY, AND CREATIVITY

EXCELLENCE

As responsible stewards of public funds, we are committed to being the best and delivering exceptional services to the community, collaborating with our partners, and empowering stakeholders to achieve common goals in a fiscally responsible manner.

PROFESSIONALISM

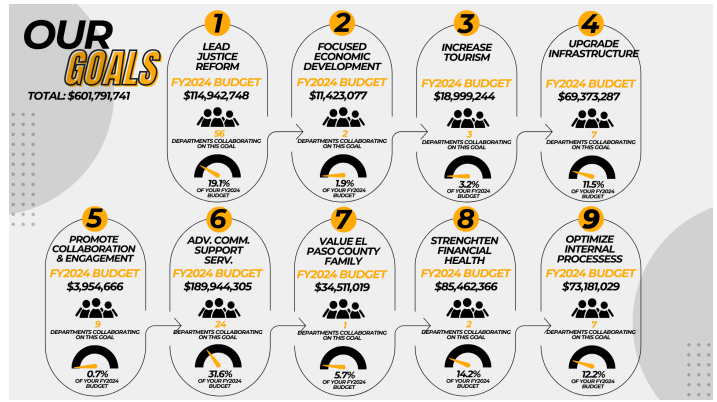
We demonstrate high levels of knowledge and competence in our work, keeping our commitments, holding ourselves and each other accountable for results, and providing for the wellbeing and safety of our employees.

INTEGRITY

We strive to earn the public's trust, conducting ourselves with the highest degrees of fairness, honesty, transparency, and respect.

CREATIVITY

Embracing high-quality, innovative solutions and diverse approaches to meeting the needs of our community.

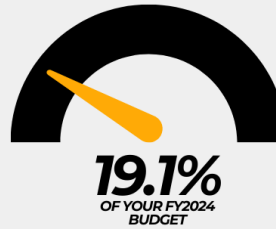


GOAL 1 LEAD JUSTICE REFORM

To encourage a justice system that operates fairly and equitably, ensuring the dignity and humanity of those interacting with the system, that defendants' constitutional rights are protected, while public safety is enhanced.

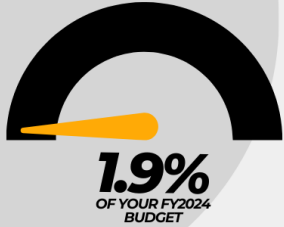
- 1.1 - Expand Mental Health/Crisis Intervention Team Expansion.
- 1.2 - Focus on public safety.
- 1.3 - Only incarcerate those that are high risk to public safety.
- 1.4 - Reduce poverty-based incarceration.
- 1.5 - Lead, plan for, and address justice infrastructure.

FY2024 BUDGET
\$114,942,748



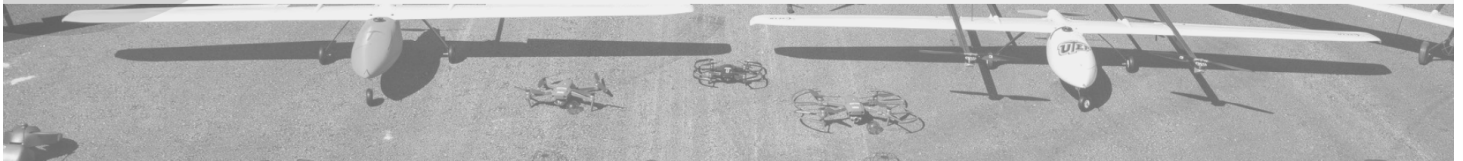
TRANSFORM ECONOMIC DEVELOPMENT **GOAL 2**

FY2024 BUDGET
\$11,423,077



To create growth, increase commercial development and values, raise incomes, and improve the overall well-being of our citizens.

- 2.1 - Develop community broadband service
- 2.2 - Develop and implement an impactful, focused economic development strategy.
- 2.3 - Recover economically from the COVID-19 pandemic.
- 2.4 - Focus on existing smaller businesses micro-enterprises, entrepreneurs, and support innovation-hub-like resources, including policies for low-interest rate loans, and incubators.
- 2.5 - Focus on attracting higher-wage industries.
- 2.6 - Have the Fabens Airport become a major regional airport with aerospace economic development and business investment.



GOAL 3 **INCREASE TOURISM**

To grow our vitality through investing in and promoting the County's treasured assets, recognizing our region's deep and tenured history, and promoting its cultural heritage and diversity.

FY2024 BUDGET
\$18,999,244

- 3.1 - Reimagine and restructure our approach to tourism management.
- 3.2 - Invest in heritage, sports venues, and activities to increase tourism.
- 3.3 - Implementation of Mission Trails Master Plan.
- 3.4 - Develop Ascarate Park, make it the heart of the Count and a destination venue, and impact economic development.
- 3.5 - Accelerate the Amphitheater after the study.



UPGRADE INFRASTRUCTURE GOAL 4

FY2024 BUDGET

\$69,373,287



11.5%
OF YOUR FY2024
BUDGET



41
DEPARTMENTS
COLLABORATING ON THIS GOAL

For businesses to prosper, to provide sustainable neighborhoods where families can thrive and where everyone can connect.

- 4.1 - Build infrastructure, including parks, to meet the needs of the community.
- 4.2 - Invest in existing facilities.
- 4.3 - Invest in foundation technology.
- 4.4 - Create more annexes and Sheriff substations in the Far East and other outlying areas.
- 4.5 - Enhance 'green' infrastructure, County government/community sustainability, and low impact development.



GOAL 5 PROMOTE COLLABORATION & ENGAGEMENT

For achieving improved results, delivering best-in-class service, and building strong relationships.

- 5.1 - Collaborate externally to achieve better outcomes.
- 5.2 - Collaborate regionally and internationally.
- 5.3 - Collaborate internally to increase cohesion and be able to obtain results.
- 5.4 - Expand data-based decision-making through seeking feedback and information from our community.

FY2024 BUDGET

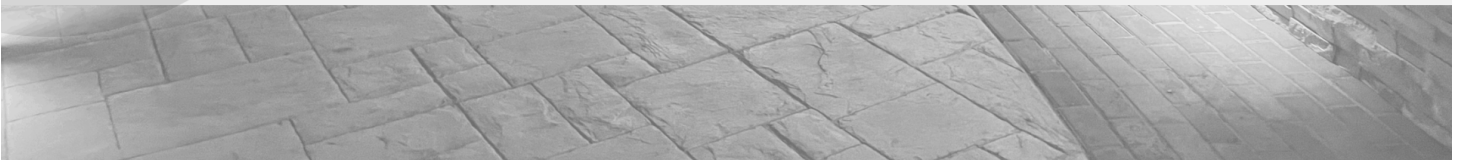
\$3,954,666



0.7%
OF YOUR FY2024
BUDGET

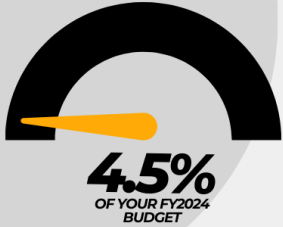


18
DEPARTMENTS
COLLABORATING ON THIS GOAL



ADVANCE COMMUNITY SUPPORT SERVICES **GOAL 6**

FY2024 BUDGET
\$27,254,944



To meet the needs of the most vulnerable, reduce poverty, and increase social mobility.

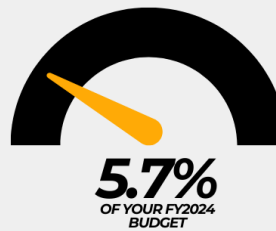
- 6.1 - Increase security and Sheriff Patrol in outlying areas.
- 6.2 - Develop a strategic plan for affordable housing and services for the homeless.
- 6.3 - Develop and implement programs to eradicate poverty and increase social mobility.
- 6.4 - Create a digital library system to promote literacy.
- 6.5 - Support a workforce readiness plan.
- 6.6 - Expand the public transit system.
- 6.7 - Be recognized as the "Veteran's Capital of the U.S.A."

GOAL 7 VALUE EL PASO COUNTY FAMILY

Our employees helped shape our Core Values and are essential to successful working relationships, encourage professional development, and develop staffing and management practices that will accomplish the development and maintenance of an A+ workforce.

- 7.1 - Analyze best practices to create employee-supportive wage and benefits policies and progressive employment practices.
- 7.2 - Attract and retain an A+ County workforce.
- 7.3 - Increase job growth/career progression plans for County employees.
- 7.4 - Keep moving the wage scales toward higher minimum wages.

FY2024 BUDGET
\$34,511,019



STRENGTHEN FINANCIAL HEALTH **GOAL 8**

FY2024 BUDGET
\$85,462,366



By maintaining assets, identifying new funding sources, encouraging creativity, involving the community, and recognizing excellence.

- 8.1 - Align revenue and expense growth and identify alternative revenue resources.
- 8.2 - Have participatory budgeting.
- 8.3 - Reduce energy costs/energy management strategy.
- 8.4 - Update financial policies to include an economic downturn plan.
- 8.5 - Create a life-cycle replacement program fund.
- 8.6 - Prepare capital needs for long-term debt issuance.



GOAL 9 OPTIMIZE INTERNAL PROCESSES

Using data to make informed decisions and being effective and accountable stewards to our citizens.

- 9.1 - Utilize information technology to improve efficiency and effectiveness.
- 9.2 - Improve the County procurement process.
- 9.3 - Provide online services for customers by enhancing online technology services.
- 9.4 - Evaluate and assess current business process.

FY2024 BUDGET
\$73,181,029



IMPACT OF COUNTY ADOPTED TAX RATE ON AVERAGE HOMESTEAD PROPERTY TAXES

The "Voter Approval Rate" tax rate for El Paso County as calculated for FY2024 was \$0.458889/\$100 of taxable property value. This is higher than the "No New Revenue" rate

adopted for FY23 of \$0.426289/\$100 of taxable property value. This “Voter Approval Rate” rate is the highest rate our agency could have adopted without presenting the tax rate increase to the voters for approval as required by SB2. This increase is the first major tax rate increase since 2020, however this rate is almost equal to the 2018 adopted tax rate, after maintaining or reducing the tax rate in five of the last six years. The chart below provides the impacts on the average home in the County.

IMPACT OF COUNTY NO NEW TAXES AND VOTER APPROVAL TAX RATES ON THE AVERAGE HOMESTEAD				
	FY2023	FY2024	\$ DIFFERENCE	% DIFFERENCE
Average Homestead Value	\$163,195.00	\$182,259.00	\$19,064.00	10.46%
Current Tax Rate/ \$100	\$0.488997	\$0.426289		
Average Tax	\$798.02	\$776.95	-\$21.07	-2.71%
No New Rate	\$0.426289	\$0.401692	-\$0.024597	-6.12%
Average Tax	\$695.68	\$732.12	\$36.44	4.98%
Voter Approval Rate (VAR)	\$0.460808	\$0.458889	-\$0.001919	-0.42%
Average Tax	\$752.02	\$836.37	\$84.35	10.09%

DIFFERENCES IN 2024 BUDGET WHEN COMPARED TO 2023

The 2024 County adopted budget totaled \$601.7 million, a net decrease of \$95 million or -14 % in comparison to the FY 2023 revised budget as amended. A significant factor in this difference was additional federal funding in FY22, American Rescue Plan Act- Coronavirus State and Local Fiscal Recovery Fund, of \$162 million and additional federal and state grants that were awarded during FY 2023. Total expenditures for El Paso County have shown steady growth over the years and are reflected in the fund level statements of this document. Please refer to the expenditure section of this publication for more detailed explanation of expenditures fluctuations within each program and fund in the budget.

FY2024 ADOPTED APPROPRIATIONS IN COMPARISON TO FY 2023 (ALL BUDGETED FUND TYPES)					
APPROPRIATIONS (USES)	FY2023 AS AMENDED	ADOPTED FY 2024	CHANGE FROM 2023 AMENDED	% CHANGE	COMPONENTS AS % OF BUDGET
CAPITAL PROJECT FUND	\$ 113,900,697	\$ 21,753,769	\$ (92,146,928)	-80.90%	35.31%
DEBT SERVICE FUND	\$ 32,493,518	\$ 34,609,196	\$ 2,115,678	6.51%	56.18%
ENTERPRISE FUND	\$ 3,975,129	\$ 5,246,349	\$ 1,271,220	31.98%	8.52%
GENERAL FUND	\$ 443,739,748	\$ 476,571,667	\$ 32,831,919	7.40%	773.54%
GRANTS	\$ 38,100,262	\$ -	\$ (38,100,262)	-100.00%	0.00%
SPECIAL REVENUE	\$ 64,708,892	\$ 63,586,152	\$ (1,122,740)	-1.74%	103.21%
TOTAL BUDGET	\$ 696,918,246	\$ 601,767,133	\$ (95,151,113)	-13.65%	977%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
COUNTY GENERAL FUND	\$326,557,126	\$443,739,748	\$476,571,667	\$32,831,919	7%
AGENCY FUND	\$35,336	-	-	\$0	-
CAPITAL PROJECTS FUND	\$39,793,322	\$113,900,697	\$21,753,769	-\$92,146,928	-81%
DEBT SERVICE	\$19,824,238	\$32,493,518	\$34,609,196	\$2,115,678	7%
INTERNAL SERVICE	\$32,042,971	\$0	-	\$0	-
ENTERPRISE FUND	\$4,463,187	\$3,975,129	\$5,246,349	\$1,271,220	32%
SPECIAL REVENUE	\$29,660,484	\$64,708,892	\$63,586,152	-\$1,122,740	-2%
COUNTY GRANTS	\$82,193,133	\$38,100,262	-	-\$38,100,262	-100%
EXPENSES TOTAL	\$534,569,797	\$696,918,246	\$601,767,133	-\$95,151,113	-14%

When looking at the overall County budget, it is helpful to note the components comprising the overall budget such as personnel, operating and capital as shown below. For FY 2024, the three categories are: personnel totaling \$310,567,012/ 51.61%; operating totaling \$262,484,118/ 43.62%; and capital totaling \$28,716,003/ 4.77%.

FY 2024 ADOPTED APPROPRIATIONS BY CATEGORY IN COMPARISON TO FY 2023 (ALL BUDGETED FUND TYPES)					
APPROPRIATION CATEGORIES	FY2023 AS AMENDED	ADOPTED FY2024	CHANGE FROM 2023 AMENDED	PERCENT CHANGE	COMPONENTS AS % OF BUDGET
PERSONNEL	296,213,605	310,567,012	(15,440,346)	-5.56%	51.61%
OPERATING	277,924,464	262,484,118	(94,064,175)	-76.61%	43.62%
CAPITAL	122,780,178	28,716,003	(95,151,113)	-13.65%	4.77%
TOTAL BUDGET	696,918,247	601,767,133	-	0.00%	

The development of the fiscal year 2024 budget was prepared by the Budget and Finance Department and with the guidance from and presented through the County Administrator’s Office to Commissioners Court. All budgets were reviewed, however the primary focus was on more material changes within the budget. This resulted in continued budgetary alignment of County-wide goals, objectives, and priorities when allocating resources.

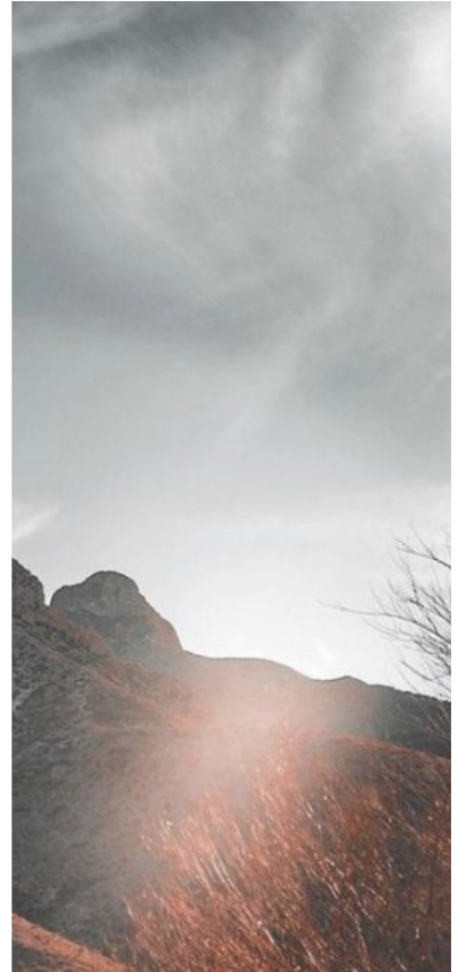
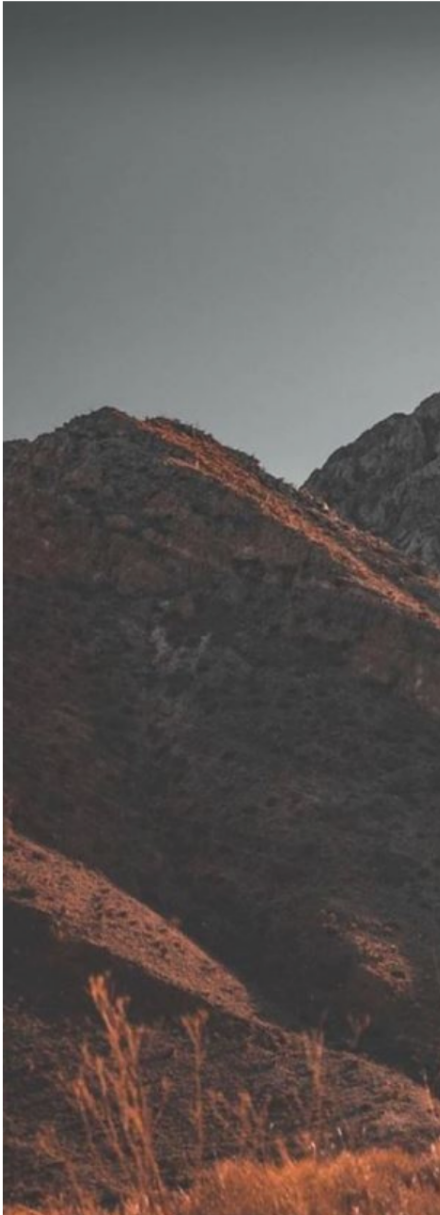
ACKNOWLEDGEMENTS

I wish to thank the County Judge, County Commissioners, the Chief Administrator, other elected and appointed officials, department heads and County employees for their roles and support in developing this annual operating budget in a responsible and professional manner during this challenging time. A sincere thanks also goes to the County Budget and Fiscal Policy team for their dedicated work and commitment.

Very truly yours,

Jessica Garza
Interim Budget and Finance Director

ABOUT EL PASO COUNTY



HISTORY

El Paso County was created from Bexar District in 1849, organized in 1850, and incorporated in 1871. Parts of El Paso County were taken to form Culberson County in 1911 and Hudspeth County in 1915. El Paso County is one of the 254 counties in the state of Texas. The County was named in the early days for being a well-known pass (“paso”)

through the Rocky Mountains. It is the most western County in Texas, and is about equidistant from Houston, Texas, Los Angeles, California and Denver, Colorado. Also, bordered on the east side by Hudspeth County, El Paso County is just to the north of the International Boundary between the United States of America and the Republic of Mexico, and touches Doña Ana County in New Mexico. The County is a strategic cross-roads for continental north-south and east-west traffic and spans a geographic area of about 1,015 square miles.



WHAT IS A COMMISSIONERS COURT?

Each county in Texas has a governing body called a Commissioners Court. The Court is comprised of five elected members, a County Judge and four Commissioners. The County Judge is elected at large, while the Commissioners are elected by precinct for four-year terms. In large urban counties, such as El Paso County, the County Judge has no judicial responsibilities. Instead, the El Paso County Judge is often referred to as the County's Chief Executive Officer (CEO). In all Texas counties, the County Judge presides over Commissioner's Court meetings.

The Commissioners Court is the executive branch of county government. Among numerous of other constitutional and statutorily imposed duties and responsibilities, the five members of Commissioners Court have exclusive responsibility and authority over a multitude of areas in the operation and in the affairs of county government. To name a few, the Commissioners Court is responsible for approval of the County's operating budget, setting ad valorem property tax rates, and auditing and direct settlement of all claims against the County. Additionally, this body appoints certain county officials and board members. The Commissioners Court also determines when propositions to issue bonds will be submitted to the voters. Initially, the counties were primarily created to facilitate the judicial system. Now, county governments in Texas are involved with providing additional services such as, but not limited to, the delivery of health and welfare services, law enforcement, public safety, cultural and recreational activities, and construction and maintenance of roads and bridges.

You can find additional information pertaining to Commissioners Court on the El Paso County website: <http://www.epcounty.com/>.



COUNTY DIRECTORY

The link below will direct you to the list of contacts within the County. [COUNTY DIRECTORY 2021.pdf \(epcounty.com\)](#)



FINANCIAL STRATEGY

EL PASO COUNTY'S FINANCIAL STRATEGY

El Paso County continuously strives to strengthen its financial health by maintaining assets, identifying new sources of funding, encouraging creativity, involving community, and recognizing excellence. To accomplish this and further strengthen our financial health our strategy will be to focus in these core areas:

- Align revenue and expense growth
- Reduce costs of incarceration with reduced population
- Allocate proper funding for maintenance of County assets
- Fund technology efforts to reach and provide service to all people we serve
- Have participatory budgeting

ALIGN REVENUE AND EXPENSE GROWTH

El Paso County Government is largely financed by property taxes based on truth-in-taxation guidelines set forth by the Texas Comptroller of Public Accounts. El Paso is a multi-jurisdictional area, in that each jurisdiction (School Districts, City, County, etc.) has taxing authority; therefore, taxpayers are charged with overlapping taxation. Property tax revenues for FY 2024 budgeted for the General Fund currently total just over \$244.9 million. One of the County's past priorities has been to hold the line on taxes and increases whenever financially feasible. The court can be particularly proud that it met this goal for 6 of the past 9 years. The Court adopted the Voter Approval rate of \$0.458889 for FY 2024. This increase is the first major tax rate increase since 2020, however this rate is almost equal to the 2018 adopted tax rate and was to maintain the alignment with revenues and expenses, while maintaining an adequate fund balance.

Senate Bill 2, which went into effect in 2020, lowered the ceiling on tax increases from 8% to 3.5% without taking increases above 3.5% to the voters for approval. This statute will make it more challenging in the future to align revenues and expenditures in uncertain economic times as property taxes are the revenue source that the County relies upon the most.

In order to maintain an alignment and retain an affordable tax rate, the County has strategically issued debt to fund large, needed capital projects. In FY2022 and FY2023, the

County issued a total of \$131.9 million in Tax Notes and Certificates of Obligation. These issuances were done in alignment with a strategic plan that monitored the County's debt capacity since the last large issuance was done in 2017. The Commissioner's Court has established a practice of maintaining the I&S rate at or below \$.05 (five cents). In 2022, The first Tax Note issuance was made for just over \$21 million to fund necessary storm water and road projects throughout the county. In FY2023 another smaller taxable and nontaxable issuance was done and later was followed by a larger CO issuance. This approach to maintain an I&S rate cap and issue smaller amounts of debt allows the County to effectively manage its overall outstanding debt portfolio while keeping up with the Major Capital Plan adopted for FY2023 and 2024. Overall, the County has a manageable debt position leading into FY 2024 and an opportunity in the near future to take advantage of a declining annual amortization schedule and take a General Obligation Bond referendum to the voters.

MONITOR REVENUE TRENDS CLOSELY

By statute, the County Auditor estimates and certifies all revenues, however the Budget and Fiscal Policy Department works hand in hand with the Auditor as these estimates are finalized and presented to the court. Efforts have been, and continue to be, focused on increasing collection efficiencies and results. Reassessing fines and fees to ensure costs are covered to the greatest extent possible for services being provided occurs annually as part of the Budget Process. Seeking innovative methods and new revenue sources a Strategic Plan Initiative and a priority in order to meet the needs of the County and its citizens.

The County's sales tax rate is the second major revenue source of the County and is presently at the maximum rate and growth is now solely dependent upon the taxable sales tax base and the local economy. FY 2024 Sales Tax revenues for the General Fund are budgeted total just over \$84 million, a 3.82% increase over FY2023. This is a significant decrease in growth of a 21.91% increase over FY 2022. This tax usually responds quickly and somewhat unpredictably to unanticipated changes in national and local economic conditions. Being a border community makes the monitoring of this revenue source even more important as our cross-border sales volume helps this community be more resilient to national economic impacts. Unfortunately, there have been times when the County's service `costs have not varied in relation to the erratic sales and use tax inflows. Newly proposed federal mandates and border policies also increase the potential volatility of the revenue source and warrants a watchful eye now and into the future, especially in light of the global economy.

In 2019, the County adopted a policy to set aside a portion of the half-cent of the sales and use tax that is collected from the local sales and use tax rate of 8.25 percent. On average this revenue has previously grown at an annual rate of approximately 4-5%. This revenue projection is forecasted based on actual collections of past years as well as future year's presumed changes in sales. The County has established an Economic Incentive Fund to have the resources to attract corporations to relocate or expand business in El Paso

County. The County has grown this allocation by the percent of the prior year sales tax change. For FY 2024 this fund is being budgeted at \$9.6 million. The goal is to grow this balance to an annual \$10 million appropriation and is expected to reach \$10 million in FY2024. Furthermore, State Tax Code requires that as long-term debt obligations exist, any excess of sales and use tax collections from the prior year must be calculated and transferred to the Debt Service Fund for the repayment of debt. As a result, there is at least a one-year lag before the General Fund realizes the full impact of substantial revenues gains for this source.

In addition to projecting revenues and expenditures, both the County Auditor and the Budget and Finance Department project fund balance reserves five years into the future. This projection is maintained and updated monthly and quarterly. This method has proven rather effective in communicating past and future financial trends to the Court and allows the ability to factor in the impact of initiatives for revenue estimation or expenditure enhancements or reductions. Based on this financial trend analysis, the County is able to project future financial position based on current actions. This strategy plays a vital role in setting the tone on expenditure needs within the budget process. This process will change and evolve over the next several years until the County fully recovers from the pandemic.

REDUCE COSTS OF INCARCERATION WITH REDUCED POPULATIONS

The single most costly operation within the County are the two County detention facilities. As the County leads the way in its justice reform efforts, the perceived and anticipated fiscal benefits of lowering recidivism, incarcerating those that are high risk, remodeling the downtown jail to match the improved judicial system and using technology to increase efficiency should allow the County in the next few years to begin to reap the budgetary benefits of lowering the cost to operate the jail and further reducing the overall costs of an anticipated lower jail population. A new jail study was recently completed, the resulting findings, along with a number of other judicial and incarceration studies will be used in tandem to assist in this cost reduction effort in the near future. The current jail administration has been proactive in its cost containment efforts over the past several years and has looked at outsourcing certain functions of operations, implementing 207k hours worked provisions and civilianizing positions, all with the same cost management efforts in mind.

ALLOCATE PROPER FUNDING FOR MAINTENANCE OF COUNTY ASSETS

The County recognizes the importance of allocating sufficient resources to maintain county assets which in turn will County staff to maximize efficiencies by having equipment available and in the best working condition possible. Over the past two years the County has made a more concerted effort to not only centralize the maintenance function under one public works department but also has increased its level of funding to better address the ongoing day to day maintenance needs of our assets. This includes both small operating equipment needs as well as our fleet maintenance vehicle accounts. The County will also be developing asset life cycle costing models in the upcoming years to afford us

even further insight into the funding necessary to meet the departmental maintenance needs.

FUND TECHNOLOGY EFFORTS TO PROVIDE SERVICE TO ALL PEOPLE WE SERVE

The Information Technology Department (ITD) continues to implement systems that in the long run are expected to improve the availability of technology resources with the goal of improving both the efficiency and effectiveness of County departments through the use of technology. The County has upgraded its entire financial and judicial management systems as part of previous bond issuances. All aspects of county financials including, purchasing, inventory, human resources, payroll, accounts payables, grant and financial accounting were affected by this upgrade and replacement. ITD has worked on the development of a County-wide Technology Master Plan to ensure the County is compatible with and staying up-to-date with new technology. Through ongoing capital funding that has been referred to throughout this document the County's financial strategy is to regularly replace necessary equipment each year in order to prevent all or most of the County's equipment from becoming obsolete at any one point in time. This upgrading includes maximizing our hard wired and wireless capabilities throughout our County facilities. ITD has implemented a capital lease program for certain hardware for the routine refresh of items such as laptops and personal computing devices.

HAVE PARTICIPATORY BUDGETING

El Paso County has recognized that organizational excellence includes developing a participatory budget process. This process not only includes our internal customers, like county departments, but also the external beneficiaries of the County's services, our community members. In FY23, the Budget & Finance Department purchased a technology platform to improve transparency as well as public engagement. Over the upcoming fiscal years, the County will be working on website updates and community meetings to solicit both budgetary and service provision feedback with the goal of assessing how well we are meeting current needs as well as the gauging the demand for future areas of service needs within our community. The goal will be to provide this input and feedback to the Commissioners Court annually prior to strategic planning and before the future budget development process is finalized.

IMPROVE BOND RATINGS

El Paso County currently maintains Aa2 ratings with Moodys and an AA rating with Fitch, meaning the County has continued to maintain a stable outlook. Bond ratings ultimately affect the County's interest rate for borrowing money, generally through the issuance of long-term debt. One of the County's long-term goals is to increase our current bond ratings to AAA, the highest recognized rating in the financial industry. Our approach will be focused on the collective goals reported in the budget message presented in the section prior to this. If the county can manage its future budgetary growth by transforming and creating growth in our tax base and employment through our regional economic development, increasing our tourism, further strengthening our financial health and optimizing internal processes, we strongly believe that this collective effort can and will

lead to an improved bond rating in the foreseeable future. Investments being made throughout the FY 2024 budget being presented are clearly aligned at moving us in this direction sooner rather than later.

RECOGNIZING EXCELLENCE

To move further move towards improving our financial health and transparency, the Budget and Fiscal Policy Department participates in various award programs sponsored by the Government Finance Officer Association (GFOA). The awards stress practical, documented work that offers leadership to the profession and promotes improved public finance.

The County was recently awarded the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for our FY 2023 budget. In 2022, El Paso County also submitted for recognition through the GFOA Award of Excellence. El Paso County has had a number of innovative programs developed in recent history and the GFOA's Awards for Excellence in Government Finance recognize innovative programs - contributions to the practice of government finance that exemplify outstanding financial management.

GFOA has also established the Popular Annual Financial Reporting Awards Program (PAFR) to encourage and assist state and local governments to extract information from their annual comprehensive financial report to produce high quality reports specifically designed to be readily accessible and easily understandable to the general public and other interested parties who may not have a background in public finance. The County was recognized by GFOA for its 2020 and 2021 PAFR, further indicating the County's commitment to excellence in transparency and communication with the public. We feel that recognition of these efforts will only further the County's goals of being more transparent, efficient and effective with our communities' resources.

STRATEGIC FINANCIAL OUTLOOK

It is anticipated that the County financial position will continue to remain strong and relatively stable, assuming the County continues its' revenue enhancement efforts, and the Court is able to manage its expenditure trends with the goal of aligning expenses with sustainable resources. Some challenges impacting operational costs will include new facilities that may be constructed or purchased, automatic contractual collective bargaining salary adjustments for the Sheriff's department and staying on track with the both County's salary-step-plan and local cost of living and its impact on the costs of the day-to-day operations.

The County's plan is to maintain a five-year projection based on both known and projected future impacts on the County and its anticipated growth potential. In-depth and detailed studies designed to ascertain whether new revenues will be required or if normal anticipated revenue growth is expected to be sufficient will be made before bond issues are submitted by the governing body to fund new operating and maintenance costs associated with each project.

In FY 2024, the Commissioners' Court utilized fund balance reserves to balance the general fund operating budget in order to supplement the County Auditor's estimated certifiable revenues. In addition, each of the following funds: Capital Project, Debt Service, Enterprise, and Special Revenue Funds utilize assigned reserves to balance and fund their respective budgeted funds.

The projected future requirements are founded on the premise that actual revenues are anticipated to increase at similar rates in various areas. In the area of taxes, a change in the property appraisal values is factored in at approximately 2 percent annually. Changes in other revenue categories vary but are factored to increase on average by 1-2 percent annually mainly due to aggressive efforts by the County to increase the collection of revenues.

Expenditure changes, excluding bond refunding, are expected to continue to change with growth rate increases of approximately 2-4 percent in 2024 and thereafter (depending upon mandates and legislative changes and any significant additions to the budget). Other factors considered in future years were additional costs associated to inflation, as well as the cost of the Sheriff's department collective bargaining contract and other contractual requirements. Overall, this County's financial strategy depicts some potential erosion of the general fund reserves in the near future.

The possibility of future legislative mandates also continues to be a challenge faced by the Court. Specific monitoring will remain focused on revenues related to property taxes, tourism such as hotel occupancy and sales and use taxes. Currently 54% of general fund allocations are attributed to unfunded mandates.

The graphic depiction that follows gains its value in that it provides the Court with a somewhat unbiased perspective of the trend of revenues and expenditures. All trends, prior to the current budget, are based on audited actual data, and the future is purely a trend based on historical results and future expectations. The Court is able to see the result of its actions in this graph, which has helped facilitate a better understanding of the cause and effect for future planning. By plotting budget and actual revenue and expenditure data simultaneously with pertinent fund balance components, the Court is provided a snapshot in time of the effect of one trend on another. Furthermore, at times, this graphical depiction is utilized interactively during budgetary hearings to simulate what-if scenarios to the Court. As a result of this analysis, the Court will likely chart a course that depicts stabilization of expenditures, and revenue enhancement in FY 2024 and thereafter.

County departments were requested to concentrate on collection of all county revenues and to strive for greater efficiencies wherever possible. Although the County continues to make short-term progress, the trend for the future does require the Court to continue to be cautious in order to avoid future potential budgetary difficulties. Any proposed scenarios are subject to unforeseen changes and requires that the Court remain focused

on actively controlling expenditure growth. It is recommended that emphasis remain on ensuring that future expenditures do not outpace revenues to a point of substantially reducing fund balance reserves below the amount needed for first quarter operations. The long term goal is to sustain a positive trend of rising revenues and stabilization of expenditure growth in order to avoid significant financial repercussions occurring.

Also, within this strategy's-controlled environment, the economic valleys can be smoothed by cautiously utilizing fund balance while maintaining adequate unassigned reserves, or 10-15 percent of the General Fund budget.

The County's administrative and financial team meets with the court on a much more frequent basis. These meetings take place no less than monthly and prove to be very effective as a means of taking a proactive stance on the economic stress and strain that could be placed on the budget. These meetings also include County department officials so that a total team effort is accomplished. The graph presented below are the County's projected revenues, expenditures, and fund balance through FY 2028. These projections are based on five years of moving averages in addition to projected one-time expenditures in FY 2023 and 2024. These projections are currently being prepared and presented to the Commissioners Court on a monthly basis.



EXECUTIVE & BUDGET SUMMARY

EXECUTIVE AND BUDGET SUMMARY

ALL FUNDS - FUND BALANCE IMPACTS

TOTAL FUND BALANCE COMPONENTS – ALL BUDGETED FUNDS

Fund balance of the General Fund is projected to decrease to approximately \$23 million for the fiscal year ending 2023. This fund balance flattening is due to revenue and expenditures growth with FY23 and FY24 being in relative alignment. Overall General Fund expenditures and transfers out are expected to outpace revenues and transfers in fiscal year 2024. Local tax revenue continued growth are mostly attributable to an increase in both the property tax rate and values in fiscal year 2024. It is also noteworthy to mention that for 2019, 2020, 2021 and again in 2022, the County experienced another favorable increase in sales and use taxes in each year. However, in 2023 sales and use tax revenue fell short of budget by .77 percent. Total growth for 2023 was 5.24% and we expect the sales and use tax growth to stabilize at pre pandemic rates for 4-5 % with a challenging economy. Fines and intergovernmental revenues are anticipated to account for some of the larger decreases within the General fund. Overall, El Paso County expects to have net positive increase in revenue sources.

The County's overall fund balances are projected to decrease in the General Fund due to the alignment of revenue and expenditures. The increase in special revenue and capital projects is due mainly to the receipt of additional federal COVID funding and debt issuance in 2022 and 2023. The County will still strive to maintain a fund balance goal consistent with our policy of 10-15% of the subsequent years operating budget. As the County returned to full operation from the pandemic in FY 22, achieving the 10-15% has been a challenge as the economic impacts are still being experienced. The significant changes are discussed in greater detail in the expenditure section of this publication but generally resulted from increases in general government, followed by increases in public safety, public works and administration of justice.

Many of these increases are a result of the Commissioners Court focus on employee wages and stabilized growth without reducing services. A key strategic goal remains aligning revenue with expenditure.

The Debt Service fund balance is expected to remain stable as a result of budgeting carryover reserves to meet the subsequent period payment requirements for principal and interest.

Future stabilization of these reserves must result from the budgetary actions taken by Commissioners Court with emphasis on both adequate preservation of reserves and alignment of future revenue and expenditure trends while simultaneously meeting the mandated delivery of services to the constituents who reside in the community.

EL PASO COUNTY FINANCIAL POLICIES

The County's Budget is prepared and adopted as a balanced budget as required by Texas law. A balanced budget is achieved by ensuring that the amounts budgeted in a fiscal year for expenditures does not exceed the projected revenues these projections include any available fund balances. These policies are indicative of significant factors affecting the budgetary decisions of the Commissioners Court in the fiscal management of the County. These policies are not all inclusive of every possible scenario in the fiscal management of the County. Rather, they are intended as a reference guide in the decision-making process of the Commissioners Court, instilling continual maintenance of and progression of innovative fiscal management in meeting the increasing demands on the County as well as achievement of short and long-term goals and objectives.

Over the past few years, the County has put more emphasis on establishment of an overall financial policy guide that, at a minimum, should be updated annually as part of the ongoing budgetary process. Some areas such as the cash management and investment policy are only touched upon briefly as these are maintained as separate policy guides.

BUDGETARY DEVELOPMENT POLICIES

I. GENERAL OVERVIEW

The County shall develop a budget based on actual and anticipated revenues and other financial resources estimated to be available as provided by law on the last day of each fiscal year to fund the proposed budget. The fiscal year of the County spans a twelve month period from October 1 through September 30.

A major challenge for the County is not to become dependent upon state or federal funds that could dissipate from one year to the next. In order to ensure sound fiscal budgeting, The most significant expenditure items within each fund, typically salary and fringe benefit expenditures, followed by operating costs, shall not exceed the sum of stable operating revenues from ad valorem property taxes, sales taxes combined with a reasonable estimate of operating income. The County shall pay for current expenditures with current resources pursuant to Article XI of the Texas Constitution and Articles 111.091-111.093 of the Texas Revised Civil Statutes.

On a yearly basis, the County shall analyze the fees and charges for services it sets and associated costs in order to preserve stability and enhancement of the revenue stream to the County. The County shall also strive to minimize the property tax burden on El Paso County citizens through efforts aimed at diversifying revenue sources, implementing legally permissible user fees and charges as well as developing innovative economic development initiatives. Furthermore, a continual assessment shall be made of the outstanding sources of revenue with an emphasis on innovative approaches to enhancement of collection efforts. Discretionary funding shall be budgeted as deemed necessary to supplement support services as provided by the County and that a county public purpose exists as defined by statute where applicable.

In addressing future goals and objectives, the County shall continually formulate and maintain revenue trends and expenditure forecasts at a minimum five years ahead of the current fiscal year. Future projections shall be based on prior year actual data and projected future economic indicators such as the rate of inflation, growth, the local economy, national and international factors affecting the El Paso border region and other relevant known factors.

The County budgeting procedures attempt to identify distinct functions and activities performed by the County and to allocate budget resources adequately to perform these functions and activities at a specified level of service. The budget process shall be coordinated with and in alignment with the countywide strategic planning process and shall reflect the vision, mission, values, goals and objectives developed through this process. Commissioners Court may enact a voluntary freeze on hiring, promotions, transfers, operating expenditures and capital equipment purchases as deemed financially necessary and appropriate. Commissioners Court may make exceptions to the freeze as considered necessary.

In allowable circumstances, the County Administration Office or the Budget and Fiscal Policy have the authority to initiate intrafund and interfund expense transfers as deemed necessary and appropriate in the case of emergencies or for routine operational or capital transfers. Transfers of this nature will be subject to the policies adopted herein and will also be reported to the Commissioners Court on no less than a quarterly basis.

II. APPROPRIATIONS

During the budgetary process, when allocating resources, funding shall be aligned with strategic goals while simultaneously ensuring that functions and programs within the County continue to provide adequate service levels. Certain appropriations may not follow the fiscal year calendar due to various constraints on the fund type. Capital project funds are budgeted on a project basis across multiple years until the project is complete. Grant funds are appropriated on a grant-year basis until the end of the grant-award period.

The County will integrate performance measurement within the budget process where appropriate and continually strive to improve the budget development and monitoring

process through evaluating and utilizing innovative alternative approaches to costing and budgeting.

Appropriations, as approved by the Commissioners Court, are set up and maintained in the County financial system by the County Auditor. The following general character level categories are used to appropriate funds annually: Personnel, Operating, and Capital. These categories along with a lower level of detailed expenditures are used for overall budgetary planning purposes.

III. DEVELOPMENT PROCESSES & TIMELINE

The County shall develop an annual calendar relating to the development of the budget which includes but is not limited to the following:

- Budget manuals for annual preparation, including forms and necessary instructions, shall be distributed to County offices and departments.
- All offices and departments must submit their budget proposals and requests to the BFPD.
- Initial proposed budgeted revenue estimates are provided by the County Auditor.
- A proposed and balanced budget will be developed and distributed to the members of Commissioners Court.
- County Auditor continues to revise revenue projections and may update thereafter to reflect the certified tax estimates as well as other relevant revenue data.
- Commissioners Court shall adopt a tax rate.

Commissioners Court must adopt the budget on or before the first Monday in October but by no later than the last Monday in October.

The BFPD along with the County Administrators office will develop and publish the budget and tax calendar during the second quarter of the fiscal year. It is anticipated that this process will begin in mid to late February and be materially completed during the month of August with an ultimate adoption of both the tax rate and budget by the statutorily required dates.

The BFPD shall prepare a report on the budget status and trends and submit to the Commissioners Court and Chief Administrator no less than quarterly. This forecast and reports will be presented to and discussed with the Commissioners Court upon preparation.

The County shall prepare and maintain no less than a five-year comprehensive financial forecast that:

- Develops a local, regional, state and national economic outlook and describes the potential impact on El Paso County
- Updates reserve and expenditure projections for the next five years
- Projects capital improvement requirements over the five-year period, including future operating costs associated with all projects

- Updates revenue and expenses for each year in the period
- Describes the strategic issues that present the County with challenges and opportunities for the future and, in some cases, assesses their fiscal impact

FUND BALANCE POLICIES

I. CLASSIFICATIONS

The Commissioners Court has established operating and reporting guidelines for the fund balances of the governmental funds in accordance with Governmental Accounting Standards Board Statement Number 54. The County's Fund Balances shall be classified into five categories based on the strength of the constraints governing how those balances can be spent:

Nonspendable Fund Balance- Represents amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted Fund Balance- Represents amounts that are restricted to specific purposes, with constraints placed on the use of resources by (a) external creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed Fund Balance- Represents amounts that can only be used for specific purposes that have imposed constraints by formal action of the government's highest level of decision-making authority, the Commissioners Court. The amounts may not be used for other purposes unless the Court removes or changes the constraints pursuant to the same type of action used to initially commit them.

Assigned Fund Balance- Represents amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed. The governing body may delegate its authority to assign amounts to another body or officials, for example, a budget director. The Commissioners Court, when it is appropriate for fund balance to be assigned, appoints the authority to the Executive Budget Director. Assignments may occur subsequent to fiscal year end. Assignments will be made when necessary to utilize reserves to balance the proposed budget as needed or in the event of unforeseen circumstances that arise and require the expenditure of funds for which there was not an offsetting revenue source to account for the increase in unplanned appropriations, i.e. a catastrophic event.

Unassigned Fund Balance- Represents the residual amount in the general fund that has not been restricted, committed, or assigned to specific purposes.

II. RESERVES

General Fund Reserve- The County shall strive to maintain an unassigned General Fund reserve between 10-15 percent of the total adopted General Fund operating budget, in any

one fiscal year. Use of this reserve is limited to an unanticipated emergency, calamity, natural disaster or the loss/shortfall of a major revenue source. This amount should prove sufficient to meet cash flow needs during the first quarter of the fiscal year, as the inflow from ad valorem property taxes, the County's major revenue source, does not become substantial until the end of the first fiscal quarter. Any expenditure from this reserve that required an amendment to the budget as a result or the declaration of an emergency will be reported in detail in the County comprehensive annual financial report.

Allocated Reserves- When fiscally permissible, the Court shall establish contingency reserves within the General Fund account titled General and Administrative for personnel and operation cost. This funding source is to be used only after other alternatives have been fully explored.

III. FUND BALANCES

End of Year- The projected unspent budgeted funds and revenue variances for any given fiscal year. The balance shall be estimated and identified annually by the BFPD as a component of the Appropriated Fund Balance.

Appropriated-The combined estimated value of the End of Year fund balance as well as the balance of the assigned General Fund Reserve. This fund shall be identified in the upcoming fiscal year budget and the Commissioners Court may utilize this fund to balance said budget. Any amount that is not utilized to supplement and balance the budget shall be appropriated by the Commissioners Court as the General Fund appropriated and unallocated fund reserve, equivalent to 90% of the unassigned fund balance as defined by the Government Accounting Standards Board. Use of this funding is subject to the policies adopted herein.

Capital Project-Classified as restricted or committed funds to meet both the purpose of the legal debt issuance and the policy objectives of the Commissioners Court. Formal action by the Commissioners Court is required to establish, modify or rescind a fund balance commitment. This may include that residual unspent funds shall be transferred, with Commissioners Court approval, to the respective debt service fund as a means of reducing debt. Project managers shall notify the Chief Administrator and County Auditor immediately upon completion of all projects.

Debt Service-Restricted for the payment of principal and interest on the debt service obligation. Any funds that are remaining after all debt is extinguished shall be transferred to the general fund and may then be appropriated at the discretion of the Commissioners Court.

Special Revenue- Restricted to the extent that the proceeds are generated through enabling legislation or externally imposed by creditors, grantors, contributors, or laws or regulations of other governments. Available funds not requested or appropriated under a specific special revenue account will be budgeted at no less than 90% of the estimated

Fund Balance amount under a contingency object code for any unplanned needs that may arise during the course of the fiscal year. Use of these funds will require County Administrator approval for any amount up to \$5,000. This amount may be transferred through an internal amendment (budget document) and will be reported by the County Administrator on a quarterly basis. Amounts over \$5,000 will require the approval of Commissioners Court through a budget amendments.

BUDGETARY CONTROL POLICIES

I. TRANSFERS & AMENDMENTS

All amendments to the adopted budget shall require a submitted request and documented justification for transfer from the respective department head or elected official or duly delegated office staff. Pursuant to Texas Local Government Code, §§ 111.070 c (2), the Commissioners Court has designated that the Budget & Fiscal Policy Department may, as appropriate and subject to these approved policies as further specified below, amend the budget by transferring amounts budgeted for certain items to other items. Approved budget transfers resulting in a new appropriation must be recorded prior to expenditure against such appropriation.

Transfer of Funds

There are two types of transfers, external transfers that require Commissioners Court approval (Budget Amendments-BA) and internal transfers that do not require Commissioners Court approval (Budget Documents-BD). Budget transfers will be initiated by the department through the ERP Financial System. The department must ensure all supporting documentation is included in the request. Supporting documentation refers to but is not limited to quotes, e-mails, etc. Transfer amounts for General Fund, Special Revenue, Capital Projects, Debt Services, and Enterprise (non grant funded) Funds must be in whole numbers. For budget transfers initiated by the BFPD, the BFPD must contact the requesting department and receive authorization to make the transfer. Commissioners Court will receive a weekly update with all BD transfers processed for the week and BA transfers being considered during the Commissioners Court agenda on the upcoming Monday.

Budget transfers requiring Commissioners Court approval (BA):

1. Transfers between characters (personnel, operating or capital) and/or between different departmental divisions require separate approval of the Commissioners Court. This limitation does not include grant funds nor externally funded enterprise grant awards – please refer to the Grants and Externally Funded Enterprise Grant Funds section IV of this document for budget transfer criteria.

2. A transfer of funds request for items, programs or services that were discussed and disallowed during the annual budget hearings of the Commissioners Court shall be subject to the approval of the Chief Administrator as allowed by the Managerial Policies or by Commissioners Court via a stand-alone agenda item placed by the department.

3. Transfers between fund types are not eligible for administrative approval nor are transfers requesting funds from appropriated Fund Balances, except as provided for in this policy.

4. Commissioners Court shall approve all General Fund and Special Revenue Fund budget transfers that exceed \$5,000 per object code.

5. Transfers related to Equipment are detailed in Equipment Transfers section of this document.

Object codes that shall not be considered for BD transfers are as follows:

A department can request transfers out of these accounts but must be via a stand-alone agenda item placed by the department.

Contract Services (601404)

Pub. Utilities-Gas (600752)

Interpreter Services (601107, 601112)

Pub. Utilities-Electric (600753)

Professional Services (601102, 601103)

Pub. Utilities-Water (600754)

Auto Allowance (510110)

Pub. Utilities-General (600751)

Legal Services (601102)

Communications-Telephone (600773)

Vehicle Oper. Expense (600601)

Communications-General (600771)

Budget transfers not requiring Commissioners Court approval (BD):

1. Budget transfer requests that are within a department/division and within the same character (personnel, operating or capital) are authorized to be made by the BFPD on a regular basis with the annual approval of the El Paso County Budget and Fiscal Policies by Commissioners Court. Yearend transfers are initiated to meet timely payment requirements and year-end accruals in accordance with Generally Accepted Accounting Principles (GAAP) as deemed appropriate by the County Auditor's Department and BFPD.

2. Budget transfers from the General and Administrative account that were appropriated and budgeted for a specific purpose may be transferred internally with the approval of the Chief Administrator and/or the Executive Budget Director or their designees only for the purpose that was approved for in the adopted budget. This includes transfers related to funds appropriated and budgeted for a specific purpose under a departmental account and require transfer to another department. For example, the Constable Contingency fund will be reserved under the Fleet Management account instead of GADMINGF) and the Fleet

Manager will transfer funds to the Constable accounts after review and approval of the request.

3. The Chief Administrator or designee may administratively approve all budget transfers, for one time allocations, by object code not exceeding \$5,000.

4. Donations that are approved through Commissioner's Court action will be processed throughout the year once received for its intended purpose.

5. Agenda items approved during a Commissioner's Court meeting that identify a required budget transfer.

Equipment Transfers (General Fund only)

The Operating Equipment account (600311) is allocated to departments to primarily cover the purchase of replacement equipment with a value under \$5,000. New equipment may also be purchased for the continuity of business; however, additional funding will not be provided to cover replacement of new equipment. In the event equipment is over \$5,000, funds can be transferred to CAPOUT-EQUIP (706002) or requested during the call for Capital Improvement Plan Projects.

Transfers into Operating Equipment (600311) or any related CAPOUT account from a non-equipment object code is permitted and will be processed as a BA or BD depending on the transfer criteria outlined in this section.

Transfers out of Operating Equipment (600311) account to the CAPOUT EQUIP (706002) or any related account will be processed as a BD. Transfers out of Operating Equipment to a non like account will require Commissioners Court approval, via a separate/stand-alone agenda item, and if approved shall be submitted to the BFPD with all necessary documentation including approval date by Commissioners Court stated in the justification through the ERP System as a Budget Document (BD). Please note, if transfers are not to an equipment account this may result in a reduction to the operating equipment account at the start of the new fiscal year.

A department may request their current year equipment funds, partial or whole, be carried over to the following fiscal year by submitting the request through the ERP Financial System during the budget process period to the BFPD.

The request must include the following backup documentation:

- Memo that breaks down the equipment to be purchased and the cost of said equipment
- Supporting documentation for requests such as quotes, etc...
- Verification from County's subject matter expert, if applicable

Carryover requests need to be submitted by the annually designated deadline provided yearly on the budget process schedule. Carryover requests will be evaluated and additional information may be requested if needed. The request for carryover will be reviewed by the

BFPD but will be based on the approval of the final budget by Commissioners Court. The department's operating budget will be reset to the original amount the year after the intended expense is completed.

BFPD Transfers

The BFPD may initiate budget transfers to cover expenditures for utilities, fuel and any unforeseen emergencies deemed necessary as well as expenditure accruals at year-end via BD. These transfers may be within and between department, divisions and all object codes during the fiscal year end accrual period.

Transfers related to unforeseen emergencies, such as weather-related incidents, require the approval of the Chief Administrator and shall be reported to the Commissioner's Court within 24 hours.

Transfers related to Grants and Enterprise Funds are detailed in Grants and externally funded Enterprise Funds section of this document.

II. BIDS

Bids related to the purchase of goods and services that are both budgeted for in the fiscal year and are a component of the normal day to day operations of County departments shall be prepared and solicited by the County Purchasing Department and only presented to Commissioners Court for award consideration. Any bid requests for goods or services for which there are no specific or routine appropriations shall be submitted to the Chief Administrator and BFPD for consideration of the availability of funding and placement on the agenda for consideration of the Court. The Purchasing Agent or designee(s) will notify the Commissioners Court on a routine basis regarding all bids of goods and services in accordance with the Purchasing Policies.

III. PERSONNEL

The County has a plan allowing for progressive advancement within pay levels for the various job classifications of the County with the exception of employees who follow a compensation plan in compliance with an approved collective bargaining agreement.

The Court shall continue to support its salary plan, having developed step levels within the approved salary plan within job classes. This plan should continue to result in the reduction of employee turnover in the County as well as encourage career employment within the County, therefore, reinforcing preservation of its valuable workforce. Furthermore, the Court shall continually strive to provide a system of fair compensation to employees based on annual satisfactory employee performance evaluations. Any such system shall be addressed during budgetary hearings and funded accordingly and as soon as financially practical. Established systems will strive to ensure that all employees are compensated at an annually determined minimum living wage.

A budget for salary and fringe benefits, including contingencies, shall be presented to Commissioners Court for approval during budgetary hearings. Throughout the year, the

Chief Administrator shall ensure that changes to the salary and fringe benefit budget, including contingencies, do not exceed the amount authorized by Commissioners Court and will report approvals as stated in the County Managerial Operations Policy.

Overtime as defined by the El Paso County Employee Handbook: budgeted overtime-compensation payments may only be made to nonexempt employees at a rate of time-and-a-half. Unbudgeted overtime requests require pre-approval by the Chief Administrator or their interdepartmental designee and funding approved by the Commissioners Court before it may be accrued. Compensatory time may be utilized in lieu of overtime when following County personnel rules. The Chief Administrator may grant overtime pay up to \$10,000 in urgent cases versus comp time accrual as stated in the County Managerial Operations Policy.

Special Revenue accounts that will not be able to cover any unanticipated approved increase in salary for the current fiscal year will be covered by salary savings within the special revenue account or the General Fund or the Reclassification Plan funding only up to year end. If General Funds were used, the transfer will follow best practices. Personnel budgets for special revenue accounts to cover full year funding will be allocated for the following year. If the account is no longer sustainable, the BFPD and the affected department will work with HR to find alternatives during the budget process.

Deputy Constables and Sergeant Deputy Constables

Effective October 1, 2023, it is the goal of the County to align the payscale for deputy constables with the payscale for deputy sheriffs and the payscale for sergeant deputy constables with the payscale for sergeant deputy sheriffs.

The Constable shall assign the work day. Deputy constables and sergeant deputy constables will be compensated with overtime pay or compensatory time for hours worked in excess of 84 hours during any scheduled 14-day work period. A work period is defined as beginning at 12:00 a.m. on Sunday and ending at 11:59 p.m. on the second Saturday thereafter.

This provision does not impact any other working conditions for deputy constables and sergeant deputy constables.

Retirement Plan Funding

It is the goal of the County to have the actuarial value of assets for the County's retirement fund liability to be 90% funded. During the annual budget process the County will strive to appropriate funding that may require contributions above and beyond the annually determined contribution rate.

Cost of Living Wage Adjustment (COLA)

Each year, staff will use the Consumer Price Index for All Urban Consumers (CPI-U) for the Unadjusted 12-month period ending in June as the proposed rate for the COLA for the upcoming fiscal year.

Effective Implementation of Salary Steps and/or COLA

If approved and budgeted, annual salary step plan increases and/or COLA will be effective the first full pay period after the beginning of the County fiscal year.

Hiring Freeze Policy

To assure minimal impact to services and citizens and promote fiscal responsibility, when a position becomes vacant, the department must wait the length of time the separating employee is paid in accrued leaves (vacation and compensatory time) before filling the position.

The hiring wait period applies to positions that become vacant in all departments. This policy ensures that departments do not exceed the allocated budget. Certain positions are exempt, including:

- Front line customer service positions whose primary function is to collect money “as determined by the Chief Administrator”
- Positions that are statutorily required where only one position exists in the department to perform the function as determined by the Chief Administrator
- Positions covered under a collective bargaining agreement
- Custodian positions of the Facilities Department

When there are no leave balances to be paid out from the General Fund, there will be no hiring wait period.

Human Resources shall review requests for hiring wait period exceptions and other staffing change requests to ensure sufficient data is collected to analyze the requests. The fiscal impact of all requests shall be calculated and reviewed by the BFPD. Once the requests have been reviewed by both HR and Budget, HR shall present the request to the Chief Administrator for consideration. These requests are subject to the approval of the Chief Administrator who shall provide a quarterly report to Commissioners Court on exceptions/requests.

Elected Official Compensation

The Commissioners Court chooses to select a compensation philosophy that ensures all Elected County and Precinct Officers are compensated based on the knowledge, skills, and abilities needed to successfully perform these jobs. To that end, the Commissioners Court agrees to adhere to this policy and adopt budgets that keep every elected county and precinct officers, including themselves, in compliance with the policy. These salaries will be

compensated at a minimum of 80% of the external workforce market based on 10 comparable counties in the State of Texas and other applicable data deemed appropriate. Newly elected officials or those appointed to elected positions, who replace budgeted positions that are exempt from civil service are not required to undergo the waiting period during the first 90 days in office.

Temporary Employment

If an employee is out on an unpaid leave, the department can fill the position with a temporary employee for a period not to exceed 6 months so long as the temporary position does not exceed the bi-weekly budget allocations for the original position and it is consistent with the period of time the regular employee shall be out on unpaid leave. Because there is no budgetary impact, the temporary may be hired without additional approval. If an employee is out on paid mandatorily required leave (such as FMLA) for a period expected to last longer than 10 days, and the department has the funds in its current budget to pay for a temporary employee, the department may:

- Request the BFPD verify that funds are available; and
- Request that the Human Resources Office verify that 1) the employee is out on a mandatorily required leave, and 2) the time frame the temporary employee is being requested for does not exceed the time of the mandatorily required leave. Requests of this nature only require the applicable budget transfer approval.

If an employee is out on a mandatorily required leave (such as FMLA) for a period expected to last longer than 10 days, and the department does not have the funds in its current budget to pay for a temporary employee, the request must go to the Human Resources Department. Human Resources shall verify funding availability in contingencies or other sources with the Budget & Fiscal Policy Department and make a recommendation, subject to the applicable budget transfer policy, to the Chief Administrator for his consideration.

Temporary employees for cases where the department has allowed the regular employee to go out on paid leave for non-mandatorily required leave shall not be considered. If a department has a vacancy that it would like to fill with a temporary employee, the total cost of the temporary employee for salary and fringe benefits per pay period cannot exceed the total cost of the regular position for salary and fringe benefits per pay period.

Overpayment of Salary

Salary overpayments will be processed in accordance with the County Overpayments, Underpayments and Repayment Policy. In the event the Commissioners Court determines that a salary overpayment constitutes a debt, the overpayment will be treated as a debt to the County until such time that full repayment of this debt has been satisfied with the County Auditor.

IV. GRANTS AND EXTERNALLY FUNDED ENTERPRISE GRANT FUNDS

Grant budgets shall be submitted to the BFPD with all necessary documentation through the ERP Financial System, which includes but is not limited to the following:

- County Auditor certification of budget award/adjustment from the grantor agency (when setting up or increasing/decreasing the grant budget)
- Include when grant budgets or their respective employee counts and changes in employee compensation are amended
- Notice that the granting agency allows the transfer requested as per grant guidelines
- Brief but sufficient explanation of grant budget transaction (initial setup/transfer)
- Any additional supporting documentation related to the transfer as the grant division deems necessary

Net overall increases or decreases are subject to the approval of Commissioner's Court. Commissioners Court shall receive a monthly summary of all employee count and compensation changes from the County Auditor's Office. Transfers may include cents.

Transfers from within the grant budget shall be submitted to the BFPD with all necessary backup documentation through the ERP Financial System and will be approved administratively if the transfer is consistent and in accordance with the granting agencies policies or is approved by the granting agency. Departments requesting administrative approvals of these transfers shall provide justification for the administrative approval, as part of the backup documentation, to the BFPD and shall be reported at the time a resulting transfer is processed to the Commissioners Court. Grant applications shall include the option to be amended to cover any salary increases (i.e. COLA, step, etc.) approved by Commissioners Court. All grants that contain personnel and that will not be able to cover the increase in salary will be covered by the General Fund or the Reclassification Plan. All enterprise grant fund transfers shall follow all of the above mentioned guiding principles.

GENERAL FINANCIAL POLICIES

I. ACCOUNTING, AUDITING & FINANCIAL PLANNING

The County Auditor's Office shall continue to maintain the County's financial records on a basis that is compatible with the guidance of generally accepted accounting principles and standards that have been promulgated by the Governmental Accounting Standards Board for local governments.

Pursuant to the Texas Local Government Code, §§ 111.091, 111.092 and 114.025, interim monthly and comprehensive annual financial reports shall be issued by the County Auditor's Office. These reports shall summarize the County's financial transactions by fund and department. Also, actual revenues and actual expenditures shall be monitored and compared to the associated budgeted amounts.

In accordance with provisions contained in the Texas Local Government Code, §§ 111.091, 111.092, 114.025 and 115.045, full disclosures shall continue to be provided in the comprehensive annual financial reports, budget reports and bond representations.

Pursuant to the Texas Local Government Code, § 115.045, once each fiscal year, the Commissioners Court shall engage an independent Certified Public Accounting firm to conduct a comprehensive external audit of all books, records, and accounts of the County. The external audit shall cover all matters relating to the fiscal affairs of the County.

The Commissioners Court shall continue to identify and refer business matters for analysis to boards, committees, consultants or staff, in order to improve the effectiveness and efficiency of services and activities of the County. Cost versus benefits studies shall be made, when deemed appropriate by Commissioners Court, on non-recurring expenditures and capital projects.

The County Auditor's staff shall continually conduct internal audits throughout the County that are designed to strengthen internal accounting and budgeting controls and to protect the County's assets.

The County shall maintain a stable and diversified revenue system to protect it from short-term fluctuations in any single revenue source. The County, whenever applicable, shall establish user fees and charges permitted by law at levels associated with the direct costs and indirect costs of providing those services. Furthermore, the County shall annually evaluate fees and charges to assure that total costs are covered and shall adjust accordingly to keep pace with the cost of providing those services.

Further, the County will pursue the enactment of new legislation, when deemed appropriate, to permit changes in user fees and charges, aggressively collecting ad valorem property tax revenues, including filing suits when permitted by the Texas Property Tax Code.

El Paso County shall restrict its reliance on non-recurring revenue sources to promote fiscal responsibility. The County shall monitor intergovernmental grant revenue when approving grants that may ultimately result in 100 percent county funding.

II. REVENUE

The County shall maintain a stable and diversified revenue system to protect it from short-term fluctuations in any single revenue source. The County, whenever applicable, shall establish user fees and charges permitted by law at levels associated with the direct costs and indirect costs of providing those services. Furthermore, the County shall annually evaluate these fees and charges to assure that total costs are covered and adjust them accordingly to keep pace with the cost of providing those services.

Further, the County will pursue the enactment of new legislation, when deemed appropriate, to permit changes in user fees and charges, aggressively collecting ad valorem property tax revenues, including filing suits when permitted by the Texas Property Tax Code.

El Paso County shall restrict its reliance on non-recurring revenue sources to promote fiscal responsibility. The County shall monitor intergovernmental grant revenue when approving grants that may ultimately result in 100 percent county funding.

III. FIXED ASSETS & CAPITAL PLANNING

The Commissioners Court shall continually assess the County's capital needs and establish policies, procedures and plans to address infrastructure, fleet and general capital needs of the County in its budgetary process.

For financial accounting and reporting purposes, it is the policy of the County that only assets with a value exceeding \$5,000 or more and having a useful life expectancy of at least one year are reported as general fixed assets in the County's Comprehensive Annual Financial Report. Note, however, that this does not mean that items less than the \$5,000 threshold shall not be tagged. The Purchasing Agent, at his/her discretion, may tag any items deemed appropriate for adequate control and accountability purposes.

The County Auditor's Office shall periodically reconcile the yearly inventory listing, provided by the Purchasing Agent, to the County's financial accounting records. This inventory shall include assets purchased with federal funds, along with the special guidelines for assets purchased with federal funds from the Federal Emergency Management Agency, the Office of National Drug Control Policy or other applicable agencies.

As approved by Commissioners Court, funding equal to the equivalent of one cent in M&O taxes has been designated for the County's ongoing capital improvement program (CIP). Revenues generated from this one-cent designation shall be transferred from the General Fund into the County's Capital Improvement Program account designated for this purpose and use of such funds is subject to prior approval from the Commissioners Court. Projects intended to be funded from the CIP M&O tax funded account may be transferred to an appropriate and allowable debt funded capital projects, if deemed allowable within the bond documents when funding is available, and planned debt-funded capital projects will not be affected. These transfers shall be reviewed and approved by the staff of the County Auditor's Office and either the Chief Administrator or BFPD.

During each annual budgetary process, the Commissioners Court members may evaluate the County's inventory. After the evaluation is made, satisfactory financial arrangements shall be made to either repair or replace depreciating items, as deemed necessary.

Capital needs for projects and equipment will follow the guidelines established in the County Capital Improvement Policy. The purchasing agent shall wherever deemed appropriate, issue useable items placed in storage to departments and agencies requesting comparable new equipment.

IV. DEBT MANAGEMENT

Pursuant to Article XI, Section 7 and Article VIII, Section 9 of the Texas Constitution, the County shall not use funds earmarked for payment of the current portion of long-term debt for current operations.

When the Commissioners Court make a determination to issue bonds, the policies below shall be followed.

- When feasible, new bonds issued shall be amortized resulting in equal principal amounts being retired each fiscal year with payments due on February and August 15th. This shall produce a total debt schedule with a declining yearly balance. The amortization schedule shall be structured, when necessary, to follow the estimated useful life on assets purchased under the corresponding debt issuance.
- Debt service appropriations in total shall not exceed 35 percent of the total budget in any fiscal year pursuant to Article VIII, Section 9, of the Texas Constitution.
- The County's total bonded debt shall never exceed 2 percent of the net valuation of taxable property values in El Paso County. The El Paso Central Appraisal District ascertains the net valuation of taxable property.
- Bond financing arrangements shall be restricted to capital improvement projects that cannot be reasonably funded with current revenues and reserves.

The Commissioners Court shall make a diligent effort to coordinate planning, issuing and timing of bond issues with the overlapping jurisdictions in the County. All bonds issued shall be monitored for compliance with IRS regulations on arbitrage for Tax Exempt Bonds.

V. CASH MANAGEMENT & INVESTMENTS

All County funds received by the treasury division shall be deposited within one business day of receipt in order to optimize the County's cash flow and interest earnings. Receipt and disbursement of funds shall be performed in compliance with applicable provisions within Texas Statutes.

In accordance with Commissioners Court authorization and approval and the State's pertinent legal provisions, the County Auditor shall serve as the County's investment officer. In accordance with the County's written investment policy, the County's available monies shall be aggressively invested, at least once each working day, in a way that generates the most interest income for the County, while at the same time, maintains diversification of investments with the paramount consideration being safety at all times.

Pursuant to the Texas Statutes, Commissioners Court shall establish and approve a written investment policy annually. The investment policy shall, among other topics, address the parameters of maximizing rates of return, liquidity, safety, prudence and diversification. The County shall issue quarterly investment reports in a timely manner.

VI. STRATEGIES & PLANS

County strategies and plans shall be integrated into all departmental budgets to ensure unified efforts within County government to achieve the goals and objectives of the County. These are guidelines that demonstrate the steps undertaken in order to meet the objectives of the County without negatively impacting other goals within the County. Performance measures and productivity indicators shall continue to be integrated into all departmental budget requests. The County's strategies and plans are guidelines necessary in order to allow the Commissioners Court and the citizens of El Paso County a means of evaluating County government's efficiency and effectiveness in utilizing taxpayer dollars in achieving its goals and objectives.

VII. BUDGET & TAX ADVERTISEMENTS

The BFPD, County Tax Collector Assessor, County Administration, Purchasing and Auditors offices are authorized to utilize newspaper publications of general circulation that may be necessary to use to meet statutorily required publication deadlines. In certain instances these times constraints may require these advertisements to be published with vendors outside of the existing bid awards. These circumstances may also be invoked by the court when there is a desire to reach a larger circulation audience. Should this be necessary, it shall be with the approval of the Chief Administrator.

VIII. ANNUAL TAX RATE PROPOSAL

Upon receipt of the annually calculated effective and rollback tax from the County Tax Assessor Collector the Commissioners court will as a matter of policy propose the rollback tax rate as a means of establishing a budgetary ceiling as well as to meet statutory publication requirements. This will allow the court to consider programs and projects in alignment with its annual strategic plan. The courts intent and goal during the budget hearings is to manage the potential impact on the final adopted tax rate for the fiscal year.

IX. STORMWATER MITIGATION FUNDING

The County Commissioners Court through the issuance of certificates of obligations will allocate no less than one penny of ad valorem taxes to be designated towards storm water mitigation and response. As the court issues certificates of obligation for this purpose the policy and priority of the court will be to offset any I&S tax rate increases attributable to future storm water mitigation issuances with a direct reduction to the M&O portion of the tax rate until such time that this offset approximates at least one penny. To the extent that the I&S portion of the tax rate is any less than one penny the court will appropriate this difference in the General Fund for any storm water mitigation and response needs that may arise during the fiscal year. This policy is not intended to prevent any future court from ultimately funding any or all outstanding storm water related debt from the I&S portion of future County tax rates.



FISCAL OVERVIEW

FISCAL OVERVIEW

BASIS OF BUDGETING AND ACCOUNTING

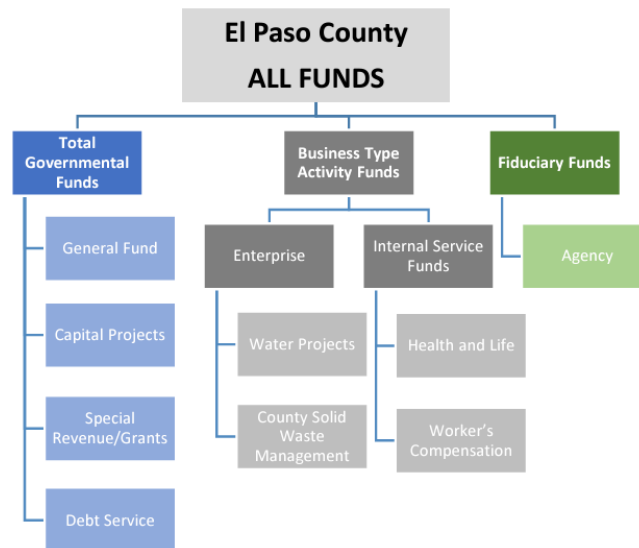
El Paso County adheres to the Generally Accepted Accounting Principles (GAAP) as applicable to state governments, which are uniform minimum standards of and guidelines to financial accounting and reporting. El Paso County does not distinguish between Basis of Budgeting and Basis of Accounting. County records are maintained either on a modified or full accrual basis based on the type of fund as reflected in the table below. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become measureable and available). In the case of the County, "measureable" means the amount of the transaction can be determined and "available" means collectible within the current period or within 60 days thereafter, to pay liabilities of the current period. Expenditures are generally recognized under the accrual basis of accounting when the related fund liability is incurred. Full accrual recognizes revenues when earned. Expenditures for the modified and full accrual bases are generally recorded when they are incurred. The Basis of Accounting whether full or modified accrual is used during the budget process, depending on the fund.

Funds are categorized by type to indicate both the sources of the fund's financial resources and the nature of activities financed. There are three broad categories of funds used in governmental accounting: governmental, business type, and fiduciary funds.

The County's budgetary and accounting records are organized and operated on a fund basis. A "fund" is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund	Basis of Accounting and	Budgeted?
Entity-Wide	Full Accrual	No
Governmental Funds:		
General Fund	Modified Accrual	Yes
Special Revenue/Grants	Modified Accrual	Yes
Debt Service	Modified Accrual	Yes
Capital Projects	Modified Accrual	Yes
Business Type Activity Funds:		
Enterprise	Full Accrual	Yes
Internal Service	Full Accrual	No
Fiduciary Funds:		
Agency	Full Accrual	No

FUND STRUCTURE



The County maintains the following types of funds:

1. Governmental Funds - are used to account for most typical governmental functions. The acquisition, use, and balances of a government's expendable financial resources and the related current liabilities, except those accounted for in business type funds, are accounted for through governmental funds.

There are four types of governmental funds:

- General Fund- is used to account for activities of the general government not accounted for in some other fund. This is the main operating fund of El Paso County. A majority of the County's operating expenditures are financed with revenues received by this fund.
- Debt Service Funds- are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
- Capital Project Funds- are used to account for financial resources to be used for the acquisition or construction of major capital facilities, otherwise known as general fixed assets.
- Special Revenue Funds- are used to account for the collection and disbursement of specifically earmarked monies. On the other hand, the Grant Fund is similar to a special revenue fund, except that it is subject to expenditure restrictions, time constraints, strict compliance with Federal, State and local laws and contracts and reporting requirements in order to maintain eligibility for funding.

2. Business Type Activity Funds- are used to account for a government's ongoing organizations and activities that are similar to businesses found in the private sector. These

funds are considered self-supporting in that the services rendered by them are generally financed through user charges or on a cost reimbursement basis. There are two types of business type funds, enterprise and internal service funds.

- Enterprise Funds- are used to account for operations (a) where the intent of the government is to fully recover costs of providing goods or services to the general public through user charges; or (b) where the governing body has decided that periodic determination of net income is appropriate for capital maintenance, public policy, management control, accountability or other purpose. El Paso County utilizes this fund to account for the County's water and wastewater Systems that are operated as private businesses, and for the County Solid Waste Disposal fund, whereby costs are recovered through user charges.

- Internal Service Funds- are used to account for the financing of goods or services provided by one department or agency, to other departments or agencies, on a cost reimbursement basis, such as health and life and workers compensation funds. Internal Service funds are not budgeted by the County.

3. Fiduciary Funds- are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. Fiduciary funds are not budgeted by the County.

Capital assets, which include property, plant and equipment, and infrastructure assets, are reported in the appropriate governmental or business-type activities. The value of existing capitalized assets is increased for any additions regardless of the amount, when the useful life is extended or the functionality of the asset is improved. The costs of normal maintenance and repairs that do not add to the value of the assets or substantially extend the life of the assets are not capitalized. Interest learned during the construction phase of capital assets of business-type activities is included as part of the adopted budget when pertinent information is available; otherwise, these funds are budgeted throughout the year as relevant financial information becomes available, either by means of a capital bond issuance, receipt of grant award notices, or transfers from the general fund that are for this intended purpose.

The County's appropriations for departments are approved at the adoption of the budget at the object code level representing personnel, operating, and capital line items. On a yearly basis financial policies are reviewed and adopted by the Commissioners Court. These policies in their entirety are presented in the Executive and Budget Summary section of this document.

The fiscal year 2023 budget transfer summary is stated below:

COMMISSIONERS COURT TRANSFERS

TRANSFERS REQUIRING APPROVAL FROM COMMISSIONERS COURT

- All individual General Fund (GF) & Special Revenue (SR) transfers exceeding \$5,000 (per object code)
- Interdepartmental transfers (between Dept./Division)
- Transfers between characters (i.e. from personnel to capital)
- Items denied previously during Budget Hearings
- Transfers from/into the following object codes:
 - o Auto allowance
 - o Contract services
 - o Interpreter services
 - o Legal services
 - o Professional services – (medical and general)
 - o Vehicle operating expense• From Utility/Communications to unrelated account
- For Grants - Net overall increases/decreases
- Equipment related transfers **

ADMINISTRATIVE TRANSFERS

(IF ITEMS DO NOT MEET COMMISSIONERS COURT REQUIREMENTS THEY CAN BE PROCESSED INTERNALLY)

- All individual GF and SR transfers under \$5,000 (per line item –in or out)
- Intra index transfers within characters (i.e. operating to operating)
- Within utility/communications
- Reserved funding allocated in the General & Administrative Account for a specific purpose approved during Budget Process (i.e. Utility contingency, Constable vehicle maintenance)
- Emergency transfers (for unforeseen emergencies)
- Exempt from BA requirements in case of emergency
- Donations
- For Grants - transfer consistent with Granting Agency policies and no net increase/decrease
- Items approved within a Commissioners Court meetings
- Year-end transfers (after BA deadline has passed)

**Equipment transfers may only be made to other like-kind accounts for the purpose of replacing, improving, or purchasing equipment. Transfers, if allowed, will be subject to aforementioned transfer policies. Requested transfers to a non-like account require Commissioners Court approval through a separate agenda item.

TEXAS BUDGET LAW

Pursuant to the Texas Local Government Code, the Commissioners Court may spend county funds only in strict compliance with the budget, except as otherwise provided in budget statutes. Some of those exceptions are as follows:

- The Commissioners Court may authorize an emergency expenditure as an amendment to the original budget only in a case of grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention;
- The Commissioners Court by order may amend the budget to transfer an amount budgeted for one line item to another budgeted line item without authorizing an emergency expenditure;
- If a county bond issue is submitted at an election or other authorized obligations are to be issued against future revenues and a tax is to be levied for those obligations, the Commissioners Court shall adopt a budget of proposed expenditures;
- The County Auditor shall certify to the Commissioners Court the receipt of all public or private grant or aid money that is available for disbursement in a fiscal year but not included in the budget for that fiscal year. On certification, the court shall adopt a special budget for the limited purpose of spending the grant or aid money for its intended purpose.
- The County Auditor shall certify to the Commissioners Court the receipt of revenue from a new source not anticipated before the adoption of the budget and not included in the budget for that fiscal year. On certification, the Court may adopt a special budget for the limited purpose of spending the revenue for general purposes or for any of its intended purposes.

FORMULATION OF THE BUDGET

For fiscal year 2024 budget process preparation, regular meetings were held with the Commissioners Court, to apprise them of any revenue projections and unanticipated differences. Upon receiving feedback and direction from the court, the Budget Office submitted a proposed calendar of events and budgetary instructions for the ensuing fiscal year's budget preparation cycle. These budgetary instructions were submitted to each County department. These packages are expected to be distributed in early March, to provide department heads additional time to plan spending for the current and next fiscal years. A significant change that was adopted during fiscal year 2020 budget process was a formalized performance measurement process that was integrated into the budget and resource allocation process. This was in direct alignment with the current County Strategic Plan.

County departments are expected to work with the Budget Office in the development of their respective budgets and performance measures. These preliminary meetings have historically been well received and have proven to be very productive. The budget recommendations along with departmental request are presented to the Chief Administrator for review. Public departmental budget hearings before the members of the court are typically only held if provided resolution between the departmental request and/or the budget office recommendation are greater than the annual threshold established by the court. Typically requests for completely new programs or services normally will be discussed by the court as well. The proposals made by the departments and agencies must be returned at the end of March. The requests/reductions, after being

evaluated by the county's budget staff and reviewed by the Chief Administrator will be factored into a preliminary baseline budget.

Pursuant to the Texas Local Government Code, § 111.072, § 111.034(b)(4) and § 111.039(b), only the County Auditor may estimate revenues. Tentative revenue estimates will be included and updated on a regular basis. Since data required to calculate property tax estimates for the next fiscal year is generally not received from the El Paso Central Appraisal District (CAD) until late July or as soon as practical thereafter, property tax estimates will be revised soon thereafter.

Mid August is when the final phases of the budgetary cycle take place. Based on the monthly updates to be provided to the Commissioners Court, additional instructions or hearings may be necessary for the court to prioritize how the County's resources will be allocated. State law requires Commissioners Court to adopt a property tax rate before September 1st or as soon as possible thereafter but not later than the last day of the fiscal year, September 30th. The court adopted the 2024 budget on September 18, 2023. Throughout this process, the Budget Office enters any approved changes into the computerized budget system factoring in any changes in estimated revenues from all sources anticipated in the ensuing fiscal year.

After this information has been entered into the system, pursuant to the Texas Local Government Code, § 111.063 § 111.069(1), the Budget Officer files a copy of the adopted budget with the County Clerk and the County Auditor. The copy of this adopted budget must be made available for public inspection by any taxpayer. Additionally, the budget document is posted online as well as filed with the County Library for public information and use.

Finally, the Commissioners Court holds a public hearing before the vote takes place to hear public comment any members of the community may have on the proposed budget. At the conclusion of the public hearing, the Commissioners Court must take action on the proposed budget. The Commissioners Court may make any changes in the proposed budget that it considers warranted by the facts and law and required in the interest of the taxpayers.

The amounts budgeted in a fiscal year for expenditures from the various funds of the county may not exceed the balances in those funds as of the first day of the fiscal year, plus the anticipated revenue for the fiscal year as estimated by the County Auditor. Upon final approval of the budget by the Commissioners Court, the court must file a copy of the budget with the County Clerk and the County Auditor. A copy of the final adopted budget must be made available for public inspection by any taxpayer. Additionally, the budget document is posted online as well as having a hard copy filed with the County Library for public information and use. Thereafter, Commissioners Court may spend County funds only in strict compliance with the budget.

The budgetary calendar of events shown below is presented for your information:

BUDGETARY CALENDAR FOR FISCAL YEAR 2024

January 1, 2023 – September 30, 2023

January 2023

1. Regular quarterly meetings to apprise Commissioner Court of any revenue projections and unanticipated differences as well as conduct an annual strategic planning session.

February 2023

2. Meeting with Commissioners Court to discuss fiscal year 2024 estimated fund balance, provide them an update of projected impacts for fiscal year 2023, and present budgetary updates and discuss general instructions for departments.

March 2023

3. The County Budget Office will conduct an annual Budget Kick Off Meeting in which distribution of the request forms will be provided to departments with pertinent instructions based on input from the Commissioners Court members. Included will be important due dates and detailed requirements for budget and staff requests for the new fiscal year budget.

4. Forms are then returned to the County Budget Office for review and recommendation.

April - May 2023

5. Departments will be contacted and will meet with staff of the County Budget Office as needed to develop recommended budgets for submission to Commissioners Court. The Budget Office then reviews and proposes recommendations to departments via departmental meetings.

May - July 2023

6. The Budget Office meets with the Chief Administrator to go over departmental requests and budget office recommendations resulting from departmental meetings. Departments receive notice of proposed budget and appeals are set up with the Chief Administrator if necessary. The County Budget Officer and Chief Administrator present the preliminary budgetary proposal to Commissioners Court and subsequent monthly meetings are scheduled. This report includes departmental requests and Budget/ Chief Administrator recommendations.

August 2023

7. The Commissioners Court meets to discuss the budget and propose a property tax rate. Commissioners Court also meet to finalize any proposed salary, expense, or allowance increases for Elected Officials.

8. The Commissioners Court will meet to discuss and propose a tax rate. If the court proposes a tax rate that is greater than 3.5% of the no new taxes tax rate, a public hearing

must take place before the court may adopt a tax rate. As required by Chapter 26 of the Texas Property Tax Code, a notice of a public hearing on the proposed tax increase, if applicable, must be published before the hearing.

9. Pursuant to the Texas Local Government Code, § 152.013, before filing the annual budget with the County Clerk, the Commissioners Court will give written notice to each Elected, County, and Precinct Officer of the officer's salary and personal expenses to be included in the budget.

August - September 2023

10. Pursuant to the Texas Local Government Code, § 152.013, before the 10th day before the date of the meeting, the Commissioners Court will publish one time in the major local newspaper a notice of any salaries, expenses, or allowances that are proposed to be increased for elected County or precinct officers and the amount of the proposed increases.

August 2023

11. Following receipt of property valuations from the Central Appraisal District, Commissioners Court will hold a public hearing on a proposed tax increase, if necessary, pursuant to Chapter 26 of the Texas Property Tax Code.

September 2023

12. The Budget Officer will finalize the proposed budget by incorporating additions and deletions approved by Commissioners Court during the public departmental hearings. Also, an adjustment for a tax rate change will be made, if necessary. Any other appropriate adjustments will also be made during this period.

13. Commissioners Court must publish the required notices, if necessary, pursuant to Chapter 26 of the Texas Property Tax Code.

14. Pursuant to the Texas Local Government Code, § 111.067, Commissioners Court will publish a notice of a public hearing on the fiscal year 2024 operating budget once in the major local newspaper, stating the date, time and location of the hearing.

15. Pursuant to Chapter 26 of the Texas Property Tax Code, Commissioners Court will vote on a proposed tax rate increase, if necessary. This will be done within the time constraints required by statute.

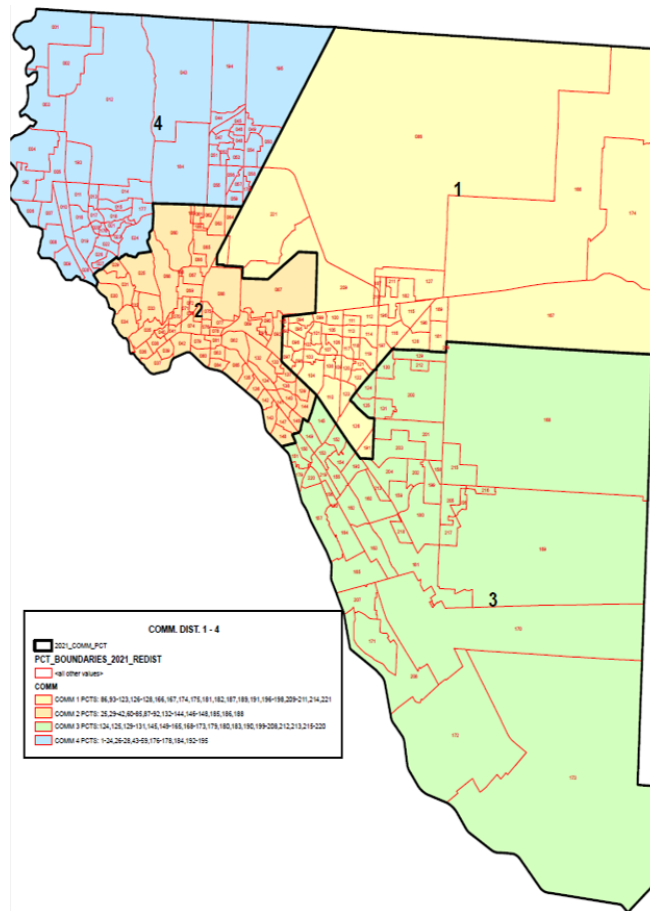
16. Pursuant to the Texas Local Government Code, § 111.067 (b) Commissioners Court will hold a public hearing on the final proposed budget within ten calendar days after the date the proposed budget is filed but before the last day of the first month of the fiscal year. Immediately after this hearing, the budget will be approved and adopted.

October 2023

17. Pursuant to the Texas Local Government Code, § 111.066, the Budget Officer will file a copy of the proposed budget with the County Clerk and the County Auditor, where it will be available for public inspection by any taxpayer.

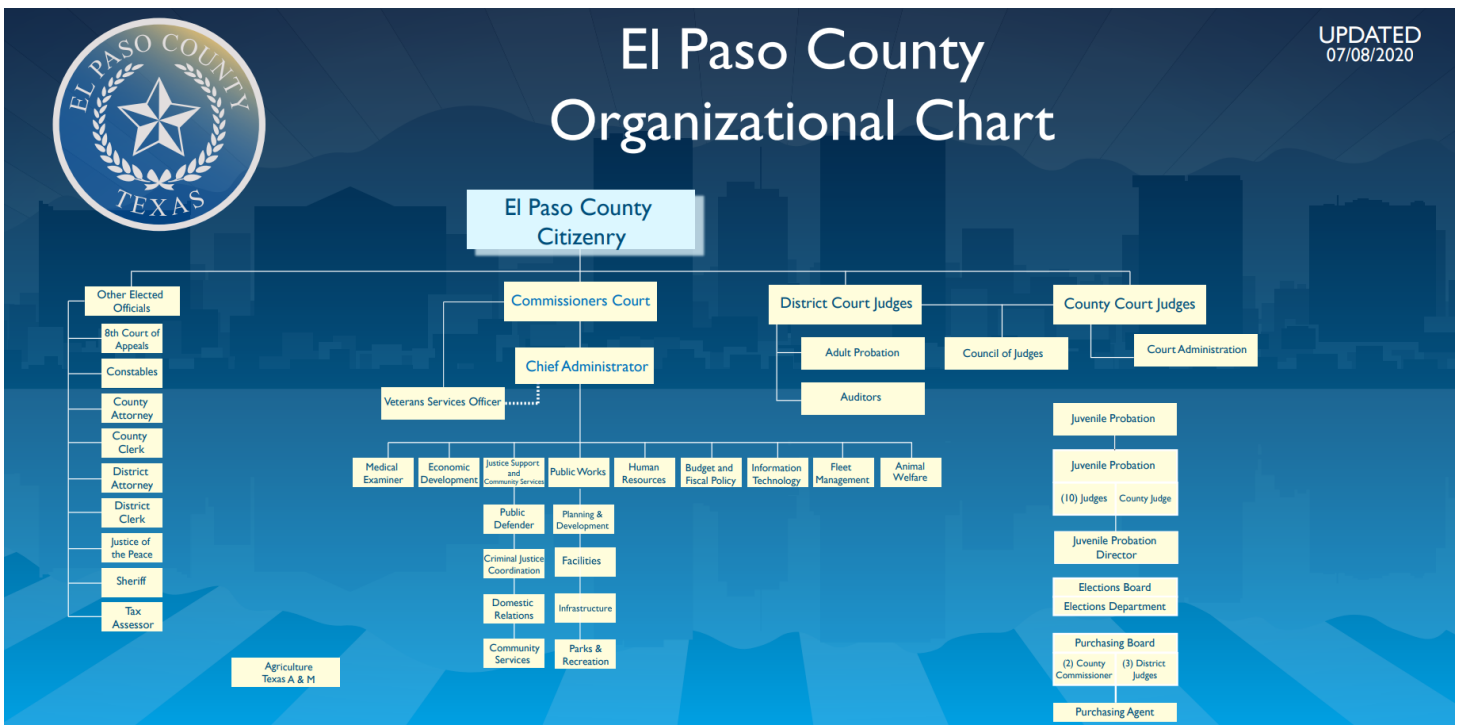
18. The Budget Officer will file the budget in the final adopted and produce copies for distribution. Pursuant to the Texas Local Government Code, § 111.069, Commissioners Court will file copies of the adopted budget with the County Clerk and the County Auditor.

EL PASO COUNTY COMMISSIONERS COURT MEMBERS BY PRECINCT



ACCOUNT BY PROGRAM AND ORGANIZATIONAL TYPE

NOTE: DEPARTMENTS WITH AN "*" ARE CLASSIFIED AS PART OF THE SPECIAL REVENUE FUND. ALL OTHERS, WITH THE EXCEPTION OF THE EAST MONTANA WATER PROJECT WHICH IS AN ENTERPRISE FUND, ARE PART OF THE GENERAL FUND.



UPDATED
07/08/2020

GENERAL GOVERNMENT

- Budget & Fiscal Policy
- *Community Donation Accounts
- Community Services
- County Administrator's Office
- County Auditor
- County Clerk
- *County Clerk Records Archive
- County Judge and Commissioners

County Operations
District Clerk
*District Clerk Records Archives
Domestic Relations
*Donations
Elections
*Election Contract Service
*Election Fund – Chapter 19
Financial Recovery
Fleet Operations
General and Administrative Account
Grant Matches and Transfers Out
Human Resources
Information Technology
Operations Communications
Project Future
Purchasing
*Records Management and Preservation
Road and Bridge Administration
Strategic Development
Tax Office
*Tax Office Discretionary Fund
Volunteer

CULTURE & RECREATION

Agua Dulce Community Center
Ascarate Golf Course
Ascarate Regional County Park
*Coliseum Tourist Promotion
*County Law Library
*County Tourist Promotion
County Parks
Digital Library
Sportspark
Swimming Pools

PUBLIC WORKS

County's Annex
Detention Maintenance
El Paso Mobility Project
Fabens Airport

Facilities
Graffiti Wipe Program
On-Site Sewage and Environmental
Parking and Enhancement
Public Works
Road and Bridge Flood Control
*R&B Stormwater Outreach
Substation Maintenance
Tornillo Port of Entry
*Transportation Fee Fund
Infrastructure and Development
Jail Annex Maintenance

HEALTH & WELFARE

Animal Welfare
Behavioral Health Support Services
Burials
Child Welfare (Board)
Child Welfare - Legal Fees
*Child Welfare Juror Donations
*Family Protection Fund
General Assistance
Life Management
Medical Examiner
Mental Health
Nutrition Administration
*Opioid Settlement
*Project Care Gas, Electric, & Water
Public Health Services
Veterans Assistance
*Veterans Jury Donations

PUBLIC SAFETY

Ambulance Services
Bail Bond Board
*Commissary Inmate Profit Fund
Constable Precincts 1-7
County Sheriff CID Enforcement
County Sheriff – Courthouse Security
County Sheriff – Detention Facility
County Sheriff – Jail Annex

County Sheriff – Law Enforcement
County Sheriff – Patrol
*Courthouse Security Fund
Emergency Management
Juvenile Probation
JPD Community Based Program
*Justice Court Security Fund
*JPD Supervision
*JPD Juror Donations
Juvenile Probation Interest Revenue
Juvenile Probation Kitchen
*Juvenile Probation National School Program
*Sheriff LEOSE
*Sheriff State Forfeiture, Sheriff Asset, and Sheriff Justice Forfeiture
Sheriff's Auction Proceeds
Sheriff's Crime Victims
Sheriff's Training Academy
West TX Comm. Supervision & Corr.
*El Paso Housing Finance Corporation
Juvenile Probation Detention
Juvenile Probation Challenge
Juvenile Probation Detainee

RESOURCE DEVELOPMENT

Economic Development
Historical Commission
Agrilife Extension
(Agricultural CO-OP)

ADMINISTRATION OF JUSTICE

1st Chance Program
6th Administrative Judicial District
8th Court of Appeals
*384th District Drug Court, District
Attorney 10% Fund, and County Criminal Court 2 DWI Accounts
*Alternative Dispute Resolution Center
Assoc. Courts & Protective Order Court
Council of Judges Administration
County Attorney (C.A.)
*C.A. Bad Check Operations Fund
*County Attorney Commissions Fund

C.A. - Emergence Health Network
C.A. - University Medical Center
*County Attorney Supplement Fund
County Court Administration
County Court at Law
C.C. at Law Judges Salary Account
County Criminal Courts at Law
County Crim. Mag. Judges Account
*County District Courts Techn. Fund
*County Graffiti Eradication
*Court Initiated Guardianship Fund
*Court Records Preservation Fund
*Court Reporter Service Fund
Criminal Justice Coordination
Criminal Law Magistrate I
District Attorney
*District Attorney Apportionment Supp.
*District Attorney Federal Asset Sharing
*District Attorney Food Stamp Fraud
*District Attorney Special Account
District Courts
District Judges Salary Supplement
*DWI Drug Courts
*Justice Court Technology Fund
Justices of the Peace (8)
*Juvenile Case Manager Fund
Juvenile Court Referees
Probate Courts
*Probate Judiciary Support
*Probate Travel Account
Public Defender
*Teen Court

DIRECTORY OF PRINCIPAL OFFICES

COMMISSIONERS COURT

- County Judge, Ricardo A. Samaniego - Room 301, County Courthouse Bldg - (915) 546-2098
- Commissioner Pct. 1, Carlos Leon - Room 301, County Courthouse Bldg - (915) 546-2014
- Commissioner Pct. 2, David Stout - Room 301, County Courthouse Bldg - (915) 546-2111
- Commissioner Pct. 3, Iliana Holguin - Room 301, County Courthouse Bldg - (915) 546-2144
- Commissioner Pct. 4, Sergio Coronado - Room 301, County Courthouse Bldg - (915) 546-2044

COUNTY ADMINISTRATION

- Chief Administrator, Betsy C. Keller - Room 302A, County Courthouse Bldg - (915) 546-2215
- Executive Director of Operations, Melissa M. Carrillo - Room 302A, County Courthouse Bldg - (915) 546-2215

COUNCIL OF JUDGES

- 34th Judicial District, William E. Moody, District Judge - Room 905, County Courthouse Bldg - (915) 546-2101
- 41st Judicial District, Annabell Perez, District Judge - Administrative Judge - Room 1006, County Courthouse Bldg - (915) 546-2149
- 65th Judicial District, Yahara Lisa Gutierrez, District Judge - Room 1105, County Courthouse Bldg - (915) 546-2102
- Protective Order Court, Victor Salas, District Judge - Room 1003, County Courthouse Bldg - (915) 543-3859
- 120th Judicial District, Maria Salas-Mendoza, District Judge - Room 605, County Courthouse Bldg - (915) 546-2103
- 168th Judicial District, Marcos Lizarraga, District Judge - Room 602, County Courthouse Bldg - (915) 546-2141
- 171st Judicial District, Bonnie Rangel, District Judge - Room 601, County Courthouse Bldg - (915) 546-2100

- 205th Judicial District, Francisco X. Dominguez, District Judge - Room 1002, County Courthouse Bldg - (915) 546-2107
- 210th Judicial District, Alyssa Perez, District Judge - Room 1005, County Courthouse Bldg - (915) 546-2130
- 243rd Judicial District, Selena Solis, District Judge - Room 901, County Courthouse Bldg - (915) 546-2168
- 327th Judicial District, Linda Y. Chew, District Judge - Room 606, County Courthouse Bldg - (915) 546-2032
- 346th Judicial District, Patricia C. Baca, District Judge - Room 701, County Courthouse Bldg - (915) 546-2119
- 383rd Judicial District, Lyda Ness Garcia, District Judge - Room 1101, County Courthouse Bldg - (915) 546-2132
- 384th Judicial District, Patrick M. Garcia, District Judge - Room 906, County Courthouse Bldg - (915) 546-2134
- 388th Judicial District, Marlene Gonzalez, District Judge - Room 902, County Courthouse Bldg - (915) 543-3850
- 409th Judicial District, Sam Medrano, Jr., District Judge - Room 459, County Courthouse Bldg - (915) 834-8209
- 448th Judicial District, Sergio Enriquez, District Judge - Room 404, County Courthouse Bldg - (915) 543-3893
- Associate Family Court 1, James Lucas, Associate Judge - Room 903, County Courthouse Bldg - (915) 543-3859
- Associate Family Court 2, Karen Pelletier, Associate Judge - Room 1102, County Courthouse Bldg - (915) 543-3871
- Associate Family Court 4, Katheleen Anderson, Associate Judge - Room 1103, County Courthouse Bldg - (915) 543-3824
- County Court at Law Number 1, Ruth Reyes, Judge - Room 802, County Courthouse Bldg - (915) 546-2011
- County Court at Law Number 2, Julie Gonzalez, Judge - Room 801, County Courthouse Bldg - (915) 546-2145
- County Court at Law Number 3, Melissa A. Baeza, Judge - Room 1001, County Courthouse Bldg - (915) 546-2183
- County Court at Law Number 4, Alejandro Gonzalez, Judge - Room 805, County Courthouse Bldg - (915) 546-2190
- County Court at Law Number 5, Jesus Rodriguez, Judge - Room 803, County Courthouse Bldg - (915) 546-2004
- County Court at Law Number 6, M. Sue Kurita, Judge - Room 1106, County Courthouse Bldg - (915) 543-3868
- County Court at Law Number 7, Ruben Morales, Judge** - Room 806, County Courthouse Bldg - (915) 543-3877
- County Criminal Court 1, Alma Trejo, Judge - Room 706, County Courthouse Bldg - (915) 834-8241
- County Criminal Court 2, Robert S. Anchondo, Judge - Room 704, County Courthouse Bldg - (915) 834-8232

- County Criminal Court 3, Carlos Carrasco, Judge - Room 413, County Courthouse Bldg - (915) 834-8240
- County Criminal Court 4, Jessica Vazquez, Judge - Room 702, County Courthouse Bldg - (915) 834-8248
- County Criminal District Court No. 1, Diane Navarette, Judge - Room 469, County Courthouse Bldg - (915) 546-8192
- County Probate Court No. 1, Patricia B. Chew, Judge - Room 1201, County Courthouse Bldg - (915) 546-2161
- County Probate Court No. 2, Eduardo A. Gamboa, Judge - Room 422, County Courthouse Bldg - (915) 546-8183
- Juvenile Court Referee 1, Richard L. Ainsa, Judge - 6400 Delta, Juvenile Probation Bldg - (915) 849-2552
- Juvenile Court Referee 2, Maria T. Leyva-Ligon, Judge - 6400 Delta, Juvenile Probation Bldg - (915) 849-2560
- Magistrate I, Humberto Acosta, • Presiding Judge • - 601 E Overland, Downtown Jail - (915) 546-2077
- Magistrate I, Linda Estrada, Judge - 601 E Overland, Downtown Jail - (915) 546-2077
- Magistrate I, Sara Priddy, Judge - 602 E Overland, Downtown Jail - (915) 546-2077
- Magistrate I, Sheldon Myers, Judge - 601 E Overland, Downtown Jail - (915) 546-2077
- Magistrate I, Ruben Nuñez, Judge - 601 E Overland, Downtown Jail - (915) 546-2077

OTHER PRINCIPAL OFFICES

- Animal Welfare Director, Lauralei Combs - 9521 Socorro Rd., Suite B3 - (915)-834-8250
- Interim Budget Executive Director, Jessica C. Garza - 500 E. Overland - (915) 546-2262
- Chief Human Resources Officer, Minnie Holguin - 500 E. Overland - (915) 546-2218
- Council of Judges Executive Director, Michael Cuccaro - Room 101, County Courthouse Bldg - (915) 546-2143
- County Attorney, Jo Anne Bernal - Room 503, County Courthouse Bldg - (915) 546-2050
- County Auditor, Edward A. Dion - Room 406, 800 E. Overland - (915) 546-2040
- County Clerk, Delia Briones - Room 105, County Courthouse Bldg - (915) 546-2071
- County Purchasing Agent, Karen Davidson - Room 300, 800 E. Overland - (915) 546-2048
- County Sheriff, Richard Wiles - 3850 Justice Drive, Headquarters - (915) 538-2292
- County Tax Assessor and Collector, Ruben Gonzalez - 301 Manny Martinez Dr., 1st Floor - (915) 771-2300
- District Attorney, Bill D. Hicks - Room 201, County Courthouse Bldg - (915) 546-2059
- District Clerk, Norma Favela Barceleau - Room 103, County Courthouse Bldg - (915) 546-2021
- Domestic Relations Executive Director, Brian Stanley - Room LL-108, County Courthouse Bldg - (915) 834-8200
- Economic Development, Roberto Ransom - Room 312, County Courthouse Bldg - (915) 546-2177
- Parks & Recreation Director, Timothy Fulton - 6900 Delta Dr. - (915) 771-2380
- Public Defender, Kelli Childress - Room 501, County Courthouse Bldg - (915) 546-8185
- Public Works, Norma Rivera Palacios - Room 200, 800 E. Overland - (915) 546-2040

JUSTICE OF THE PEACE

- Justice of the Peace 1, Robert Pearson - 424 Executive Center Ste. 100 - (915) 534-3917
- Justice of the Peace 2, Brian Haggerty - 4641 Cohen Ave. Ste. A - (915) 751-7575
- Justice of the Peace 3, Josh Herrera - Room 308, County Courthouse Bldg - (915) 546-2170
- Justice of the Peace 4, Rebeca Bustamante - 2350 George Dieter Ste. A - (915) 538-1600
- Justice of the Peace 5, Lucilla Najera - 9521 Socorro Rd. Ste. B2 - (915) 859-3744
- Justice of the Peace 6 Place 1, Ruben Lujan - 190 N. San Elizario Rd. - (915) 851-2019
- Justice of the Peace 6 Place 2, Enedina Serna - 14608 Greg Dr. - (915) 855-3062
- Justice of the Peace 7, Humberto Enriquez - 435 E. Vinton Rd. Ste. C - (915) 886-2598

CONSTABLES

- Constable Precinct 1, Oscar Ugarte - 424 Executive Center, Ste. 100 - (915) 534-3917
- Constable Precinct 2, Danny T. Zamora - 4641 Cohen Ave. Ste. A - (915) 757-9488
- Constable Precinct 3, Hector J. Bernal - Room 306, County Courthouse Bldg - (915) 546-8137
- Constable Precinct 4, Luis Aguilar - 2350 George Dieter Ste. A - (915) 538-1622
- Constable Precinct 5, Manny Lopez - 9521 Socorro Rd. Ste. B2 - (915) 790-0602
- Constable Precinct 6, Javier Garcia - 190 N. San Elizario Rd. PO Box 1528 - (915) 851-2178
- Constable Precinct 7, Angie Sommers - 435 E. Vinton Rd. Ste. C - (915) 886-3086

ALL FUND TYPES

OPERATING BUDGET COMPARISON

The detail for changes between fiscal years is provided at the Fund Level Type level as well as in the Revenue and Expenditures Sections.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$63,507,457	\$127,290,657	\$26,388,491	-\$100,902,166	-79%
TAXES	\$311,500,870	\$327,335,389	\$370,047,935	\$42,712,546	13%
LICENSES AND PERMITS	\$275,393	\$274,063	\$358,695	\$84,632	31%
INTERGOVERNMENTAL	\$129,089,880	\$39,733,054	\$6,026,521	-\$33,706,533	-85%
MISCELLANEOUS	\$35,857,997	\$6,891,559	\$808,046	-\$6,083,513	-88%
CHARGES FOR SERVICES	\$61,292,952	\$67,412,180	\$53,607,357	-\$13,804,823	-20%
FINES AND FORFEITURES	\$3,758,098	\$3,389,656	\$3,789,759	\$400,103	12%
INTEREST	\$2,612,702	\$3,871,712	\$17,745,594	\$13,873,882	358%
REVENUES TOTAL	\$607,895,348	\$576,198,270	\$478,772,398	-\$97,425,872	-17%
Beginning Fund Balance	\$167,784,443	\$222,104,696	\$140,637,293	-\$81,467,403	-37%
Total Available Resources	\$775,679,791	\$798,302,966	\$619,409,691	-	-
Expenditures					
General Government	\$144,716,294	\$233,807,818	\$256,912,713	\$23,104,895	10%
Administration of Justice	\$81,817,949	\$98,303,402	\$97,539,992	-\$763,410	-1%
Public Safety	\$154,700,936	\$188,824,758	\$158,066,214	-\$30,758,544	-16%
Health and Welfare	\$20,824,366	\$32,225,922	\$17,407,011	-\$14,818,911	-46%
Resource Development	\$1,446,027	\$9,875,704	\$12,873,043	\$2,997,339	30%
Culture and Recreation	\$11,744,966	\$42,894,165	\$23,551,568	-\$19,342,597	-45%
Public Works	\$67,084,248	\$80,301,663	\$34,902,036	-\$45,399,627	-57%
Community Services	\$52,235,010	\$10,684,814	\$514,556	-\$10,170,258	-95%
EXPENDITURES TOTAL	\$534,569,797	\$696,918,246	\$601,767,133	-\$95,151,113	-14%
Ending Fund Balance	\$241,109,994	\$101,384,720	\$17,642,558	-	-



REVENUES

ALL REVENUE FUND TYPES

BUDGET REVENUE COMPARISON WITH FISCAL YEAR 2022 ACTUALS

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$63,507,457	\$127,290,657	\$26,388,491	-\$100,902,166	-79%
TAXES	\$311,500,870	\$327,335,389	\$370,047,935	\$42,712,546	13%
LICENSES AND PERMITS	\$275,393	\$274,063	\$358,695	\$84,632	31%
INTERGOVERNMENTAL	\$129,089,880	\$39,733,054	\$6,026,521	-\$33,706,533	-85%
MISCELLANEOUS	\$35,857,997	\$6,891,559	\$808,046	-\$6,083,513	-88%
CHARGES FOR SERVICES	\$61,292,952	\$67,412,180	\$53,607,357	-\$13,804,823	-20%
FINES AND FORFEITURES	\$3,758,098	\$3,389,656	\$3,789,759	\$400,103	12%
INTEREST	\$2,612,702	\$3,871,712	\$17,745,594	\$13,873,882	358%
REVENUES TOTAL	\$607,895,348	\$576,198,270	\$478,772,398	-\$97,425,872	-17%
Beginning Fund Balance	\$167,784,443	\$222,104,696	\$140,637,293	-\$81,467,403	-37%
Total Available Resources	\$775,679,791	\$798,302,966	\$619,409,691	-	-

BUDGET REVENUE METHODOLOGIES USED TO ESTIMATE REVENUES

At the end of each quarter of the fiscal year, the County Auditor and staff project revenues for both the current and upcoming fiscal years. The most commonly used methodologies for estimating the El Paso County's revenues are the following:

- 1) Time series techniques: moving averages and historical revenue trends;
- 2) Informed/expert judgment: advice of department heads, such as the County Auditor or the Chief Juvenile Probation Officer;
- 3) Statutory provisions and limitations: Truth in Taxation Guidelines for the State of Texas and other relevant Texas Statutes.

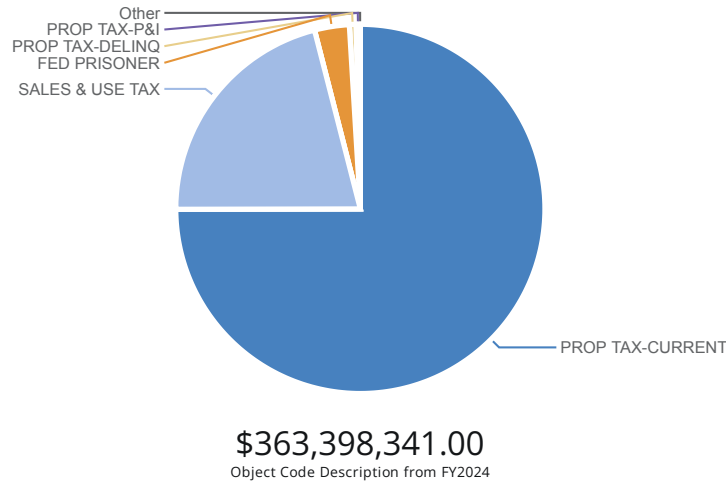
The El Paso County's revenue sources are classified into one of eight categories: Tax Revenues, Licenses and Permits, Intergovernmental, Charges for Services, Fines and Forfeits, Interest, Miscellaneous, and Other Financing Sources. For fiscal year 2024, total budgeted revenues are \$478,772,398 which represent a decrease of \$97,425,872 or 17%, from budgeted revenues for fiscal year 2023. Details of this change are discussed below.

MAJOR REVENUE SOURCES

As discussed above, there are numerous revenue sources for the El Paso County. However, the revenue sources shown on the charts that follow add up to \$363,398,341, or 60.39% of

total revenues of all appropriated funds. Therefore, these three revenue sources represent the County’s major sources of revenue for fiscal year 2024.

MAJOR REVENUE SOURCES



(1) Property Taxes—57.63% of All Budgeted Revenues

The Property Taxes revenue category for the El Paso County has four components, as shown in the table below. In aggregate, these four components represent the main revenue source for the County.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
411001 - PROP TAX-CURRENT	\$224,590,781	\$235,245,696	\$272,434,273	\$37,188,577	16%
411002 - PROP TAX-DELINQ	\$566,308	\$1,813,956	\$2,105,691	\$291,735	16%
411003 - PROP TAX-P&I	\$1,188,175	\$1,054,625	\$1,224,239	\$169,614	16%
411005 - PROP TAX-EXCESS	\$93,301	\$68,315	\$140,317	\$72,002	105%
REVENUES TOTAL	\$226,438,566	\$238,182,592	\$275,904,520	\$37,721,928	16%

Methodology Used to Project Revenue: Truth in Taxation Guidelines for the State of Texas are used to calculate the property tax rate each year. Revenue projections are based on the adopted tax rate and on historical calculation trends which show that about 99.77% of the property tax levy will be collected. Property valuations, as determined by the Central Appraisal District, also have an impact on projected tax revenues.

For fiscal year 2024, the Commissioners Court adopted a rate of \$0.458889. That decision was based on information provided to the Court by the County Auditor regarding certified fund balance levels and revenue projections coupled with the strategic growth in the fiscal year 2024 adopted budget. Since Property Taxes are the primary revenue source for the County, the effect of the Court’s decision was mainly reflected in budgeted revenues from this source along with reserves.

Other Information: For fiscal year 2024, Commissioners Court adopted a maintenance and operations ad valorem tax rate of \$0.349787 per \$100 valuation. The maintenance and operations component of the tax rate is set at the discretion of the Court and is influenced by the desired spending level of operations and services. Any maintenance and operations rate above the voter approval rate will trigger a mandatory rollback election. The other component of the property tax rate is used to make principal and interest payments on the County's outstanding debt during the fiscal year and is, therefore, not flexible. For fiscal year 2024, the principal and interest tax rate is \$0.051905 per \$100 valuation. As shown on the table above, fiscal year 2024 budgeted revenues from Current Taxes is projected at \$37.1 million over budgeted figures for fiscal year 2023. That increase of 15.8% was a direct consequence of the tax rate and property values. The increase in delinquent property taxes is in direct relation to the assessed taxes and the estimates from the County Auditor's office.

The Future: In a non-appraisal year, the County can historically expect to see an increase of 1.0%-2.0% in property tax revenues over the previous year. However, during an appraisal year, when property values will most likely increase, the anticipated increase in property tax revenues is closer to 3%. In the past, these increases have allowed the County to maintain the current level of services for most departments, as well as provided funding for various projects, such as flood control, mobility projects, the County salary plan and upgrades to County equipment.

As the County's population growth continues, the demand for services will also generally increase. The tax rate approved by Commissioners Court is used to meet the community's demands which are increasing, while other revenue sources continue to hold steady. This is going to remain the most important and relied upon revenue source for El Paso County.

(2) Sales and Use Taxes—15.96% of All Budgeted Revenues

Sales and use taxes represent the second largest source of County revenue and are the only substantial elastic revenue source.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
412001 - SALES & USE TAX	\$69,381,521	\$73,585,300	\$76,434,321	\$2,849,021	4%
REVENUES TOTAL	\$69,381,521	\$73,585,300	\$76,434,321	\$2,849,021	4%

Methodology Used to Project Revenue: Historical revenue trends are the best tool available for projecting Sales and Use Tax revenues. This type of revenue is tied to El Paso's border economy and is anticipated to increase as the pandemic winds down, the economy improves and the population growth continues. So far, the Sales and Use Tax for fiscal year 2024 has shown steady growth and has an estimated projected increase of 4% or \$2.8 million for fiscal year 2024. This revenue source is closely tied to consumer spending.

Other Information: A sales tax county rate of 0.5%, which is collected by the State of Texas, was approved by voters in El Paso County and went into effect on January 1, 1988. This tax

is imposed on the value of taxable items sold and is collected by the State and redistributed to the County. When the local portion of the sales tax is redistributed, it goes to fund operations and allows the County to lessen the property tax burden placed on taxpayers by not having to assess an equivalent amount of the property taxes.

The Future: As actual revenues are expected to come in higher than FY2023, fiscal year 2024 is expected to continue the upward trend, however at a more moderate pace than in FY22. The revenue for fiscal year 2024 is estimated conservatively at \$76.4 million due to the current status and uncertainty of the economy. Another factor to keep an eye on is the local unemployment rate, which generally affects the amount of disposable income available for spending by the consumer. Just like with property tax collections, population growth in the El Paso County is also expected to impact actual sales and use tax collections.

(3) Federal Prisoner Revenue— 2.31% of All Budgeted Revenues

The County’s third major revenue source is related to the housing of prisoners for whom the El Paso County is not financially responsible. Those inmates are housed in the County’s two detention facilities on behalf of federal government agencies, such as the US Marshals Service, and other federal agencies. The table below shows actual Federal Prisoner Revenue collections for the fiscal year ended September 2022 as well as budget figures for fiscal years 2023 and 2024.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
440201 - FED PRISONER	\$20,577,841	\$25,805,500	\$11,059,500	-\$14,746,000	-57%
REVENUES TOTAL	\$20,577,841	\$25,805,500	\$11,059,500	-\$14,746,000	-57%

Methodology Used to Project Revenue: Revenues received for this category are projected based on historical trends which are in turn based on jail population trends. Even though the number of County prisoners will obviously limit the number of federal prisoners that can be housed in our jails, in the agreement the County is contractually obligated to guarantee 500 inmate beds for the federal government which have historically been occupied but may not always be. The County finalized negotiations with the Marshals office and the rate increased during FY 2021. The current estimates include the new daily rate but are based on a lower population over the past year.

Other Information: Starting in March of fiscal year 2021 the reimbursement increased from \$80 to \$101 per day for each inmate housed. The decrease of 57% depicted in the chart above is due to various federal and state policy changes that impact prisoner population within detention facilities. Currently, the County is also renovating the downtown facility, further impacting available space.

The Future: The County currently plans to continue this service. In the event this service is no longer provided, the County would need to offset this revenue stream with a direct reduction of future jail expenses.

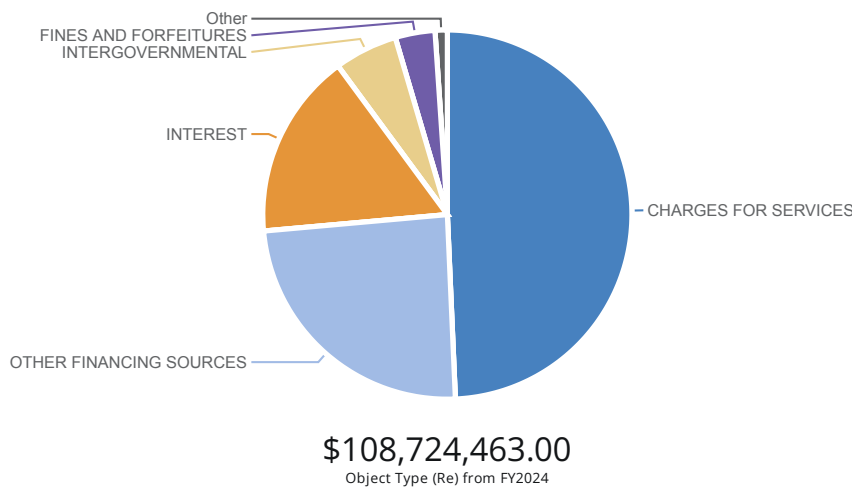
OVERVIEW AND DESCRIPTION OF NON-MAJOR REVENUE SOURCES

METHODOLOGIES USED TO ESTIMATE REVENUES

The remaining revenue sources for El Paso County are considered to be non-major and constitute only 24.1% of all budgeted revenues for fiscal year 2024. These revenue sources are budgeted using the following techniques:

- 1) Time series techniques: moving averages and historical revenue trends;
- 2) Informed/expert judgment: advice of department heads, as well as the County Auditor;
- 3) Statutory provisions and limitations: The State Statutes of Texas and Local Government Code;
- 4) Contractual agreements: terms of contracts with other governmental entities for services provided to the public or grant contracts with other entities.

NON-MAJOR REVENUE SOURCES



(1) Interest Earnings

Interest revenue is the result of investment of the County's public funds in a variety of investment options as authorized by law.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
470100 - INT EARN-INVESTMENTS	\$12,500	\$135,000	\$5,025,000	\$4,890,000	3,622%
470110 - INT EARN-N.O.W.	\$16,500	\$16,300	\$26,000	\$9,700	60%
470000 - INTEREST	-	\$0	-	\$0	-
470130 - INT EARN-ESCROW ACCTS	-	\$0	\$857,000	\$857,000	-
REVENUES TOTAL	\$29,000	\$151,300	\$5,908,000	\$5,756,700	3,805%

Methodology Used to Project Revenue: Projections for this revenue category although not material have been perhaps one of the most cautious ones made since changes in the economy or in the Federal Reserve's monetary policies have a direct impact on interest rates. El Paso County relies on more current trends and as well as national economic policies and conditions.

Other Information: For fiscal year 2024 the County is recognizing interest earned on various capital project and debt issuance accounts as well as remaining federal ARPA funds. Additionally, the County is considering expanding it's investment portfolio and is going to ladder out additional tranches of funding for longer periods of time to increase return on investment while continuing to ensure safety and liquidity. The County finalized a contract for investment advisory services in an effort to provide to further increase the return on our investments. These services began in the first quarter of fiscal year 2020. The projected increase in revenue follows a period of some of the lowest interest earnings rates in recent history.

(2) Charges for Services

The Charges for Services revenue category is used to account for service fees charged to the public by various County departments. Such services include, but are not limited to, birth or death certificates, auto registrations, concessions at recreational facilities, and parking for the public. Most fees are established in Local Government Code and typically only offset a portion of the cost of providing each service.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
440101 - DA FEES	\$0	-	-	\$0	-
440102 - CRIM PROSECUT FEES	\$15,330	\$19,286	\$17,271	-\$2,015	-10%
440103 - CNTY TAX COLLECT FEES	\$2,689,271	\$3,117,033	\$2,672,679	-\$444,354	-14%
440104 - CNTY CLK FEES	\$4,624,798	\$4,699,009	\$4,061,617	-\$637,392	-14%
440105 - DIST CLK FEES	\$1,273,741	\$1,461,823	\$1,546,639	\$84,816	6%
440106 - CNTY SHERIFF FEES	\$869,867	\$948,986	\$938,728	-\$10,258	-1%
440107 - CNTY SVC EVALUATION FEES	\$0	\$0	-	\$0	-
440108 - RECORDS ARCHIVES FEES	\$1,373,945	\$1,354,182	\$1,110,547	-\$243,635	-18%
440109 - PROTECT ORDER APP FEE	\$2,098	\$2,041	\$1,930	-\$111	-5%
440110 - SUMMONS FEES	\$8,135	\$9,100	\$9,978	\$878	10%
440111 - VITAL STATS FEES	\$82,623	\$98,681	\$78,852	-\$19,829	-20%
440112 - SCOFFLAW FEE	\$32,944	\$29,772	\$39,248	\$9,476	32%
440113 - SUBSCRIPTION FEES	\$0	-	-	\$0	-
440115 - COLLECTION FEES	\$20,972	\$21,669	\$18,483	-\$3,186	-15%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
440126 - JP 1 ADMIN FEES	\$363	\$412	\$397	-\$15	-4%
440127 - JP 2 ADMIN FEES	\$40,368	\$45,007	\$48,959	\$3,952	9%
440128 - JP 3 ADMIN FEES	\$332	\$642	\$577	-\$65	-10%
440129 - JP 4 ADMIN FEES	\$2,255	\$2,853	\$2,761	-\$92	-3%
440130 - JP 5 ADMIN FEES	\$915	\$752	\$677	-\$75	-10%
440131 - JP 6 ADMIN FEES	\$4,549	\$2,546	\$329	-\$2,217	-87%
440132 - JP 6-2 ADMIN FEES	\$4,104	\$4,122	\$4,104	-\$18	0%
440133 - JP 7 ADMIN FEES	\$1,319	\$1,345	\$1,319	-\$26	-2%
440134 - VIDEO CRT COST FEE	\$2,995	\$2,819	\$4,097	\$1,278	45%
440151 - CONSTABLE 1 FEES	\$0	-	-	\$0	-
440152 - CONSTABLE 2 FEES	\$0	-	-	\$0	-
440153 - CONSTABLE 3 FEES	\$0	-	-	\$0	-
440154 - CONSTABLE 4 FEES	\$0	-	-	\$0	-
440155 - CONSTABLE 5 FEES	\$0	-	-	\$0	-
440156 - CONSTABLE 6 FEES	\$0	-	-	\$0	-
440157 - CONSTABLE 7 FEES	\$0	-	-	\$0	-
440161 - VETERANS CRT FEE	\$7,040	\$5,515	-	-\$5,515	-100%
440162 - JURY FEES	\$111,854	\$141,635	\$149,509	\$7,874	6%
440163 - LAW LIBRARY FEES	\$456,187	\$424,917	\$456,187	\$31,270	7%
440164 - ALTERN DISPUTE RESOL	\$246,438	\$258,649	\$352,021	\$93,372	36%
440165 - PROBATE CRT FEES	\$23,182	\$23,712	\$20,955	-\$2,757	-12%
440166 - INTERPRETER FEES	\$0	-	-	\$0	-
440167 - CRT REPORTER FEES	\$344,095	\$359,055	\$357,993	-\$1,062	0%
440168 - SPEC PROBATE CRT FEES	\$11,190	\$10,998	\$11,190	\$192	2%
440169 - CHILD SAFETY FEES	\$3,012	\$2,240	\$8,210	\$5,970	267%
440170 - CTY TRAFFIC FEES	\$3,841	\$3,546	\$2,858	-\$688	-19%
440171 - GRAFFITI ERADICATION	\$0	-	-	\$0	-
440172 - COURTHOUSE SECURITY	\$357,831	\$452,969	\$402,883	-\$50,086	-11%
440173 - CH SEC-JUSTICE CRTS	\$63,125	\$59,238	\$66,547	\$7,309	12%
440174 - RECORDS MGMT-PRESER	\$1,723,421	\$1,705,477	\$1,477,949	-\$227,528	-13%
440175 - MOTOR CARRIER OVERWGT FEES	\$0	-	-	\$0	-
440176 - TEEN CRT FILING FEE	\$20	\$0	-	\$0	-
440177 - SPECIALTY COURT FEES	\$27,726	\$28,800	\$23,345	-\$5,455	-19%
440178 - GUARDIANSHIP FEES	\$68,620	\$71,466	\$71,466	\$0	0%
440179 - TECHNOLOGY FEE	\$5,385	\$6,811	\$5,235	-\$1,576	-23%
440180 - DRO FILING FEES	\$309,339	\$311,355	\$274,247	-\$37,108	-12%
440181 - ST LEG SVC FEE	\$154,867	\$167,897	\$149,970	-\$17,927	-11%
440182 - TIME PMT-10% RESTRICT	\$11,017	\$10,714	\$9,271	-\$1,443	-13%
440183 - TIME PMT-40% UNRESTRICT	\$44,068	\$43,862	\$37,764	-\$6,098	-14%
440184 - DRO CHILD SUPPL SVC FEE	\$73,048	\$71,677	\$72,888	\$1,211	2%
440185 - TORNILLO-GUA BRIDGE FEE	\$0	-	-	\$0	-
440201 - FED PRISONER	\$20,577,841	\$25,805,500	\$11,059,500	-\$14,746,000	-57%
440202 - PRISONER MAINT-CITY	\$374,093	\$374,093	\$374,093	\$0	0%
440203 - EXTRADITION PRISONER	\$1,741	\$2,500	\$7,052	\$4,552	182%
440204 - WKEND PRISONR(SELFPAY)	\$404	\$100	\$965	\$865	865%
440205 - JUV HOUSING/SUPP FEES	\$40,351	\$39,636	\$35,243	-\$4,393	-11%
440206 - FED DETAINEE	\$0	\$0	-	\$0	-
440301 - EXTRA AUTO REG FEES	\$6,868,470	\$7,070,338	\$7,070,338	\$0	0%
440302 - TRANSPORT FEE	\$6,868,480	\$7,270,338	\$7,270,338	\$0	0%
440303 - AUTO REG FEES	\$360,000	\$360,000	\$360,000	\$0	0%
440401 - GOLF FOOD CONC	\$50,748	\$40,134	\$52,650	\$12,516	31%
440402 - ASCARATE MOBILE FOOD CONC	\$0	-	-	\$0	-
440403 - ASCARATE FOOD CONC	\$0	-	-	\$0	-
440404 - COLISEUM FOOD CONC	\$492,995	\$492,092	\$731,491	\$239,399	49%
440405 - COLISEUM CONC	\$0	-	-	\$0	-
440406 - GALLEGOS FOOD CONC	\$0	-	-	\$0	-
440407 - COMMISSARY CONC	\$949,173	\$993,647	\$970,037	-\$23,610	-2%
440408 - CH CAFETERIA CONC	\$4,348	\$4,195	\$3,073	-\$1,122	-27%
440409 - SPORTSPRK CONC INCOME	\$0	-	-	\$0	-
440410 - SPRTSPK COMM INCOME	\$40,324	\$19,962	\$49,322	\$29,360	147%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
440411 - SHERIFF FOOD CONC	\$0	-	-	\$0	-
440501 - PHONE COMM-LOCAL	\$122	\$0	\$126	\$126	-
440502 - PHONE COMM-LONG DISTANCE	\$0	-	-	\$0	-
440503 - PHONE COMM-INTERNET/TABLET	\$365,316	\$382,542	\$374,647	-\$7,895	-2%
440551 - PARKING LOTS	\$70,308	\$74,103	\$82,000	\$7,897	11%
440552 - MONTHLY PARKING-CONTRACT	\$0	-	-	\$0	-
440553 - PARKING GARAGE COMM	\$658,261	\$713,515	\$682,078	-\$31,437	-4%
440554 - CA COMM	\$15,127	\$27,077	\$9,298	-\$17,779	-66%
440555 - COMMISSIONS	\$901	\$2,673	\$244	-\$2,429	-91%
440556 - INCENTIVES	\$100,000	-	-	\$0	-
440557 - JPD PARKING LOT REVENUE	\$0	-	-	\$0	-
440711 - PRO SHOP SALES	\$55,638	\$55,485	\$64,752	\$9,267	17%
440712 - GREEN FEES	\$794,057	\$720,180	\$985,585	\$265,405	37%
440713 - DRIVING RANGE FEES	\$82,270	\$80,518	\$90,891	\$10,373	13%
440714 - GOLF CAR FEES	\$535,641	\$560,531	\$545,589	-\$14,942	-3%
440715 - LOCKER RENTAL FEE	\$360	\$563	\$372	-\$191	-34%
440721 - CANUTILLO POOL	\$0	-	-	\$0	-
440722 - FABENS POOL	\$3,544	\$9,210	\$4,710	-\$4,500	-49%
440723 - ASCARATE POOL	\$90,286	\$76,303	\$79,749	\$3,446	5%
440724 - GALLEGOS POOL	\$1,041	\$3,414	\$3,708	\$294	9%
440731 - LESSONS	\$24,095	\$22,282	\$28,378	\$6,096	27%
440732 - TRAFFIC CONTROL	\$186,019	\$160,000	\$197,061	\$37,061	23%
440733 - LAUNCHING FEES	\$0	-	-	\$0	-
440734 - GALLEGOS PK RENTAL	\$0	-	-	\$0	-
440735 - PAVILION RENTAL	\$217,803	\$220,000	\$274,717	\$54,717	25%
440736 - PLACITA RENTAL	\$0	-	-	\$0	-
440737 - WESTERN PLAYLAND	\$0	-	-	\$0	-
440741 - COLISEUM PARKING	\$38,706	\$42,170	\$50,140	\$7,970	19%
440742 - COLISEUM SECURITY	\$0	-	-	\$0	-
440743 - COLISEUM RENTAL	\$303,390	\$277,174	\$388,569	\$111,395	40%
440744 - COLISEUM TCKTMASTER	\$0	-	-	\$0	-
440745 - SPONSOR ADVERTISING	\$0	-	-	\$0	-
440750 - EQUESTRIAN CENTER	\$0	-	-	\$0	-
440901 - ARREST FEES-OTHER	\$52,584	\$51,340	\$59,499	\$8,159	16%
440902 - SUBDIVISION FEES	\$85,356	\$80,481	\$89,041	\$8,560	11%
440903 - BAD CHECK COLLECT	\$0	-	-	\$0	-
440904 - EP BAR ATTORNEY EXEMPT	\$0	-	-	\$0	-
440905 - SEWAGE INSP FEES	\$117,340	\$116,785	\$90,071	-\$26,714	-23%
440906 - ADULT PROB FEES	\$0	-	-	\$0	-
440907 - RESTITUT FEES	\$330	\$349	\$327	-\$22	-6%
440908 - LOAN PROCESS FEES	\$0	-	-	\$0	-
440909 - PROG PARTICIPANTS	\$2,253,052	\$2,561,838	\$2,904,150	\$342,312	13%
440910 - MICROFILM FEES	\$0	-	-	\$0	-
440911 - MED EXAMINER FEES	\$3,453	\$2,998	\$3,535	\$537	18%
440912 - JPD SUPERV FEES	\$31,761	\$31,825	\$31,761	-\$64	0%
440913 - CDP FEES	\$0	-	-	\$0	-
440914 - DAILY PARKING FEES	\$0	-	-	\$0	-
440915 - MONTHLY PARKING FEES	\$0	-	-	\$0	-
440916 - JURY DONATION REV	\$776	\$157	\$966	\$809	515%
440917 - NATIONAL FAM WK DONATIONS	\$0	-	-	\$0	-
440918 - CREDIT CARD CONV FEE	\$0	-	-	\$0	-
440919 - REFUSE FEES	\$827,111	\$729,705	\$742,317	\$12,612	2%
440920 - EXPUNGEMENT FEE	\$0	-	-	\$0	-
440921 - PRE-TRIAL INTERV	\$0	-	-	\$0	-
440922 - ATR FEES-AP	\$0	-	-	\$0	-
440923 - AP-ROOM/BOARD	\$0	-	-	\$0	-
440924 - AP PROG-TRVL	\$0	-	-	\$0	-
440925 - PURCH STOCK SALES	\$0	-	-	\$0	-
440926 - CONTINUING LEGAL ED FEES	\$0	-	-	\$0	-
440927 - FOSTER CARE SUPP	\$0	-	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
440928 - PURCH COPIES/POSTAGE	\$13,364	\$10,768	\$17,071	\$6,303	59%
440929 - NSF CHECK FEES	\$3,450	\$3,251	\$3,028	-\$223	-7%
440930 - OPEN RECORDS FEES	\$234	\$100	-	-\$100	-100%
440931 - LATE FEES	\$128	\$0	-	\$0	-
440932 - PENALTY INTEREST	\$259	\$0	\$3,411	\$3,411	-
440933 - INDIRECT SVCS	\$0	-	-	\$0	-
440934 - PROG PARTICIPANTS-F	\$0	-	-	\$0	-
440935 - TRUANCY PREVENTION DIVER	\$52,656	\$51,746	\$52,656	\$910	2%
440936 - BRIDGE TOLL FEES	\$0	-	-	\$0	-
440940 - ARREST FEES	\$434	\$445	\$557	\$112	25%
440941 - REPLACEMENT PARKING/ID CARDS	\$720	\$730	\$855	\$125	17%
440187 - REPRODUCTION/PHOTO SERVICES	\$22,153	\$25,488	\$20,818	-\$4,670	-18%
440125 - JP ADMIN FEES	\$430,546	\$436,844	\$469,772	\$32,928	8%
440150 - CONSTABLE FEES	\$831,425	\$874,929	\$965,436	\$90,507	10%
440937 - CASE OVERPAYMENT	\$0	-	-	\$0	-
440938 - REPRODUCTION/PHOTO SVCS	\$0	-	-	\$0	-
440114 - CA FEES	\$0	-	-	\$0	-
440208 - FED PRIS MED GUARD SVC	\$107,882	\$97,282	\$74,509	-\$22,773	-23%
440939 - MED EXAM INVESTIGATIONS FEES	\$1,850	\$2,100	\$1,242	-\$858	-41%
440738 - RENTAL DAMAGE	\$0	-	-	\$0	-
440708 - DELTA 9-GREEN FEES	\$0	-	-	\$0	-
440709 - DELTA 9-CART FEES	\$0	-	-	\$0	-
440716 - FOOT GOLF FEE	\$224	\$337	\$194	-\$143	-42%
440717 - FT GOLF CART FEE	\$64	\$87	-	-\$87	-100%
440718 - MEMBERSHIP FEE	\$0	-	-	\$0	-
440761 - BACKGROUND FEES	\$27,120	\$28,208	\$30,635	\$2,427	9%
440762 - TOURNAMENT FEES	\$0	\$0	-	\$0	-
440763 - BATTING CAGES	\$1,682	\$2,000	\$1,597	-\$403	-20%
440764 - FIELD RENTALS	\$5,250	\$0	\$57,718	\$57,718	-
440765 - ADULT SPORTS	\$7,500	\$0	\$10,625	\$10,625	-
440766 - YOUTH SPORTS	\$568,070	\$0	\$815,222	\$815,222	-
440767 - GATE FEES	\$141,669	\$0	\$253,739	\$253,739	-
440207 - DETAINEE-OTHER	\$43,510	\$14,624	\$141,286	\$126,662	866%
440186 - CHILD ABUSE PREVENT FEE	\$709	\$2,094	\$3,269	\$1,175	56%
440304 - ROAD CUT FEES LGC 240.907	\$127,069	\$128,509	\$131,382	\$2,873	2%
440188 - CHILD ADVOCACY FEE CCP102.0186	\$50	-	-	\$0	-
440118 - COURT FACILITIES FEES	\$189,830	\$206,088	\$206,088	\$0	0%
440119 - LANGUAGE ACCESS FEES	\$59,059	\$68,184	\$68,184	\$0	0%
REVENUES TOTAL	\$61,276,752	\$67,412,180	\$53,607,357	-\$13,804,823	-20%

Methodology Used to Project Revenue: Typically, historical revenue trends are used to project Charges for Services revenue. Some service revenues, such as commissions and concessions, are received in accordance with contracts that establish the amount that can be charged.

Other Information: The Charges for Services category also accounts for recreational revenues charged to the public for the use of County facilities, such as parks, pools, the golf course and the coliseum. Most of those fees are based on established rates set by Commissioners Court as deemed appropriate. This revenue source has remained relatively stable. The projected decrease for fiscal year 2024 is attributable to a conservative analysis by the County Auditor.

(3) Fines and Forfeits

The Fines and Forfeits revenue category is attributable to the funds generated by various elected officials who assess fines or collect on forfeitures as a result of the County's judicial process.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
450001 - CA BOND FORFEIT	\$204,697	\$198,204	\$239,881	\$41,677	21%
450002 - FINES-FORTEITS	\$3,253,302	\$2,880,138	\$3,228,293	\$348,155	12%
450005 - JUDGEMENTS-SETTLEMENTS	\$798	\$500	\$500	\$0	0%
450006 - JUROR FINES	\$0	-	-	\$0	-
450007 - JUROR FINES	\$9,478	\$12,500	\$39,247	\$26,747	214%
440117 - JURY REIMB FEE 1.120	\$2,096	\$2,407	\$2,413	\$6	0%
450003 - TRUANCY FINE FC65.251	\$8,646	\$6,573	\$23,314	\$16,741	255%
450008 - SPECIAL EXPENSE FEE CCP 45.051	\$230,731	\$235,857	\$206,669	-\$29,188	-12%
440116 - WAIVER SPEEDY TRIAL-CODE54.745	\$0	-	-	\$0	-
450010 - INTERLOCK MONITOR CCP 17.44	\$0	\$1,000	\$1,000	\$0	0%
450011 - TESTING COSTS-UA/BA CCP 17.03	\$0	-	-	\$0	-
450012 - ELECTRONIC MONITOR CCP 17.43	\$0	-	-	\$0	-
450013 - GPS MONITOR FEE CCP 17.49	\$0	-	-	\$0	-
450014 - SUPERVISION MONITOR FEE	\$0	-	-	\$0	-
450009 - PR BOND FEES CCP17.42	\$138	\$1,665	\$150	-\$1,515	-91%
450016 - LOCAL TRAFFIC FINE	\$14,103	\$13,607	\$14,184	\$577	4%
450015 - EPCAD VIT PENALTIES	\$34,108	\$37,205	\$34,108	-\$3,097	-8%
REVENUES TOTAL	\$3,758,098	\$3,389,656	\$3,789,759	\$400,103	12%

Methodology Used to Project Revenue: Projected revenue from Fines and Forfeits is based on historical revenue trends. Assessment amounts set forth by statute also impact revenue projections.

Other Information: This revenue source includes all collections stemming from child safety fees, County Attorney bond forfeitures, County traffic fees, fines and forfeits, juror fines and state drug forfeitures. This revenue source has decreased over the past several years as new mandates are focused on not creating a debtors jail. More opportunity is being given to defendants to provide other avenues to satisfy their judgments such as community service. The projected increase for fiscal year 2024 is attributable to an increase of cases being processed to relieve the backlog due to the COVID 19 virus on the volume of activity within the County departments, more specifically the courts.

(4) Intergovernmental Revenue

The Intergovernmental Revenue category is used to account for all funds received from other governmental entities, mostly in the form of grants or reimbursements. For fiscal year 2024, El Paso County is anticipating that this revenue source will make up about 1.26% of its total budgeted revenues.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
430101 - FED REV SHARING	\$0	\$93,380	-	-\$93,380	-100%
430102 - FED REV-GRNT	\$94,604,722	\$10,394,369	-	-\$10,394,369	-100%
430103 - FED REV-GRNT ST	\$12,483,348	\$14,330,803	-	-\$14,330,803	-100%
430104 - FED REV-GRNT CITY	\$44,543	-	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
430105 - FED REV-GRNT RGCOG	\$0	-	-	\$0	-
430106 - FED REV-GRNT LOCAL	\$0	-	-	\$0	-
430107 - FED REV-INDIRECT SVCS	\$4,819	\$8,974	\$5,033	-\$3,941	-44%
430108 - FEDERAL REVENUES	\$47,716	\$52,620	\$52,104	-\$516	-1%
430109 - FED SUPP DISAS RELIEF	\$0	-	-	\$0	-
430110 - FED REIMB-FEMA	\$5,019,937	-	-	\$0	-
430111 - FED REIMB-RET DRG SUBSDY RDS	\$0	-	-	\$0	-
430114 - FED REIMB-EARLY RET REINS PRG	\$0	-	-	\$0	-
430115 - FED REIMB SCHL LUNCH	\$107,291	\$150,000	\$150,000	\$0	0%
430116 - FED CRIMINAL ALIEN HOUSING	\$280,075	\$225,000	\$250,000	\$25,000	11%
430117 - FED CONGREGATE MEALS	\$0	-	-	\$0	-
430118 - FED OMNIBUS HUNGER ACT OHA	\$0	-	-	\$0	-
430119 - FED HMBOUND MEAL-TITLE3	\$0	-	-	\$0	-
430120 - FED USDA CASH	\$0	-	-	\$0	-
430121 - FED NUTRIT-RGCOG	\$0	-	-	\$0	-
430122 - FED CONT NUTRITION-RGCOG	\$0	-	-	\$0	-
430123 - FED DRUG CASES FROM FEDS	\$0	-	-	\$0	-
430124 - FED INCENTIVE PMT-SS	\$11,200	\$7,624	\$13,900	\$6,276	82%
430201 - ST REV-PROB FEES	\$0	-	-	\$0	-
430202 - ST REV-PUBLIC INEBRIATED FEES	\$0	-	-	\$0	-
430203 - ST REV-ST GRANT	\$7,603,959	\$4,870,203	-	-\$4,870,203	-100%
430204 - ST REV-PER CAPITA	\$0	-	-	\$0	-
430205 - ST REV-VOTER REG	\$0	-	-	\$0	-
430206 - ST REV-FD STAMP FRAUD	\$0	-	-	\$0	-
430207 - ST REV-INCENTIVE PMTS	\$0	-	-	\$0	-
430208 - ST REV-RECOVRD COSTS	\$0	-	-	\$0	-
430209 - ST REV-AGENCY	\$207,097	\$150,013	\$82,589	-\$67,424	-45%
430210 - ST REV-AGNCY SUPPL	\$0	-	-	\$0	-
430211 - ST REV-DISCRETIONRY	\$0	-	-	\$0	-
430212 - ST REV-LATERAL RD	\$83,827	\$80,998	\$83,827	\$2,829	3%
430213 - ST REV-DRUG FORFEIT	\$0	-	-	\$0	-
430214 - ST REV-GRSS WGHT/AXLE FEE	\$0	-	-	\$0	-
430215 - ST AG CHILD SUPPORT	\$51,916	\$0	\$5,759	\$5,759	-
430216 - JUD SUPP CODE 51.702	\$1,092,000	\$1,092,000	\$1,092,000	\$0	0%
430217 - SUPPL JUD CNTY FEE-SJFC	\$2,287	\$2,427	\$1,719	-\$708	-29%
430218 - TRANSPORTATION 3B	\$0	-	-	\$0	-
430219 - ATTY LONGEVITY-REIMB	\$222,819	\$243,478	\$271,902	\$28,424	12%
430220 - INDIGENT DEF-REIMB	\$683,380	\$718,344	\$718,344	\$0	0%
430221 - TOBACCO SETTLMNT UMC	\$161,617	\$180,188	\$180,188	\$0	0%
430222 - D.A. LONGEVITY	\$0	-	-	\$0	-
430301 - COMP CTR OPS-CITY	\$0	-	-	\$0	-
430302 - COMP CTR OPS-CAD	\$0	-	-	\$0	-
430303 - CIVIC CTR OPS	\$0	-	-	\$0	-
430304 - TOURIST CONVENTION OPS	\$0	-	-	\$0	-
430305 - CONTRIB-CITY	\$173,619	\$0	-	\$0	-
430306 - CONTRIB-LOCAL	\$229,580	\$0	-	\$0	-
430307 - CONTRIB-COUNTY	\$0	-	-	\$0	-
430308 - UMC (R.E.T.) CA LEGAL	\$1,393,828	\$1,455,938	-	-\$1,455,938	-100%
430309 - ELECTIONS NON-CTY	\$576,291	\$0	-	\$0	-
430310 - REIMB-RMS LIC EPISD	\$0	-	-	\$0	-
430311 - REIMB-RMS LIC EPCC	\$0	-	-	\$0	-
430312 - CA TEEN CRT-UNRESTRICT	\$0	-	-	\$0	-
430313 - REIMB-OSSF EP CITY	\$0	-	-	\$0	-
430314 - REIMB-OSSF SOCORR	\$0	-	-	\$0	-
430315 - REIMB-OSSF CLINT	\$0	-	-	\$0	-
430316 - REIMB-OSSF VINTON VILLAGE	\$0	-	-	\$0	-
430317 - REIMB-MHMR IT SVCS	\$0	-	-	\$0	-
430318 - REIMB-MHMR CA SVCS	\$508,181	\$596,541	\$491,659	-\$104,882	-18%
430319 - REIMB-INTERLOCAL	\$0	-	-	\$0	-
430401 - BINATIONAL FUNDING	\$0	-	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
435001 - REIMB-JUROR	\$77,622	\$52,394	\$222,336	\$169,942	324%
435002 - REIMB-INMATE TRANSPORT	\$71,524	\$63,650	\$47,687	-\$15,963	-25%
435003 - REIMB-ST WITNESS CLAIMS	\$0	-	-	\$0	-
435004 - REIMB-UTILITIES	\$82,542	\$72,345	\$92,508	\$20,163	28%
435005 - REIMB-CITY COMP	\$0	-	-	\$0	-
435006 - REIMB-CITY UTILITIES	\$0	-	-	\$0	-
435007 - REIMB-SALARIES	\$1,394,769	\$1,508,038	\$1,452,479	-\$55,559	-4%
435008 - REIMB-CITY ARCHIVES BLDG	\$18,467	\$18,468	\$17,447	-\$1,021	-6%
435009 - REIMB-LEGAL FEES	\$3,898	\$1,354	\$491	-\$863	-64%
435010 - REIMB-MEDICAL	\$6	-	-	\$0	-
435011 - REIMB-AG CHILD SUPP	\$434,333	\$403,866	\$436,660	\$32,794	8%
435012 - REIMB-DRO CRT ORDER CASES	\$0	-	-	\$0	-
435013 - REIMB. OF ACH FEES	\$7,035	\$7,353	\$9,040	\$1,687	23%
430300 - INTERGOV-LOCAL	\$120,029	\$120,029	\$120,029	\$0	0%
435016 - REIMB-WATER UTILITIES	\$93,573	\$211,703	\$228,820	\$17,117	8%
430112 - FED REV-GRNT-OTHER	\$0	-	-	\$0	-
430226 - OPIOID SETTLEMENT	\$0	\$813,722	-	-\$813,722	-100%
430224 - STATE FUNDS THRU RGCOG	\$158,606	\$127,100	-	-\$127,100	-100%
430502 - CONGREGATE MEALS-RGCOG	\$791,832	\$1,510,080	-	-\$1,510,080	-100%
430503 - HMBOUND MEALS-TITLE3-RGCOG	\$240,649	\$167,052	-	-\$167,052	-100%
430505 - MEAL REIMB-VETERANS	\$942	\$3,000	-	-\$3,000	-100%
REVENUES TOTAL	\$129,089,880	\$39,733,054	\$6,026,521	-\$33,706,533	-85%

Methodology Used to Project Revenue: Intergovernmental Revenue estimates are based on historical revenue trends for line items such as Federal School Lunch Reimbursements, which depend on the juvenile population housed at the Juvenile Probation Department. Other revenue, such as the Tobacco Settlement Reimbursement, is pre-determined by contracts that the County has entered into. It is based on those contracts that projections are also made.

Other Information: It is the County's policy to aggressively seek funding sources that will improve the quality of life for its citizens without necessarily increasing the financial burden on the General Fund. The decrease of \$33.7 million, though drastic in appearance, is due to the fact that grant revenues are not budgeted at the beginning of the fiscal year but instead until an actual grant award is received. By using this approach, El Paso County avoids overstating its budgeted Intergovernmental Revenues, particularly as it pertains to Federal and State grants.

(5) Licenses and Permits

Budgeted revenues for Licenses and Permits represent only 0.07% of the County's non-major budgeted revenues for fiscal year 2024. This category is used to account for all revenue received from the issuance of operating licenses and business permits, whether they are new or renewals.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
421000 - L&P-ALCOHOL BEV	\$230,260	\$227,576	\$311,924	\$84,348	37%
422000 - L&P-TITLE RUNNER	\$15,775	\$15,970	\$13,006	-\$2,964	-19%
423000 - L&P-OCCUPATIONAL	\$25,358	\$24,667	\$30,765	\$6,098	25%
424000 - L&P-BAIL BOND	\$4,000	\$5,850	\$3,000	-\$2,850	-49%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
425000 - L&P-TEMPORARY EVENT LICENSE	\$0	-	-	\$0	-
REVENUES TOTAL	\$275,393	\$274,063	\$358,695	\$84,632	31%

Methodology Used to Project Revenue: Because this revenue source fluctuates from year to year, historical revenue trends are the best tool for making projections. Revenue received from renewals is easier to project, but new permits or licenses are based solely on history.

Other Information: The amount charged for issuing a license or a permit is set by the State. This is to establish a maximum amount that can be charged to encourage applicants to obtain legitimate permits. By having a legitimate permit on file for all establishments, the County can better track the type and quality of services provided to the public.

(6) Miscellaneous Revenues

Miscellaneous Revenues, or revenues that do not fit the description of other revenue categories, sometimes do not fit the description of other revenue categories because they are of an infrequent nature. In many instances, these revenues may not be budgeted at the beginning of the fiscal year because they may be unexpected. For fiscal year 2024, Miscellaneous Revenues make up approximately 0.17% of non-major budgeted revenues.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
430225 - ST REV-INDIRECT SVCS	\$5,520	\$10,614	\$6,259	-\$4,355	-41%
480001 - INCENTIVE PMTS-UTILITIES	\$16,357	\$0	-	\$0	-
480002 - STALE DATED CK	\$8,973	\$3,616	\$16,343	\$12,727	352%
480005 - PROPERTY SALES	\$7,000	\$20,000	\$100,000	\$80,000	400%
480006 - UNCLASSIFIED REV	\$222,725	\$282,224	\$186,744	-\$95,480	-34%
480007 - RECYCLED PAPER SALES	\$0	-	-	\$0	-
480008 - CO AP PREV YRS	\$0	-	-	\$0	-
480010 - OTHR REV AP	\$0	-	-	\$0	-
480011 - CONTRIB-JUROR PAY	\$0	-	-	\$0	-
480012 - MISC REV-HISTORICAL DATA	\$0	-	-	\$0	-
480013 - OVER-SHORT CASH	-\$782	\$0	-	\$0	-
480014 - OVER-IMP INTRFACE	\$0	-	-	\$0	-
480015 - MISC REV-UNCLAIMED FUNDS	\$1,156	\$4,784	\$1,000	-\$3,784	-79%
480101 - SPORTSPRK RENTAL	\$54,973	\$765,256	-	-\$765,256	-100%
480102 - CTY MORGUE RENTAL	\$0	-	-	\$0	-
480103 - CH & PARKING RENTAL	\$0	-	-	\$0	-
480104 - DETENTION HOME RENTAL	\$0	-	-	\$0	-
480105 - RENTALS/LEASES	\$91,622	\$95,463	\$84,546	-\$10,917	-11%
480107 - HEALTH CARDS DISC COMMISSIONS	\$98	\$90	-	-\$90	-100%
480201 - REIMB-MEMS PROGRAM	\$0	-	-	\$0	-
480202 - REIMB-CAD COMPUTER	\$0	-	-	\$0	-
480203 - REIMB-WTCSC	\$0	-	-	\$0	-
480204 - REIMB-OIL/GAS/ETC.	\$0	-	-	\$0	-
480205 - REIMB-CITY TAX	\$0	-	-	\$0	-
480206 - REIMB-MISC.	\$30,547	\$24,967	\$34,724	\$9,757	39%
480207 - ADULT PROB REIMB	\$0	-	-	\$0	-
480208 - REIMB-APPREHENOF ABSCONDER	\$0	-	-	\$0	-
480209 - REIMB-STOP LOSS CLAIMS	\$0	-	-	\$0	-
480210 - REIMB-CLAIM REF	\$0	\$0	-	\$0	-
480211 - REIMB-SO CIVILIAN SUPPL	\$0	-	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
480212 - REIMB-TX TECH SHERIFFS	\$0	-	-	\$0	-
480213 - REIMB-EXP PRIOR YR	\$13,785	\$12,205	\$10,068	-\$2,137	-17%
480214 - REIMB-TRVL PRIOR YR	\$2,202	\$500	\$377	-\$123	-25%
480215 - REIMB-IN LIEU OF REBATES	\$915	\$982	\$10,814	\$9,832	1,001%
480216 - REIMB-POST SECURE	\$0	-	-	\$0	-
480217 - REIMB-EQUIPMENT	\$0	-	-	\$0	-
480222 - REIMB-LEGAL SEMINARS	\$0	-	-	\$0	-
480223 - REIMB-SPEC EVENTS	\$440	\$440	\$229	-\$211	-48%
480224 - REIMB-SUPERVISED VISIT	\$0	-	-	\$0	-
480225 - REIMB-RURAL BUS SVC	\$6,100	\$6,100	\$6,100	\$0	0%
480226 - REIMB-SOLAR	\$0	-	-	\$0	-
480229 - REIMB-GUARDIANSHIP	\$182,068	\$204,130	\$132,441	-\$71,689	-35%
480230 - REIMB-MEDICAID	\$169,325	\$189,626	\$180,600	-\$9,026	-5%
480232 - REIMB-UNEMPLOYMENT	\$0	-	-	\$0	-
480233 - REIMB-PRIOR YR-SALARIES	\$4,478	\$4,903	\$4,380	-\$523	-11%
480301 - BASIC LIFE INSURANCE	\$0	-	-	\$0	-
480302 - HEALTH/DENTAL CONTRIBUTION	\$0	-	-	\$0	-
480303 - SELFPAY HEALTH/DENTAL	\$0	-	-	\$0	-
480304 - INS CONTRIB-OTHR AGENCIES	\$0	-	-	\$0	-
480305 - RETIREE UNDER 65 HLTH/DNTL	\$0	-	-	\$0	-
480306 - CONTRIB/DON-GEN	\$115,550	\$81,900	\$1,000	-\$80,900	-99%
480307 - EE CONTRIB-WITHHOLD	\$0	-	-	\$0	-
480308 - ER CONTRIB-SS	\$0	-	-	\$0	-
480309 - HEALTH CONTRIB-COBRA	\$0	-	-	\$0	-
480313 - CONTRIB-OTHR	\$10,500	\$20,000	-	-\$20,000	-100%
480314 - EMPLOYEE-LIFE INS SUPP	\$0	-	-	\$0	-
480315 - EMPLOYER-RET U65-HLTH/DEN	\$0	-	-	\$0	-
480316 - FOUNDATION FUNDING	\$99,472	\$4,998,554	-	-\$4,998,554	-100%
480317 - FOUNDATION REV-INDIRECT SVCS	\$0	-	-	\$0	-
480319 - ER CONTRIB-WORKERS COMP	\$0	-	-	\$0	-
480320 - ER CONTRIB-BENEFITS FD	\$0	-	-	\$0	-
480321 - EE CONTRIB-DENT INS SUPP	\$0	-	-	\$0	-
480322 - EMPLOYEE-FITNESS	\$0	-	-	\$0	-
480401 - PROGRAM INCOME	\$55,242	\$49,325	\$16,100	-\$33,225	-67%
480402 - PROGRAM INC-TRANSPORT	\$0	-	-	\$0	-
480403 - C-1 PROGRAM INCOME	\$18,365	\$25,000	-	-\$25,000	-100%
480003 - TIME PMT .05% SALES TAX	\$875	\$925	\$898	-\$27	-3%
480018 - RECYCLED MATERIALS	\$8,318	\$5,915	\$7,718	\$1,803	30%
480327 - EMPLOYEE EVENT FEES	\$0	-	-	\$0	-
435015 - REIMB-OPERATING EXPENSE	\$1,091	\$0	\$1,092	\$1,092	-
480017 - CUSTOMER OVERPAYMENTS	\$49,351	\$76,137	-	-\$76,137	-100%
480016 - CASH OVER/(SHORT)	-\$1,230	\$0	-	\$0	-
480231 - REIMB-INCINERATOR FEES	\$4,018	\$6,846	\$5,076	-\$1,770	-26%
480235 - REIMB-INMATE DAMAGES	\$115	\$65	\$288	\$223	343%
480234 - REIMB-DAMAGES PRIOR YEAR	\$0	-	-	\$0	-
480106 - FABENS AIRPORT ACTIVITY FEES	\$1,210	\$992	\$1,249	\$257	26%
435014 - REIMB-AMBULANCE SERVICES	\$0	-	-	\$0	-
480019 - EVENT PROCEEDS	\$6,585	-	-	\$0	-
480108 - PROPERTY RENTS	\$0	-	-	\$0	-
480000 - MISC REVENUES	-	\$0	-	\$0	-
480300 - CONTRIBUTIONS	-	\$0	-	\$0	-
REVENUES TOTAL	\$1,186,962	\$6,891,559	\$808,046	-\$6,083,513	-88%

Methodology Used to Project Revenue: Because the revenue accounts listed are highly unpredictable, El Paso County relies heavily on historical revenue trends to make estimates for future years. One-time revenue sources are the most difficult to estimate since they may be unexpected and not easily identified until very late in the fiscal year. El Paso County

makes every effort to budget any revenues that may result from anticipated legislative changes. For fiscal year 2024, the County will once again budget on the conservative side, based on the unpredictable nature of these funds as well as one-time sources of revenue. The projected decrease for fiscal year 2024 is attributable to unpredictable economic challenges and the other external influences.

Other Information: The Miscellaneous Revenues category also includes some categories that are generated by grants, such as Program Income. Because of its nature, these revenue sources are not budgeted over aggressively and only upon successful receipt of the grants.

(7) Other Financing Sources

Other Financing Sources is used to account for transfers among funds that will be made during the fiscal year as well as proceeds received from refinancing bonds during 2012, 2015, 2016, and 2018. In FY2022, the County issued a Tax Anticipation Note in the amount of \$20 million. The County issued additional Tax Notes and Certificates of Obligation in 2023. The decrease reflects current revenue trends.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
490101 - PROCEEDS OF BD SOLD	\$40,835,830	\$100,942,000	-	-\$100,942,000	-100%
490103 - REFINAN PROCEEDS	\$0	\$0	-	\$0	-
490104 - PROCEEDS BD SOLD-PREMIUM	\$0	\$2,392,326	-	-\$2,392,326	-100%
490050 - DSGNTD FD BAL-BGT	\$6,649	\$295,071	\$3,428,769	\$3,133,698	1,062%
490212 - DESIGNTD PRIOR YR VAR	\$0	-	-	\$0	-
490105 - GAIN/LOSS-DEFEASANCE BD	\$0	-	-	\$0	-
490300 - REALIZED GAIN	\$0	-	-	\$0	-
490213 - DESIGNTD FOR EMERGENCIES	\$0	-	-	\$0	-
490100 - BONDS	-	\$0	-	\$0	-
490201 - XFER IN	\$19,001,851	\$21,631,410	\$22,443,686	\$812,276	4%
490202 - XFER IN-GRNTS	\$2,797,731	\$1,356,295	-	-\$1,356,295	-100%
490203 - XFER IN-CRT REPORTER FEES	\$341,016	\$358,497	\$318,283	-\$40,214	-11%
490204 - XFER IN-EXCSS GRNT MATCH	\$418,239	\$246,136	\$128,600	-\$117,536	-48%
490205 - XFER IN-GF	\$0	-	-	\$0	-
490206 - XFER IN-R&B	\$0	-	-	\$0	-
490207 - XFER IN RESIDUAL EQUITY	\$0	-	-	\$0	-
490208 - XFER IN-ADULT PROB	\$0	-	-	\$0	-
490209 - XFER IN-HOTEL MOTEL REIMB	\$0	-	-	\$0	-
490210 - XFER IN-UNCLAIMED <\$100	\$35,336	-	-	\$0	-
490211 - XFER IN-JUST CRT MGR FUND	\$70,804	\$68,922	\$69,153	\$231	0%
REVENUES TOTAL	\$63,507,457	\$127,290,657	\$26,388,491	-\$100,902,166	-79%

Methodology Used to Project Revenue: Revenue projections for this source are made using revenue trends over the past years. During the preparation of the budget, some grant match requirements are budgeted but only if the grant award period has already begun.

Other Information: Because grant matches are a large portion of this revenue source, Other Financing Sources are also affected by the way in which grants are budgeted. Match requirements are typically not specifically budgeted until a grant award is applied for and

received. Additionally, the greatest contributor to the decrease relates to a one-time bond refinancing.

(8) Non-Major Tax Revenues

Aside from Property and Sales and Use Taxes, the County also receives a portion of the Bingo Tax, the State Mixed Beverage Tax, Auto Sales Tax and the Hotel/Motel Occupancy Tax collected. The impacts for these four components of this non-major revenue source are shown included in the table below.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
412003 - S&U TAX-ST MOTOR VEH	\$6,930,841	\$6,664,992	\$7,585,125	\$920,133	14%
413002 - BINGO TAX	\$44,832	\$44,057	\$41,302	-\$2,755	-6%
413003 - ST MIXED BEV TAX	\$3,775,767	\$3,738,739	\$4,302,775	\$564,036	15%
413004 - PILT PAYMENT LIEU PROP TAXES	\$162	\$157	\$172	\$15	10%
413005 - VEHICLE INVENTORY TAXES	\$71,552	\$71,552	\$71,552	\$0	0%
414001 - HOTEL OCC TAX 2.5%	\$4,857,630	\$5,048,000	\$5,386,968	\$338,968	7%
414501 - HOTEL TAX REBATE	\$0	-	-	\$0	-
REVENUES TOTAL	\$15,680,784	\$15,567,497	\$17,387,894	\$1,820,397	12%

Methodology Used to Project Revenue: Historical revenue trends are the most important tools used in estimating revenues to be received from Bingo, State Mixed Beverage, Auto Sales Tax and Hotel Occupancy Taxes for fiscal year 2024 and beyond. Those revenue trends are directly affected by population growth and indirectly by changes in the employment rate. Tax rates for non-major tax revenues are determined by the State law, and projections are also affected by any rate changes approved by the state. The number of events geared towards increasing tourism to the El Paso area impacted this revenue in recent history. For fiscal year 2024 the projected increase is attributable to the volume of activity within the County departments.

TOTAL REVENUES AND FUND BALANCES

One of the duties of the County Auditor is to estimate and certify all revenues for El Paso County before providing those estimates to the Budget Office and County Commissioners Court in preparation for each budget cycle. Revenue collections are continually monitored throughout the fiscal year to ensure that revenue estimates made at the beginning of the fiscal year are in fact being realized. The table below shows current estimates.

One of the three County's major revenue sources currently reveal a decrease in budgeted revenues for fiscal year 2024. The most significant contributor to the overall decrease in revenue for fiscal year 2024 is attributable to the volume of activity within the County departments, the receipt of external grant funding and discretionary spending patterns projected in the County.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
490101 - PROCEEDS OF BD SOLD	\$40,835,830	\$100,942,000	-	-\$100,942,000	-100%
490103 - REFINAN PROCEEDS	\$0	\$0	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
490104 - PROCEEDS BD SOLD-PREMIUM	\$0	\$2,392,326	-	-\$2,392,326	-100%
490050 - DSGNTD FD BAL-BGT	\$6,649	\$295,071	\$3,428,769	\$3,133,698	1,062%
490212 - DESIGNTD PRIOR YR VAR	\$0	-	-	\$0	-
490105 - GAIN/LOSS-DEFEASANCE BD	\$0	-	-	\$0	-
490300 - REALIZED GAIN	\$0	-	-	\$0	-
490213 - DESIGNTD FOR EMERGENCIES	\$0	-	-	\$0	-
490100 - BONDS	-	\$0	-	\$0	-
490201 - XFER IN	\$19,001,851	\$21,631,410	\$22,443,686	\$812,276	4%
490202 - XFER IN-GRNTS	\$2,797,731	\$1,356,295	-	-\$1,356,295	-100%
490203 - XFER IN-CRT REPORTER FEES	\$341,016	\$358,497	\$318,283	-\$40,214	-11%
490204 - XFER IN-EXCSS GRNT MATCH	\$418,239	\$246,136	\$128,600	-\$117,536	-48%
490205 - XFER IN-GF	\$0	-	-	\$0	-
490206 - XFER IN-R&B	\$0	-	-	\$0	-
490207 - XFER IN RESIDUAL EQUITY	\$0	-	-	\$0	-
490208 - XFER IN-ADULT PROB	\$0	-	-	\$0	-
490209 - XFER IN-HOTEL MOTEL REIMB	\$0	-	-	\$0	-
490210 - XFER IN-UNCLAIMED <\$100	\$35,336	-	-	\$0	-
490211 - XFER IN-JUST CRT MGR FUND	\$70,804	\$68,922	\$69,153	\$231	0%
412003 - S&U TAX-ST MOTOR VEH	\$6,930,841	\$6,664,992	\$7,585,125	\$920,133	14%
413002 - BINGO TAX	\$44,832	\$44,057	\$41,302	-\$2,755	-6%
413003 - ST MIXED BEV TAX	\$3,775,767	\$3,738,739	\$4,302,775	\$564,036	15%
413004 - PILT PAYMENT LIEU PROP TAXES	\$162	\$157	\$172	\$15	10%
413005 - VEHICLE INVENTORY TAXES	\$71,552	\$71,552	\$71,552	\$0	0%
414001 - HOTEL OCC TAX 2.5%	\$4,857,630	\$5,048,000	\$5,386,968	\$338,968	7%
414501 - HOTEL TAX REBATE	\$0	-	-	\$0	-
411006 - PROP TAX-PID01	-	-	\$321,200	\$321,200	-
411001 - PROP TAX-CURRENT	\$224,590,781	\$235,245,696	\$272,434,273	\$37,188,577	16%
411002 - PROP TAX-DELINQ	\$566,308	\$1,813,956	\$2,105,691	\$291,735	16%
411003 - PROP TAX-P&I	\$1,188,175	\$1,054,625	\$1,224,239	\$169,614	16%
411004 - PROP TAX-UNDISTRIB	\$0	\$0	-	\$0	-
411005 - PROP TAX-EXCESS	\$93,301	\$68,315	\$140,317	\$72,002	105%
412001 - SALES & USE TAX	\$69,381,521	\$73,585,300	\$76,434,321	\$2,849,021	4%
412002 - S&U TAX-EXCESS	\$0	-	-	\$0	-
413001 - TAX INCR FIN DIST	\$0	-	-	\$0	-
411501 - PROPERTY TAX REBATE	\$0	-	-	\$0	-
412501 - SALES TAX REBATE	\$0	-	-	\$0	-
421000 - L&P-ALCOHOL BEV	\$230,260	\$227,576	\$311,924	\$84,348	37%
422000 - L&P-TITLE RUNNER	\$15,775	\$15,970	\$13,006	-\$2,964	-19%
423000 - L&P-OCCUPATIONAL	\$25,358	\$24,667	\$30,765	\$6,098	25%
424000 - L&P-BAIL BOND	\$4,000	\$5,850	\$3,000	-\$2,850	-49%
425000 - L&P-TEMPORARY EVENT LICENSE	\$0	-	-	\$0	-
430101 - FED REV SHARING	\$0	\$93,380	-	-\$93,380	-100%
430102 - FED REV-GRNT	\$94,604,722	\$10,394,369	-	-\$10,394,369	-100%
430103 - FED REV-GRNT ST	\$12,483,348	\$14,330,803	-	-\$14,330,803	-100%
430104 - FED REV-GRNT CITY	\$44,543	-	-	\$0	-
430105 - FED REV-GRNT RGCOG	\$0	-	-	\$0	-
430106 - FED REV-GRNT LOCAL	\$0	-	-	\$0	-
430107 - FED REV-INDIRECT SVCS	\$4,819	\$8,974	\$5,033	-\$3,941	-44%
430108 - FEDERAL REVENUES	\$47,716	\$52,620	\$52,104	-\$516	-1%
430109 - FED SUPP DISAS RELIEF	\$0	-	-	\$0	-
430110 - FED REIMB-FEMA	\$5,019,937	-	-	\$0	-
430111 - FED REIMB-RET DRG SUBSDY RDS	\$0	-	-	\$0	-
430114 - FED REIMB-EARLY RET REINS PRG	\$0	-	-	\$0	-
430115 - FED REIMB SCHL LUNCH	\$107,291	\$150,000	\$150,000	\$0	0%
430116 - FED CRIMINAL ALIEN HOUSING	\$280,075	\$225,000	\$250,000	\$25,000	11%
430117 - FED CONGREGATE MEALS	\$0	-	-	\$0	-
430118 - FED OMNIBUS HUNGER ACT OHA	\$0	-	-	\$0	-
430119 - FED HMBOUND MEAL-TITLE3	\$0	-	-	\$0	-
430120 - FED USDA CASH	\$0	-	-	\$0	-
430121 - FED NUTRIT-RGCOG	\$0	-	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
430122 - FED CONT NUTRITION-RGCOG	\$0	-	-	\$0	-
430123 - FED DRUG CASES FROM FEDS	\$0	-	-	\$0	-
430124 - FED INCENTIVE PMT-SS	\$11,200	\$7,624	\$13,900	\$6,276	82%
430201 - ST REV-PROB FEES	\$0	-	-	\$0	-
430202 - ST REV-PUBLIC INEBRIATED FEES	\$0	-	-	\$0	-
430203 - ST REV-ST GRANT	\$7,603,959	\$4,870,203	-	-\$4,870,203	-100%
430204 - ST REV-PER CAPITA	\$0	-	-	\$0	-
430205 - ST REV-VOTER REG	\$0	-	-	\$0	-
430206 - ST REV-FD STAMP FRAUD	\$0	-	-	\$0	-
430207 - ST REV-INCENTIVE PMTS	\$0	-	-	\$0	-
430208 - ST REV-RECOVRD COSTS	\$0	-	-	\$0	-
430209 - ST REV-AGENCY	\$207,097	\$150,013	\$82,589	-\$67,424	-45%
430210 - ST REV-AGNCY SUPPL	\$0	-	-	\$0	-
430211 - ST REV-DISCRETIONRY	\$0	-	-	\$0	-
430212 - ST REV-LATERAL RD	\$83,827	\$80,998	\$83,827	\$2,829	3%
430213 - ST REV-DRUG FORFEIT	\$0	-	-	\$0	-
430214 - ST REV-GRSS WGHT/AXLE FEE	\$0	-	-	\$0	-
430215 - ST AG CHILD SUPPORT	\$51,916	\$0	\$5,759	\$5,759	-
430216 - JUD SUPP CODE 51.702	\$1,092,000	\$1,092,000	\$1,092,000	\$0	0%
430217 - SUPPL JUD CNTY FEE-SJFC	\$2,287	\$2,427	\$1,719	-\$708	-29%
430218 - TRANSPORTATION 3B	\$0	-	-	\$0	-
430219 - ATTY LONGEVITY-REIMB	\$222,819	\$243,478	\$271,902	\$28,424	12%
430220 - INDIGENT DEF-REIMB	\$683,380	\$718,344	\$718,344	\$0	0%
430221 - TOBACCO SETTLMNT UMC	\$161,617	\$180,188	\$180,188	\$0	0%
430222 - D.A. LONGEVITY	\$0	-	-	\$0	-
430301 - COMP CTR OPS-CITY	\$0	-	-	\$0	-
430302 - COMP CTR OPS-CAD	\$0	-	-	\$0	-
430303 - CIVIC CTR OPS	\$0	-	-	\$0	-
430304 - TOURIST CONVENTION OPS	\$0	-	-	\$0	-
430305 - CONTRIB-CITY	\$173,619	\$0	-	\$0	-
430306 - CONTRIB-LOCAL	\$229,580	\$0	-	\$0	-
430307 - CONTRIB-COUNTY	\$0	-	-	\$0	-
430308 - UMC (R.E.T.) CA LEGAL	\$1,393,828	\$1,455,938	-	-\$1,455,938	-100%
430309 - ELECTIONS NON-CTY	\$576,291	\$0	-	\$0	-
430310 - REIMB-RMS LIC EPISD	\$0	-	-	\$0	-
430311 - REIMB-RMS LIC EPCC	\$0	-	-	\$0	-
430312 - CA TEEN CRT-UNRESTRICT	\$0	-	-	\$0	-
430313 - REIMB-OSSF EP CITY	\$0	-	-	\$0	-
430314 - REIMB-OSSF SOCORR	\$0	-	-	\$0	-
430315 - REIMB-OSSF CLINT	\$0	-	-	\$0	-
430316 - REIMB-OSSF VINTON VILLAGE	\$0	-	-	\$0	-
430317 - REIMB-MHMR IT SVCS	\$0	-	-	\$0	-
430318 - REIMB-MHMR CA SVCS	\$508,181	\$596,541	\$491,659	-\$104,882	-18%
430319 - REIMB-INTERLOCAL	\$0	-	-	\$0	-
430401 - BINATIONAL FUNDING	\$0	-	-	\$0	-
435001 - REIMB-JUROR	\$77,622	\$52,394	\$222,336	\$169,942	324%
435002 - REIMB-INMATE TRANSPORT	\$71,524	\$63,650	\$47,687	-\$15,963	-25%
435003 - REIMB-ST WITNESS CLAIMS	\$0	-	-	\$0	-
435004 - REIMB-UTILITIES	\$82,542	\$72,345	\$92,508	\$20,163	28%
435005 - REIMB-CITY COMP	\$0	-	-	\$0	-
435006 - REIMB-CITY UTILITIES	\$0	-	-	\$0	-
435007 - REIMB-SALARIES	\$1,394,769	\$1,508,038	\$1,452,479	-\$55,559	-4%
435008 - REIMB-CTY ARCHIVES BLDG	\$18,467	\$18,468	\$17,447	-\$1,021	-6%
435009 - REIMB-LEGAL FEES	\$3,898	\$1,354	\$491	-\$863	-64%
435010 - REIMB-MEDICAL	\$6	-	-	\$0	-
435011 - REIMB-AG CHILD SUPP	\$434,333	\$403,866	\$436,660	\$32,794	8%
435012 - REIMB-DRO CRT ORDER CASES	\$0	-	-	\$0	-
435013 - REIMB. OF ACH FEES	\$7,035	\$7,353	\$9,040	\$1,687	23%
430300 - INTERGOV-LOCAL	\$120,029	\$120,029	\$120,029	\$0	0%
435016 - REIMB-WATER UTILITIES	\$93,573	\$211,703	\$228,820	\$17,117	8%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
430112 - FED REV-GRNT-OTHER	\$0	-	-	\$0	-
430226 - OPIOID SETTLEMENT	\$0	\$813,722	-	-\$813,722	-100%
430224 - STATE FUNDS THRU RGCOG	\$158,606	\$127,100	-	-\$127,100	-100%
430502 - CONGREGATE MEALS-RGCOG	\$791,832	\$1,510,080	-	-\$1,510,080	-100%
430503 - HMBOUND MEALS-TITLE3-RGCOG	\$240,649	\$167,052	-	-\$167,052	-100%
430505 - MEAL REIMB-VETERANS	\$942	\$3,000	-	-\$3,000	-100%
430225 - ST REV-INDIRECT SVCS	\$5,520	\$10,614	\$6,259	-\$4,355	-41%
480001 - INCENTIVE PMTS-UTILITIES	\$16,357	\$0	-	\$0	-
480002 - STALE DATED CK	\$8,973	\$3,616	\$16,343	\$12,727	352%
480005 - PROPERTY SALES	\$7,000	\$20,000	\$100,000	\$80,000	400%
480006 - UNCLASSIFIED REV	\$222,725	\$282,224	\$186,744	-\$95,480	-34%
480007 - RECYCLED PAPER SALES	\$0	-	-	\$0	-
480008 - CO AP PREV YRS	\$0	-	-	\$0	-
480010 - OTHR REV AP	\$0	-	-	\$0	-
480011 - CONTRIB-JUROR PAY	\$0	-	-	\$0	-
480012 - MISC REV-HISTORICAL DATA	\$0	-	-	\$0	-
480013 - OVER-SHORT CASH	-\$782	\$0	-	\$0	-
480014 - OVER-IMP INTRFACE	\$0	-	-	\$0	-
480015 - MISC REV-UNCLAIMED FUNDS	\$1,156	\$4,784	\$1,000	-\$3,784	-79%
480101 - SPORTSPRK RENTAL	\$54,973	\$765,256	-	-\$765,256	-100%
480102 - CTY MORGUE RENTAL	\$0	-	-	\$0	-
480103 - CH & PARKING RENTAL	\$0	-	-	\$0	-
480104 - DETENTION HOME RENTAL	\$0	-	-	\$0	-
480105 - RENTALS/LEASES	\$91,622	\$95,463	\$84,546	-\$10,917	-11%
480107 - HEALTH CARDS DISC COMMISSIONS	\$98	\$90	-	-\$90	-100%
480201 - REIMB-MEMS PROGRAM	\$0	-	-	\$0	-
480202 - REIMB-CAD COMPUTER	\$0	-	-	\$0	-
480203 - REIMB-WTCSC	\$0	-	-	\$0	-
480204 - REIMB-OIL/GAS/ETC.	\$0	-	-	\$0	-
480205 - REIMB-CITY TAX	\$0	-	-	\$0	-
480206 - REIMB-MISC.	\$30,547	\$24,967	\$34,724	\$9,757	39%
480207 - ADULT PROB REIMB	\$0	-	-	\$0	-
480208 - REIMB.-APPREHENO OF ABSCONDER	\$0	-	-	\$0	-
480209 - REIMB-STOP LOSS CLAIMS	\$0	-	-	\$0	-
480210 - REIMB-CLAIM REF	\$0	\$0	-	\$0	-
480211 - REIMB-SO CIVILIAN SUPPL	\$0	-	-	\$0	-
480212 - REIMB-TX TECH SHERIFFS	\$0	-	-	\$0	-
480213 - REIMB-EXP PRIOR YR	\$13,785	\$12,205	\$10,068	-\$2,137	-17%
480214 - REIMB-TRVL PRIOR YR	\$2,202	\$500	\$377	-\$123	-25%
480215 - REIMB-IN LIEU OF REBATES	\$915	\$982	\$10,814	\$9,832	1,001%
480216 - REIMB-POST SECURE	\$0	-	-	\$0	-
480217 - REIMB-EQUIPMENT	\$0	-	-	\$0	-
480222 - REIMB-LEGAL SEMINARS	\$0	-	-	\$0	-
480223 - REIMB-SPEC EVENTS	\$440	\$440	\$229	-\$211	-48%
480224 - REIMB-SUPERVISED VISIT	\$0	-	-	\$0	-
480225 - REIMB-RURAL BUS SVC	\$6,100	\$6,100	\$6,100	\$0	0%
480226 - REIMB-SOLAR	\$0	-	-	\$0	-
480229 - REIMB-GUARDIANSHIP	\$182,068	\$204,130	\$132,441	-\$71,689	-35%
480230 - REIMB-MEDICAID	\$169,325	\$189,626	\$180,600	-\$9,026	-5%
480232 - REIMB-UNEMPLOYMENT	\$0	-	-	\$0	-
480233 - REIMB-PRIOR YR-SALARIES	\$4,478	\$4,903	\$4,380	-\$523	-11%
480301 - BASIC LIFE INSURANCE	\$0	-	-	\$0	-
480302 - HEALTH/DENTAL CONTRIBUTION	\$0	-	-	\$0	-
480303 - SELFPAY HEALTH/DENTAL	\$0	-	-	\$0	-
480304 - INS CONTRIB-OTHR AGENCIES	\$0	-	-	\$0	-
480305 - RETIREE UNDER 65 HLTH/DNTL	\$0	-	-	\$0	-
480306 - CONTRIB/DON-GEN	\$115,550	\$81,900	\$1,000	-\$80,900	-99%
480307 - EE CONTRIB-WITHHOLD	\$0	-	-	\$0	-
480308 - ER CONTRIB-SS	\$0	-	-	\$0	-
480309 - HEALTH CONTRIB-COBRA	\$0	-	-	\$0	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
480313 - CONTRIB-OTHR	\$10,500	\$20,000	-	-\$20,000	-100%
480314 - EMPLOYEE-LIFE INS SUPP	\$0	-	-	\$0	-
480315 - EMPLOYER-RET U65-HLTH/DEN	\$0	-	-	\$0	-
480316 - FOUNDATION FUNDING	\$99,472	\$4,998,554	-	-\$4,998,554	-100%
480317 - FOUNDATION REV-INDIRECT SVCS	\$0	-	-	\$0	-
480319 - ER CONTRIB-WORKERS COMP	\$0	-	-	\$0	-
480320 - ER CONTRIB-BENEFITS FD	\$0	-	-	\$0	-
480321 - EE CONTRIB-DENT INS SUPP	\$0	-	-	\$0	-
480322 - EMPLOYEE-FITNESS	\$0	-	-	\$0	-
480401 - PROGRAM INCOME	\$55,242	\$49,325	\$16,100	-\$33,225	-67%
480402 - PROGRAM INC-TRANSPORT	\$0	-	-	\$0	-
480403 - C-1 PROGRAM INCOME	\$18,365	\$25,000	-	-\$25,000	-100%
480003 - TIME PMT .05% SALES TAX	\$875	\$925	\$898	-\$27	-3%
480018 - RECYCLED MATERIALS	\$8,318	\$5,915	\$7,718	\$1,803	30%
480327 - EMPLOYEE EVENT FEES	\$0	-	-	\$0	-
435015 - REIMB-OPERATING EXPENSE	\$1,091	\$0	\$1,092	\$1,092	-
480017 - CUSTOMER OVERPAYMENTS	\$49,351	\$76,137	-	-\$76,137	-100%
480016 - CASH OVER/(SHORT)	-\$1,230	\$0	-	\$0	-
480231 - REIMB-INCINERATOR FEES	\$4,018	\$6,846	\$5,076	-\$1,770	-26%
480235 - REIMB-INMATE DAMAGES	\$115	\$65	\$288	\$223	343%
480234 - REIMB-DAMAGES PRIOR YEAR	\$0	-	-	\$0	-
480106 - FABENS AIRPORT ACTIVITY FEES	\$1,210	\$992	\$1,249	\$257	26%
435014 - REIMB-AMBULANCE SERVICES	\$0	-	-	\$0	-
480019 - EVENT PROCEEDS	\$6,585	-	-	\$0	-
480108 - PROPERTY RENTS	\$0	-	-	\$0	-
480000 - MISC REVENUES	-	\$0	-	\$0	-
480300 - CONTRIBUTIONS	-	\$0	-	\$0	-
440101 - DA FEES	\$0	-	-	\$0	-
440102 - CRIM PROSECU FEE	\$15,330	\$19,286	\$17,271	-\$2,015	-10%
440103 - CNTY TAX COLLECT FEES	\$2,689,271	\$3,117,033	\$2,672,679	-\$444,354	-14%
440104 - CNTY CLK FEES	\$4,624,798	\$4,699,009	\$4,061,617	-\$637,392	-14%
440105 - DIST CLK FEES	\$1,273,741	\$1,461,823	\$1,546,639	\$84,816	6%
440106 - CNTY SHERIFF FEES	\$869,867	\$948,986	\$938,728	-\$10,258	-1%
440107 - CNTY SVC EVALUATION FEES	\$0	\$0	-	\$0	-
440108 - RECORDS ARCHIVES FEES	\$1,373,945	\$1,354,182	\$1,110,547	-\$243,635	-18%
440109 - PROTECT ORDER APP FEE	\$2,098	\$2,041	\$1,930	-\$111	-5%
440110 - SUMMONS FEES	\$8,135	\$9,100	\$9,978	\$878	10%
440111 - VITAL STATS FEES	\$82,623	\$98,681	\$78,852	-\$19,829	-20%
440112 - SCOFFLAW FEE	\$32,944	\$29,772	\$39,248	\$9,476	32%
440113 - SUBSCRIPTION FEES	\$0	-	-	\$0	-
440115 - COLLECTION FEES	\$20,972	\$21,669	\$18,483	-\$3,186	-15%
440126 - JP 1 ADMIN FEES	\$363	\$412	\$397	-\$15	-4%
440127 - JP 2 ADMIN FEES	\$40,368	\$45,007	\$48,959	\$3,952	9%
440128 - JP 3 ADMIN FEES	\$332	\$642	\$577	-\$65	-10%
440129 - JP 4 ADMIN FEES	\$2,255	\$2,853	\$2,761	-\$92	-3%
440130 - JP 5 ADMIN FEES	\$915	\$752	\$677	-\$75	-10%
440131 - JP 6 ADMIN FEES	\$4,549	\$2,546	\$329	-\$2,217	-87%
440132 - JP 6-2 ADMIN FEES	\$4,104	\$4,122	\$4,104	-\$18	0%
440133 - JP 7 ADMIN FEES	\$1,319	\$1,345	\$1,319	-\$26	-2%
440134 - VIDEO CRT COST FEE	\$2,995	\$2,819	\$4,097	\$1,278	45%
440151 - CONSTABLE 1 FEES	\$0	-	-	\$0	-
440152 - CONSTABLE 2 FEES	\$0	-	-	\$0	-
440153 - CONSTABLE 3 FEES	\$0	-	-	\$0	-
440154 - CONSTABLE 4 FEES	\$0	-	-	\$0	-
440155 - CONSTABLE 5 FEES	\$0	-	-	\$0	-
440156 - CONSTABLE 6 FEES	\$0	-	-	\$0	-
440157 - CONSTABLE 7 FEES	\$0	-	-	\$0	-
440161 - VETERANS CRT FEE	\$7,040	\$5,515	-	-\$5,515	-100%
440162 - JURY FEES	\$111,854	\$141,635	\$149,509	\$7,874	6%
440163 - LAW LIBRARY FEES	\$456,187	\$424,917	\$456,187	\$31,270	7%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
440164 - ALTERN DISPUTE RESOL	\$246,438	\$258,649	\$352,021	\$93,372	36%
440165 - PROBATE CRT FEES	\$23,182	\$23,712	\$20,955	-\$2,757	-12%
440166 - INTERPRETER FEES	\$0	-	-	\$0	-
440167 - CRT REPORTER FEES	\$344,095	\$359,055	\$357,993	-\$1,062	0%
440168 - SPEC PROBATE CRT FEES	\$11,190	\$10,998	\$11,190	\$192	2%
440169 - CHILD SAFETY FEES	\$3,012	\$2,240	\$8,210	\$5,970	267%
440170 - CTY TRAFFIC FEES	\$3,841	\$3,546	\$2,858	-\$688	-19%
440171 - GRAFFITI ERADICATION	\$0	-	-	\$0	-
440172 - COURTHOUSE SECURITY	\$357,831	\$452,969	\$402,883	-\$50,086	-11%
440173 - CH SEC-JUSTICE CRTS	\$63,125	\$59,238	\$66,547	\$7,309	12%
440174 - RECORDS MGMT-PRESER	\$1,723,421	\$1,705,477	\$1,477,949	-\$227,528	-13%
440175 - MOTOR CARRIER OVERWGT FEES	\$0	-	-	\$0	-
440176 - TEEN CRT FILING FEE	\$20	\$0	-	\$0	-
440177 - SPECIALTY COURT FEES	\$27,726	\$28,800	\$23,345	-\$5,455	-19%
440178 - GUARDIANSHIP FEES	\$68,620	\$71,466	\$71,466	\$0	0%
440179 - TECHNOLOGY FEE	\$5,385	\$6,811	\$5,235	-\$1,576	-23%
440180 - DRO FILING FEES	\$309,339	\$311,355	\$274,247	-\$37,108	-12%
440181 - ST LEG SVC FEE	\$154,867	\$167,897	\$149,970	-\$17,927	-11%
440182 - TIME PMT-10% RESTRICT	\$11,017	\$10,714	\$9,271	-\$1,443	-13%
440183 - TIME PMT-40% UNRESTRICT	\$44,068	\$43,862	\$37,764	-\$6,098	-14%
440184 - DRO CHILD SUPPL SVC FEE	\$73,048	\$71,677	\$72,888	\$1,211	2%
440185 - TORNILLO-GUA BRIDGE FEE	\$0	-	-	\$0	-
440201 - FED PRISONER	\$20,577,841	\$25,805,500	\$11,059,500	-\$14,746,000	-57%
440202 - PRISONER MAINT-CITY	\$374,093	\$374,093	\$374,093	\$0	0%
440203 - EXTRADITION PRISONER	\$1,741	\$2,500	\$7,052	\$4,552	182%
440204 - WKEND PRISONR(SELFPAY)	\$404	\$100	\$965	\$865	865%
440205 - JUV HOUSING/SUPP FEES	\$40,351	\$39,636	\$35,243	-\$4,393	-11%
440206 - FED DETAINEE	\$0	\$0	-	\$0	-
440301 - EXTRA AUTO REG FEES	\$6,868,470	\$7,070,338	\$7,070,338	\$0	0%
440302 - TRANSPORT FEE	\$6,868,480	\$7,270,338	\$7,270,338	\$0	0%
440303 - AUTO REG FEES	\$360,000	\$360,000	\$360,000	\$0	0%
440401 - GOLF FOOD CONC	\$50,748	\$40,134	\$52,650	\$12,516	31%
440402 - ASCARATE MOBILE FOOD CONC	\$0	-	-	\$0	-
440403 - ASCARATE FOOD CONC	\$0	-	-	\$0	-
440404 - COLISEUM FOOD CONC	\$492,995	\$492,092	\$731,491	\$239,399	49%
440405 - COLISEUM CONC	\$0	-	-	\$0	-
440406 - GALLEGOS FOOD CONC	\$0	-	-	\$0	-
440407 - COMMISSARY CONC	\$949,173	\$993,647	\$970,037	-\$23,610	-2%
440408 - CH CAFETERIA CONC	\$4,348	\$4,195	\$3,073	-\$1,122	-27%
440409 - SPORTSPRK CONC INCOME	\$0	-	-	\$0	-
440410 - SPRTSPK COMM INCOME	\$40,324	\$19,962	\$49,322	\$29,360	147%
440411 - SHERIFF FOOD CONC	\$0	-	-	\$0	-
440501 - PHONE COMM-LOCAL	\$122	\$0	\$126	\$126	-
440502 - PHONE COMM-LONG DISTANCE	\$0	-	-	\$0	-
440503 - PHONE COMM-INTERNET/TABLET	\$365,316	\$382,542	\$374,647	-\$7,895	-2%
440551 - PARKING LOTS	\$70,308	\$74,103	\$82,000	\$7,897	11%
440552 - MONTHLY PARKING-CONTRACT	\$0	-	-	\$0	-
440553 - PARKING GARAGE COMM	\$658,261	\$713,515	\$682,078	-\$31,437	-4%
440554 - CA COMM	\$15,127	\$27,077	\$9,298	-\$17,779	-66%
440555 - COMMISSIONS	\$901	\$2,673	\$244	-\$2,429	-91%
440556 - INCENTIVES	\$100,000	-	-	\$0	-
440557 - JPD PARKING LOT REVENUE	\$0	-	-	\$0	-
440711 - PRO SHOP SALES	\$55,638	\$55,485	\$64,752	\$9,267	17%
440712 - GREEN FEES	\$794,057	\$720,180	\$985,585	\$265,405	37%
440713 - DRIVING RANGE FEES	\$82,270	\$80,518	\$90,891	\$10,373	13%
440714 - GOLF CAR FEES	\$535,641	\$560,531	\$545,589	-\$14,942	-3%
440715 - LOCKER RENTAL FEE	\$360	\$563	\$372	-\$191	-34%
440721 - CANUTILLO POOL	\$0	-	-	\$0	-
440722 - FABENS POOL	\$3,544	\$9,210	\$4,710	-\$4,500	-49%
440723 - ASCARATE POOL	\$90,286	\$76,303	\$79,749	\$3,446	5%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
440724 - GALLEGOS POOL	\$1,041	\$3,414	\$3,708	\$294	9%
440731 - LESSONS	\$24,095	\$22,282	\$28,378	\$6,096	27%
440732 - TRAFFIC CONTROL	\$186,019	\$160,000	\$197,061	\$37,061	23%
440733 - LAUNCHING FEES	\$0	-	-	\$0	-
440734 - GALLEGOS PK RENTAL	\$0	-	-	\$0	-
440735 - PAVILION RENTAL	\$217,803	\$220,000	\$274,717	\$54,717	25%
440736 - PLACITA RENTAL	\$0	-	-	\$0	-
440737 - WESTERN PLAYLAND	\$0	-	-	\$0	-
440741 - COLISEUM PARKING	\$38,706	\$42,170	\$50,140	\$7,970	19%
440742 - COLISEUM SECURITY	\$0	-	-	\$0	-
440743 - COLISEUM RENTAL	\$303,390	\$277,174	\$388,569	\$111,395	40%
440744 - COLISEUM TCKTMASTER	\$0	-	-	\$0	-
440745 - SPONSOR ADVERTISING	\$0	-	-	\$0	-
440750 - EQUESTRIAN CENTER	\$0	-	-	\$0	-
440901 - ARREST FEES-OTHER	\$52,584	\$51,340	\$59,499	\$8,159	16%
440902 - SUBDIVISION FEES	\$85,356	\$80,481	\$89,041	\$8,560	11%
440903 - BAD CHECK COLLECT	\$0	-	-	\$0	-
440904 - EP BAR ATTORNEY EXEMPT	\$0	-	-	\$0	-
440905 - SEWAGE INSP FEES	\$117,340	\$116,785	\$90,071	-\$26,714	-23%
440906 - ADULT PROB FEES	\$0	-	-	\$0	-
440907 - RESTITUT FEES	\$330	\$349	\$327	-\$22	-6%
440908 - LOAN PROCESS FEES	\$0	-	-	\$0	-
440909 - PROG PARTICIPANTS	\$2,253,052	\$2,561,838	\$2,904,150	\$342,312	13%
440910 - MICROFILM FEES	\$0	-	-	\$0	-
440911 - MED EXAMINER FEES	\$3,453	\$2,998	\$3,535	\$537	18%
440912 - JPD SUPERV FEES	\$31,761	\$31,825	\$31,761	-\$64	0%
440913 - CDP FEES	\$0	-	-	\$0	-
440914 - DAILY PARKING FEES	\$0	-	-	\$0	-
440915 - MONTHLY PARKING FEES	\$0	-	-	\$0	-
440916 - JURY DONATION REV	\$776	\$157	\$966	\$809	515%
440917 - NATIONAL FAM WK DONATIONS	\$0	-	-	\$0	-
440918 - CREDIT CARD CONV FEE	\$0	-	-	\$0	-
440919 - REFUSE FEES	\$827,111	\$729,705	\$742,317	\$12,612	2%
440920 - EXPUNGEMENT FEE	\$0	-	-	\$0	-
440921 - PRE-TRIAL INTERV	\$0	-	-	\$0	-
440922 - ATR FEES-AP	\$0	-	-	\$0	-
440923 - AP-ROOM/BOARD	\$0	-	-	\$0	-
440924 - AP PROG-TRVL	\$0	-	-	\$0	-
440925 - PURCH STOCK SALES	\$0	-	-	\$0	-
440926 - CONTINUING LEGAL ED FEES	\$0	-	-	\$0	-
440927 - FOSTER CARE SUPP	\$0	-	-	\$0	-
440928 - PURCH COPIES/POSTAGE	\$13,364	\$10,768	\$17,071	\$6,303	59%
440929 - NSF CHECK FEES	\$3,450	\$3,251	\$3,028	-\$223	-7%
440930 - OPEN RECORDS FEES	\$234	\$100	-	-\$100	-100%
440931 - LATE FEES	\$128	\$0	-	\$0	-
440932 - PENALTY INTEREST	\$259	\$0	\$3,411	\$3,411	-
440933 - INDIRECT SVCS	\$0	-	-	\$0	-
440934 - PROG PARTICIPANTS-F	\$0	-	-	\$0	-
440935 - TRUANCY PREVENTION DIVER	\$52,656	\$51,746	\$52,656	\$910	2%
440936 - BRIDGE TOLL FEES	\$0	-	-	\$0	-
440940 - ARREST FEES	\$434	\$445	\$557	\$112	25%
440941 - REPLACEMENT PARKING/ID CARDS	\$720	\$730	\$855	\$125	17%
440187 - REPRODUCTION/PHOTO SERVICES	\$22,153	\$25,488	\$20,818	-\$4,670	-18%
440125 - JP ADMIN FEES	\$430,546	\$436,844	\$469,772	\$32,928	8%
440150 - CONSTABLE FEES	\$831,425	\$874,929	\$965,436	\$90,507	10%
440937 - CASE OVERPAYMENT	\$0	-	-	\$0	-
440938 - REPRODUCTION/PHOTO SVCS	\$0	-	-	\$0	-
440114 - CA FEES	\$0	-	-	\$0	-
440208 - FED PRIS MED GUARD SVC	\$107,882	\$97,282	\$74,509	-\$22,773	-23%
440939 - MED EXAM INVESTIGATIONS FEES	\$1,850	\$2,100	\$1,242	-\$858	-41%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
440738 - RENTAL DAMAGE	\$0	-	-	\$0	-
440708 - DELTA 9-GREEN FEES	\$0	-	-	\$0	-
440709 - DELTA 9-CART FEES	\$0	-	-	\$0	-
440716 - FOOT GOLF FEE	\$224	\$337	\$194	-\$143	-42%
440717 - FT GOLF CART FEE	\$64	\$87	-	-\$87	-100%
440718 - MEMBERSHIP FEE	\$0	-	-	\$0	-
440761 - BACKGROUND FEES	\$27,120	\$28,208	\$30,635	\$2,427	9%
440762 - TOURNAMENT FEES	\$0	\$0	-	\$0	-
440763 - BATTING CAGES	\$1,682	\$2,000	\$1,597	-\$403	-20%
440764 - FIELD RENTALS	\$5,250	\$0	\$57,718	\$57,718	-
440765 - ADULT SPORTS	\$7,500	\$0	\$10,625	\$10,625	-
440766 - YOUTH SPORTS	\$568,070	\$0	\$815,222	\$815,222	-
440767 - GATE FEES	\$141,669	\$0	\$253,739	\$253,739	-
440207 - DETAINEE-OTHER	\$43,510	\$14,624	\$141,286	\$126,662	866%
440186 - CHILD ABUSE PREVENT FEE	\$709	\$2,094	\$3,269	\$1,175	56%
440304 - ROAD CUT FEES LGC 240.907	\$127,069	\$128,509	\$131,382	\$2,873	2%
440188 - CHILD ADVOCACY FEE CCP102.0186	\$50	-	-	\$0	-
440118 - COURT FACILITIES FEES	\$189,830	\$206,088	\$206,088	\$0	0%
440119 - LANGUAGE ACCESS FEES	\$59,059	\$68,184	\$68,184	\$0	0%
450001 - CA BOND FORFEIT	\$204,697	\$198,204	\$239,881	\$41,677	21%
450002 - FINES-FORTEITS	\$3,253,302	\$2,880,138	\$3,228,293	\$348,155	12%
450005 - JUDGEMENTS-SETTLEMENTS	\$798	\$500	\$500	\$0	0%
450006 - JUROR FINES	\$0	-	-	\$0	-
450007 - JUROR FINES	\$9,478	\$12,500	\$39,247	\$26,747	214%
440117 - JURY REIMB FEE 1.120	\$2,096	\$2,407	\$2,413	\$6	0%
450003 - TRUANCY FINE FC65.251	\$8,646	\$6,573	\$23,314	\$16,741	255%
450008 - SPECIAL EXPENSE FEE CCP 45.051	\$230,731	\$235,857	\$206,669	-\$29,188	-12%
440116 - WAIVER SPEEDY TRIAL-CODE54.745	\$0	-	-	\$0	-
450010 - INTERLOCK MONITOR CCP 17.44	\$0	\$1,000	\$1,000	\$0	0%
450011 - TESTING COSTS-UA/BA CCP 17.03	\$0	-	-	\$0	-
450012 - ELECTRONIC MONITOR CCP 17.43	\$0	-	-	\$0	-
450013 - GPS MONITOR FEE CCP 17.49	\$0	-	-	\$0	-
450014 - SUPERVISION MONITOR FEE	\$0	-	-	\$0	-
450009 - PR BOND FEES CCP17.42	\$138	\$1,665	\$150	-\$1,515	-91%
450016 - LOCAL TRAFFIC FINE	\$14,103	\$13,607	\$14,184	\$577	4%
450015 - EPCAD VIT PENALTIES	\$34,108	\$37,205	\$34,108	-\$3,097	-8%
470100 - INT EARN-INVESTMENTS	\$2,021,273	\$3,640,750	\$16,368,921	\$12,728,171	350%
470110 - INT EARN-N.O.W.	\$562,277	\$230,962	\$519,673	\$288,711	125%
470120 - INT EARN-PROG LOANS	\$2,024	-	-	\$0	-
490102 - ACCRUED INTEREST BD	\$0	-	-	\$0	-
470000 - INTEREST	-	\$0	-	\$0	-
470130 - INT EARN-ESCROW ACCTS	-	\$0	\$857,000	\$857,000	-
REVENUES TOTAL	\$573,180,985	\$576,198,270	\$478,772,398	-\$97,425,872	-17%

FUND BALANCES

Fund Balance represents accumulated funds estimated to be available on the first day of the fiscal year that may be used to cover future appropriations. In many cases, assignment of fund balance represents funds designated for a specific purpose for which the exact amount was not known during the budget process and may be estimated by the County Auditor. As a result of the County's annual financial audit, fund balances are subsequently included in the budget as a revenue source in the new fiscal year along with other revenue estimates. Maintaining adequate reserves is vital to the County's fiscal health as well as being able to meet the needs required of future expenditures that may not have an offsetting source of funding. The County recently adopted a new approach in the budgeting of this revenue source as reflected in the financial policies that have also been provided in

the document. The most significant change that occurred was the appropriation of at least 90% of the estimated fund balance reserve in the general fund and special revenue funds. These funds are mostly appropriated as operating contingency and may only be utilized with the approval of the Commissioner's Court for an unforeseen emergency or natural disaster. Because of this new appropriation policy many of the fund balance reserves have been budgeted but are not likely to be used. This also gives the appearance of a much larger operating budget and utilization of their reserves. As noted, this is unlikely to occur but is intended to provide the citizens with a full disclosure of local funding that is available for consideration.



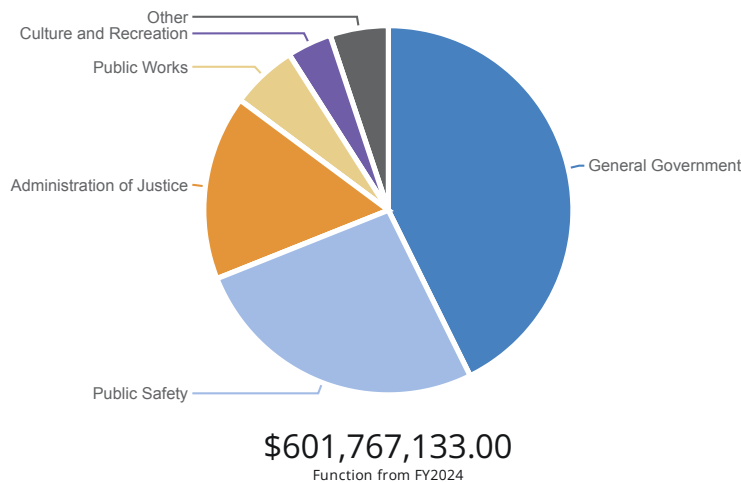
EXPENDITURES

ALL FUNDS- EXPENDITURES WITH SELECTED DEFINITIONS AND TRENDS

OPERATING BUDGET COMPARISON WITH FISCAL YEAR 2022 ACTUALS

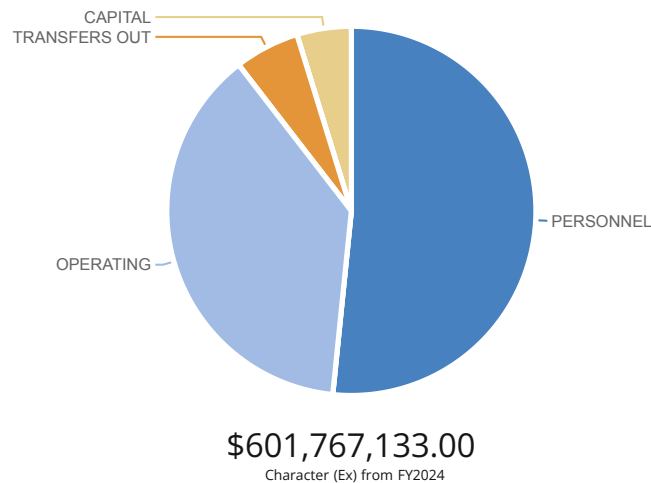
	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenditures					
General Government	\$144,716,294	\$233,807,818	\$256,912,713	\$23,104,895	10%
Administration of Justice	\$81,817,949	\$98,303,402	\$97,539,992	-\$763,410	-1%
Public Safety	\$154,700,936	\$188,824,758	\$158,066,214	-\$30,758,544	-16%
Health and Welfare	\$20,824,366	\$32,225,922	\$17,407,011	-\$14,818,911	-46%
Resource Development	\$1,446,027	\$9,875,704	\$12,873,043	\$2,997,339	30%
Culture and Recreation	\$11,744,966	\$42,894,165	\$23,551,568	-\$19,342,597	-45%
Public Works	\$67,084,248	\$80,301,663	\$34,902,036	-\$45,399,627	-57%
Community Services	\$52,235,010	\$10,684,814	\$514,556	-\$10,170,258	-95%
EXPENDITURES TOTAL	\$534,569,797	\$696,918,246	\$601,767,133	-\$95,151,113	-14%

APPROPRIATION (USES) ALL FUND TYPES



SUMMARY FOR FISCAL YEAR 2023 BY CHARACTER

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PERSONNEL	\$290,521,530	\$296,488,869	\$310,567,012	\$14,078,143	5%
OPERATING	\$170,145,362	\$247,628,813	\$228,229,622	-\$19,399,191	-8%
CAPITAL	\$51,237,928	\$120,083,181	\$28,716,003	-\$91,367,178	-76%
TRANSFERS OUT	\$22,664,978	\$32,717,383	\$34,254,496	\$1,537,113	5%
EXPENSES TOTAL	\$534,569,797	\$696,918,246	\$601,767,133	-\$95,151,113	-14%



TOTAL EXPENDITURES

Total expenditures for El Paso County have grown over the years. When comparing actual expenditures for 2022 vs 2024 expenditure budgets they have increased by about \$67.2 million. Significant increases have resulted from the spending in capital projects for construction projects, the Public Safety function in direct relation to operation of the County Jails, and additional investments in the areas of Economic Development. Other notable increases in the budget are related to salary cost increases for County Union members (Sheriff's collective bargaining employees). Contractual increases have also increased the spending for information technology. The County also continues to invest in our road infrastructure in the rural areas of the County and its Flood mitigation programs as well as our rural transit program.

GENERAL GOVERNMENT

The General Government component of the County's budget relates to departments that are generally administrative in nature. For example, the County Judge and County Commissioners are funded within this function, as they are the executive body of the County and are responsible for making all decisions that impact the residents of El Paso County. Other departments that fall within this category, to name a few, are the County Administrator, Budget & Fiscal Policy Department, County Auditor, the County and District Clerk Offices, the Information Technology Department, and the Tax Office; the General and Administrative account is also budgeted as part of General Government program. All wage

adjustments for all functions of government, where applicable, are budgeted for in the general and administrative account. This account is also utilized for payments to other agencies for a variety of services, such as the Central Appraisal District, tax collections by the City of El Paso, various contingency expenditures, legal counsel and settlements cost as well as significant transfers out for both capital projects, grant matches and for the first time this year to our Road and Bridge fund for paving needs.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
GENERAL GOVERNMENT	\$143,578,404	\$228,122,342	\$235,158,944	\$7,036,602	3%
EXPENSES TOTAL	\$143,578,404	\$228,122,342	\$235,158,944	\$7,036,602	3%

ADMINISTRATION OF JUSTICE

Administration of Justice is one of the fundamental services of County government and has seen some growth in recent history. These increases have related to nominal yearly adjustments. With a current decrease of \$763,410 or -1% from the prior year, Administration of Justice accounts for 16.21% of the total budget for fiscal year 2024. Similar to other functions of our operations this decrease is mainly due to a timing difference due to the fact that grants are budgeted upon award as opposed to the beginning of the fiscal year. As a matter of information grant spending in this area typically make up over \$5 million per year.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
ADMINISTRATION OF JUSTICE	\$81,817,949	\$98,303,402	\$97,539,992	-\$763,410	-1%
EXPENSES TOTAL	\$81,817,949	\$98,303,402	\$97,539,992	-\$763,410	-1%

PUBLIC SAFETY

This year will be the first year of the negotiated four-year collective bargaining agreement with the El Paso County Sheriff deputies and detention officers for salary and benefit compensation which represents much of the expense trend increase in this area. The county renegotiated the Union contract to help control this growing cost in an effort to make it more sustainable in future years. There is an increase in overall appropriations budgeted for fiscal year 2024 as compared to fiscal year 2023. Other departments that contribute to this program and its expense history and overall budget are the Juvenile Probation Department which operates the post adjudication facility, which houses juvenile offenders, as well as a juvenile challenge boot camp.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PUBLIC SAFETY	\$75,701,501	\$108,213,235	\$76,379,700	-\$31,833,535	-29%
CORRECTIONS/REHAB	\$78,999,436	\$80,611,523	\$81,686,514	\$1,074,991	1%
EXPENSES TOTAL	\$154,700,936	\$188,824,758	\$158,066,214	-\$30,758,544	-16%

HEALTH AND WELFARE

The bulk of the changes in past years in Health and Welfare relates to fluctuations within health-related grant activities. Also, the County has eliminated the budget related to Life

Management as this budgetary commitment is covered through the provision of legal counsel services through the County Attorney's Office. Since 2009 the Court has met its state mandates on indigent health by contracting with the City of El Paso to provide quality services to the public in an effort to maximize the savings for taxpayers. These service include dental facilities, air and water pollution control, as well as mosquito, Animal Welfare programs and restaurant inspections.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
HEALTH AND WELFARE	\$20,824,366	\$32,225,922	\$17,407,011	-\$14,818,911	-46%
EXPENSES TOTAL	\$20,824,366	\$32,225,922	\$17,407,011	-\$14,818,911	-46%

RESOURCE DEVELOPMENT

Appropriations for the Resource Development program has seen a much more significant increase in recent years as a result of a greater commitment to this program from the Commissioners Court. Departments funded through this program under the General Fund are Agri-Life Extension Service and Economic Development. The County now accounts for its 381 abatement agreements in this program along with the new and growing Economic Incentive Fund account. The County recently renewed its focus on Economic Development with its Strategic Plan and will strive to grow tourism as well as attract new business to our growing community. Another significant commitment in this area relates to the growth of investment in our economic incentive fund. For the Special Revenue Fund, this program was budgeted relatively flat based on the trend of application fees assessed in prior years.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
RESOURCE DEVELOPMENT	\$1,446,027	\$9,875,704	\$12,873,043	\$2,997,339	30%
EXPENSES TOTAL	\$1,446,027	\$9,875,704	\$12,873,043	\$2,997,339	30%

CULTURE AND RECREATION

The change in expenditures in the Culture and Recreation program is a factor of the establishment of additional budgets related to restrictive sources of funding classified as Special Revenue Funds, specifically the county tourist promotion fund as well as the county coliseum, both of which are funded through the receipt of Hotel/Motel tax revenue. The County has also invested in the various County parks to include updates to park grounds, trails, building and other amenities. In more recent years, increases in hotel occupancy revenues have allowed for the County to invest in the County's many historic sites and buildings. For fiscal year 2024, Culture and Recreation comprises 3.91% of the overall budget. Most of this change is attributable to a greater focus on investing in amenities and events that impact our local hotel bookings. The County's intention to be in alignment with the County goal of a vibrant community by investing in County parks and expanding park services and special events as well as our historical assets remains a priority.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
CULTURE AND RECREATION	\$11,744,966	\$42,894,165	\$23,551,568	-\$19,342,597	-45%
EXPENSES TOTAL	\$11,744,966	\$42,894,165	\$23,551,568	-\$19,342,597	-45%

PUBLIC WORKS

In the Public Works program, expenditures are mainly infrastructure related for roads and bridges incurred by the Roads and Bridges Department. The Public Works Director is responsible for planning, engineering, building and maintaining all County public roads and bridges. In recent years, the Road and Bridge Department has focused the oversight of the county facilities and the consolidation of those budgets and a coordinated work order system in an effort to create a more efficient process and ensure that facilities are in proper functional order and state of repair. The increase in prior years spending is tied to greater investment stormwater and roads. For fiscal year 2024, Public Works comprises 5.8% of the overall budget. The decrease shown in the chart below is attributable to the issuance of debt transferring those expenses for stormwater and roads to the Capital Fund.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PUBLIC WORKS	\$67,084,248	\$80,301,663	\$34,902,036	-\$45,399,627	-57%
EXPENSES TOTAL	\$67,084,248	\$80,301,663	\$34,902,036	-\$45,399,627	-57%

CAPITAL OUTLAYS

Capital Outlays are used to account for major expenditures to acquire furnishings, equipment and major capital expenditures. These efforts were also taken on to be cost effective and recognize lease savings in future years. In fiscal year 2013 the Commissioners did commit to funding the value of one penny from maintenance and operations as a contribution to the Capital Project fund to meet the growing needs of departments. Further discussion may be found in the Capital Project section of this document. The trend seen on the following table is reflective of spending on an annual basis capital funds becomes available through direct allocations and debt issuances. The increase in FY2023 is due to the the isusance of several Tax Notes and Certificates of Obligation.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
CAPITAL	\$51,237,928	\$120,083,181	\$28,716,003	-\$91,367,178	-76%
EXPENSES TOTAL	\$51,237,928	\$120,083,181	\$28,716,003	-\$91,367,178	-76%



GENERAL FUND

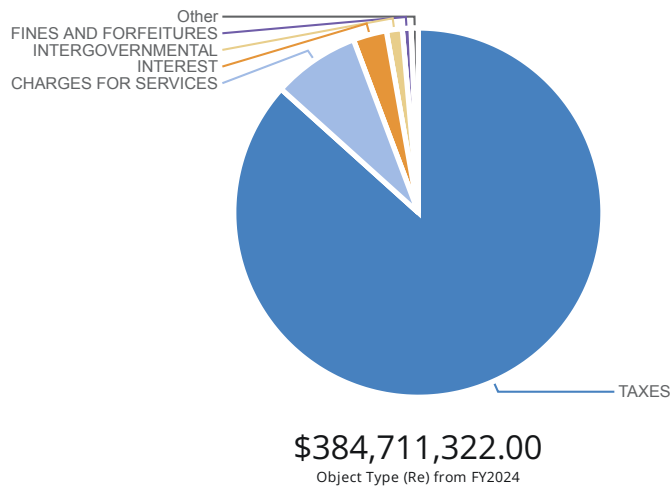
GENERAL FUND TYPE

FUND DESCRIPTION

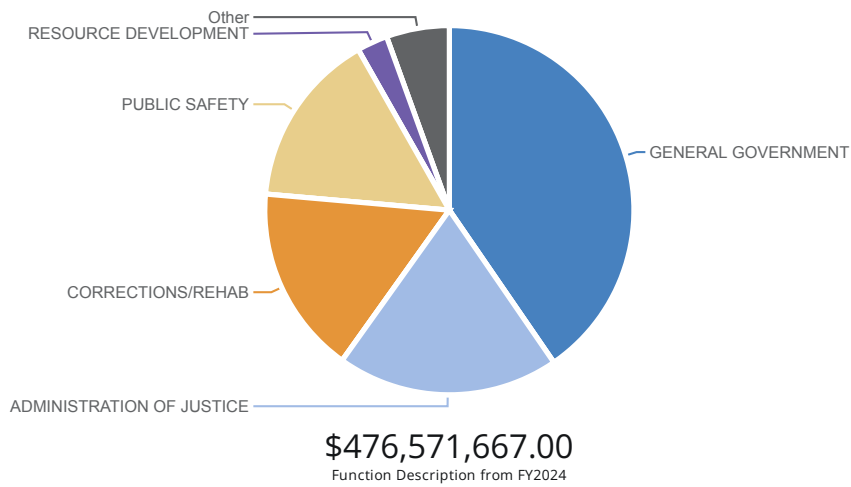
The General Fund is used to account for all financial resources not required to be in another fund. It is used to account for the most normal day-to-day operations of a governmental unit, which are financed from taxes and other general revenues. The programs that make up the General Fund are: General Government, Administration of Justice, Public Safety, Health & Welfare, Resource Development, Culture and Recreation, and Public Works. These programs will be explained in greater detail within each specific area.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$838,337	\$913,655	\$1,580,579	\$666,924	73%
TAXES	\$288,225,391	\$295,098,196	\$333,423,347	\$38,325,151	13%
LICENSES AND PERMITS	\$275,393	\$274,063	\$358,695	\$84,632	31%
INTERGOVERNMENTAL	\$11,529,970	\$6,662,631	\$5,321,264	-\$1,341,367	-20%
MISCELLANEOUS	\$665,202	\$1,412,095	\$499,353	-\$912,742	-65%
CHARGES FOR SERVICES	\$37,796,955	\$42,955,268	\$29,277,416	-\$13,677,852	-32%
FINES AND FORFEITURES	\$2,909,323	\$2,828,841	\$2,940,044	\$111,203	4%
INTEREST	\$2,207,929	\$3,350,162	\$11,310,624	\$7,960,462	238%
REVENUES TOTAL	\$344,448,499	\$353,494,911	\$384,711,322	\$31,216,411	9%
Beginning Fund Balance	\$96,377,424	\$115,779,877	\$94,894,725	-\$20,885,152	-18%
Total Available Resources	\$440,825,923	\$469,274,788	\$479,606,047	-	-
Expenditures					
General Government	\$89,032,147	\$166,200,991	\$192,636,803	\$26,435,812	16%
Administration of Justice	\$75,376,662	\$91,433,856	\$92,665,016	\$1,231,160	1%
Public Safety	\$140,142,746	\$152,074,563	\$152,090,817	\$16,254	0%
Health and Welfare	\$9,540,859	\$11,595,177	\$12,333,353	\$738,176	6%
Resource Development	\$1,336,677	\$7,500,797	\$12,826,836	\$5,326,039	71%
Culture and Recreation	\$7,342,106	\$9,642,395	\$10,112,514	\$470,119	5%
Public Works	\$3,141,200	\$4,479,413	\$3,391,772	-\$1,087,641	-24%
Community Services	\$644,731	\$812,556	\$514,556	-\$298,000	-37%
EXPENDITURES TOTAL	\$326,557,126	\$443,739,748	\$476,571,667	\$32,831,919	7%
Ending Fund Balance	\$114,268,796	\$25,535,040	\$3,034,380	-	-

REVENUE (SOURCES) - GENERAL FUND TYPE

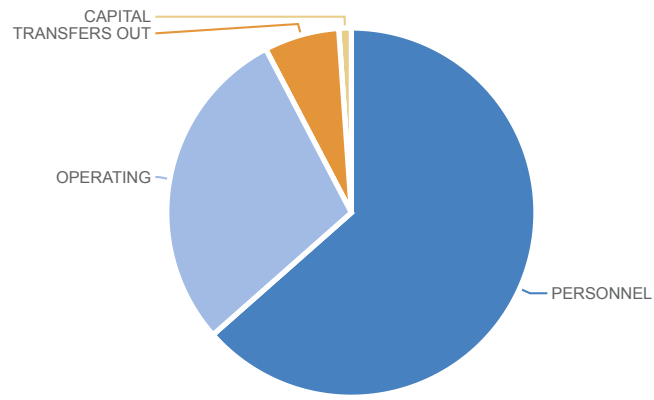


FISCAL YEAR 2024 EXPENDITURE BUDGET



EXPENDITURE BUDGET COMPARISON BY CHARACTER

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PERSONNEL	\$235,361,912	\$285,320,533	\$302,589,106	\$17,268,573	6%
OPERATING	\$65,035,365	\$124,842,582	\$137,386,522	\$12,543,940	10%
CAPITAL	\$5,286,456	\$5,920,678	\$5,245,679	-\$674,999	-11%
TRANSFERS OUT	\$20,873,394	\$27,655,955	\$31,350,360	\$3,694,405	13%
EXPENSES TOTAL	\$326,557,126	\$443,739,748	\$476,571,667	\$32,831,919	7%



\$476,571,667.00
Character (Ex) from FY2024



ADMINISTRATION
OF JUSTICE

ADMINISTRATION OF JUSTICE

DEPARTMENT	PAGE NO.
6th Administrative Judicial District	115
8th Court of Appeals	116
Assoc. Courts & Protective Order Court	117
Council of Judges Administration	120
County Attorney	122
County Attorney	122
CA Emergence Health Ntwk	123
CA University Medical Center	123
County Court Administration	125
County Court at Law Jud Salary Acct	127
County Courts at Law	128
County Criminal Courts at Law	128
County Criminal Law Magistrate	132
County Criminal Magistrate Judges Acct	134
Office of Criminal Justice Coordination	135
Office of Criminal Justice Coord.	135
1st Chance Program	138
District Attorney	140
District Courts	142
District Judges Salary Supplement Acct	146
Justices of the Peace (8)	147
Justice of the Peace 1	148
Justice of the Peace 2	148
Justice of the Peace 3	148
Justice of the Peace 4	148
Justice of the Peace 5	148
Justice of the Peace 6-1	148
Justice of the Peace 6-2	148
Justice of the Peace 7	148
Juvenile Court Referees	150
Probate Courts	152
Public Defender	154

6TH ADMINISTRATIVE JUDICIAL DISTRICT

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Sixth Administrative Judicial Region is one of nine such regions created by state law for the purpose of ensuring efficient case flow management and consistent procedural operations. There are twenty-three other Counties in the Sixth Administrative Judicial Region. Each County shares expenditures in proportion to their respective population. In El Paso County, the Regional Administrative Judge assumes the additional administrative duties of assigning Visiting Judges within the region.

FINANCIAL TRENDS

6th Admin. Judicial District

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
6TH ADMIN JUDICIAL REGION			
OPERATING	\$77,012	\$110,957	\$120,302
6TH ADMIN JUDICIAL REGION TOTAL	\$77,012	\$110,957	\$120,302
EXPENSES TOTAL	\$77,012	\$110,957	\$120,302

8TH COURT OF APPEALS

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Eighth Court of Appeals was created by the legislature in the year 1911. It is an intermediate Appellate Court with jurisdiction over criminal and civil appeals from the District and County Courts of El Paso County and 16 other West Texas Counties. The Court is comprised of a Chief Justice, two Justices, six legal staff members, a secretarial/clerical staff of six and a systems analyst. The Court is primarily funded by the State and the amounts below reflect only supplemental funds provided by the County. The panel of judges, which presides over the Court, reviews the cases appealed and issues opinions on these cases.

FINANCIAL TRENDS

8th Court of Appeals

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
8TH COURT OF APPEALS			
PERSONNEL	\$34,241	\$34,153	\$34,228
8TH COURT OF APPEALS TOTAL	\$34,241	\$34,153	\$34,228
EXPENSES TOTAL	\$34,241	\$34,153	\$34,228

POSITION DETAIL

8th Court of Appeals

Position Desc	FY2022	FY2023	FY2024
Count			
CHIEF JUSTICE	1.00	1.00	1.00
CT OF APPEALS JUDGE	2.00	2.00	2.00
COUNT	3.00	3.00	3.00

ASSOCIATE COURTS & PROTECTIVE ORDER COURT

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Associate CPS Court was established by Commissioners Court in 1996 and the presiding judge is appointed by the Council of Judges to preside over child welfare cases. The Family Courts, or Associate Judges, handle divorce and child support cases as well as other family matters. Additionally, the Protective Order Court was established by Commissioners Court in 2011. The Protective Order Court was established by Commissioners Court in 2011. The 65th District Court Presiding Judge appoints the Associate Judge of this Court which handles protective order cases and all related family matters such as divorces and suits affecting the parent child relationships involving the parties to the protective order case. The Presiding Judge appoints the Associate Judge of this Court which handles protective order cases and all related family matters such as divorces and suits affecting the parent child relationships involving the parties to the protective order case.

GOALS AND OBJECTIVES

GOAL: The Protective Order Court provides domestic violence victims and law enforcement authorities with the legal forum necessary to immediately present protective order applications within the fourteen (14) day period mandated by law. The Court also continues to hear and adjudicate all ancillary matters which, if unaddressed, have the potential to aggravate domestic violence situations and possibly deter their reporting. This includes matters related to child support, medical support, child custody, possession and access, drug and alcohol treatment and counseling, anger management and counseling.

OBJECTIVE: The Court is a fully operational court that has the capacity to handle all applications for protective orders filed in El Paso County within the statutorily mandated 14 day period contained in Family Code Section 84.001. The objective is to provide timely court access to all applicants for protective orders and to issue pertinent court orders for child support, custody, health insurance, possession, access and counseling services. Evidence presented in Court proceedings has repeatedly shown that the issuance of these

related orders is essential in the prevention and deterrence of future incidents of family violence. The Protective Order Court consists of a Court Coordinator, Court Reporter and Bailiff who have a combined 15 years of experience primarily handling Protective Order cases. This experience has been essential in handling and processing the increasing number of protective orders filed since 2011.

FINANCIAL TRENDS

Associate Courts and Protective Order Court

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
ASSOCIATE FAMILY COURT 2			
PERSONNEL	\$642,876	\$684,926	\$695,705
OPERATING	\$7,811	\$8,570	\$8,570
ASSOCIATE FAMILY COURT 2 TOTAL	\$650,687	\$693,496	\$704,275
ASSOCIATE FAMILY COURT 1			
PERSONNEL	\$470,748	\$504,563	\$507,019
OPERATING	\$4,189	\$6,308	\$6,308
ASSOCIATE FAMILY COURT 1 TOTAL	\$474,936	\$510,871	\$513,327
ASSOCIATE FAMILY COURT 4			
PERSONNEL	\$480,193	\$554,130	\$533,106
OPERATING	\$5,907	\$5,972	\$5,972
ASSOCIATE FAMILY COURT 4 TOTAL	\$486,101	\$560,102	\$539,078
PROTECTIVE ORDER COURT			
PERSONNEL	\$265,219	\$273,132	\$274,062
OPERATING	\$0	\$1,053	\$1,053
TRANSFERS OUT	\$76,416	\$99,763	\$131,859
PROTECTIVE ORDER COURT TOTAL	\$341,635	\$373,948	\$406,974
EXPENSES TOTAL	\$1,953,359	\$2,138,417	\$2,163,654

POSITION DETAIL

Associate Family Court 1

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
ASSOCIATE JUDGE	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

Associate Family Court 2

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	2.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	3.00	3.00	3.00
ASSOCIATE JUDGE	1.00	1.00	1.00
COUNT	7.00	6.00	6.00

Associate Family Court 4

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
ASSOCIATE JUDGE	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

Protective Order Court

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
ASSOCIATE JUDGE	1.00	1.00	1.00
COUNT	2.00	2.00	2.00

COUNCIL OF JUDGES ADMINISTRATION

MISSION STATEMENT

To promote the fair and efficient administration of justice under the direction of the Council of Judges.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Council of Judges is established by the Texas Government Code for the purpose of overseeing the administration of justice in El Paso County. The El Paso Council of Judges is composed of the judges of the district courts of El Paso County, the judges of the county courts at law of El Paso County, and the judges of the probate courts of El Paso County. Tex. Government Code §75.014(a).

FINANCIAL TRENDS

Council of Judges Administration

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNCIL OF JUDGES ADMIN			
PERSONNEL	\$2,356,258	\$3,326,910	\$3,533,212
OPERATING	\$4,435,088	\$6,630,829	\$6,501,602
CAPITAL	\$0	\$15,888	-
COUNCIL OF JUDGES ADMIN TOTAL	\$6,791,346	\$9,973,627	\$10,034,814
EXPENSES TOTAL	\$6,791,346	\$9,973,627	\$10,034,814

POSITION DETAIL

Council of Judges Administration

Position Desc	FY2022	FY2023	FY2024
Count			
LCNSD CT INTPRT III	3.00	3.00	3.00
FUNCTIONAL ANALYST	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
OFFICE ADM-SPPRT MGR	1.00	1.00	1.00
ADMIN SERVICES MGR	1.00	1.00	1.00
BAILIFF	1.00	1.00	1.00
ADMIN SPCLST INT	3.00	3.00	3.00
ASST CASE MANAGER	2.00	2.00	2.00
CERTIFIED COURT RPTR	2.00	2.00	2.00
ASST CRT ADMINR	0.00	0.00	1.00
LCNSD CT. INTRPRT II	1.00	1.00	1.00
JURY HALL OFFICE MGR	1.00	1.00	1.00
CT PRFMNC ANLYST	1.00	1.00	0.00
LICENSED CT. INTRPRT	1.00	1.00	1.00
BAILIFF TEMP POOL	1.00	1.00	1.00
DIST CRT. ADMNSTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	2.00	2.00	2.00
CUST RELA SPCLST	0.00	1.00	0.00
CRTS & JSTC PGM MGR	1.00	1.00	1.00
INTERN	0.00	1.00	1.00
VISITING JUDGE-TEMP	1.00	1.00	1.00
DATA QLTY CTRL ANLST	0.00	3.00	3.00
ASSOCIATE JUDGE	1.00	1.00	1.00
ADMIN SPCLST	1.00	1.00	1.00
OFFICE ASSISTANT	2.00	2.00	2.00
CT. CRD TEMP POOL	1.00	1.00	1.00
COURT COORDINATOR	2.00	2.00	2.00
EX.DIR.-COUN.OF JUDG	1.00	1.00	1.00
COUNT	32.00	37.00	36.00

COUNTY ATTORNEY

MISSION STATEMENT

The El Paso County Attorney's Office shall represent El Paso County and the State of Texas by providing high quality, cost effective legal services in an ethical, professional, and competent manner. We shall seek justice, secure the protection and safety of all people, and enhance the quality of life in our community. In doing so, we shall treat all people with dignity, respect, honesty and fairness.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

County Attorney

The County Attorney's Office represents the County and Hospital District, its officials, and employees in a wide array of civil legal matters. These civil matters range from general counsel services to Commissioner's Court, department heads and elected officials to civil representation in all claims and lawsuits against and by the County. The office is also responsible for prosecuting a variety of criminal and quasi-criminal matters involving illegal dumping, clean air and water violations, juvenile crime, business fraud, hot checks, child abuse, elder abuse and family violence and representation in mental health cases. The County Attorney's Office provides representation to several entities, including the County Risk Pool, El Paso County Bail Bond Board, Juvenile Board/Juvenile Probation Department, County Civil Service Commission, Sheriff's Office Civil Service Commission, and the County Ethics Commission. Finally, the County Attorney's Office provides legal services to Emergence Health Network and El Paso First Health Plans Inc.

County Attorney - UMC

The County Attorney hospital unit provides legal counsel to the El Paso County Hospital District d/b/a University Medical Center of El Paso and to El Paso First Health Plans, Inc. The office serves as general counsel to the Board of Managers on all matters relating to governance, administration and compliance with federal, state and local laws. The Unit is responsible for the legal review of contracts and renders legal opinions on matters relating to hospital regulations such as patient rights, human resources, and procurement matters. The office oversees all litigation matters and works closely with federal and state lobbyists

with respect to health legislation and regulation, including Medicaid and Medicare reimbursement issues. This contract is no longer budgeted and ended in FY 2023.

County Attorney - Emergence Health Network (EHN)

The County Attorney EHN unit provides legal counsel to Emergence Health Network (El Paso MHMR). The office serves as general counsel to the Board of Trustees on all matters relating to governance, administration and compliance with federal and state laws. The office provides legal review and approval of contracts, renders legal opinions on matters relating to state regulations, consumer rights, human resources and advises on procurement matters. The office oversees all litigation matters.

FINANCIAL TRENDS

County Attorney

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY ATTORNEY			
PERSONNEL	\$9,644,116	\$11,013,022	\$11,446,631
OPERATING	\$186,257	\$340,944	\$367,302
TRANSFERS OUT	\$20,675	\$37,347	\$57,938
COUNTY ATTORNEY TOTAL	\$9,851,049	\$11,391,313	\$11,871,871
CA-EMERGENCE HEALTH NETWORK			
PERSONNEL	\$465,332	\$531,664	\$529,827
OPERATING	\$0	-	-
CA-EMERGENCE HEALTH NETWORK TOTAL	\$465,332	\$531,664	\$529,827
CA-RETGH			
PERSONNEL	\$1,394,009	\$1,614,698	-
OPERATING	\$0	-	-
CA-RETGH TOTAL	\$1,394,009	\$1,614,698	-
EXPENSES TOTAL	\$11,710,389	\$13,537,675	\$12,401,698

BUDGET HIGHLIGHTS

The County Attorney's budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold to meet operating needs.

POSITION DETAIL

County Attorney

Position Desc	FY2022	FY2023	FY2024
Count			
LEGAL SECRETARY SR.	1.00	1.00	1.00
VICTIM ADVOCATE	2.00	2.00	2.00
PROJECT ADMNSTRTR	1.00	1.00	1.00
CHIEF INVESTIGATOR	1.00	1.00	1.00
OFFICE ADM-SPPRT MGR	1.00	1.00	1.00
SR DIVISION/UNIT CHF	5.00	5.00	5.00
TRIAL ATTORNEY	2.00	2.00	2.00
INVESTIGATOR	4.00	4.00	4.00
DIVISION-UNIT CHIEF	4.00	5.00	4.00
TRIAL TEAM CHIEF	5.00	4.00	4.00

Position Desc	FY2022	FY2023	FY2024
PARA-LEGAL	7.00	8.00	8.00
PRINCIPAL	7.00	9.00	9.00
LEGAL SECRETARY INT.	16.00	17.00	17.00
LEGAL SECRETARY	3.00	3.00	3.00
BOND FR.COORD.ADMIN	1.00	1.00	1.00
PARA-LEGAL INT.	2.00	2.00	2.00
COUNTY ATTORNEY	0.00	0.00	1.00
ADMIN SPCLST SENIOR	2.00	2.00	2.00
ADMIN SPCLST	1.00	1.00	1.00
SR. TRIAL ATTORNEY	13.00	13.00	13.00
1ST. ASSISTANT	0.00	0.00	1.00
EXEC ADMIN ASSISTANT	1.00	1.00	1.00
COUNT	79.00	83.00	84.00

COUNTY COURT ADMINISTRATION

MISSION STATEMENT

To serve the State of Texas, the County of El Paso and the general public in providing accurate, timely, and efficient case flow management for the County Courts at Law.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

County Court Administration (CCA) assists the Judges of the County Courts, County Criminal Courts and Probate Courts in maintaining efficient case flow management. Additionally, CCA handles administrative tasks, provides support to court staff, and assists with other tasks deemed essential for a uniform and efficient operation of the County Courts at Law in El Paso County.

CCA is responsible for:

- Scheduling the first court appearance for a defendant once a case is filed.
- Providing weekly inmate reports to the courts that handle misdemeanor cases.
- Monitoring, reviewing and disposing of all Pre Trial Diversion (PTD) cases and accurately reporting PTD numbers.
- Auditing misdemeanor vouchers, certifying that payments are not duplicated and verifying dates for services billed by attorneys.
- Providing statistical information to the county courts and providing support staff to assist the county courts.
- Entering and scanning documents in criminal cases.

GOALS AND OBJECTIVES

GOAL: To assist the County Courts, County Criminal Courts and Probate Courts in efficiently and effectively serving the public. To provide litigants access to the courts without excess cost, inconvenience, or delay. To provide quality service that continuously improves, that meets or exceeds public expectations, and that ensures that all are treated with courtesy, dignity, and respect.

OBJECTIVE: Develop efficient and effective performance measures for services provided by County Court Administration.

GOAL: Assist all County Courts at Law in gaining greater efficiencies in case flow management. Objective: Assist civil and family courts with similar case flow management that is provided to the county criminal courts. Develop a best practice for case flow management to increase efficiency, decrease the age of active pending cases and maintain a thorough tracking of cases through automation. Increase disposition rate.

GOAL: Work with the City of El Paso in creating a cite and release program for Class A and B misdemeanor possession of marijuana offenses.

OBJECTIVE: To reduce jail population for non-violent offenders, reducing the time officers spend on jail processing and procedures and improving response times by getting officers back into service quicker.

FINANCIAL TRENDS

County Court Administration

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY COURT AT LAW ADMIN			
PERSONNEL	\$846,922	\$954,928	\$1,019,352
OPERATING	\$1,461	\$10,125	\$14,925
COUNTY COURT AT LAW ADMIN TOTAL	\$848,383	\$965,053	\$1,034,277
EXPENSES TOTAL	\$848,383	\$965,053	\$1,034,277

POSITION DETAIL

County Court Administration

Position Desc	FY2022	FY2023	FY2024
Count			
ASST COUNTY CT ADMTR	1.00	1.00	0.00
ADMIN SERVICES MGR	1.00	1.00	1.00
ADMIN SPCLST INT	7.00	7.00	7.00
COUNTY CRT. ADMNSTR	1.00	1.00	1.00
CT PRFMNC ANLYST	3.00	3.00	3.00
ASSISTANT COURT ADMIN.	0.00	0.00	1.00
COUNT	13.00	13.00	13.00

COUNTY COURT AT LAW JUDGE SALARY ACCOUNT

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The salaries and fringe benefits of the seven County Court at Law Judges are funded separately from their individual Courts through this account.

FINANCIAL TRENDS

County Court At Law Judges

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY COURT AT LAW JUDGES			
PERSONNEL	\$1,680,385	\$1,717,185	\$1,695,057
COUNTY COURT AT LAW JUDGES TOTAL	\$1,680,385	\$1,717,185	\$1,695,057
EXPENSES TOTAL	\$1,680,385	\$1,717,185	\$1,695,057

POSITION DETAIL

County Court At Law Judges

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY CRT JUDGE-TMP	1.00	1.00	1.00
COUNTY COURT JUDGE	7.00	7.00	7.00
COUNT	8.00	8.00	8.00

COUNTY COURTS AT LAW/COUNTY CRIMINAL COURTS AT LAW

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

In civil cases, the Court has the jurisdiction provided by the Constitution and by general law for District Courts. In criminal cases, the Court may hear all Class "A" and Class "B" misdemeanors other than those involving official misconduct and cases in which the highest fine that may be imposed is \$500 or less. County Courts also hear appeals de novo from the JP Courts. The County Court Judges are all members of the Council of Judges of El Paso. As such, they take part in formulating the rules and regulations for the Courthouse and they, along with the District Court Judges in El Paso, are responsible for the administration of justice in El Paso County.

The County Criminal courts have the criminal jurisdiction provided by law for County Courts and appellate jurisdiction in appeals of criminal cases from justice Courts in the County as provided by Article 45.042, Code of Criminal Procedure. County Criminal Court #1 has exclusive jurisdiction over environmental offenses.

GOALS AND OBJECTIVES

GOAL: We are an independent branch of government constitutionally entrusted with the fair and just resolution of disputes in order to preserve the rule of law and to protect the rights and liberties guaranteed by the Constitution and laws of the United States and this State.

OBJECTIVE: Provide quality service that continuously improves, that meets or exceeds public expectations, and that ensures that all are treated with courtesy, dignity, and respect.

FINANCIAL TRENDS

County Courts at Law/ County Criminal Courts at Law

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY CRIMINAL COURT AT LAW 3			
PERSONNEL	\$309,599	\$342,848	\$344,879
OPERATING	\$4,302	\$8,798	\$8,798
COUNTY CRIMINAL COURT AT LAW 3 TOTAL	\$313,902	\$351,646	\$353,677
COUNTY CRIMINAL COURT AT LAW 4			
PERSONNEL	\$293,219	\$327,325	\$329,344
OPERATING	\$8,152	\$8,744	\$8,744
COUNTY CRIMINAL COURT AT LAW 4 TOTAL	\$301,370	\$336,069	\$338,088
COUNTY COURT AT LAW NO. 2			
PERSONNEL	\$207,821	\$287,520	\$322,511
OPERATING	\$1,758	\$9,913	\$9,735
COUNTY COURT AT LAW NO. 2 TOTAL	\$209,578	\$297,433	\$332,246
COUNTY COURT AT LAW NO. 3			
PERSONNEL	\$287,338	\$309,901	\$312,822
OPERATING	\$3,626	\$10,666	\$10,488
COUNTY COURT AT LAW NO. 3 TOTAL	\$290,964	\$320,567	\$323,310
COUNTY COURT AT LAW NO. 4			
PERSONNEL	\$215,125	\$333,553	\$356,589
OPERATING	\$13,702	\$11,185	\$11,007
COUNTY COURT AT LAW NO. 4 TOTAL	\$228,827	\$344,738	\$367,596
COUNTY COURT AT LAW NO. 5			
PERSONNEL	\$384,062	\$426,246	\$429,438
OPERATING	\$9,805	\$10,478	\$10,300
COUNTY COURT AT LAW NO. 5 TOTAL	\$393,867	\$436,724	\$439,738
COUNTY COURT AT LAW NO. 6			
PERSONNEL	\$341,108	\$377,058	\$378,916
OPERATING	\$7,369	\$9,597	\$9,419
COUNTY COURT AT LAW NO. 6 TOTAL	\$348,476	\$386,655	\$388,335
COUNTY CRIMINAL COURT AT LAW 1			
PERSONNEL	\$320,206	\$357,516	\$361,824
OPERATING	\$6,556	\$7,874	\$7,696
COUNTY CRIMINAL COURT AT LAW 1 TOTAL	\$326,761	\$365,390	\$369,520
COUNTY CRIMINAL COURT AT LAW 2			
PERSONNEL	\$530,202	\$592,157	\$595,813
OPERATING	\$73,386	\$194,276	\$193,936
TRANSFERS OUT	\$0	-	-
COUNTY CRIMINAL COURT AT LAW 2 TOTAL	\$603,588	\$786,433	\$789,749
COUNTY COURT AT LAW NO. 1			
PERSONNEL	\$193,959	\$313,126	\$332,858
OPERATING	\$6,546	\$8,916	\$8,738
COUNTY COURT AT LAW NO. 1 TOTAL	\$200,505	\$322,042	\$341,596
COUNTY COURT AT LAW NO. 7			
PERSONNEL	\$282,597	\$318,335	\$321,019
OPERATING	\$10,852	\$7,806	\$7,628
COUNTY COURT AT LAW NO. 7 TOTAL	\$293,449	\$326,141	\$328,647
EXPENSES TOTAL	\$3,511,289	\$4,273,838	\$4,372,502

POSITION DETAIL

County Criminal Court At Law No. 1

Position Desc	FY2022	FY2023	FY2024
Count			

Position Desc	FY2022	FY2023	FY2024
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Criminal Court At Law No. 2

Position Desc	FY2022	FY2023	FY2024
Count			
SPECIALTY CT LIAISON	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
SPECIALTY CT. ADMIN	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
COUNT	5.00	5.00	5.00

County Criminal Court At Law No. 3

Position Desc	FY2022	FY2023	FY2024
Count			
BAILIFF	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Criminal Court At Law No. 4

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Court At Law Number 1

Position Desc	FY2022	FY2023	FY2024
Count			
BAILIFF	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Court At Law Number 2

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Court At Law Number 3

Position Desc	FY2022	FY2023	FY2024
Count			
BAILIFF	1.00	0.00	0.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	0.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Court At Law Number 4

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Court At Law Number 5

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

County Court At Law Number 6

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

County Court At Law Number 7

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

COUNTY CRIMINAL LAW MAGISTRATE

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Criminal Law Magistrate Department was established by the Commissioners Court in 1986 and expanded to a 24 hour full time court in 2015. The Criminal Law Magistrates are appointed by the Council of Judges. A Criminal Law Magistrates jurisdiction is conveyed by Title 2, Chapter 54 of the Texas Government Code and local rules. This jurisdiction includes acting as a County Court Judge in limited matters, a District Court Judge in limited matters, as well as concurrent jurisdiction with Justice and Municipal Courts. Some of the Magistrates responsibilities include: issuing arrest and search warrants, providing magistrate warnings, issuing PR bonds, appointing attorneys, conducting bond hearings, examining trials, indigence hearings, responding to mental health notifications and issuing C.C.P. ART. 16.22 orders, issuing Emergency Protective Orders and Emergency Detention Orders, handling all matters referred by District and County Court Judges, Extradition warnings, monitoring of jail population, and complying with all statutory requirements for magistrates under the Texas Code of Criminal Procedure.

FINANCIAL TRENDS

County Criminal Law Magistrate

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
CRIMINAL LAW MAGISTRATE COURT			
PERSONNEL	\$1,599,498	\$1,734,441	\$1,692,844
OPERATING	\$6,844	\$12,790	\$12,790
CRIMINAL LAW MAGISTRATE COURT TOTAL	\$1,606,342	\$1,747,231	\$1,705,634
EXPENSES TOTAL	\$1,606,342	\$1,747,231	\$1,705,634

POSITION DETAIL

County Criminal Law Magistrate

Position Desc	FY2022	FY2023	FY2024
Count			
ADMIN SPCLST INT	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
CRM LAW MAG JUDGE	5.00	4.00	4.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
CRM LAW MAG PRSD JDG	0.00	1.00	1.00
CRM LAW MAG JUDGE TP	1.00	1.00	1.00
COURT COORDINATOR	2.00	2.00	2.00
COUNT	10.00	10.00	10.00

COUNTY CRIMINAL MAGISTRATE JUDGES ACCOUNT

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The salary and fringe benefits of the four County Criminal Courts at Law are funded separately from their individual Courts through this account.

FINANCIAL TRENDS

County Criminal Magistrate Judges

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY CRIMINAL MAGISTRATE JUDGES			
PERSONNEL	\$966,024	\$979,244	\$992,743
COUNTY CRIMINAL MAGISTRATE JUDGES TOTAL	\$966,024	\$979,244	\$992,743
EXPENSES TOTAL	\$966,024	\$979,244	\$992,743

POSITION DETAIL

County Criminal Magistrate Judges

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY COURT JUDGE	4.00	4.00	4.00
COUNT	4.00	4.00	4.00

CRIMINAL JUSTICE COORDINATION DEPARTMENT

MISSION STATEMENT

The Criminal Justice Coordination Department (CJC) strives to enhance pretrial justice by providing locally validated evidence-based information to the courts which supplement judicial bail decisions; providing pretrial alternatives to incarceration for persons accused of crimes while improving their ability to live productively in the community; and conducting robust research and data collection.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Criminal Justice Coordination Department provides services to ensure the residents of El Paso County receive appropriate pretrial justice. Our Intake Division completes risk assessments by obtaining information from the defendant directly and utilizing local and national criminal history reports. The pretrial report is provided to the Courts and serves as a guideline for judicial bond decisions and supervision levels. In addition, Intake determines the indigency status of defendants through an application process for those seeking court appointed attorneys. Our Supervision Unit conducts appropriate pretrial supervision and monitoring according to court orders.

GOALS AND OBJECTIVES

STRATEGIC GOAL: LEAD JUSTICE REFORM: ONLY INCARCERATE THOSE THAT ARE HIGH RISK TO PUBLIC SAFETY

GOAL: Ensure those defendants who pose a greater risk for either not appearing at court proceedings or committing additional offenses are more likely to remain in jail.

OBJECTIVE: The CJC Intake Division will conduct risk assessments on all non-federal defendants booked at the jail; and provide completed risk assessments and supervision guidelines to the judiciary prior to bond decisions being made.

STRATEGIC GOAL: LEAD JUSTICE REFORM: ONLY INCARCERATE THOSE THAT ARE HIGH RISK TO PUBLIC SAFETY

GOAL: To provide for the safety of our community by properly supervising defendants released on PR Bonds and Split Bonds.

OBJECTIVE: The CJC Supervision Division will help ensure defendants comply with court appearances, are not re-arrested, and comply with all bond conditions.

STRATEGIC GOAL: LEAD JUSTICE REFORM: FOCUS ON PUBLIC SAFETY

GOAL: To assist individuals transitioning from incarceration/detention to the community become self-supporting, productive residents with the goal of reducing recidivism and improving public safety.

OBJECTIVE: To provide Reentry support services through care management and to ensure linkage to appropriate services to clients during the first year of release from incarceration/detention.

KEY PERFORMANCE MEASURES

Criminal Justice Coordination

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Criminal Justice Coordination					
	Input	Research Assessments	12274	12000	13875
	Input	Supervision guideline reports	12274	12000	13875
	Output	# of Research Assessments and Supervision Guideline reports provided to the judiciary	12274	12000	13875
	Efficiency Measure	Percent breakdown of known risk levels in jail	≥3=72%	≥3=70%	0.715
	Effectiveness Measure	Smaller # of lower risk levels remain at jail (≤ 2)	≤2=28%	≤2=30%	0.28
	Outcomes	FY23 had an increase of 1601 research assessments being completed compared to FY22. The percent of known risk levels remaining in jail remained the same indicating our pretrial reports are being used by the judiciary when they make bond decisions.			
	Input	16 FTE Supervision Officers	14	16	15.5
	Input	4 FTE Specialists	3	4	3
	Input	2 FTE Supervisors	2	2	2
	Input	1FTE Manager	1	1	1
	Output	# of persons released on PR Bond	4616	4000	5980
	Output	# of new cases opened	6097	6000	9178
	Output	# of cases closed	8483	8500	9445
	Output	# of rearrests	1482	1875	1651
	Output	# of FTA's	206	500	926
	Output	# of FTC's	1919	1875	2305
	Efficiency Measure	Average # of cases per supervision officer	536	400	467

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Efficiency Measure	Average # of clients per supervision officer	348	300	313
	Effectiveness Measure	% of closed cases complying with 100% of court appearances	0.94	0.9	0.9
	Effectiveness Measure	& of clients completing supervision with no rearrests	0.82	0.75	0.825
	Effectiveness Measure	% of clients with full conditions compliance	0.77	0.75	0.76
	Outcomes	We opened substantially more cases in FY23 compared to FY22 for a total of a 3,081 increase. The number of case closures only increased by 962. The average number of cases and clients per officer decreased in FY23 due to the addition of two new supervision officers. Although we met our goal of 90%, the number of closed cases complying with 100% of court appearances decreased in FY23 by 4%. This is most likely due to an increase in court activity and a decrease in virtual hearings after the pandemic.			
	Input	8 FTE Care Managers	7	8	7
	Input	1 FTE Data Entry Operator	1	1	1
	Input	1 FTE Program Coordinator	0	1	1
	Input	1 FTE Program Manager	1	1	1
	Output	# of Intake Assessments completed	984	800	1179
	Output	# of direct care management hours	10582	8750	10253
	Output	# of clients who attend in-house and referral programs within 60 days of release	276	250	0
	Efficiency Measure	Average # of clients per care manager	63	50	57.5
	Efficiency Measure	Average # of direct care management hours per client	24	25	51.5
	Effectiveness Measure	% of clients who are not rearrested within 90 days from receipt of services	0.94	0.9	0.98
	Effectiveness Measure	# of clients who are reincarcerated	16	10	15
	Outcomes	This fiscal year brought a change in Reentry's oversight to come under the Criminal Justice Coordination Department. It also brought about a key management change. I believe the data is now being collected and recorded more accurately. Due to these changes, I am unable to draw conclusions from the very different data.			
	Input	Screening of referred individuals		1500	1862
	Output	# of individuals referred	1550	1500	2195
	Output	# of individuals qualified to receive services	1047	1000	1596
	Output	# of individuals participating	1045	800	1759
	Efficiency Measure	% of individuals qualified vs. individuals participating	0.99	0.8	0.58
	Effectiveness Measure	# of individuals graduating from programming		600	217
	Effectiveness Measure	# of individuals reincarcerated within six months of program completion		50	4

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Outcomes	This fiscal year brought a change in Reentry's oversight to come under the Criminal Justice Coordination Department. It also brought about a key management change. I believe the data is now being collected and recorded more accurately. Due to these changes, I am unable to draw conclusions from the very different data.			

FISCAL YEAR ACCOMPLISHMENTS

- El Paso Pretrial Risk Assessment was revalidated by UTEP and found no gender or racial disparities.
- The El Paso Pretrial Supervision Guidelines (formerly SmartPraxis) were updated with collaboration from the judiciary, District Attorney, Public Defender, County Attorney, and Sheriff's Office.
- The Financial Affidavit was updated to coincide with the updates in the Indigent Defense Plan.
- Utilizing ARPA resources, an Indigent Defendant Electronic Monitoring Program was implemented.
- An alcohol monitoring contract was executed for the first time in El Paso County history.

FINANCIAL TRENDS

Criminal Justice Coordination

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
CRIMINAL JUSTICE COORDINATION			
PERSONNEL	\$2,844,728	\$3,656,588	\$3,738,958
OPERATING	\$17,269	\$270,644	\$334,044
CAPITAL	\$10,769	-	-
CRIMINAL JUSTICE COORDINATION TOTAL	\$2,872,765	\$3,927,232	\$4,073,002
CJC - 1ST CHANCE PROGRAM			
PERSONNEL	\$0	\$47,224	\$64,779
OPERATING	\$0	\$10,400	\$5,200
CAPITAL	\$0	-	-
CJC - 1ST CHANCE PROGRAM TOTAL	\$0	\$57,624	\$69,979
EXPENSES TOTAL	\$2,872,765	\$3,984,856	\$4,142,981

POSITION DETAIL

Criminal Justice Coordination

Position Desc	FY2022	FY2023	FY2024
Count			
CJC COURT LIAISON	1.00	2.00	2.00
ASMNT ITK OFFCR SR	0.00	5.00	5.00
CJC SUPERVISN OFFCR	4.00	4.00	4.00
ELGBLTY BND OFFCR	0.00	1.00	1.00
CJC SERVICE OFFICER	2.00	0.00	0.00

Position Desc	FY2022	FY2023	FY2024
CJC SPECIALIST, SR	0.00	1.00	1.00
CJC MANAGER	2.00	2.00	2.00
DATA FUNC ANLST INT	1.00	1.00	1.00
CJC SUPERVISOR	4.00	2.00	2.00
ASMNT ITK OFFCR INT	0.00	10.00	10.00
CJC ASST MGR	0.00	1.00	1.00
CRIMINAL JUSTICE DIR	1.00	1.00	1.00
CJC SERVICE OFFCR SR	2.00	0.00	0.00
CJC SUPRV OFFCR SR	1.00	2.00	2.00
CJC SPECIALIST	5.00	3.00	3.00
CJC SUPRV OFFCR INT	10.00	11.00	11.00
CJC SRVC OFFCR INT	14.00	0.00	0.00
CJC COURT LIASION SR	1.00	1.00	1.00
ASMNT ITK OFFCR	0.00	5.00	5.00
COUNT	48.00	52.00	52.00

DISTRICT ATTORNEY

MISSION STATEMENT

To represent the State of Texas in criminal matters within the 34th Judicial District of Texas (felony and misdemeanor criminal matters in El Paso County and felony criminal matters in Hudspeth and Culberson Counties); provide information to victims of crime and advocate for their rights throughout the criminal justice process; and safeguard the community through effective prosecution programs. The primary mission of the prosecuting attorneys at the District Attorney’s Office for the 34th Judicial District of Texas is to see that justice is done (See Article 2.01 of the Texas Code of Criminal Procedure).

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The District Attorney for the 34th Judicial District (El Paso, Hudspeth, and Culberson Counties) manages an office of approximately 180 people (includes grant employees), including 90 prosecutors and the rest making up support staff members. The office represents the State of Texas in all felony criminal actions filed in the State District Courts of all three counties and in all misdemeanor criminal actions filed in the County Courts at Law (exclusive of juvenile offender prosecution), County Criminal Courts at Law, and Justice of the Peace Courts in El Paso County. The District Attorney also administers the County’s Victim Assistance Program for victims of misdemeanor and felony crime. The District Attorney’s Office continues to apply resources to support the mission of the 384th District Court’s Drug Court, the DWI Drug Court, and the Veterans Court.

FINANCIAL TRENDS

District Attorney

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
DISTRICT ATTORNEY			
PERSONNEL	\$14,921,476	\$19,075,222	\$20,420,220
OPERATING	\$395,463	\$726,098	\$1,280,002
CAPITAL	\$0	-	-
DISTRICT ATTORNEY TOTAL	\$15,316,939	\$19,801,320	\$21,700,222
DA-DIMS MATCH ACCOUNT			
TRANSFERS OUT	\$408,218	\$531,223	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
DA-DIMS MATCH ACCOUNT TOTAL	\$408,218	\$531,223	-
DA-VICTIM WITNESS MATCH			
TRANSFERS OUT	\$77,331	\$163,268	\$264,619
DA-VICTIM WITNESS MATCH TOTAL	\$77,331	\$163,268	\$264,619
EXPENSES TOTAL	\$15,802,488	\$20,495,811	\$21,964,841

POSITION DETAIL

District Attorney

Position Desc	FY2022	FY2023	FY2024
Count			
LEGAL SECRETARY SR.	5.00	4.00	6.00
VICTIM ADVOCATE	5.00	5.00	5.00
PROJECT ADMNSTRTR	1.00	1.00	1.00
CHIEF INVESTIGATOR	1.00	1.00	1.00
FUNCTIONAL ANALYST	3.00	3.00	3.00
EXECUTIVE ASSISTANT	1.00	2.00	2.00
OFFICE ADM-SPPRT MGR	2.00	1.00	1.00
SR DIVISION/UNIT CHF	2.00	2.00	2.00
ADMIN SERVICES MGR	3.00	3.00	3.00
TRIAL ATTORNEY	24.00	20.00	18.00
CRMNL RECORDS SPCLST	1.00	1.00	1.00
INVESTIGATOR	18.00	18.00	18.00
DIVISION-UNIT CHIEF	2.00	2.00	2.00
GRANT ANALYST, INTER	1.00	1.00	1.00
TRIAL TEAM CHIEF	14.00	14.00	14.00
PARA-LEGAL	3.00	4.00	4.00
ACCT SPECIALIST INT	2.00	2.00	2.00
PRINCIPAL	9.00	11.00	13.00
LEGAL SECRETARY INT.	7.00	8.00	8.00
DISTRICT ATTORNEY	1.00	1.00	1.00
LEGAL SECRETARY	10.00	11.00	11.00
DA PORTAL ANALYST	0.00	0.00	1.00
CHIEF OF STAFF	0.00	1.00	1.00
VICTIM ADVOCATE SR.	1.00	1.00	1.00
PARA-LEGAL INT.	6.00	5.00	5.00
NON-LICENSED ATTY	2.00	0.00	0.00
ADMIN SPCLST	4.00	4.00	4.00
COUNSELOR	1.00	2.00	2.00
DPTY CHIEF INVTGR	1.00	1.00	1.00
SR. TRIAL ATTORNEY	28.00	28.00	28.00
CRMNL DATA SPCLST	2.00	2.00	2.00
CHIEF PROS-TASKFORCE	1.00	1.00	1.00
OFFICE ASSISTANT	6.00	7.00	7.00
INTERPRETER	1.00	1.00	1.00
1ST. ASSISTANT	1.00	1.00	1.00
PARA-LEGAL SR.	2.00	3.00	3.00
VICTIM ADVOCATE INT.	2.00	2.00	2.00
ADMIN. SERVICES LEAD	1.00	0.00	0.00
FORENSIC ACCOUNTANT	1.00	1.00	1.00
COUNT	175.00	175.00	178.00

DISTRICT COURTS

MISSION STATEMENT

The District Courts are an independent and empowered branch of government providing a fair and responsive system of justice while protecting rights and liberties, upholding and interpreting the law, and resolving disputes peacefully, fairly and effectively in El Paso County, Texas. This includes an effectively managed Judiciary and Judicial System that fully utilizes technological advancements and alternative dispute resolution to best serve the public, while seeking the highest possible understanding, trust, and confidence. The District Court mission is to serve the public. It accomplishes this by providing a fair and efficient system of justice, committed to excellence, fostering public trust, understanding and confidence.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Each of the District Courts in the County has jurisdiction over criminal and civil cases. The Court sets hearings for pleas, arraignments, summary judgments, default judgments, pre-trial hearings and motions. A State District Judge who is elected to a four-year term by the voters of El Paso County heads the Court. There are 3 designated family courts - 65th, 383rd and 388th; these Courts and their Associate Courts handle over 14,000 cases per year. The Tax Court is a Specialty Court under the authority of the 327th District Court that hears all tax cases filed in El Paso County. The Tax Court will also hear asset forfeiture and bond forfeiture cases. The Jury Duty Court exists to help ensure that all potential jurors fulfill their service responsibilities to the county and their fellow citizens. If you did not report to Jury Hall for jury duty you will be asked to report to Jury Duty Court to appear before the Judge to explain why you failed to report. You will receive your notice via regular U.S. Mail.

GOALS AND OBJECTIVES

GOAL: The number of outgoing cases as a percentage of the number of incoming cases.

OBJECTIVE: Clearance rate measures whether the court is keeping up with its incoming caseload. If cases are not disposed in a timely manner, a backlog of cases awaiting

disposition will grow. This measure is a single number that can be compared within the court for any and all case types, from month-to-month and year-to-year, or between one court and another. Knowledge of clearance rates by case type can help a court pinpoint emerging problems and indicate where improvements may be made. Courts should aspire to clear (i.e., dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

BUDGET HIGHLIGHTS

The 205th District Court Budget had adopted line item with changes +/- the \$50,000 and 10% variance threshold due to a position transferring from a Grant to the General Fund.

FINANCIAL TRENDS

District Courts Combined

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
120th DISTRICT COURT			
PERSONNEL	\$409,494	\$446,327	\$470,433
OPERATING	\$5,649	\$11,117	\$11,117
120TH DISTRICT COURT TOTAL	\$415,143	\$457,444	\$481,550
205TH DISTRICT COURT			
PERSONNEL	\$341,057	\$375,608	\$493,973
OPERATING	\$4,032	\$9,807	\$9,807
205TH DISTRICT COURT TOTAL	\$345,089	\$385,415	\$503,780
243RD DISTRICT COURT			
PERSONNEL	\$328,296	\$360,875	\$365,985
OPERATING	\$8,377	\$9,162	\$9,162
CAPITAL	\$0	-	-
243RD DISTRICT COURT TOTAL	\$336,673	\$370,037	\$375,147
346TH DISTRICT COURT			
PERSONNEL	\$473,378	\$571,130	\$573,928
OPERATING	\$10,243	\$10,083	\$10,083
TRANSFERS OUT	\$38,020	\$38,023	\$38,023
346TH DISTRICT COURT TOTAL	\$521,641	\$619,236	\$622,034
384TH DISTRICT COURT			
PERSONNEL	\$658,356	\$774,590	\$747,236
OPERATING	\$1,346	\$12,735	\$12,735
CAPITAL	\$0	-	-
384TH DISTRICT COURT TOTAL	\$659,702	\$787,325	\$759,971
388TH DISTRICT COURT			
PERSONNEL	\$370,415	\$402,160	\$413,906
OPERATING	\$3,595	\$11,346	\$11,346
388TH DISTRICT COURT TOTAL	\$374,010	\$413,506	\$425,252
409TH DISTRICT COURT			
PERSONNEL	\$324,410	\$357,571	\$362,944
OPERATING	\$2,861	\$13,172	\$13,172
409TH DISTRICT COURT TOTAL	\$327,271	\$370,743	\$376,116
34TH DISTRICT COURT			
PERSONNEL	\$338,492	\$344,459	\$347,566
OPERATING	\$7,441	\$8,838	\$8,838
34TH DISTRICT COURT TOTAL	\$345,933	\$353,297	\$356,404
41ST DISTRICT COURT			

	FY22 ACTUALS		FY23 REVISED BUDGET		FY24 ADOPTED BUDGET	
	FY2022		2023		2024	
PERSONNEL	\$306,238		\$340,264		\$342,601	
OPERATING	\$10,681		\$9,872		\$9,872	
41ST DISTRICT COURT TOTAL	\$316,918		\$350,136		\$352,473	
65TH DISTRICT COURT						
PERSONNEL	\$485,373		\$537,698		\$530,173	
OPERATING	\$30,481		\$38,567		\$38,567	
65TH DISTRICT COURT TOTAL	\$515,853		\$576,265		\$568,740	
168TH DISTRICT COURT						
PERSONNEL	\$312,080		\$340,305		\$342,092	
OPERATING	\$3,257		\$10,607		\$10,607	
168TH DISTRICT COURT TOTAL	\$315,338		\$350,912		\$352,699	
171ST DISTRICT COURT						
PERSONNEL	\$220,724		\$303,165		\$283,802	
OPERATING	\$9,850		\$13,044		\$13,044	
CAPITAL	\$0		-		-	
171ST DISTRICT COURT TOTAL	\$230,574		\$316,209		\$296,846	
210TH DISTRICT COURT						
PERSONNEL	\$322,729		\$316,885		\$320,104	
OPERATING	\$2,967		\$8,723		\$8,723	
210TH DISTRICT COURT TOTAL	\$325,695		\$325,608		\$328,827	
327TH DISTRICT COURT						
PERSONNEL	\$321,276		\$360,890		\$352,424	
OPERATING	\$3,401		\$9,629		\$9,629	
327TH DISTRICT COURT TOTAL	\$324,677		\$370,519		\$362,053	
383RD DISTRICT COURT						
PERSONNEL	\$362,247		\$506,411		\$518,025	
OPERATING	\$8,734		\$9,434		\$9,434	
383RD DISTRICT COURT TOTAL	\$370,981		\$515,845		\$527,459	
448TH DISTRICT COURT						
PERSONNEL	\$301,903		\$340,728		\$345,213	
OPERATING	\$5,352		\$8,023		\$8,023	
448TH DISTRICT COURT TOTAL	\$307,255		\$348,751		\$353,236	
CRIMINAL DISTRICT COURT NO. 1						
PERSONNEL	\$328,680		\$375,040		\$377,443	
OPERATING	\$18,137		\$10,948		\$10,948	
CRIMINAL DISTRICT COURT NO. 1 TOTAL	\$346,817		\$385,988		\$388,391	
EXPENSES TOTAL	\$6,379,571		\$7,297,236		\$7,430,978	

POSITION DETAIL

District Courts Combined

Position Desc	FY2022	FY2023	FY2024
Count			
SPECIALITY CT. ADMIN	1.00	1.00	1.00
VETERANS PROGRAM DIR	1.00	1.00	1.00
BAILIFF	6.00	6.00	6.00
ADMIN SPCLST INT	1.00	1.00	1.00
CERTIFIED COURT RPTR	17.00	16.00	16.00
PROGRAM SUPPT COORD	1.00	1.00	1.00
GRAND JURY BAILIFF	1.00	1.00	1.00
BAILIFF (CERTIFIED)	10.00	10.00	10.00
COMPLIANCE OFFICER	4.00	4.00	4.00
PEER GRP FACILITATOR	1.00	1.00	1.00
DGTL COURT RCRDR	0.00	1.00	1.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
COUNSELOR	0.00	0.00	2.00
OFFICE ASSISTANT	0.00	1.00	1.00
COURT COORDINATOR	18.00	19.00	19.00

Position Desc	FY2022	FY2023	FY2024
COUNT	62.00	64.00	66.00

DISTRICT JUDGES SALARY SUPPLEMENT ACCT

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

This account is utilized solely to account for supplemental salary compensation, \$18,000 per District Judge, and benefits paid to the seventeen District Judges of the County as provided by the Commissioners Court.

FINANCIAL TRENDS

District Judges Salary Supplement Acct

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
DIST JUDGES SALARY SUPPLMNT			
PERSONNEL	\$387,606	\$387,043	\$387,939
DIST JUDGES SALARY SUPPLMNT TOTAL	\$387,606	\$387,043	\$387,939
EXPENSES TOTAL	\$387,606	\$387,043	\$387,939

POSITION DETAIL

District Judges Salary Supplement Account

Position Desc	FY2022	FY2023	FY2024
Count			
DISTRICT JUDGE	17.00	17.00	17.00
COUNT	17.00	17.00	17.00

JUSTICE OF THE PEACE PRECINCTS 1-7 (8)

MISSION STATEMENT

The Justice of the Peace and its staff of skilled professionals are committed to maintaining the highest integrity in the jurisprudence system and to treating all those who come into contact with the Justice Court with professionalism, courtesy, respect and dignity.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Justice of the Peace Courts are lower courts in Texas that have jurisdiction over minor criminal offenses and minor civil cases. The Texas Constitution requires each county to establish at least one and a maximum of eight justice precincts depending on the population. Within each justice precinct, one or more justices of the peace are elected to a four-year term. El Paso County has only one precinct that meets this criteria, Precinct 6 has Precinct 6-1 and 6-2.

The Justice of the Peace presides over the court that is most accessible to the average citizen. Justices of the Peace hear traffic and other Class C misdemeanor cases punishable by fine only. The court hears civil cases with up to \$10,000 in controversy (note: changing as of September 1, 2019 up to \$20,000) . Justice Courts also hear landlord and tenant disputes and cases involving truant conduct.

In addition to the other duties listed above, Justices of the Peace provide magistrate warnings to persons in custody as well as reviewing and signing warrants for law enforcement agencies. The Justice of the Peace also presides over various administrative hearings.

KEY PERFORMANCE MEASURES

JP6-2

Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals	Division
Activity	Cases Filed	10034	10535	9179	JP6-2

Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals	Division
Output	Cases Disposed	9636	10118	9055	JP6-2
Outcome	Clearance Rate	0.9603	0.9604	0.9865	JP6-2
Activity	Revenue	1127900.21	1144818.72	1124093.46	JP6-2
Outcome	% revenue change	0	0.015	0	JP6-2

FISCAL YEAR ACCOMPLISHMENTS

- JP 6-2 has continued to dispose of filed cases in a timely manner. Mailing out notices has proven to have positive results in reaching out to the defendants and allowing them to appear and dispose of their case(s).
- JP 6-2 is scheduling cases on court docket; therefore adjudicating more cases in a fair and just manner.

FINANCIAL TRENDS

Justice Of The Peace 1-7 (8)

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
JUSTICE OF THE PEACE 1			
PERSONNEL	\$425,649	\$479,098	\$483,288
OPERATING	\$72,813	\$74,314	\$78,330
CAPITAL	\$0	-	-
JUSTICE OF THE PEACE 1 TOTAL	\$498,462	\$553,412	\$561,618
JUSTICE OF THE PEACE 2			
PERSONNEL	\$566,652	\$630,528	\$609,699
OPERATING	\$7,235	\$13,505	\$12,940
JUSTICE OF THE PEACE 2 TOTAL	\$573,888	\$644,033	\$622,639
JUSTICE OF THE PEACE 3			
PERSONNEL	\$560,813	\$681,497	\$696,123
OPERATING	\$8,116	\$8,676	\$8,498
JUSTICE OF THE PEACE 3 TOTAL	\$568,929	\$690,173	\$704,621
JUSTICE OF THE PEACE 4			
PERSONNEL	\$533,988	\$603,568	\$613,269
OPERATING	\$12,518	\$12,986	\$12,818
JUSTICE OF THE PEACE 4 TOTAL	\$546,507	\$616,554	\$626,087
JUSTICE OF THE PEACE 5			
PERSONNEL	\$474,264	\$555,666	\$576,892
OPERATING	\$4,991	\$13,997	\$13,050
JUSTICE OF THE PEACE 5 TOTAL	\$479,255	\$569,663	\$589,942
JUSTICE OF THE PEACE 6-1			
PERSONNEL	\$618,696	\$695,077	\$697,994
OPERATING	\$15,020	\$13,965	\$13,787
JUSTICE OF THE PEACE 6-1 TOTAL	\$633,716	\$709,042	\$711,781
JUSTICE OF THE PEACE 6-2			
PERSONNEL	\$593,279	\$655,186	\$666,919
OPERATING	\$14,919	\$14,189	\$14,450
JUSTICE OF THE PEACE 6-2 TOTAL	\$608,198	\$669,375	\$681,369
JUSTICE OF THE PEACE 7			
PERSONNEL	\$577,450	\$638,990	\$691,821
OPERATING	\$6,713	\$13,113	\$9,842
JUSTICE OF THE PEACE 7 TOTAL	\$584,164	\$652,103	\$701,663
EXPENSES TOTAL	\$4,493,118	\$5,104,355	\$5,199,720

POSITION DETAIL

Justice Of The Peace 1-7 (8)

Position Desc	FY2022	FY2023	FY2024
Count			
JUSTICE OF THE PEACE	8.00	8.00	8.00
COURT CLERK INT	33.00	33.00	33.00
JUVENILE CASE MGR	7.00	7.00	7.00
ADMIN SPCLST SENIOR	8.00	8.00	8.00
COURT COORDINATOR	8.00	8.00	8.00
COUNT	64.00	64.00	64.00

JUVENILE COURT REFEREES

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The first Juvenile Court Referee was operating prior to a department being established by the Commissioners Court in 1997. This Court is part of the 65th District Court. The second Juvenile Court Referee department was established by Commissioners Court to begin in fiscal year 2006. These Court Referees are appointed by the Juvenile Probation Department Board of Directors and preside over juvenile cases.

GOALS AND OBJECTIVES

GOALS: Clearance Rate - the number of outgoing cases as a percentage of the number of incoming cases.

OBJECTIVE: To measure whether the court is keeping up with its incoming caseload. If cases are not disposed in a timely manner, a backlog of cases awaiting disposition will grow. This measure is a single number that can be compared within the court for any and all case types, from month-to-month and year-to-year, or between one court and another. Knowledge of clearance rates by case type can help a court pinpoint emerging problems and indicate where improvements may be made. Courts should aspire to clear (i.e., dispose of) at least as many cases as have been filed/reopened/reactivated in a period by having a clearance rate of 100 percent or higher.

FINANCIAL TRENDS

Juvenile Court Referee

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
JUVENILE COURT REFEREE 1			
PERSONNEL	\$697,681	\$757,082	\$763,014
OPERATING	\$3,127	\$5,204	\$5,204
JUVENILE COURT REFEREE 1 TOTAL	\$700,808	\$762,286	\$768,218
JUVENILE COURT REFEREE 2			
PERSONNEL	\$605,520	\$651,704	\$653,032
OPERATING	\$5,424	\$5,458	\$5,458
JUVENILE COURT REFEREE 2 TOTAL	\$610,944	\$657,162	\$658,490

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
EXPENSES TOTAL	\$1,311,752	\$1,419,448	\$1,426,708

POSITION DETAIL

Juvenile Court Referee No. 1

Position Desc	FY2022	FY2023	FY2024
Count			
ADMIN SPCLST INT	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
ELIGIBILITY OFFCR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
ASSOCIATE JUDGE	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
COUNT	6.00	6.00	6.00

Juvenile Court Referee No. 2

Position Desc	FY2022	FY2023	FY2024
Count			
COURT COORDINATOR	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
ASSOCIATE JUDGE	1.00	1.00	1.00
COUNT	5.00	5.00	5.00

PROBATE COURTS

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The County Probate Courts in El Paso, Texas, handle the probating of decedents' wills, administrations of decedents' estates, delayed birth and death certificates, guardianships of adults and minors and mental health proceedings. The Probate Courts also hears adult neglect cases initiated by the Texas Department of Family and Protective Services – Adult Protective Services.

GOALS AND OBJECTIVES

GOAL: To provide fair and equal justice to all without excess cost, inconvenience, or delay.

OBJECTIVE: To maintain a clearance rate of 100% while continuing to provide a fair and efficient resolution of cases.

FINANCIAL TRENDS

Probate Courts

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
PROBATE COURT 1			
PERSONNEL	\$1,231,145	\$1,344,603	\$1,360,515
OPERATING	\$13,543	\$27,551	\$21,338
CAPITAL	\$0	-	-
PROBATE COURT 1 TOTAL	\$1,244,688	\$1,372,154	\$1,381,853
PROBATE COURT 2			
PERSONNEL	\$1,053,254	\$1,162,823	\$1,147,786
OPERATING	\$6,701	\$32,391	\$26,178
PROBATE COURT 2 TOTAL	\$1,059,955	\$1,195,214	\$1,173,964
EXPENSES TOTAL	\$2,304,643	\$2,567,368	\$2,555,817

POSITION DETAIL

Probate Court No. 1

Position Desc	FY2022	FY2023	FY2024
Count			

Position Desc	FY2022	FY2023	FY2024
PROBATE MASTER	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
COURT VISITOR CRD	1.00	1.00	0.00
BAILIFF (CERTIFIED)	1.00	1.00	1.00
PROBATE JUDGE	1.00	1.00	1.00
PROBATE CT. INVSTGR	2.00	2.00	3.00
PROBATE ADM-AUDITOR	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
COUNT	10.00	10.00	10.00

Probate Court No. 2

Position Desc	FY2022	FY2023	FY2024
Count			
CERTIFIED COURT RPTR	1.00	1.00	1.00
COURT VISITOR CRD	1.00	1.00	1.00
PROBATE JUDGE	1.00	1.00	1.00
PROBATE CT. INVSTGR	3.00	3.00	3.00
PROBATE ADM-AUDITOR	1.00	1.00	1.00
PROBATE ASSISTANT	1.00	1.00	1.00
COURT COORDINATOR	1.00	1.00	1.00
COUNT	9.00	9.00	9.00

PUBLIC DEFENDER

MISSION STATEMENT

Providing zealous, effective, and dignified comprehensive legal representation.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Public Defender's Office represents indigent individuals charged with juvenile, misdemeanor and felony offenses from pretrial, up to and including appeals, as well as post-conviction writ of habeas corpus. The Public Defender receives appointments from various courts. The Jail Magistrate appoints our office in pre-indictment felony cases and unfiled misdemeanor cases. The District Courts appoint us to indicted felony cases. The designated Juvenile District Court appoints us to new and petitioned juvenile cases. County Courts at Law and County Criminal Courts appoint us to filed misdemeanor cases. Family Courts appoint us to Child Protective Services termination of parental rights cases to represent absent or unknown parents, and in violation of protective order cases. The Title IV (d) Court appoints us to defend noncustodial parents in child support cases.

GOALS AND OBJECTIVES

GOAL: Provide quality, effective client-centered representation to individuals who cannot afford to hire an attorney charged with juvenile and criminal offenses.

OBJECTIVE: Provide quality, client-centered representation, helping clients obtain their desired case resolution as expeditiously as possible, consistent with the client's wishes.

OBJECTIVE: Provide quality, client-centered representation, obtaining dismissal of pending charges.

OBJECTIVE: Provide quality client-centered, effective representation, effectuating client's right to trial, if so desired.

OBJECTIVE: Provide quality client-centered, effective representation, using investigative resources to challenge the State's allegations and build evidence supporting clients'

defenses.

OBJECTIVE: Provide quality client-centered, effective representation, using social work resources to assist clients in obtaining mental health services in the jails and community as well as gathering and preparing information mitigating potential punishment.

OBJECTIVE: Provide quality client-centered, effective representation, identifying individuals with mental health challenges.

OBJECTIVE: Provide quality client-centered, effective representation, using social work resources to assist clients in obtaining mental health services in the jails and community as well as gathering and preparing information mitigating potential punishment.

BUDGET HIGHLIGHTS

The Public Defender's budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved as well as contractual increases to books and subscriptions.

FINANCIAL TRENDS

Public Defender

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
PUBLIC DEFENDER			
PERSONNEL	\$10,047,333	\$11,860,744	\$12,086,829
OPERATING	\$202,972	\$297,424	\$350,273
TRANSFERS OUT	\$202,121	\$321,476	\$207,706
PUBLIC DEFENDER TOTAL	\$10,452,426	\$12,479,644	\$12,644,808
EXPENSES TOTAL	\$10,452,426	\$12,479,644	\$12,644,808

POSITION DETAIL

Public Defender

Position Desc	FY2022	FY2023	FY2024
Count			
LEGAL SECRETARY SR.	4.00	5.00	5.00
CHIEF INVESTIGATOR	1.00	1.00	1.00
OFFICE ADM-SPPRM MGR	1.00	1.00	1.00
SR DIVISION/UNIT CHF	1.00	1.00	1.00
ADMIN SERVICES MGR	1.00	1.00	1.00
MITIGATION SPCLST	3.00	3.00	3.00
TRIAL ATTORNEY	8.00	8.00	8.00
INVESTIGATOR	7.00	7.00	7.00
DIVISION-UNIT CHIEF	2.00	2.00	2.00
SOCIAL WKR (MASTERS)	4.00	4.00	4.00
TRIAL TEAM CHIEF	7.00	6.00	6.00
PRINCIPAL	9.00	12.00	12.00
LEGAL SECRETARY INT.	6.00	6.00	6.00
EXEC ASSISTANT	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
LEGAL SECRETARY	8.00	8.00	8.00
SOCIAL WKR (BACH)	1.00	1.00	1.00
NON-LICENSED ATTY	2.00	0.00	0.00
CHIEF SOCIAL WORKER	1.00	1.00	1.00
SR. TRIAL ATTORNEY	22.00	19.00	19.00
OFFICE ASSISTANT	1.00	2.00	2.00
1ST. ASSISTANT	1.00	1.00	1.00
CHIEF PUBLIC DFNDR	1.00	1.00	1.00
COUNT	92.00	91.00	91.00



CULTURE AND
RECREATION

CULTURE AND RECREATION

DEPARTMENT	PAGE NO.
Agua Dulce Self Help Center	159
Digital Library	162
Parks and Recreation	164
Parks & Recreation Administration	166
Ascarate Park Maintenance	166
Ascarate Park Operations	166
Ascarate Golf Course Maintenance	166
Ascarate Golf Course Operations	166
Sportspark Maintenance	166
Sportspark Operations	166
Swimming Maintenance	166
Swimming Operations	166
County Parks	166

AGUA DULCE SELF-HELP CENTER

MISSION STATEMENT

The Agua Dulce Self Help Center aims to build trust, adapt to an evolving community and provide a safe and healthy quality of life to our families.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

To deliver innovative sustainable solutions that will provide a long-lasting impact in the County's rural communities.

GOALS AND OBJECTIVES

GOAL: Provide colonia residents access to a computer lab.

OBJECTIVE: Have 50 persons from the program target area (colonias) access computer lab.

GOAL: Provide colonia residents access to the Tool Lending Library

OBJECTIVE: Have 113 persons check out tools from the target area (5 colonias)

GOAL: Provide access to owner occupied housing assistance.

OBJECTIVE: Identify at least 15 potential housing program participants.

KEY PERFORMANCE MEASURES

Agua Dulce

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Agua Dulce	Input	3 county employees		3	3

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Output	Finalize the hiring process for 7 AmeriCorps VISTA Members (to create and establish opportunities only, no direct services; at Agua Dulce, Fabens and Canutillo Community Centers).	N/A	7	0
	Output	# of activities within 3 community centers, 12 activities; Agua Dulce 8, Fabens 2 and Canutillo 2.	N/A	12	23
	Output	1 Community Closet; to benefit at least 150 individuals.	N/A	150	239
	Output	# of referrals within the Agua Dulce Community Center	N/A	200	619
	Efficiency Measure	Average # of individuals to participate/benefit; at least 8 participants per activity; 8 individuals x 8 activities totals 64 sign-ins at the Agua Dulce Community Center.	N/A	64	1491
	Efficiency Measure	Average # of individuals to participate/benefit; at least 8 participants per activity; 8 individuals x 2 activities totals 16 sign-ins at within 2 community centers; Fabens Community Center.	N/A	16	0
	Efficiency Measure	Average # of individuals to participate/benefit; at least 8 participants per activity; 8 individuals x 2 activities totals 16 sign-ins at within 2 community centers; Canutillo Community Center.	N/A	16	0
	Efficiency Measure	Average number of outreach activities per quarter (at least 2 outreach activity per quarter); for all 3 community centers, Agua Dulce, Canutillo and Fabens.	N/A	8	19
	Quality and Effectiveness	Accomplish 100%	N/A	1	0.3349

FISCAL YEAR ACCOMPLISHMENTS

- The Agua Dulce Community Center staff has managed to partner consistently with 16 non-profit agencies who have a presence at the Agua Dulce Center.
- The Agua Dulce Community Center staff has partnered at least once with an additional 47 agencies/organizations or other county departments.

BUDGET HIGHLIGHTS

The Agua Dulce budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved.

FINANCIAL TRENDS

Agua Dulce Self-Help Center

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
AGUA DULCE COMMUNITY CENTER			
PERSONNEL	\$138,045	\$286,725	\$369,913

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
OPERATING	\$12,192	\$21,549	\$29,631
AGUA DULCE COMMUNITY CENTER TOTAL	\$150,237	\$308,274	\$399,544
EXPENSES TOTAL	\$150,237	\$308,274	\$399,544

POSITION DETAIL

Agua Dulce Community Center

Position Desc	FY2022	FY2023	FY2024
Count			
CMT OTRCH CD INTER	1.00	1.00	1.00
ADMNSRTV COORD	1.00	1.00	1.00
CONSTRUCTION CRDNTR	1.00	1.00	1.00
CMMTY SCVS PROG. MGR	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

DIGITAL LIBRARY

MISSION STATEMENT

The Digital Library Services division strives to improve quality of life in El Paso County residents by providing free and equitable resources to help bridge the digital divide.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Digital Library promotes literacy and lifelong learning. The Digital Library also supports residents in achieving their personal and career goals by providing free, high-quality resources, and programming. The Digital Library's flagship location is in the Agua Dulce Community Center, where residents can access a computer lab and ebook readers/tablets.

GOALS AND OBJECTIVES

GOAL: Provide the public access to a computer lab

OBJECTIVE: Have over 100 computer session logs

GOAL: Provide in-person library programming

OBJECTIVE: Host 10 library programming events

KEY PERFORMANCE MEASURES

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Digital Library					
	Input	60 Tablets and Mobile Hotspots	NA	60	200
	Output	# of checkouts	NA	100	460
	Efficiency Measure	Average number of checkouts per quarter	NA	25	116
	Input	1 Library Staff	1	2	2
	Output	# of events	10	20	85
		# of participants	203	300	599
	Efficiency Measure	Average # of participants per event	12.5	8	7

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Effectiveness Measure	# of participants who were "very satisfied" and "satisfied"	0.915	0.8	0.94

FISCAL YEAR ACCOMPLISHMENTS

- Received 2023 National Association of Counties (NaCo) Achievement Award.
- Library AmeriCorps VISTA Member Recruitment and Onboarding completed.
- Expanded library services to Fabens and Clint Community Centers.
- Joined cloudLink group in May, sharing resources with over 60 other Texas libraries with a combined collection of over 250,000 copies.
- Started volunteer program for the library. Volunteers graciously donated 81 hours of their time for the library.
- Started partnerships with schools by visiting and presenting at 14 different K-12 schools.

FINANCIAL TRENDS

Digital Library

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
DIGITAL LIBRARY			
PERSONNEL	\$83,448	\$160,233	\$175,718
OPERATING	\$261,283	\$352,323	\$338,838
DIGITAL LIBRARY TOTAL	\$344,731	\$512,556	\$514,556
EXPENSES TOTAL	\$344,731	\$512,556	\$514,556

POSITION DETAIL

Digital Library

Position Desc	FY2022	FY2023	FY2024
Count			
DIGITAL SRVCS LIBRN	1.00	1.00	1.00
DGITAL LBRY SRV SPCT	0.00	1.00	1.00
COUNT	1.00	2.00	2.00

PARKS & RECREATION

MISSION STATEMENT

The mission of the El Paso County Parks and Special Events Division is to provide a safe, healthy, and enjoyable recreation environment for all El Pasoans. By providing a rich mix of cultural, recreational, and social opportunities, citizens of El Paso County and their visitors can enjoy an enhanced quality of life. This Division falls under the Public Works Department.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Division oversees all recreational and special event bookings, programming, and operations for El Paso County-owned park facilities. The overall responsibility includes ten (10) parks with seven hundred and sixty-five (765) acres; a 27-hole golf course; a 10-field, 45-acre baseball and softball sports complex; three swimming pools; and a 400-acre regional park with a 50-acre surface lake used to host 5k runs, car shows, music concerts, fishing events, and various community events.

GOALS AND OBJECTIVES

GOAL: El Paso County Parks & Recreation Department provides a safe, healthy, and enjoyable recreation environment for the citizens of El Paso County. By providing a rich mix of cultural, recreational, and social opportunities, citizens of El Paso County and their visitors can enjoy an enhanced quality of life. This department falls under the Public Works Division.

OBJECTIVE:

- 1: Prompt reservations process (Pavilion rentals, picnic shelter, field rentals across county parks.)
- 2: Establish a baseline for a consistent reservation process (pavilion rental, picnic shelters, and field reservation across County parks) by the end of FY2022.
- 3: Contract processing (Food vendors and events county-wide) – Establish a baseline for a consistent contract processing process (food vendors & events) by the end of FY2022.

4: Increase end-user customer satisfaction – Develop a Customer Satisfaction Survey and establish a baseline of satisfaction by the end of FY2022. "

GOAL: Provide routine maintenance and monthly facility inspections to ensure safe and well-maintained parks, recreation, and sports facilities.

OBJECTIVE:

1: Clean parks throughout the County - Clean 80% of parks throughout the County (determine the % of park that will feasibility be cleaned) by the end of FY2022

2: Institute industry standards and park maintenance best practices to ensure safe and accessible parks.

3: Baseline customer satisfaction with conditions of the parks.

GOAL: Provide routine maintenance and monthly facility inspections to ensure safe and well-maintained parks, recreation, and sports facilities.

OBJECTIVE:

1: Increase the number of league games scheduled in FY2022. By how much do you want to increase? Increase the number of league games held as scheduled by 10% in FY2022.

2: Increase league player participation by X% in FY2022

3: Increase the number of tournaments by X% in FY2022

4: Increase player satisfaction of end-users by X% in FY2022

GOAL: Provide the community with a high quality sustainable golf course at an affordable price.

OBJECTIVE:

1: Increase rounds by 2% for the fiscal year 2022/23

2: Increase Total Revenue for the golf course by 2%

3: Increase customer satisfaction of end-users by % in FY2022

GOAL: Provide a safe, healthy and fun, family friendly environment suitable for all ages and abilities as well as providing first responder care in the event of any aquatic emergency within our facilities.

OBJECTIVE:

1: Increase aquatics program at County pools (Swim lessons, special events) by 2% in FY2022

2: Increase aquatics community participation (more people at pools) by 2% in FY2022

3: Implement a survey to measure (baseline) customer satisfaction in FY2022

FINANCIAL TRENDS

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
PARKS & REC ADMIN			
PERSONNEL	\$534,270	\$765,840	\$808,120
OPERATING	\$120,067	\$260,128	\$279,992
CAPITAL	\$0	\$25,000	-
PARKS & REC ADMIN TOTAL	\$654,336	\$1,050,968	\$1,088,112
ASCARATE MAINT.			
PERSONNEL	\$802,277	\$1,020,216	\$1,039,650
OPERATING	\$581,002	\$753,531	\$732,121
CAPITAL	\$6,950	\$38,285	\$38,285
ASCARATE MAINT. TOTAL	\$1,390,229	\$1,812,032	\$1,810,056
ASCARATE OPERATIONS			
PERSONNEL	\$206,623	\$242,060	\$242,676
OPERATING	\$53,297	\$79,660	\$79,603
ASCARATE OPERATIONS TOTAL	\$259,919	\$321,720	\$322,279
GOLF COURSE OPERATIONS			
PERSONNEL	\$310,846	\$374,837	\$369,825
OPERATING	\$113,634	\$157,740	\$161,762
GOLF COURSE OPERATIONS TOTAL	\$424,480	\$532,577	\$531,587
GOLF COURSE MAINT.			
PERSONNEL	\$675,289	\$797,398	\$837,576
OPERATING	\$950,916	\$1,001,111	\$1,117,948
CAPITAL	\$0	-	-
GOLF COURSE MAINT. TOTAL	\$1,626,205	\$1,798,509	\$1,955,524
SPORTSPARK MAINT.			
PERSONNEL	\$481,938	\$557,992	\$565,258
OPERATING	\$317,696	\$349,141	\$380,519
CAPITAL	\$95,365	\$156,827	\$156,827
SPORTSPARK MAINT. TOTAL	\$894,999	\$1,063,960	\$1,102,604
SPORTSPARK OPERATIONS			
PERSONNEL	\$341,114	\$402,513	\$456,489
OPERATING	\$268,167	\$319,903	\$334,922
SPORTSPARK OPERATIONS TOTAL	\$609,281	\$722,416	\$791,411
SWIMMING MAINT.			
PERSONNEL	\$0	-	-
OPERATING	\$249,657	\$265,201	\$247,403
CAPITAL	\$0	-	-
SWIMMING MAINT. TOTAL	\$249,657	\$265,201	\$247,403
SWIMMING OPERATIONS			
PERSONNEL	\$174,566	\$189,492	\$195,187
OPERATING	\$12,166	\$302,469	\$297,627
SWIMMING OPERATIONS TOTAL	\$186,731	\$491,961	\$492,814
COUNTY PARKS			
PERSONNEL	\$339,721	\$538,984	\$579,672
OPERATING	\$556,310	\$735,793	\$791,508
CAPITAL	\$0	-	-
COUNTY PARKS TOTAL	\$896,031	\$1,274,777	\$1,371,180
EXPENSES TOTAL	\$7,191,869	\$9,334,121	\$9,712,970

Ascarate Maintenance

Position Desc	FY2022	FY2023	FY2024
Count			
PARK MAINT. WKR	4.00	5.00	5.00
CUSTODIAN	2.00	2.00	2.00
FAC MNT MECH INT	1.00	1.00	1.00
PARK MAINT. WKR INT	4.00	4.00	4.00
GRNDSKPING SPRNTDT	1.00	1.00	1.00
PARK MAINT. WKR SR	5.00	5.00	5.00
POOL MAINT TECH	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
COUNT	18.00	19.00	19.00

Ascarate Operations

Position Desc	FY2022	FY2023	FY2024
Count			
PARKS MAINT. MANAGER	1.00	1.00	1.00
CASHIER-ATTNDNT	2.00	2.00	2.00
ACCNTNG SPCLST	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

Golf Course Maintenance

Position Desc	FY2022	FY2023	FY2024
Count			
GOLF COURSE SPRNTNDT	1.00	1.00	1.00
PARK MAINT. WKR	9.00	9.00	9.00
GOLF COURS ASSISTANT	3.00	3.00	3.00
PARK MAINT. WKR INT	2.00	2.00	2.00
COUNT	15.00	15.00	15.00

Golf Course Operations

Position Desc	FY2022	FY2023	FY2024
Count			
GOLF PRO SHOP SPVR	1.00	1.00	1.00
GOLF PROFESSIONAL	1.00	1.00	1.00
CASHIER-ATTNDNT INT	6.00	4.00	4.00
CASHIER-ATTNDNT	0.00	1.00	1.00
COUNT	8.00	7.00	7.00

Sportspark Maintenance

Position Desc	FY2022	FY2023	FY2024
Count			
PARK MAINT. WKR SR	1.00	1.00	1.00
PARK MAINT. WKR	8.00	8.00	8.00
CUSTODIAN	4.00	4.00	4.00
COUNT	13.00	13.00	13.00

Swimming Operations

Position Desc	FY2022	FY2023	FY2024
Count			
LIFEGUARD - TP	1.00	1.00	1.00
CASHIER - TP	1.00	1.00	1.00
AQUATICS MANAGER	1.00	1.00	1.00
LIFEGUARD LEAD - TP	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

County Parks

Position Desc	FY2022	FY2023	FY2024
Count			
PARK MAINT. WKR SR	1.00	1.00	1.00
PARK MAINT. WKR	7.00	8.00	8.00
PARK MAINT. WKR INT	2.00	2.00	2.00
COUNT	10.00	11.00	11.00



GENERAL GOVERNMENT

GENERAL GOVERNMENT

DEPARTMENT	PAGE NO.
Budget & Finance Department	170
Community Services	173
Office of New Americans	175
County Administration	176
County Auditor	178
County Clerk	181
County Judge and Commissioners	185
County Judge	188
Commissioner Precinct # 1	188
Commissioner Precinct # 2	188
Friends of the Lake	188
Commissioner Precinct # 3	188
Commissioner Precinct # 4	188
County Operations	190
Communications	191
Volunteers	191
District Clerk	193
Domestic Relations	195
Elections	198
Facilities & Jail Maintenance	200
Facilities Management	200
Parking Garage Operations	200
Youth Services Center	201
Ancillary Building Maintenance	201
Ascarate Annex Maintenance	201
Community Center Maintenance	201
Peter J. Herrera Annex Maintenance	201
Northeast Courthouse Annex	201
Northwest Annex Maintenance	201
Ysleta Courthouse Annex	201
East Side Annex	201
SO Detention Maintenance	201
SO HQ Substation Maintenance	201
SO Jail Annex Maintenance	201
Medical Examiner Maintenance	201
Parking Garage Enhancement	201
Financial Recovery	204
Fleet Operations	206
General and Administrative Account	210
Human Resources	212
Human Resources	214
HR - EHN	214
Project Future	214
HR - West Texas Comm	214
HR - Risk Pool	214
Information Technology	216
Purchasing	219
Purchasing	220
Purchasing - Print	220
Purchasing - Mailroom	220
Strategic Development	222
Tax Office	224

BUDGET AND FINANCE

MISSION STATEMENT

The Budget and Finance department strives to ensure fiscal transparency and accountability, and to promote the linkage of the budget process with the strategic plans of the Commissioners Court while simultaneously managing County resources and meeting the needs of our growing community.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Budget and Finance Department was established in fiscal year 2015. The Budget and Finance Department is made up of the Budget Division, Grants Administration Division, and Financial Recovery Division. The Budget Division is responsible for preparing a proposed County budget that reasonably illustrates actual or estimated expenditures as well as resources for the year. This includes coordinating departmental budget workshops and updating fiscal and budget policies and procedures, providing guidance and advice to all County department managers, Elected Officials, and department heads on the financial conditions of their respective departments. Throughout the year we strive to manage the budget to best meet the needs of the departments so they may deliver their services to the citizens in our community in the most fiscally responsible manner possible. We will provide innovative solutions that empowers our workforce to develop the most cost effective means of accomplishing the county's goals, while maintaining the highest degree of transparency and further strengthening our accountability. The grants administration is responsible for researching and applying for grants that are in alignment with the County's Strategic Plan and that offer the least cash match amounts. The Financial Recovery Division (FRD) is responsible for the recovery of monies from those that have been imposed through the judicial process.

GOALS AND OBJECTIVES

GOAL: To enhance financial stability with an emphasis on cost control and program efficiency.

OBJECTIVES:

1. To maintain and enhance El Paso County's AA Bond Rating.
2. To create a more manageable budget value per analyst by reducing budget value reviewed by analyst each year.

GOAL: To provide proactive oversight in the day-to-day operations of County government and the resources required for the conduct of business.

OBJECTIVES:

1. To continue a fiscally sound approach to County finances to ensure that expenditures do not exceed the resources available, and a balanced budget is maintained.
2. To continue a fiscally sound approach to County finances by ensuring policies are kept up to date by reviewing a minimum of 3 policies per year.

GOAL: To continue progress toward enhanced use of program measurements in the budget and operational decision-making process and move towards a sustainable model and staying up to date with best practices.

OBJECTIVE: Receive the GFOA Distinguished Budget Award, Award for Excellence, and the award for the Popular Annual Financial Report.

GOAL: To ensure the County is pursuing grant opportunities with a favorable fiscal impact to the County that are in alignment with the County's vision, mission, and strategic plan.

OBJECTIVE: To apply for grant opportunities, with the majority of applications submitted requiring 25% match or less.

KEY PERFORMANCE MEASURES

Budget and Finance

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Budget and Fiscal Policy					
	Input	Number of analysts	5	5	5
	Output	Total General Fund budget* (in thousands)	391607	391607	443740
	Outcome	Budget value reviewed by Analyst (in thousands)	78321	78321.4	88748
	Output	Journals (BA)	369	220	420
	Output	Journals (BD)	461	360	500
	Output	Unplanned Journals (BA)	369	220	327
	Output	Unplanned Journals (BD)	461	360	416
	Outcome	Difference of unplanned from previous years (BA)	147	10	168
	Outcome	Difference of unplanned from previous years (BD)	101	10	134
	Outcome	Change from PY transfers	224	100	90
	Outcome	Policies Reviewed	3	3	3
	Activity	Participate in the GFOA Distinguished Budget Award	1	1	1
	Output/ Outcome	Receive GFOA Distinguished Award	1	1	1
	Activity	Popular Annual Financial Report	1	1	1
	Output/ Outcome	Receive Award	1	1	1

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Output	Number of grant applications submitted (Federal, State, Local, & Other)*	41	57	59
	Output	Number of grant applications submitted (Federal, State, Local, & Other) with a 25% match requirement or less	35	46	40
	Outcome	Majority (80% or more) of grant applications submitted required less than 25% match	0.8	0.81	2.0595

FINANCIAL TRENDS

Budget and Finance

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
BUDGET & FINANCE	\$1,306,697	\$1,560,916	\$1,542,240
EXPENSES TOTAL	\$1,306,697	\$1,560,916	\$1,542,240

POSITION DETAIL

Budget and Finance

Position Desc	FY2022	FY2023	FY2024
Count			
ASST DIR OF BFPD	1.00	1.00	1.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00
GRANT ANALYST, INTER	3.00	3.00	3.00
DIRECTOR OF BUDG&FIN	0.00	0.00	1.00
BUDGET MANAGER	1.00	1.00	1.00
BUDGET ANALYST INT	4.00	4.00	4.00
BUDGET EXECUTIVE DIR	1.00	1.00	0.00
GRANT ADM ANLST MGR	1.00	1.00	1.00
COUNT	12.00	12.00	12.00

COMMUNITY SERVICES

MISSION STATEMENT

To work towards delivering sound and exceptional public services to ALL the people of El Paso County through judicious, efficient, and responsive government, and the conscientious development of ideas that produce compassionate solutions to our community's obligations, challenges, and ever changing demands.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

El Paso County's Office of New Americans (ONA) is committed to improving the inclusion, integration, and overall quality of life for our county's immigrants and refugees through enhanced collaboration with the community, educational institutions, nonprofits, and interfaith organizations. ONA seeks a safe, engaged and inclusive El Paso where EVERYONE can contribute and thrive through civic, economic, and cultural integration.

GOALS AND OBJECTIVES

GOAL: Strengthen community involvement via outreach activities and convenings.

OBJECTIVE:

1. Conduct 3 Outreach events a month
2. # of individual interactions with public

GOAL: Enhance individual/family support by connecting families to services and creating a hub for resource.

OBJECTIVE: Serve and connect 80 families to community resources for the year.

GOAL: Promote volunteerism and job skills training for volunteers/interns. In turn increase outreach efforts and bring awareness to program and its services.

OBJECTIVE: Create a formal process for recruitment, training, and retention of volunteers/interns.

KEY PERFORMANCE MEASURES

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Community Service - ONA					
	Input	# of FT	1	2	4.5
	Output	# of outreach events (How many events did you attend?)	74	36	91
	Output	# individual interactions (How many people did you reach?)	3741	1000	5343
	Efficiency Measure	Average number of outreach events	1	1	1
	Efficiency Measure	Average # of individual interactions	1	1	1
	Outcomes	This section will be completed at the end of the FY - it's a summary of your outcomes For input (FTE) we had a total of 4.5 employees. 4 Full time and 1 part time temp. All metrics were met for this category (Outreach and Community Interactions)	N/A	N/A	N/A
	Input	# of FTE	1	2	4.5
	Output	# of calls/contacts (incoming contact attempts) seeking	162	200	123
	Output	# of outgoing referrals	259	200	771
	Output	# of individuals that received referrals	82	100	89
	Efficiency Measure	Average # of calls/contacts	1	1	0.61
	Efficiency Measure	Average # of outgoing referrals	1	1	1
	Efficiency Measure	Average # individual receiving referrals	0.82	1	0.89
	Outcomes	This section will be completed at the end of the FY - it's a summary of your outcomes Under # of calls/contacts (incoming contact attempts) seeking and # of individuals that received referrals, we came out 77 short and 11 short to reach our yearly goal. Our Outreach Coordinator was called to assist with the humanitarian response. Support for this category was limited due to humanitarian response efforts.			
	Input	# of FTE	1	2	4.5
	Output	# of volunteers (One & Done Type of volunteer)	5	4	17
	Output	# of voluneer hours completed	32	50	85
	Output	# of interns	4	4	4
	Output	# of intern hours	1946	1000	1733
	Efficiency Measure	Successful internships completed	4	4	4
	Outcomes	This section will be completed at the end of the FY - it's a summary of your outcomes Throughout FY2022-2023 at total of 4 interns successfully completed the internship program. These individuals committed their time for approximately 6 months and they all went on to paid positions within the county or with external partners.			

FISCAL YEAR ACCOMPLISHMENTS

- Received a total of \$22 million in FEMA funding for the County's Humanitarian Response

- Coordinated the first Shelter Workshop in collaboration with UNHCR in Dec of 2022. A total of 30 attendees from local shelters and NGOs.
- Recruited community 40 community volunteers to help at local shelter operations and facilitated a volunteer training in coordination with UNHCR.
- Citizenship Ceremony 20 individuals became naturalized US Citizens.
- ONA was recognized and awarded the 2023 Border Hero Award by Las Americas.
- Assisted over 50,000 asylum seekers.
- President Biden visited the center in January of 2023.
- Have had congressional visits to the center on February 3 and May 26.

BUDGET HIGHLIGHTS

The Community Service budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved as well as Ops Expenses General, Ops Equipment, Veh Ops Expense, Communication, and all Migrant accounts.

FINANCIAL TRENDS

Community Services

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COMMUNITY SERVICES			
PERSONNEL	\$368,972	\$746,087	\$865,323
OPERATING	\$11,297	\$6,773,164	\$9,510
CAPITAL	\$0	-	-
TRANSFERS OUT	\$300,000	\$300,000	-
COMMUNITY SERVICES TOTAL	\$680,269	\$7,819,251	\$874,833
OFFICE OF NEW AMERICAS			
PERSONNEL	\$0	-	-
OPERATING	\$0	-	\$36,451
OFFICE OF NEW AMERICAS TOTAL	\$0	-	\$36,451
EXPENSES TOTAL	\$680,269	\$7,819,251	\$911,284

POSITION DETAIL

Community Services

Position Desc	FY2022	FY2023	FY2024
Count			
CMT OTRCH CD	1.00	2.00	2.00
CMT RSRC CD(HM/RTRY)	2.00	0.00	0.00
ADMIN SPCLST INT	0.00	2.00	2.00
COMPLIANCE SPCLST	0.00	1.00	1.00
CMT OTRCH CD (MGSVC)	1.00	0.00	0.00
CMMTY SCVS PROG. MGR	1.00	1.00	1.00
EXEC. DIRECTOR - CS	1.00	1.00	1.00
OPERATIONS MANAGER	0.00	1.00	1.00
SR COMM SVC PGM MGR	1.00	1.00	1.00
COUNT	7.00	9.00	9.00

COUNTY ADMINISTRATION

MISSION STATEMENT

To provide efficient, responsive, and quality services to the community by recommending, supporting and executing Commissioners Court operations, policies, and priorities, and to provide leadership, strategic direction, accountability for results, and administrative oversight to El Paso County departments.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

In addition to administering and implementing Commissioners Court policies, the County Administrator's Office is responsible for the oversight of day-to-day operations and management of a broad range of services provided by El Paso County's various departments. The office also oversees legislative coordination and board and agenda management.

GOALS AND OBJECTIVES

GOAL: Financially Sound County Government - Recommend a fiscally responsible balanced budget for the County and ensure that the 15 departments that report to County Administrator, as well as County Administration Department, operate in a fiscally responsible manner.

OBJECTIVE: To maximize revenue from other sources and run economic and efficient operations within the 15 departments, while ensuring that each has the proper funding to meet County objectives and departmental needs and to recommend a fiscally responsible budget for the County.

GOAL: Professional, Effective County - Ensure the County runs efficiently and professionally as an organization and is advancing the vision set by Commissioners Court.

OBJECTIVE: Oversee the coordination of a strategic plan and the implementation of management action items within the plan to advance Commissioners Court's vision and goals.

GOAL: Professional, Effective County - Ensure the County runs efficiently and professionally as an organization and is advancing the vision set by Commissioners Court.

OBJECTIVE: To use the County's Managerial Operations Policy to run a professional, effective organization and efficient operation by streamlining the approval of action items that Commissioners Court has authorized the Chief Administrator to manage such as contracts under \$5,000, facility agreements, grant amendments and personnel changes that are in the budget.

FINANCIAL TRENDS

County Administration Dept

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 PROPOSED
	FY2022	2023	2024
Expenses			
COUNTY ADMINISTRATION			
PERSONNEL	\$1,772,493	\$1,663,481	\$1,744,117
OPERATING	\$71,611	\$237,890	\$252,333
COUNTY ADMINISTRATION TOTAL	\$1,844,104	\$1,901,371	\$1,996,450
EXPENSES TOTAL	\$1,844,104	\$1,901,371	\$1,996,450

POSITION DETAIL

County Administration Dept

Position Desc	FY2022	FY2023	FY2024
Count			
VOLUNTEER SERV COORD	0.00	1.00	0.00
DATA ANALYST COORD	1.00	0.00	0.00
CHIEF AIDE	1.00	1.00	1.00
EXECUTIVE ADM CRD	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	0.00
STRTGC PRFRMNC CRD	0.00	1.00	1.00
EX. DIR. OF OPS.	1.00	0.00	0.00
STRTGC PRFRMNC MGR	1.00	1.00	1.00
CC/BOARDS COORD SR	1.00	1.00	1.00
INTERN-TEMP	0.00	0.00	1.00
EXEC ASSISTANT	0.00	1.00	0.00
BI-NATL AFFAIRS CRD	1.00	0.00	0.00
CC/BOARDS COORD	1.00	1.00	1.00
CHIEF ADMINISTRATOR	1.00	1.00	1.00
INTERN	0.00	1.00	0.00
BOARDS & CMMSSNS MGR	0.00	1.00	1.00
COMMUNICATIONS MGR	1.00	0.00	0.00
EXE DIR JSTC SUP-CS	1.00	1.00	1.00
SR RESEARCH ASST	0.00	1.00	1.00
ADMIN SPCLST	2.00	0.00	0.00
AV TECH INTERMEDIATE	1.00	0.00	0.00
MARKETING COORD	1.00	0.00	0.00
GOVNMNTL AFFAIRS MGR	1.00	0.00	0.00
MULTIMEDIA SVCS SV	1.00	0.00	0.00
CONTRACT OPS MGR	1.00	0.00	0.00
COUNT	19.00	14.00	11.00

COUNTY AUDITOR

MISSION STATEMENT

To provide timely, accurate, and meaningful financial information on the fiscal affairs of County Government; provide ancillary support to the Commissioners Court, officials, department heads, and the public with the highest level of professionalism and integrity with emphasis on maintaining auditor independence, innovation, productivity, effectiveness, efficiency, check and balances, internal controls and financial accountability for the use of public funds, while fulfilling statutory authority and responsibilities conferred on the County Auditor by means of oversight, access, prescript measures and verification.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The County Auditor department is responsible for financial transactions and reporting for the County of El Paso. Divisions include Cash Management (Treasury), EPC CSCD Fiscal Services, Financial Analysis & Reporting, Financial Systems & Administration, GL& Disbursement (Accts Payable), Grants Compliance & Reporting, Internal Audit, Payroll & Benefits Audit, Revenue Analysis & Estimation, and Management. The Auditor's office receives, records, and processes deposits from various sources for all funds received by the County, records claims against the County and disburses all checks for such claims only upon approval by Commissioners Court. The office maintains cash balances for various funds; invests idle funds while ensuring adequate cash is available to meet current and projected cash needs; and processes escheatments. The office also analyzes and prepares the County's annual, monthly and other financial reports including reporting and payments on bond issuances. Fiscal services are provided for the El Paso County Community Supervision and Corrections Department. Billings and all claims against the County are processed. All payroll processing and financial aspects of all grants are handled by the office. Revenues are monitored and projections prepared. Internal audits and investigations are conducted. The department is also responsible for the County Financial system and assists with financial aspects of other County systems.

GOALS AND OBJECTIVES

GOAL: To provide timely financial data and implement operational procedures that will result in greater efficiency in operations.

OBJECTIVE: Percentage of monthly financial reports issued in a quarter by 20th working day each month of the fiscal year; enhance financial transparency of the County.

GOAL: To achieve the Government Finance Officers Association (GFOA) Certificate of Excellence in Financial Reporting demonstrating financial reports are prepared in the spirit of transparency and full disclosure ensuring users of the financial statements have the information they need to assess the financial health of the County.

OBJECTIVE: Assurance the Annual Comprehensive Financial Report (ACFR) meets the standard of excellence for accuracy and transparency.

GOAL: To maintain the Financial and Debt State of Texas Comptroller Transparency Stars for fiscal year 2022.

OBJECTIVE: Ensure transparent financial information to the public for fiscal year 2022.

GOAL: To perform all statutorily required audits and other high risk assessed departments within the fiscal year.

OBJECTIVE: Completion of 30 statutory audits and 5 high risk audits each fiscal year.

FINANCIAL TRENDS

County Auditor

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY AUDITOR			
PERSONNEL	\$6,735,372	\$7,628,436	\$7,783,122
OPERATING	\$73,676	\$99,147	\$65,665
CAPITAL	\$0	\$47,680	-
COUNTY AUDITOR TOTAL	\$6,809,047	\$7,775,263	\$7,848,787
EXPENSES TOTAL	\$6,809,047	\$7,775,263	\$7,848,787

Access and Visitation Grant Match

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
DR-ACCESS MATCH	\$6,850	\$6,850	\$7,045
EXPENSES TOTAL	\$6,850	\$6,850	\$7,045

POSITION DETAIL

County Auditor

Position Desc	FY2022	FY2023	FY2024
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Position Desc	FY2022	FY2023	FY2024
Count			
CNTY AUD 1ST ASST	1.00	1.00	1.00
ACCOUNT CLERK	1.00	1.00	1.00
ACCNTNG GENERALIST	2.00	2.00	2.00
INTERNAL AUDITOR SR	1.00	1.00	1.00
INTRNL ADTR CERT	2.00	2.00	2.00
DIR OF FINANCIAL OPR	1.00	1.00	1.00
ACCOUNTANT SR	9.00	8.00	8.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00
CNTY AUD MGR SR	6.00	6.00	6.00
ACCOUNTANT INT	21.00	21.00	22.00
CNTY AUDITOR	1.00	1.00	1.00
INT. AUDITOR INT CRT	1.00	1.00	1.00
ACCOUNT CLERK INT	4.00	4.00	4.00
ADMN SRVC ASST SR	1.00	1.00	1.00
IT INTRL ADTR SR CRT	1.00	1.00	1.00
ACTNG PAYROLL SPCLST	1.00	1.00	1.00
ACCOUNT CLRK (AUDTR)	7.00	7.00	7.00
CNTY AUD MGR	3.00	3.00	3.00
INTERNAL AUDITOR	2.00	2.00	2.00
ACCOUNTANT SR CERT	3.00	4.00	4.00
AUD ENT ACCOUNTANT	1.00	1.00	1.00
COUNT	70.00	70.00	71.00

COUNTY CLERK

MISSION STATEMENT

To secure, preserve, and generate public and vital records, upholding the highest standards of integrity as public servants and maximizing the use of technology and e-government services, while providing the utmost accurate, professional and efficient service to our community.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Office of the County Clerk is the official custodian and archivist of public records, Vital Statistics, and all other governmental records for the County of El Paso. The County Clerk serves as the judiciary clerk for all Criminal Misdemeanors, Civil Misdemeanors, and Probate Courts and as the ex-officio clerk for Commissioners Court.

The County Clerk's Recording Division manages various documents including deeds, release of liens, abstracts of judgments, federal tax liens, and assumed name registries. The Clerk's Office also ensures that the maintenance, preservation, microfilming, destruction or other disposition of all County records are carried out in accordance with the policies and procedures of the Texas State Library and Archive Commission and the requirements of subtitle 203.023 of the Texas Local Government Code. The Vital Statistics Division of the County Clerk preserves, safeguards, records all Vital Statistic records and ensures they are accessible to the public.

The County Clerk's judicial responsibilities are to index and preserve the filing of all Criminal misdemeanors, criminally related civil matters and appeals to include the issuance of all judiciary processes. In civil matters, the County Clerk opens, maintains, collects applicable fees, and closes the cases for the County Courts at Law, which have been set for appeal by lower courts. Additionally, the Probate section is responsible for effectively indexing and preserving all Probate, Guardianship, and Mental Health cases for two Statutory Probate Courts.

The Accounting Division of the County Clerk's Office secures, verifies and reconciles all funds collected to ensure that they are adequately managed. The Division is in charge of all

the distribution of cash bonds and Probate release of funds plus monthly and yearly financial reporting to the Internal Auditors Department.

GOALS AND OBJECTIVES

GOAL: To secure, verify and disburse all funds while upholding standards of integrity and transparency

OBJECTIVE: To streamline the daily deposit for the Downtown office and decrease the processing time.

GOAL: To secure, verify and disburse all funds while upholding standards of integrity and transparency

OBJECTIVE: To disburse criminal cash bond checks within 1 business day of receiving a court order.

GOAL: To maintain the content reliability and integrity of physical and electronic files relating to misdemeanor court records

OBJECTIVE: To increase judgement accuracy and record keeping by minimizing the amount of errors.

GOAL: To maintain the content reliability and integrity of physical and electronic files relating to misdemeanor court records

OBJECTIVE: To accept and index all electronically submitted documents within 1 business day.

GOAL: To provide reliable and efficient service for Probate, Civil, and Mental Health cases for the El Paso County while upholding standards of integrity and efficiency of electronic and physical records.

OBJECTIVE: To issue all services for civil filings within 1 business day of case filing.

GOAL: To provide reliable and efficient service for Probate, Civil, and Mental Health cases for the El Paso County while upholding standards of integrity and efficiency of electronic and physical records.

OBJECTIVE: To accept and index all electronically submitted documents within 1 business day.

GOAL: To provide reliable and efficient service for Probate, Civil, and Mental Health cases for the El Paso County while upholding standards of integrity and efficiency of electronic

and physical records.

OBJECTIVE: To dispose all emergency detainer cases within 7 days of case filing.

GOAL: To provide timely and accurate public records for retrieval by the public by efficiently processing documents using a sample of ten days.

OBJECTIVE: To index and image assumed name documents for real time retrieval within 1 hour of receipt.

GOAL: To provide timely and accurate public records for retrieval by the public by efficiently processing documents 10 days

OBJECTIVE: To process all deed related documents within 48 hours of filing

GOAL: To provide timely and accurate public records for retrieval by the public by efficiently processing documents.

OBJECTIVE: To increase the efficiency and availability of records by increasing eRecorded documents

FINANCIAL TRENDS

County Clerk

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY CLERK			
PERSONNEL	\$3,437,678	\$4,049,446	\$4,193,526
OPERATING	\$56,892	\$125,522	\$119,309
CAPITAL	\$0	-	-
COUNTY CLERK TOTAL	\$3,494,570	\$4,174,968	\$4,312,835
EXPENSES TOTAL	\$3,494,570	\$4,174,968	\$4,312,835

POSITION DETAIL

County Clerk

Position Desc	FY2022	FY2023	FY2024
Count			
COURT CLERK	10.00	10.00	10.00
CUST RELA SPCLST INT	14.00	14.00	14.00
ACCT SPECIALIST SR	1.00	1.00	1.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00
OFFICE ADM-SPPRT MGR	1.00	1.00	1.00
CHIEF DEPUTY	1.00	1.00	1.00
ADMIN SERVICES MGR	4.00	4.00	4.00
ACCT SPECIALIST INT	2.00	2.00	2.00
COURT CLERK INT	7.00	7.00	7.00
CUST RELA SPCLST	8.00	8.00	8.00
CUST RELATIONS SR	2.00	2.00	2.00

Position Desc	FY2022	FY2023	FY2024
ACCOUNTING OFFC MGR	1.00	1.00	1.00
ADMIN SPCLST SENIOR	8.00	8.00	8.00
ADMIN SPCLST	1.00	1.00	1.00
OFFICE ASSISTANT	1.00	1.00	1.00
RECORDS DIST SR	1.00	1.00	1.00
COUNTY CLERK	1.00	1.00	1.00
COUNT	64.00	64.00	64.00

COUNTY JUDGE AND COMMISSIONERS

MISSION STATEMENT

To improve El Paso County by streamlining, reforming and professionalizing the organization; to improve the lives of El Pasoans through greater access to healthcare and other enhanced public services; to help create a local government that influences state and national policy, especially as it relates to the Border; and, to help build a local government El Pasoans can be proud of.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Often thought of as the County's Chief Executive Officer, a County Judge has broad judicial and administrative powers, including serving as the presiding officer of the county's policy-making body, the Commissioners Court. The Commissioners Court is made up of a County Judge and four County Commissioners that serve over 840,000 diverse residents. Aside from serving as the presiding officer of the Commissioners Court, County Judges in Texas have additional specific statutory charges to include: elections, finance, bonds and sureties, court operations, mental health, special districts, general administration and serve as the head of emergency management.

GOALS AND OBJECTIVES

COUNTY JUDGE

GOAL: Veterans Engagement and Outreach.

OBJECTIVES:

1. Create a Veteran-Ready environment for El Paso County.
2. Provide public outreach and constituent services which includes providing important information regarding County services, as well as assisting constituents to the best of our ability.

GOAL: Ensure that El Paso County's interests are represented at the state and federal levels.

OBJECTIVE: Continue to ensure El Paso County remains a leader in statewide policy; In collaboration with all departments/elected officials and state lobbyists, begin to discuss and draft the County's State Legislative Agenda for the 87th Legislative Session in 2021.

COUNTY COMMISSIONER PRECINCT NUMBER 1

GOAL: Perform numerous varied roles and duties that oversee county activity to ensure that county operations run smoothly, and work to ensure that constituent concerns are consistently met.

OBJECTIVE: Make county government accessible by having a satellite office at the Eastside Annex.

COUNTY COMMISSIONER PRECINCT NUMBER 2

GOAL: See to fruition the full implementation of the Healthy Food Financing Initiative.

OBJECTIVE: Promote access to healthy food options in food deserts within our community. We know that addressing food insecurity and enhancing access to healthy foods will benefit our community long term as diseases such as heart disease, diabetes, and high blood pressure, can be attributed to poor diets. Addressing the root cause of these issues will help our community be healthier and also help reduce healthcare costs long term.

GOAL: See to fruition the use of allocated funds for an office devoted to providing resources to immigrants in our community.

OBJECTIVE: Ensure El Paso County has staff dedicated to provide resources to new Americans in our community by being a source of information, data, and aid as needed. As our community sees an influx of migrants and new members of our community, we should be ready to assist them in their transition to becoming members of our El Paso community.

GOAL: Maintain an open line of communication with engaged citizens and neighborhood associations within Precinct 2.

OBJECTIVE: Regularly attend neighborhood association meetings and relevant community meetings to engage and interact with the constituency of Precinct 2.

GOAL: Produce a quarterly newsletter and have monthly community meetings to keep the constituents of Precinct 2 informed regarding Commissioners Court meetings and actions.

OBJECTIVE: Ensure the community and citizenry have access to their elected representative for Precinct 2 on a regular basis outside of the courthouse.

GOAL: See to fruition the cross border study through the Economic Development Department.

OBJECTIVE: Providing accurate data about our community to potential economic drivers in our community is paramount. Collecting and having this data on hand to demonstrate to individuals and companies what our community has to offer is incredibly important in attracting business to El Paso County.

GOAL: See to fruition the establishment of a standing Binational Committee.

OBJECTIVE: Provide a standing forum for leaders in El Paso, Las Cruces, Ciudad Juarez, Texas, New Mexico, Chihuahua, the U.S. and Mexico, to have open discussions about projects and ideas that may impact or affect individuals, companies, nonprofits, and governmental bodies in our cross border communities. Maintaining open lines of communication and promoting relationship building would be of great benefit to our diverse and incredibly connected region.

GOAL: See to fruition the completed Historic Survey of Downtown El Paso.

OBJECTIVE: Maintaining and preserving our community's historic assets, especially in our growing downtown, is of great importance and value. The charm and uniqueness of our community, and the history that lives in the streets and buildings of downtown should not be lost for the sake of progress.

GOAL: Promote continued investment at Ascarate Park.

OBJECTIVE: Ascarate Park is an enormous asset to our Community, especially to Precinct 2 and the people of Precinct 2. The amenities and the golf course at Ascarate are unique and are a treasure to all who regularly utilize them. We should continue to promote investment at Ascarate so that it continues to be the County's premier park.

GOAL: Continue El Paso County's involvement on State and National boards and organizations.

OBJECTIVE: Our involvement with various boards and organizations ensures that we as a county elevate our collective voice in Texas and across the nation. We are able to network with pioneering local elected officials and learn about best practices being implemented in other counties across the country. Continue El Paso County's involvement on State and National boards and organizations.

GOAL: Ensure an accurate count in the 2020 Census and the appropriate investment of County funds.

OBJECTIVE: El Paso County has allocated \$320,000 for the 2020 census efforts. We are committed to working toward an accurate count in all of El Paso County to ensure we do not lose representation in the Texas House of Representatives, and receive all of the federal funding allocations we deserve as a community. Our community is undercounted, and we must work hard to have all members of our community counted to have accurate data and the resources we need distributed to us.

COUNTY COMMISSIONER PRECINCT NUMBER 4

GOAL: Maintain Public Outreach and Accessibility, create policy to bridge communication with El Paso County and Fort Bliss.

OBJECTIVE: Hold regularly scheduled meetings and public events throughout Precinct 4 to gain feedback from constituents and update them on County business.

GOAL: Provide effective and responsive constituent service.

OBJECTIVE: Ensuring that constituents with issues or problems have access to County departments and personnel.

FINANCIAL TRENDS

County Judge and Commissioners

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY JUDGE			
PERSONNEL	\$459,591	\$497,609	\$524,444
OPERATING	\$4,199	\$36,252	\$37,129
COUNTY JUDGE TOTAL	\$463,790	\$533,861	\$561,573
C2-FRIENDS OF THE LAKE			
OPERATING	\$0	-	-
C2-FRIENDS OF THE LAKE TOTAL	\$0	-	-
COMMISSIONER PRECINCT NO. 2			
PERSONNEL	\$376,272	\$429,844	\$437,608
OPERATING	\$312	\$14,445	\$14,067
COMMISSIONER PRECINCT NO. 2 TOTAL	\$376,585	\$444,289	\$451,675
COMMISSIONER PRECINCT NO. 3			
PERSONNEL	\$362,595	\$401,649	\$402,899
OPERATING	\$4,657	\$13,424	\$13,424
COMMISSIONER PRECINCT NO. 3 TOTAL	\$367,252	\$415,073	\$416,323
COMMISSIONER PRECINCT NO. 4			
PERSONNEL	\$392,006	\$421,308	\$426,006
OPERATING	\$0	\$13,158	\$12,980
COMMISSIONER PRECINCT NO. 4 TOTAL	\$392,006	\$434,466	\$438,986
COMMISSIONERS PRECINCT NO. 1			
PERSONNEL	\$386,879	\$428,740	\$435,294
OPERATING	\$324	\$13,853	\$13,853
COMMISSIONERS PRECINCT NO. 1 TOTAL	\$387,203	\$442,593	\$449,147
EXPENSES TOTAL	\$1,986,835	\$2,270,282	\$2,317,704

POSITION DETAIL

County Judge

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY JUDGE	1.00	1.00	1.00
EXCTV ADMNSTRV COORD	1.00	1.00	1.00
SR. POLICY ADVISOR	1.00	1.00	1.00
PUBLIC POLICY ANLYST	1.00	1.00	1.00
INTERN-TEMP	0.00	0.00	1.00
COUNT	4.00	4.00	5.00

Commissioner Precinct No. 1

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY COMMISSIONER	1.00	1.00	1.00
SR. POLICY ADVISOR	2.00	2.00	2.00
INTERN-TEMP	0.00	0.00	1.00
COUNT	3.00	3.00	4.00

Commissioner Precinct No. 2

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY COMMISSIONER	1.00	1.00	1.00
PUBLIC POLICY ANLYST	1.00	0.00	0.00
SR. POLICY ADVISOR	1.00	2.00	2.00
INTERN-TEMP	0.00	0.00	1.00
COUNT	3.00	3.00	4.00

Commissioner Precinct No. 3

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY COMMISSIONER	1.00	1.00	1.00
EXCTV ADMNSTRV COORD	1.00	1.00	1.00
SR. POLICY ADVISOR	1.00	1.00	1.00
INTERN-TEMP	0.00	0.00	1.00
COUNT	3.00	3.00	4.00

Commissioner Precinct No. 4

Position Desc	FY2022	FY2023	FY2024
Count			
COUNTY COMMISSIONER	1.00	1.00	1.00
SR. POLICY ADVISOR	2.00	1.00	1.00
PUBLIC POLICY ANLYST	0.00	1.00	1.00
INTERN-TEMP	0.00	0.00	1.00
COUNT	3.00	3.00	4.00

COUNTY OPERATIONS

MISSION STATEMENT

To direct the varied operations of County government through visionary policies and accessible, responsive, and effective services to enrich the lives of El Paso County residents.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The County Operations Department performs executive professional managerial work as part of the County Administration Department. There are 5 divisions that compose the County Operations department: Communications, Contracts, Government Affairs, Enterprise Justice, and Volunteers. Together, they support the County government by developing, in conjunction with the Chief Administrator and stakeholders, the strategic communications plan; managing publicity efforts with community partners, media, business leaders, and community groups to promote the County; Collaborate with departments and project administrators and coordinate the entry of contracts into the County Management Software system such as leases, or agreements to ensure compliance with applicable requirements, rules, and regulations; Analyze software capabilities and usage, configure, and maintain large-scale applications and documentation that help support various County departments; Serve as the County of El Paso's point of contact for legislative matters with the County's lobbyists on legislative matters to the Commissioners Court, the Chief Administrator, the Texas Legislature, and the federal government; Provide management, compliance, and oversee a program for the express purpose of coordinating the volunteer needs of various El Paso County departments; and Implementation of the County's Strategic Planning.

GOALS AND OBJECTIVES

GOAL: Social Media Presence

OBJECTIVE: Increase social media presence by 10%.

GOAL: Volunteer Opportunities

OBJECTIVE: Increase volunteer opportunities within County departments by 10%.

GOAL: Intergovernmental Collaboration

OBJECTIVE: Create a minimum of 5 County legislative changes for the upcoming TX Legislation session.

GOAL: Contract Sharepoint System

OBJECTIVE: Work to identify and consolidate a minimum of 5 active County contracts that can be consolidated into 1 contract to maximize volume and minimize cost.

GOAL: Enterprise Justice Control Board Development

OBJECTIVE: Host a minimum of 20 EJ Control Board meetings to collaborate change on various CJ issues within the County.

BUDGET HIGHLIGHTS

The County Operations and Communications budgets had adopted line item with changes +/- the \$50,000 and 10% variance threshold. The County Operations budget for fiscal year 2024 included the funds transferred related to the transfer of positions from other General Funded departments into County Operations. The Communications budget included a decrease to the Operations Expenses-General that resulted at the request of the department.

FINANCIAL TRENDS

County Operations

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
COUNTY OPERATIONS			
PERSONNEL	\$0	\$1,036,993	\$1,262,465
OPERATING	\$0	\$6,500	\$12,389
COUNTY OPERATIONS TOTAL	\$0	\$1,043,493	\$1,274,854
COMMUNICATIONS			
PERSONNEL	\$0	-	-
OPERATING	\$0	\$127,426	\$75,796
COMMUNICATIONS TOTAL	\$0	\$127,426	\$75,796
VOLUNTEER			
PERSONNEL	\$0	-	-
OPERATING	\$0	\$3,199	\$5,697
VOLUNTEER TOTAL	\$0	\$3,199	\$5,697
EXPENSES TOTAL	\$0	\$1,174,118	\$1,356,347

POSITION DETAIL

County Operations

Position Desc	FY2023	FY2024
Count		
VOLUNTEER SERV COORD	0.00	1.00
WEB MEDIA DSGNR INT	0.00	1.00
ADMIN SPCLST INT	0.00	1.00
EX. DIR. OF OPS.	1.00	1.00
EXEC ASSISTANT	0.00	1.00
SR PROJECT MGR	1.00	1.00
BI-NATL AFFAIRS CRD	1.00	1.00
COMMUNICATIONS MGR	1.00	1.00
AV TECH INTERMEDIATE	1.00	1.00
WEB ADMINSTN SV	0.00	1.00
MARKETING COORD	2.00	2.00
GOVNMNTL AFFAIRS MGR	1.00	1.00
MULTIMEDIA SVCS SV	1.00	1.00
CONTRACT OPS MGR	1.00	1.00
COUNT	10.00	15.00

DISTRICT CLERK

MISSION STATEMENT

To serve the judiciary and the public as custodian of records with integrity through high moral standards, firm principles, professionalism, and compliance with the laws of the United States and the State of Texas.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The District Clerk provides support to the courts of El Paso County, Texas. The District Clerk is the official recorder, registrar and custodian of all court pleadings, instruments and papers that are part of any district court case for civil, criminal and family cases. Other duties include indexing and securing all court records, recording all court verdicts, collecting filing fees and handling funds held in litigation and money awarded to minors. The Office of the District Clerk currently has a manning table of 103 employees including the elected official (and an additional 10 positions in Special Revenue accounts).

The Office of the District Clerk provides support to seven (7) County Courts at Law, four (4) County Criminal Courts at Law, (16) District Courts, one (1) Criminal District Court along with three (3) Associate Court Judges, two (2) AG Title IV-D Judges, one (1) Jail Magistrate and two (2) Juvenile Referees, for a total of 36 courts.

BUDGET HIGHLIGHTS

The District Clerk's budget had adopted line item with changes +/- the \$50,000 and 10% variance threshold due to the Jury Fee budget increasing along with salary and fringe budgets.

FINANCIAL TRENDS

District Clerk

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
DISTRICT CLERK			
PERSONNEL	\$5,425,498	\$6,250,830	\$6,410,221
OPERATING	\$346,543	\$700,330	\$746,826
CAPITAL	\$0	-	-
DISTRICT CLERK TOTAL	\$5,772,042	\$6,951,160	\$7,157,047
EXPENSES TOTAL	\$5,772,042	\$6,951,160	\$7,157,047

POSITION DETAIL

District Clerk

Position Desc	FY2022	FY2023	FY2024
Count			
COURT CLERK	15.00	15.00	15.00
CUST RELA SPCLST INT	4.00	4.00	4.00
ACCT SPECIALIST SR	1.00	1.00	1.00
JURY COORDINATOR	1.00	1.00	1.00
DISTRICT CLERK	1.00	1.00	1.00
RECORDS DIST SPCLST	2.00	2.00	5.00
ADMIN SERVICES ASST	1.00	1.00	1.00
EXECUTIVE ASSISTANT	1.00	1.00	1.00
OFFICE ADM-SPRPT MGR	1.00	1.00	1.00
CHIEF DEPUTY	1.00	1.00	1.00
ADMIN SERVICES MGR	2.00	2.00	2.00
ADMIN SPCLST INT	2.00	2.00	2.00
SUPPLY SRVC SPCLST	1.00	1.00	1.00
FUNCT ANALYST LEAD	1.00	1.00	1.00
COURT CLERK INT	29.00	29.00	29.00
CUST RELA SPCLST	3.00	3.00	3.00
EXPUNGEMENT SPCLST	1.00	1.00	1.00
CUST RELATIONS SR	2.00	2.00	2.00
ACCOUNTING OFFC MGR	1.00	1.00	1.00
ADMIN SPCLST SENIOR	8.00	8.00	8.00
ADMIN SPCLST	6.00	7.00	7.00
RECORDS DIST SPRVSR	1.00	1.00	1.00
EVDNC RECORDS SPCLST	0.00	1.00	1.00
ACCT SPECIALIST	3.00	3.00	3.00
COURT CLERK SR	10.00	10.00	10.00
COUNT	98.00	100.00	103.00

DOMESTIC RELATIONS

MISSION STATEMENT

Through innovative initiatives, we strive to educate parents and enrich the lives of children to ensure a bright future for El Paso County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

We are the Domestic Relations Office and we have several departments within that are inter-connected to provide services that assist children in having a better future and a better family life. We offer several services that only cost an annual \$36 fee that is state mandated pursuant to Texas Family Code section 203.005. Our goal is to help families succeed after a divorce or separation and to establish cooperative parenting, enforce child support, medical support, insurance, out-of-pocket medical expenses, and visitation.

GOALS AND OBJECTIVES

GOAL: To maximize funding to the DRO through grants or cooperative agreements with the Texas Attorney General's Office

OBJECTIVE:

1. Increase in the disbursement of child support from the previous year from \$16,754,752 to \$18,300,000 in FY2022
2. 85% of child support payments in FY2022
3. Meet or exceed the monthly performance audits on at least eight of the ten performance measures from the Texas Attorney General's Office in FY2022.
4. Increase the caseload from 2,065 to 2,100 by the end of FY22
5. Have a Community Supervision caseload of 300 by the end of FY2022
6. Obtain Community Supervision disbursements of child support of \$1,300,000 for El Paso families by the end of FY2022

GOAL: Follow the 5-year Law Library plan that includes identifying areas for improvement and the modernization of operations.

OBJECTIVE:

1. Expand information available on digitally or on the web providing 20 updates in FY2022
2. Increase social media content in FY2022
3. Ensure the Law Library is available for the public by continuously implementing technology to improve service capacity by increasing outreach and education each month and pursue initiatives that are identified.
4. Enlist the aid of the private bar for more involvement in outreach and education

KEY PERFORMANCE MEASURES

Domestic Relations Office

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
DRO					
	Input	\$Child Support Collected	17019488	17284224	17028309.76
	Input	\$ Amount of Supervision Collection	1423760	1083760	1252503.88
	Output	# of Collection Activities	5820	4211	18833
	Output	# Case Initiation/ Order Entry	184	229	114
	Output	# Case Transfer	2	4	1
	Output	# Case Closure	126	120	81
	Output	# Locate	95	129	56
	Output	# Review and Adjustment	714	637	639
	Output	# Enforcement	1438	1037	1659
	Output	# AIW's	943	897	839
	Output	# After Court	90	96	84
	Output	# Successful Disposition	915	1021	909
	Output	# of New ICSS Cases Opened	107	285	102
	Output	# Of ICSS Active Cases	2057	2061	2044
	Output	#of ICSS Cases Closed	125	82	108
	Output	# of Community Supervision Cases	288	264	1066
	Output	# of New Community Supervision Cases	7	5	9
	Output	# of Completed Community Supervision Activities	20963	20162	18160
	Efficiency Measure	% Paying Average	0.9	0.88	0.8425
	Efficiency Measure	Service Rate	0.95	0.75	0.93
	Efficiency Measure	Revenue Generated from ICSS	316433.6	336433.6	348718.49
	Efficiency Measure	% of Cases Opened Compared to % of Cases Closed	1% to 1.5%	1% to 1.5%	1% to 1.5%
	Efficiency Measure	% of new Community Supervision Cases	0.0001	0.0001	0.0001
	Efficiency Measure	% of Cases Paying	0.48	0.48	0.5554
	Efficiency Measure	Increase in Collection Measures from FY22 to FY23	5649	4126	18833

FISCAL YEAR ACCOMPLISHMENTS

- We have implemented the use of Parent Review Conferences to reach agreements on Access and Possession Orders as well as or Non-IV-D Child Support Cases. Thus saving the courts time.
- The level of online users has declined but we have had a significant increase in the number of in person users for the Law Library with over 25,000 users this year, this was

- over our project number for in person users of the Law Library.
- We collected over 17 million in child support this fiscal year.

FINANCIAL TRENDS

Domestic Relations Office

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
DOMESTIC RELATIONS			
PERSONNEL	\$2,090,334	\$2,563,184	\$2,623,250
OPERATING	\$27,090	\$79,811	\$69,809
DOMESTIC RELATIONS TOTAL	\$2,117,425	\$2,642,995	\$2,693,059
DR-ACCESS MATCH			
TRANSFERS OUT	\$6,850	\$6,850	\$7,045
DR-ACCESS MATCH TOTAL	\$6,850	\$6,850	\$7,045
EXPENSES TOTAL	\$2,124,275	\$2,649,845	\$2,700,104

POSITION DETAIL

Domestic Relations Office

Position Desc	FY2022	FY2023	FY2024
Count			
DRO PRBTN OFFCR SPVR	1.00	1.00	1.00
DRO OPERATIONS MGR	1.00	1.00	1.00
DRO PRBTN OFFCR SR	1.00	1.00	1.00
ADMIN SPCLST INT	6.00	6.00	6.00
TRIAL ATTORNEY	1.00	2.00	2.00
SOCIAL WKR (MASTERS)	3.00	3.00	3.00
PARA-LEGAL	1.00	2.00	1.00
CHLD SPPRT CMPL OFFR	1.00	2.00	2.00
EXEC. DIRECTOR	1.00	1.00	1.00
SOCIAL WKR (BACH)	1.00	1.00	1.00
INTERN	0.00	0.00	1.00
CLD SPRT CMPL OFR,IN	1.00	1.00	1.00
SOCIAL SRVCS ASSIST	1.00	1.00	1.00
CLINICAL SVCS MGR	1.00	1.00	1.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
ADMIN SPCLST	3.00	3.00	3.00
DRO ENFORCEMENT SPVS	1.00	1.00	1.00
DRO PRBTN OFFCR	3.00	2.00	2.00
SR. TRIAL ATTORNEY	1.00	1.00	1.00
COUNT	29.00	31.00	31.00

ELECTIONS

MISSION STATEMENT

To establish and increase public participation and confidence in the electoral process by registering voters, and conducting elections with the highest level of professionalism, integrity, fairness, transparency, security and accuracy.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The department has the responsibility of conducting all Federal, State and County Elections. The department also serves as the primary administrator for over twenty additional local political entities' elections. This entails training over 700 election workers and operating over 175 Early Voting and Election Day Polling Sites for most elections.

GOALS AND OBJECTIVES

GOAL: To increase number of registered voters in El Paso County from similar election year.

OBJECTIVE: Increase the general election voter turnout in fiscal year 2022 by conducting voter registration drives. Attend minimum of 50 community events and meetings per fiscal year to discuss the importance of registering to vote.

GOAL: To provide a maximum number of citizens with the most clear, accurate and up to date information available.

OBJECTIVE: Increase number of website hits and printed media appearances per fiscal year by no less than 25%.

BUDGET HIGHLIGHTS

The Elections budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as

approved as well as increases in Vehicle Ops Expense, Maint/Repair Auto and Maint/Repair Software.

FINANCIAL TRENDS

Elections

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
ELECTIONS			
PERSONNEL	\$1,314,532	\$1,610,197	\$1,626,625
OPERATING	\$1,884,240	\$2,341,293	\$4,826,898
CAPITAL	\$0	\$1,000	-
ELECTIONS TOTAL	\$3,198,771	\$3,952,490	\$6,453,523
EXPENSES TOTAL	\$3,198,771	\$3,952,490	\$6,453,523

POSITION DETAIL

Elections

Position Desc	FY2022	FY2023	FY2024
Count			
ELCTNS GENRLST	4.00	4.00	4.00
ELCTNS ADMINISTRATOR	1.00	1.00	1.00
ASST ELECTION ADMTR	1.00	1.00	1.00
ELCTNS SYS & TCH SPC	2.00	2.00	2.00
VOTING EQPT ST-SR	1.00	1.00	1.00
ELCTNS ADMIN. CRD	2.00	2.00	2.00
ELCTNS GENRLST SR	1.00	1.00	1.00
ELCTNS GENRLST INT	2.00	2.00	2.00
ELCTNS INF & RES CRD	1.00	1.00	1.00
VOTING EQPT ST-INT	1.00	1.00	1.00
TRAINING CRDR SPVSR	0.00	1.00	1.00
ELCTNS SYS & TCH CRD	1.00	1.00	1.00
COUNT	17.00	18.00	18.00

FACILITIES & JAIL MAINTENANCE

MISSION STATEMENT

To provide quality and professional service, to maintain our County buildings in optimal condition and performance by recognizing and effectively addressing current needs, preserving our past and planning for our future.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Maintenance Operations Division is responsible for maintenance and repair services to over 61 County buildings (1,274,689 square feet), over 815 acres of ground maintenance (parks), and over 749,011 square feet of jail and other correctional facilities. The Division utilizes a comprehensive inspection and preventive maintenance program that addresses optimal function and operational condition of emergency management systems, heating and cooling systems, plumbing and electrical systems, structural modifications, ADA compliance, and other services. Additionally, the Division provides a variety of specialized services including advanced technical maintenance support, in-house small scale building construction renovations, manages parking garage operations, and handles the Graffiti Wipeout Program. Since all Senior Mechanics are state-licensed in one or more fields, more than 95% of all services are performed in-house.

FINANCIAL TRENDS

Facilities Management & Jail Maintenance

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
FACILITIES MANAGEMENT			
PERSONNEL	\$2,962,911	\$3,440,921	\$3,531,696
OPERATING	\$1,633,039	\$1,518,431	\$1,476,249
CAPITAL	\$0	\$200,000	-
FACILITIES MANAGEMENT TOTAL	\$4,595,950	\$5,159,352	\$5,007,945
FA-PARKING GARAGE OPERATIONS			
PERSONNEL	\$137,030	\$169,718	\$170,611
OPERATING	\$31,756	\$50,466	\$63,538

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
CAPITAL	\$0	-	-
FA-PARKING GARAGE OPERATIONS TOTAL	\$168,786	\$220,184	\$234,149
FA-YOUTH SERVICES CENTER			
OPERATING	\$69,983	\$68,388	\$59,952
FA-YOUTH SERVICES CENTER TOTAL	\$69,983	\$68,388	\$59,952
FA-ANCILLIARY BLDG MAINTENANCE			
OPERATING	\$7,598	\$9,018	\$9,018
FA-ANCILLIARY BLDG MAINTENANCE TOTAL	\$7,598	\$9,018	\$9,018
FA-ASCARATE ANNEX MAINTENANCE			
OPERATING	\$54,703	\$53,259	\$46,010
FA-ASCARATE ANNEX MAINTENANCE TOTAL	\$54,703	\$53,259	\$46,010
FA-COMM CENTER MAINTENANCE			
PERSONNEL	\$0	-	-
OPERATING	\$15,128	\$15,406	\$14,340
CAPITAL	\$0	-	-
FA-COMM CENTER MAINTENANCE TOTAL	\$15,128	\$15,406	\$14,340
FA-P HERRERA ANNEX MAINT			
OPERATING	\$31,691	\$31,401	\$26,422
FA-P HERRERA ANNEX MAINT TOTAL	\$31,691	\$31,401	\$26,422
FA-NE COURTHOUSE ANNEX MAINT			
OPERATING	\$38,964	\$37,103	\$33,627
FA-NE COURTHOUSE ANNEX MAINT TOTAL	\$38,964	\$37,103	\$33,627
FA-NORTHWEST ANNEX MAINTENANCE			
OPERATING	\$46,729	\$44,452	\$40,057
FA-NORTHWEST ANNEX MAINTENANCE TOTAL	\$46,729	\$44,452	\$40,057
FA-YSLETA COURTHOUSE ANNEX			
OPERATING	\$93,057	\$88,367	\$79,076
FA-YSLETA COURTHOUSE ANNEX TOTAL	\$93,057	\$88,367	\$79,076
FA-EAST SIDE ANNEX			
OPERATING	\$51,800	\$50,728	\$50,055
FA-EAST SIDE ANNEX TOTAL	\$51,800	\$50,728	\$50,055
FA-SO DETEN MAINTENANCE			
PERSONNEL	\$857,254	\$1,023,700	\$1,092,616
OPERATING	\$451,371	\$507,799	\$507,937
FA-SO DETEN MAINTENANCE TOTAL	\$1,308,626	\$1,531,499	\$1,600,553
FA-SO HQ SUBSTATION MAINTENANC			
PERSONNEL	\$251,161	\$283,302	\$283,712
OPERATING	\$63,106	\$62,640	\$64,590
FA-SO HQ SUBSTATION MAINTENANC TOTAL	\$314,267	\$345,942	\$348,302
FA-SO JAIL ANNEX MAINTENANCE			
PERSONNEL	\$1,188,435	\$1,479,575	\$1,571,810
OPERATING	\$522,341	\$571,730	\$590,133
CAPITAL	\$0	\$5,621	-
FA-SO JAIL ANNEX MAINTENANCE TOTAL	\$1,710,776	\$2,056,926	\$2,161,943
FA-MED EXAM MAINTENANCE			
OPERATING	\$74,170	\$71,452	\$71,700
CAPITAL	\$2,358	-	-
FA-MED EXAM MAINTENANCE TOTAL	\$76,529	\$71,452	\$71,700
FA-PARKING GARAGE ENHANCEMENT			
CAPITAL	\$0	\$175,000	\$137,431
FA-PARKING GARAGE ENHANCEMENT TOTAL	\$0	\$175,000	\$137,431
EXPENSES TOTAL	\$8,584,585	\$9,958,477	\$9,920,580

POSITION DETAIL

Facilities Management

Position Desc	FY2022	FY2023	FY2024
Count			

Position Desc	FY2022	FY2023	FY2024
FAC MNT MECH SR-HVAC	3.00	3.00	3.00
FACILITIES SPRNTNDT	1.00	1.00	1.00
FAC MNT WORKER	1.00	1.00	1.00
FAC MNT MECH SR-PLUM	3.00	3.00	3.00
PW BUILDING MGR	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
FACILITY SVCS MGR	1.00	1.00	1.00
FAC MNT MECHANIC	3.00	3.00	3.00
FACILITIES DIRECTOR	1.00	1.00	1.00
CUSTODIAN FOREMAN	1.00	1.00	1.00
CUSTODIAN	27.00	29.00	29.00
CUSTODIAN LEAD	1.00	1.00	1.00
FAC MNT MECH INT	4.00	4.00	4.00
BLDG CONST. CRD	2.00	2.00	2.00
FAC MNT MECH SR-ELEC	3.00	3.00	3.00
BLDG SYS&EMS OP MGR	1.00	1.00	1.00
FAC MNT MECH SR-LOCK	1.00	1.00	1.00
FAC MNT MECH SR	0.00	1.00	1.00
GROUNDSKEEPER	2.00	4.00	4.00
COUNT	57.00	62.00	62.00

Parking Garage-Maint & Operations

Position Desc	FY2022	FY2023	FY2024
Count			
PARKING GARAGE MGR	1.00	1.00	1.00
CASHIER-ATTNDNT	3.00	3.00	3.00
COUNT	4.00	4.00	4.00

Facilities - Jail Annex Maintenance

Position Desc	FY2022	FY2023	FY2024
Count			
FAC MNT MECH SR-HVAC	1.00	1.00	1.00
FACILITIES SPRNTNDT	1.00	1.00	1.00
FAC MNT MECH SR-PLUM	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
FAC MNT MECHANIC	7.00	5.00	5.00
FAC MNT MECH INT	0.00	2.00	1.00
FAC MNT MECH SR-ELTR	1.00	1.00	1.00
FAC MNT MECH SR-ELEC	2.00	2.00	2.00
COUNT	14.00	14.00	13.00

Facilities - Headquarter Maintenance

Position Desc	FY2022	FY2023	FY2024
Count			
FAC MNT MECHANIC	2.00	2.00	2.00
PW SPECL FAC MNT MGR	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

Facilities - Detention Maintenance

Position Desc	FY2022	FY2023	FY2024
Count			
FAC MNT MECH SR-HVAC	1.00	1.00	1.00
FACILITIES SPRNTNDT	1.00	1.00	1.00
FAC MNT MECH SR-PLUM	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
FAC MNT MECHANIC	14.00	14.00	14.00
FAC MNT MECH INT	0.00	0.00	1.00
FAC MNT MECH SR-ELTR	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
COUNT	19.00	19.00	20.00

FINANCIAL RECOVERY

MISSION STATEMENT

To provide optimal financial services to the County of El Paso by recovering monies that have been imposed during the judicial process. As a division of the Budget and Fiscal Policy Department, we will be results-driven in responding to the demands of citizens, taxpayers, and County entities. In doing this, the financial position and partnerships will be strengthened in an unparalleled manner with an effective and solution-oriented team of employees.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Financial Recovery Division (FRD) was assigned as part of the Budget and Fiscal Policy (now named Budget and Finance) department in 2015 and received a name change (previously County Collections under the County Clerk Department) during the transition. The FRD is responsible for the recovery of monies from those that have exhausted resources throughout the judicial process. The authorization for the recovery of spent resources is by court order; these resources are initially funded by taxpayers. It is the FRD's responsibility to maximize the recovery of fees, minimize the stress on tax payers and in turn, strengthen the County's budget to optimize services to the public. Throughout the year we strive to increase returns by exploring every revenue stream, continuously develop procedures to raise efficiency and reduce cost. We strive to enhance our cooperation and partnerships with other County departments, all in effort to maximize productivity and provide greater service.

GOALS AND OBJECTIVES

GOAL: Increase web pay utilization.

OBJECTIVE: Increase payments on cases referred to the FRD paid through the County. The intent is to provide additional services, reduce time spent by customers having to visit an office, and make it easier for customer to comply with their court obligation.

GOAL: Increase Kiosk utilization.

OBJECTIVE: Increase of payments on cases referred to the FRD paid through one of the three kiosks located within the county. The intent is to provide additional services, reduce time spent by customers having to visit an office, and make it easier for customer to comply with their court obligation.

GOAL: Increase number of FRD Status Hearings set.

OBJECTIVE: Increase of set Financial Recovery (FR) Status Hearings on non-probation cases of the number of Status hearings requested (Output). Through improving partnership with judiciary and raising awareness of non-compliance of court order due to outstanding fees.

FINANCIAL TRENDS

Financial Recovery

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
FINANCIAL RECOVERY			
PERSONNEL	\$1,299,136	\$1,514,708	\$1,565,248
OPERATING	\$21,721	\$27,223	\$92,902
FINANCIAL RECOVERY TOTAL	\$1,320,857	\$1,541,931	\$1,658,150
EXPENSES TOTAL	\$1,320,857	\$1,541,931	\$1,658,150

POSITION DETAIL

Financial Recovery

Position Desc	FY2022	FY2023	FY2024
Count			
FNNCL RCVRY SPEC,INT	6.00	6.00	6.00
FINANCIAL RCVRY SPEC	14.00	14.00	14.00
ADMIN SERVICES MGR	1.00	1.00	1.00
FINANCL RCVRY SVCS M	1.00	0.00	0.00
ADMIN SPCLST SENIOR	2.00	2.00	2.00
FINANCL RCVRY DV MGR	0.00	1.00	1.00
COUNT	24.00	24.00	24.00

FLEET OPERATIONS

MISSION STATEMENT

To monitor, coordinate, and advise on all County fleet vehicles and equipment operations to include acquisition, maintenance, use, safety and disposal. This also includes all of the vehicles and equipment in the County's motorized inventory, to include all State and Federal funded vehicles operated by the County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The department oversees all fleet, motorized, and ancillary ground maintenance equipment this includes acquisition, maintenance, use and disposal to include fueling. The overall responsibility includes 682 County owned vehicles, 105 heavy construction equipment, 209 Parks ancillary equipment, 52 utility trailers, 49 Adult Probation State owned vehicles, 35 Rural Transit contracted buses, 11 Nutrition Program contracted vans and 14 Sport Commission Contracted vehicles and equipment. The department also oversees the County fueling requirements and fuel contracts, towing and wrecker service contract, car wash contract, tire bid, battery bid and fleet maintenance contracts to include all internal and external fleet repairs.

GOALS AND OBJECTIVES

GOAL: Procure all fleet vehicles, heavy construction and ancillary ground maintenance equipment in the most expeditious and cost effective method.

OBJECTIVE:

1. Fleet Department will spend 100% of monies allocated to purchase and/or replace vehicles and equipment by April 30, 2022
2. Fleet Department will establish a baseline for maintaining or reducing fleet by September 30, 2022

GOAL: Maintain, repair, and service all fleet-related vehicles, heavy construction, and ancillary ground maintenance equipment in the safest, shortest time, and most economical

ways in order for the operators/users to fulfill their duties and provide services to the community.

OBJECTIVE:

1. Fleet Department will establish the Utilization Rate baseline in FY22
2. Fleet Department will establish a baseline for fleet vehicles and related equipment available in FY22
3. Fleet Department will establish a baseline for work orders completed in-house and outsourced in FY22

GOAL: Manage and control fleet and equipment fuel usage while incorporating the county's fuel usage policies and procedures.

OBJECTIVE:

1. Reduce the County annual fuel consumption by 5% and fuel-related expenditures by 10% in FY22

GOAL: All vehicles will have an emission and safety inspection and annual registration per State law.

OBJECTIVE:

1. Establish a baseline for the inspection and registration of County vehicles in FY22

KEY PERFORMANCE MEASURES

Fleet Operations

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Fleet Management					
	Input	Budget \$ for vehicles and equipment purchase replacement	7532031	7000000	8851519
	Output	# of new vehicles/equipment purchased	123	120	114
	Efficiency Measure	Ratio \$ allocated for new fleet purchase vs. \$ actual purchases yearly	1	1	0
	Effectiveness Measure	% replacement (and addition)	1	1	0.27
	Outcomes	Fleet Department spent 100% of monies allocated to purchase and/or replace vehicles and equipment.			
	Outcomes	Fleet Department established a baseline for maintaining and/or reducing fleet by September 30, 2023.			
	Input	# of mechanics = man-hours 2080 hrs.*18 FTE = 37,440 Total working hours at 70% = 26,208	18	19	17
	Output	# of working hours	25658	26208	25116
	Output	# of work orders created	5846	6000	4190
	Output	# of work orders completed	5373	6000	4158
	Output	# of work orders completed in-house	5265	5500	4034
	Output	# of work orders outsourced for completion	108	120	124

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Efficiency Measure	Utilization Rate: Hours spent per work order (# of man hours divided # work order completed)	4.8	4	6.32
	Effectiveness Measure	Fleet Availability Rate	0.9	0.9	0.93
	Effectiveness Measure	% of work orders completed in-house vs outsources	0.8	0.8	0.97
	Outcomes	93% of all fleet vehicles and equipment were always available for use.			
	Outcomes	88% of all repairs were completed in-house and only 12% outsourced.			
	Input	Budget \$ for fuel	1482614	1631350	1682825
	Output	# gallons consumed by type: Gasoline & diesel	484047	459845	522124
	Efficiency Measure	% of fuel reduced compared to the previous fiscal year		-0.05	8% (increase)
	Effectiveness Measure	% cost of (+ or -) fuel compared to the previous fiscal year		-0.05	13% (increase)
	Outcomes	Countywide fuel consumption was reduced by 11%.			
	Outcomes	All County departments adhered to the County no idle policy.			
	Input	# of staff working on inspections and registrations (Inspectors)	10	10	
	Output	# of vehicles inspected	752	752	645
	Output	# of scheduled maintenance PM (Vehicles & Equipment) completed	2071	2071	2092
	Output	# of unscheduled maintenance (vehicles and equipment) completed	3502	3502	2064
	Efficiency Measure	% Scheduled PM vs. unscheduled maintenance 50% of work order should be Scheduled Preventive Maintenance. (The higher, the better)	0.64	0.5	0.48
	Effectiveness Measure	% unscheduled maintenance vs. scheduled maintenance PM. 50% of work order should be unscheduled maintenance. (The lower, the better)	0.64	0.5	0.52
	Outcomes	Fleet Department spent 90% of monies allocated to purchase and/or replace vehicles and equipment by February 3, 2023			
	Outcomes	Fleet Department established a baseline for maintaining and/or reducing fleet by September 30, 2023			

FISCAL YEAR ACCOMPLISHMENTS

- Secured close to \$9 million dollars for CIP FY23/ Tax Note/ PW Funded fleet vehicles and equipment replacement.
- Encumbered 90% of allocated funds for new vehicles and equipment within 1st QTR.
- 70% of all vehicles and equipment Safety Recalls completed on time.
- Zero Countywide accidents due to improper or lack of maintenance and repairs.
- Procured 100% of the CARES and ARPA funded vehicles well within the allotted time frame.
- Completed CIT, SO Patrol and Constable ARPA vehicle projects before deadline.

- Despite a global shortage of new vehicles, we were able to procure and took delivery of 10 Vac-Con trucks that are used for flood response.
- Refreshed Thirty-Three (33) aged and high milage Police Patrol Vehicles (PPV) by re-purposing engines and other components from total loss units, into these vehicles. This refresh will extend the useful life for another 3-5 years, saving the County about 1.5 million dollars in new vehicle cost.
- Procured pre-owned heavy equipment instead of new due to the shortage of new equipment. This led to an expedited delivery and a cost savings of roughly \$400,000.
- Auctioned off 104 vehicles and equipment during Five (5) online auctions, netting over \$311,000 dollars back into the General Fund. There is about a 50% increase in revenue for online Auctions vs in-Person Auctions.
- Provided critical maintenance, services, and repairs in-house to the County's public safety and public services departments, resulting in El Paso still being one of the safest Cities/ County in the US, amongst the cleanest and by far the best maintained golf course in the region.
- There is still a shortage of new vehicles and equipment, however the Fleet Department continues to explore all procurement methods to meet the County's vehicles and equipment needs.

BUDGET HIGHLIGHTS

The Fleet Operations budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved.

FINANCIAL TRENDS

Fleet Operations

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
FLEET OPERATIONS			
PERSONNEL	\$268,468	\$343,511	\$365,329
OPERATING	\$296,238	\$518,472	\$644,175
CAPITAL	\$37,406	\$200,000	\$220,000
FLEET OPERATIONS TOTAL	\$602,111	\$1,061,983	\$1,229,504
EXPENSES TOTAL	\$602,111	\$1,061,983	\$1,229,504

POSITION DETAIL

Fleet Operations

Position Desc	FY2022	FY2023	FY2024
Count			
FLEET OPS DIRECTOR	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
FLEET MECHANIC SR	1.00	1.00	1.00
FLEET MECHANIC	0.00	1.00	1.00
COUNT	3.00	4.00	4.00

GENERAL AND ADMINISTRATIVE ACCOUNT

MISSION STATEMENT

This account is used for expenditures that are not attributable to any particular department but are a benefit to the County as a whole. These include legal contingencies, liability, and property insurance, postage, Central Appraisal District expenses, retirement plan increases, health and life insurance increases, transfer out to Capital Improvement Plan, new grant matches, and miscellaneous administrative expenses.

BUDGET HIGHLIGHTS

The General and Administrative Account's budget had adopted line item(s) with changes +/- the \$50,000 and 5% variance threshold. Most of the funds budgeted under this account are budgeted but are transferred out to various departments throughout the fiscal year and are typically expensed under the departments. Personnel accounts were budgeted based on anticipated increases in retirement, health insurance, life insurance, wage increases, position related changes, and for grant contingencies. Operating accounts included changes to property insurance, travel, contracts, operating contingencies, grant match, and transfer out accounts.

FINANCIAL TRENDS

General And Administrative Account

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
GENERAL AND ADMINISTRATIVE			
PERSONNEL	\$2,592,707	\$16,387,655	\$28,300,654
OPERATING	\$6,740,505	\$37,878,322	\$45,331,584
CAPITAL	\$0	-	-
TRANSFERS OUT	\$18,532,737	\$21,733,015	\$23,747,841
GENERAL AND ADMINISTRATIVE TOTAL	\$27,865,950	\$75,998,992	\$97,380,079
EXPENSES TOTAL	\$27,865,950	\$75,998,992	\$97,380,079

POSITION DETAIL

General And Administrative Account

Position Desc	FY2022	FY2023	FY2024
Count			
CRT INT - MASTERS	1.00	1.00	1.00
CRT INT - SIGN LANG	1.00	1.00	1.00
CRT INT - BASIC	1.00	1.00	1.00
CRT INT -SPECIALIZED	1.00	1.00	1.00
COUNT	4.00	4.00	4.00

HUMAN RESOURCES

MISSION STATEMENT

To serve as a strategic partner to County departments and external contracted entities in attracting, retaining, and developing the most suitable candidates for public service and providing a full range of centralized, comprehensive human resources management services for the County, external contracted entities, and their employees. Our mission is to establish the optimal work environment for obtaining sustained high productivity, continuous improvement, and exceptional customer service.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The team members of the Human Resources Department are responsible for conducting the business of the County in the areas of human resources management, Americans with Disabilities Act accessibility, and operations analysis, including compliance, civil service, employee relations, risk management, human resources development and training, human resources management systems, ethics, classification, compensation, benefits, general liability, recordkeeping, recruitment and selection, and operational analysis and solutions. The department is also the official custodian of the County's official personnel records.

GOALS AND OBJECTIVES

GOAL: Provide County employees with continuous opportunities for Training & Development that will enhance their knowledge, skills, abilities and talent to perform effectively within the County organization.

OBJECTIVE: To ensure a talented workforce that is continually growing and advancing within our organization; 80% County workforce will participate in training and development each fiscal year; 80% of County workforce will find trainings satisfactory and useful each fiscal year; 80% of promotional opportunities will be internal hires.

GOAL: Work with County departments and elected offices to recruit, select and retain top talent that will enable them to successfully achieve department goals and objectives.

OBJECTIVE: 90% of hires will be the most qualified and best fit for our organization each fiscal year; 90% of top talent will be retained each fiscal year (3 years after hire); 100% of County compensation will be within 50th percentile of market or better

GOAL: Provide a safe, healthy and accessible environment for County employees and residents.

OBJECTIVE: Provide a competitive and quality medical plan to improve the health and wellbeing of employees and their families.

GOAL: Provide a safe, healthy and accessible environment for County employees and residents.

OBJECTIVE: Ensure 100% of County grievances filed are provided a response and that the County's Transition plan is followed to ensure the County facilities are accessible.

GOAL: Provide a safe, healthy and accessible environment for County employees and residents.

OBJECTIVE: Ensure driver safety training is provided to 100% of County authorized drivers to minimize the amount of at fault accidents.

GOAL: Provide a safe, healthy and accessible environment for County employees and residents.

OBJECTIVE: Ensure injured employees receive appropriate and quality medical care and treatment.

GOAL: Provide a supportive environment for employees and departments that will maintain a harmonious work environment via positive employee relations.

OBJECTIVE: To ensure a healthy workplace allowing employees to produce in a comfortable and supportive work environment.

GOAL: Evaluate the County organization, and create strategic opportunities for overall effectiveness and efficiency within County government.

OBJECTIVE: To remain innovative and up to date with organizational effectiveness ensuring compliance at all levels.

BUDGET HIGHLIGHTS

The Human Resources budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as

approved as well as Employee Relations, OP-Training HR, Professional Services, and Contract Services.

FINANCIAL TRENDS

Human Resources

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
HUMAN RESOURCES			
PERSONNEL	\$2,388,159	\$2,933,585	\$3,087,288
OPERATING	\$340,623	\$513,141	\$711,920
CAPITAL	\$0	-	-
HUMAN RESOURCES TOTAL	\$2,728,782	\$3,446,726	\$3,799,208
HR-EHN CONTRACT			
PERSONNEL	\$0	-	-
OPERATING	\$0	-	-
HR-EHN CONTRACT TOTAL	\$0	-	-
HR-PROJECT FUTURE - EPWBA			
PERSONNEL	\$0	\$7,565	\$7,565
HR-PROJECT FUTURE - EPWBA TOTAL	\$0	\$7,565	\$7,565
HR-WTCSD ACCOUNT			
PERSONNEL	\$272,794	\$292,765	\$291,116
OPERATING	\$3,305	\$9,346	\$9,346
HR-WTCSD ACCOUNT TOTAL	\$276,099	\$302,111	\$300,462
HR-RISK MANAGEMENT			
PERSONNEL	\$131,468	\$150,137	\$151,747
OPERATING	\$1,859	\$2,480	\$2,500
HR-RISK MANAGEMENT TOTAL	\$133,327	\$152,617	\$154,247
EXPENSES TOTAL	\$3,138,207	\$3,909,019	\$4,261,482

POSITION DETAIL

Human Resources

Position Desc	FY2022	FY2023	FY2024
Count			
HR GENERALIST INT.	4.00	6.00	6.00
HR SPECIALIST	9.00	10.00	10.00
WKRS CMPNSTN SPCLST	1.00	1.00	1.00
ADA COORDINATOR	1.00	1.00	1.00
INTERN-TEMP	0.00	0.00	1.00
EXEC ASSISTANT	1.00	1.00	1.00
SR DEPUTY HR OFFICER	1.00	1.00	1.00
DEPUTY HR OFFICER	1.00	1.00	1.00
HR MANAGER	4.00	4.00	4.00
DATA FUNC ANLST	1.00	1.00	1.00
CHIEF HR OFFICER	1.00	1.00	1.00
EMP RLNS + DVLP MGR	0.00	1.00	1.00
HR GENERALIST, SEN.	6.00	6.00	6.00
COUNT	30.00	34.00	35.00

Project Future Program

Position Desc	FY2022	FY2023
Count		
OFFICE ASSISTANT	13.00	13.00
COUNT	13.00	13.00

Hr-Risk Pool

Position Desc	FY2022	FY2023
Count		
WELLNESS COORDINATOR	1.00	1.00
HR SPECIALIST	1.00	1.00
COUNT	2.00	2.00

Hr-West Tx Comm Supervis & Corrections

Position Desc	FY2022	FY2023
Count		
HR GENERALIST INT.	1.00	1.00
HR MANAGER	1.00	1.00
HR GENERALIST, SEN.	1.00	1.00
COUNT	3.00	3.00

INFORMATION TECHNOLOGY

MISSION STATEMENT

To provide reliable and sustainable technology services in a professional, courteous and efficient manner. We are committed to supporting the strategic goals of the County of El Paso and meeting the daily needs of each department with quality technology services. We seek continuous improvement of our systems and services in the provision of technology solutions countywide.

GOALS AND OBJECTIVES

GOAL: To implement, design, enhance and support enterprise applications, in-house applications and media solutions for the County.

OBJECTIVE:

1. Resolve 70% of support requests within 5 business days
2. Resolve 95% of support requests received

GOAL: To be the central point of contact between the County and the IT Department.

OBJECTIVE: Sustain Key Performance Indicators (KPI) above marginal scores (70) associated with Input, Output, Efficiency and Quality & Effectiveness which is indicative of the amount of activities completed and the time spent doing so.

GOAL: Optimize system availability to ensure County employees and the public have access to County Services.

OBJECTIVE:

1. To maintain 98% or above uptime to resources. Reporting period ends September 30, 2023.
2. To maintain a median below 60% utilization to the internet. Reporting period ends September 30, 2023.

GOAL: Provide Project Management resources to facilitate County Administration Strategic Initiatives.

OBJECTIVE:

1. Ensure that 70% of project portfolios consists of strategic aligned projects
2. Complete at least 4 projects that are strategically aligned by September 30th 2023

GOAL: Deliver a centralized budget forecast through resource planning, contract management and procurement.

OBJECTIVE:

1. To complete all yearly contracts before due date
2. To streamline processes where able
3. To increase efficiency within the division and overall department

BUDGET HIGHLIGHTS

The Information Technology budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved as well as Maint/Repair Hardware, Maint/Repair Software, Maint/Repair Taser and Body Cameras, Rent/Leases-Hardware, and Communication Data.

FINANCIAL TRENDS

Information Technology Dept.

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
INFORMATION TECHNOLOGY			
PERSONNEL	\$5,795,247	\$7,343,301	\$7,855,044
OPERATING	\$7,919,490	\$14,943,576	\$18,569,077
CAPITAL	\$0	-	-
INFORMATION TECHNOLOGY TOTAL	\$13,714,737	\$22,286,877	\$26,424,121
EXPENSES TOTAL	\$13,714,737	\$22,286,877	\$26,424,121

POSITION DETAIL

Information Technology Dept.

Position Desc	FY2022	FY2023	FY2024
Count			
SOFTWARE SPCLST	3.00	3.00	3.00
IT TRAINER	2.00	2.00	2.00
TELEPHONY ADM SV	1.00	1.00	0.00
PBLC SFTY IT SPC SV	2.00	3.00	2.00
WEB MEDIA DSGNR INT	1.00	1.00	0.00
CONTRACT ANALYST INT	1.00	1.00	1.00
SOFTWARE DVLPR	2.00	2.00	2.00
IT DIVISION MANAGERS	3.00	0.00	0.00

Position Desc	FY2022	FY2023	FY2024
TELEPHNY. TECH INT	1.00	1.00	0.00
SPPRT SVCS SPCST	3.00	3.00	3.00
SPPRT SVCS SV	1.00	1.00	1.00
TECH SVCS SV	2.00	1.00	1.00
OFFICE ADM-SPPRT MGR	1.00	1.00	1.00
ADMIN SPCLST INT	2.00	2.00	2.00
CHF INF SCRTRY OFFCR	1.00	1.00	0.00
NETWORK ADMNSTR SV	1.00	1.00	1.00
TELEPHNY TECH	1.00	1.00	0.00
NETWORK ADMNSTR INT	2.00	0.00	0.00
PBLC SFTY IT SPCLST	0.00	4.00	4.00
SYSTEM ADMNSTN SV	1.00	1.00	1.00
SYSTEM ADMNSTR INT	2.00	2.00	2.00
FINANCIAL ANALYST	1.00	1.00	1.00
SOFTWARE DVLPMNT SV	1.00	1.00	1.00
NETWORK SPCTLST	0.00	0.00	2.00
IT SECURITY MGR	0.00	0.00	1.00
IT MNGR- PROJECTS	1.00	0.00	0.00
SOFTWARE SPCLST INT	2.00	2.00	2.00
IT DIVISION MANAGER	0.00	5.00	5.00
SPPRT TECHNICIAN	6.00	2.00	2.00
SR PROJECT MGR	2.00	2.00	2.00
PROJECT MGR	2.00	2.00	2.00
PBLC SFTY IT SPC INT	1.00	4.00	4.00
NETWORK SPECIALIST INT	0.00	2.00	2.00
SOFTWARE DVLPR INT	2.00	2.00	2.00
SPPRT SVCS SPCST INT	1.00	1.00	1.00
DEPUTY CHIEF IO	1.00	1.00	1.00
NETWORK SPCTLST SV	0.00	0.00	1.00
DATA ANALYST SUPVR	1.00	1.00	1.00
WEB ADMINSTN SV	1.00	1.00	0.00
DATA ANLYST INT ITD	0.00	1.00	1.00
CHIEF INFO. OFFICER	1.00	1.00	1.00
NETWORK ADMNSTR	1.00	1.00	0.00
SYSTEM ADMNSTR	1.00	1.00	1.00
SPPRT TECHNICIAN INT	3.00	3.00	4.00
ENT. SOFTWARE SV	2.00	1.00	1.00
COUNT	63.00	67.00	64.00

PURCHASING

MISSION STATEMENT

To provide fast and efficient procurement services to El Paso County, while ensuring that all competitive bid processes are above reproach, and that no illicit business practices be allowed to taint the county's business dealings. The department will be fiscally responsible and assist in the control of waste and excessive spending. The department will work to gain efficiencies and streamline processes to make the best possible purchases to better serve El Paso County and its taxpayers. In doing this, the Purchasing Department will:

- Ensure that El Paso County adheres to all laws and State of Texas Purchasing Statutes, ethics statutes, and performs business in a manner that is above reproach and transparent to the constituents of the county.
- Deliver to El Paso County, and related governmental entities, the highest quality of procurement services in the most professional, efficient and fiscally responsible manner.
- Use all options available (co-operative purchases, Federal and State contracts, long-term bids, and bulk purchases) to best spend county funds.
- Develop long term strategies and alliances and create economies of scale to obtain greater purchasing power for El Paso County at a lower costs.
- Maintain high standards of efficiency and professionalism in the competitive bidding and competitive proposal processes to ensure that bids are open to all bidders and evaluated in a fair, unbiased manner.
- Create and foster inter-local and area cooperative agreements with state and local government entities in order to increase purchasing power and realize cost savings for the county and other agencies.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

As a part of the checks and balances system intended by Texas State Legislature, the El Paso County Purchasing Department provides services to El Paso County so that the county can serve its constituents. The department supervises all purchases made as a result of both informal and formal solicitation process and serves as the inventory control function of the county, as prescribed by Texas State Statutes and in strict accordance with department policies, rules, and procedures. The department is responsible for the purchase of all materials, supplies, services and equipment for County departments and related governmental entities, via the processes identified by law. Additionally, the Purchasing Department controls and tracks all fixed assets of county departments as well as administering the operations of the print and copy center, central supply, and all mail functions.

FINANCIAL TRENDS

Purchasing

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
PURCHASING			
PERSONNEL	\$1,650,933	\$1,935,551	\$1,920,093
OPERATING	\$187,610	\$346,217	\$266,603
PURCHASING TOTAL	\$1,838,544	\$2,281,768	\$2,186,696
PURCHASING-PRINT			
PERSONNEL	\$0	-	\$60,166
OPERATING	\$0	-	\$120,000
PURCHASING-PRINT TOTAL	\$0	-	\$180,166
PURCHASING-MAILROOM			
PERSONNEL	\$0	-	-
OPERATING	\$0	-	\$30,000
PURCHASING-MAILROOM TOTAL	\$0	-	\$30,000
EXPENSES TOTAL	\$1,838,544	\$2,281,768	\$2,396,862

POSITION DETAIL

Purchasing

Position Desc	FY2022	FY2023	FY2024
Count			
FORMAL BID BUYER SR	1.00	1.00	1.00
LOGISTICS MANAGER	1.00	1.00	1.00
PRCRMNT CRD ADM	0.00	1.00	1.00
PURCH & INV CTL CLK	8.00	5.00	5.00
ADMIN SPCLST INT	2.00	2.00	3.00
DATA FUNC ANLST INT	1.00	1.00	1.00
PRCHSNG AGENT	1.00	1.00	1.00
PRCRMNT DATA ANALYST	2.00	1.00	0.00
PURCHASING MANAGER	1.00	0.00	0.00
BUYER II	0.00	3.00	3.00
ASST CTY PRCHSNG AGT	1.00	1.00	1.00
PURCH & LOG WH SV	1.00	0.00	0.00
BUYER	5.00	3.00	3.00
INV CNTRL SPCLST	1.00	3.00	3.00
BID TECH	0.00	1.00	1.00
COUNT	25.00	24.00	24.00

Purchasing Print Shop

Position Desc	FY2023	FY2024
Count		
PURCH & INV CTL CLK	1.00	1.00
COUNT	1.00	1.00

Purchasing Mailroom

Position Desc	FY2023	FY2024
Count		
PURCH & INV CTL CLK	1.00	1.00
COUNT	1.00	1.00

STRATEGIC DEVELOPMENT

MISSION STATEMENT

The Strategic Development Department is committed to transparently stewarding strategic investments, including the ARPA Portfolio, fostering accountability in large-scale project management, innovating funding structures, and ensuring efficient service delivery to enhance community well-being and the County's fiscal resilience.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The office is committed to ensuring accountability in the management of large-scale projects while offering solution design and implementation assistance to individual project teams. We strive to continually enhance our role and scope of work within the County, fostering efficiency and effective service delivery. Focusing on key areas and tasks, our mission encompasses:

- El Paso County American Rescue Plan Act Portfolio: We diligently oversee the utilization of ARPA funds, ensuring their optimal impact on the community and addressing the evolving needs arising from the unprecedented challenges faced.
- Long-Term Debt Management: We work towards sustainable financial practices, implementing responsible debt management strategies to safeguard the County's fiscal health and ensure long-term stability.
- Capital Improvement Program (CIP): Our commitment extends to the effective planning, execution, and oversight of the County's Capital Improvement Program, fostering infrastructure development that enhances the quality of life for our residents.
- Innovating Funding Structures: We actively explore and implement innovative funding structures, seeking out new avenues to support strategic initiatives and elevate the County's capacity to meet the demands of a dynamic and evolving landscape.

As stewards of public trust and resources, we uphold the highest standards of transparency, integrity, and collaboration. The El Paso County Office of Capital Planning & Performance Management is dedicated to advancing the County's financial resilience and community well-being through prudent fiscal management and strategic investment.

GOALS AND OBJECTIVES

GOAL: Develop an alternative finance structure to promote sustainable development that provides large-scale community benefit via public partnerships.

OBJECTIVE: Establish the County's first Public Improvement District in the Tierra del Este planning area to promote high-quality of life for neighborhood development while also delivering critical amenities such as upscaled parks, roads, a community center and splashpad to benefit the growing Montana Vista Community.

GOAL: Provide sound fiscal management of long-term debt portfolio by facilitating the issuance of tax-rate neutral debt issuances throughout the year to meet ongoing critical infrastructure needs.

OBJECTIVE: Facilitate the issuance of the 2023 Certificates of Obligation, Series A & B, as well as 2023 Tax Anticipation Notes Series A, B, C & D to provide efficient and long-term funding for a variety of needs including public safety, transportation, software technology and other facility needs.

GOAL: Structure a quantitative structure to analyze major and minor capital projects to be recommended for funding.

OBJECTIVE:

1. Deploy a six-factor analytical model to prioritize major capital projects to rank projects for the Court's consideration of funding utilizing Certificates of Obligation and Tax Anticipation Notes throughout the year.
2. Deploy a five-factor analytical model to prioritize minor capital projects to rank projects for the Court's consideration of funding from the annually establish Capital Improvement Program (CIP).

FINANCIAL TRENDS

Strategic Development

	FY22 ACTUALS	FY23 REVISED BUDGET		FY24 ADOPTED BUDGET
	FY2022	2023	2024	2024
Expenses				
STRATEGIC DEVELOPMENT				
PERSONNEL	\$0	-		-
OPERATING	\$0	\$1,000		\$1,000
STRATEGIC DEVELOPMENT TOTAL	\$0	\$1,000		\$1,000
EXPENSES TOTAL	\$0	\$1,000		\$1,000

TAX OFFICE

MISSION STATEMENT

To provide prompt, courteous service in the most efficient manner to all customers through its dedicated, knowledgeable and trustworthy staff at all office locations and privately-owned full service offices, which are strategically located in El Paso County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The duties and responsibilities of the County Tax Assessor include: 1) Registering and Titling Motor Vehicles, 2) Enforcement of Motor Vehicle Laws, 3) Collection of Special Inventory Taxes, 4) Collection of Property Taxes, 5) Collection of fees, fines, Hotel Occupancy Taxes (HOT) and Sales Taxes, 6) Acting as a fiduciary and maintaining accountability of Tax Payer funds, and 7) Calculating and certifying the Effective and Rollback Tax Rates for El Paso County, The County Hospital District, and five other taxing entities within El Paso County.

FINANCIAL TRENDS

Tax Office

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
TAX ASSESSOR-COLLECTOR			
PERSONNEL	\$4,176,407	\$5,299,809	\$5,370,456
OPERATING	\$136,750	\$178,195	\$185,773
CAPITAL	\$0	-	-
TAX ASSESSOR-COLLECTOR TOTAL	\$4,313,157	\$5,478,004	\$5,556,229
EXPENSES TOTAL	\$4,313,157	\$5,478,004	\$5,556,229

POSITION DETAIL

Tax Office

Position Desc	FY2022	FY2023	FY2024
Count			
CUST RELA SPCLST INT	16.00	17.00	17.00
MTR VHC COMPLCE SPC	0.00	0.00	1.00
ACCT SPECIALIST SR	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
VIT/SIT ENFRMNT DIR	1.00	1.00	1.00
ADMIN SERVICES MGR	7.00	6.00	6.00
SUPPLY SVC SPCLST SR	1.00	1.00	1.00
ADMIN SPCLST INT	4.00	4.00	4.00
ACCNTNG SPCLST	4.00	4.00	4.00
CHIEF DEPUTY TAX A-C	1.00	1.00	1.00
INVESTIGATOR	4.00	4.00	4.00
SUPPLY SRVC SPCLST	1.00	1.00	1.00
ACCOUNTING SPRVSR	1.00	1.00	1.00
MOTOR VEHREG&TLE.DIR	1.00	1.00	1.00
ACCT SPECIALIST INT	1.00	1.00	1.00
LEAD INVESTIGATOR	1.00	1.00	1.00
TRAINING CRDR-SPVSR	1.00	1.00	1.00
AST MTR VHRG&TLE DIR	0.00	1.00	1.00
EXEC ASSISTANT	1.00	1.00	1.00
TAX ASSESSOR-CLLCTR	1.00	1.00	1.00
CUST RELA SPCLST	17.00	17.00	17.00
CUST RELATIONS SR	5.00	6.00	6.00
TITLE EXMNR AND INSP	1.00	2.00	1.00
ADMIN SPCLST SENIOR	2.00	2.00	2.00
ADMIN SPCLST	1.00	1.00	1.00
OFFICE ASSISTANT	6.00	0.00	1.00
ACCOUNTANT-OFFC MGR	1.00	1.00	1.00
COUNT	80.00	77.00	78.00



HEALTH AND WELFARE

HEALTH AND WELFARE

DEPARTMENT	PAGE NO.
Animal Welfare	228
Animal Welfare - Clinic	229
Burials	231
Child Welfare (Board)	232
General Assistance	233
Medical Examiner	235
Mental Health	238
Nutrition Administration	239
Public Health Services	243
ReEntry Support Services	244
Veterans Assistance	246

ANIMAL WELFARE

MISSION STATEMENT

The Animal Welfare Department is committed to providing supportive information and resources to residents while promoting compassionate care to animals, maintain public safety by enforcing ordinances while responding and investigating complaints of animal abuse.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Animal Welfare Department is responsible for the enforcement of rabies vaccination laws as well as the collection of stray, injured and dangerous animals in the unincorporated areas of El Paso County. Animal Welfare Officers are also responsible for investigating calls involving animal bites, animal cruelty and nuisance calls involving animals, both domesticated and non-domesticated.

GOALS AND OBJECTIVES

GOAL: To uphold current relationships and develop new while supporting the Animal Welfare mission and increase positive relationships in our community.

OBJECTIVE: To reduce animal intake to the City of El Paso Animal Services and establish a baseline for the Animal Welfare Department in FY2022.

GOAL: Bring awareness of animal welfare services available in El Paso County by providing residents information about the clinic and licensing services.

OBJECTIVE: Increase the # of County residents using the clinic and licensing services in El Paso and establish a baseline for services provided in FY22.

KEY PERFORMANCE MEASURES

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
Animal Welfare						
	Input	# of FTE			16	16
	Output	# of animals delivered to the City			685	741
	Output	# of calls for service			16000	15977
	Output	Dispatch activities based on urgency •Emergency (after-hours) •Call during working hours (8 am-8 pm)			0.32	0.2625
	Output	# of lost pets returned to owners			250	291
	Efficiency Measure	# of calls per animal control officer			1600	1600
	Efficiency Measure	Avg. time to respond to a call (Minutes) • Emergency (8 pm-8 am) • Non-Emergency (8 am-8 pm)			45	60
	Quality & Effectiveness Measure	# of Reduction of animals taken to the City impacting the safety of the community			0.5	0.5
	Input	# of hours clinics were offered			4320	14720
	Output	# of rabies vaccinations			590	1134
	Output	# of wellness vaccines • Parvo • Distemper • Bordetella • Leukemia • De-wormer			590	1134
	Output	# of pets receiving microchips			875	1053
	Output	# of pets sterilized			590	1134
	Output	# of bites reported in the County			0.2	0.275
	Efficiency	# of wellness vaccines, microchips, and sterilizations per hours of operations or per capita			13	52
	Quality & Effectiveness	# of sterilization of larger canines (over 40lbs) and community cats			646	312

BUDGET HIGHLIGHTS

The Animal Welfare budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved as well as Ops Equipment and Veh Ops.

FINANCIAL TRENDS

Animal Welfare

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
ANIMAL WELFARE			
PERSONNEL	\$647,142	\$1,083,147	\$1,242,699
OPERATING	\$372,317	\$474,295	\$515,001
CAPITAL	\$25,597	-	-
ANIMAL WELFARE TOTAL	\$1,045,056	\$1,557,442	\$1,757,700
ANIMAL WELFARE CLINIC			
PERSONNEL	\$0	-	-
OPERATING	\$0	\$505,000	\$505,000
CAPITAL	\$0	-	-
ANIMAL WELFARE CLINIC TOTAL	\$0	\$505,000	\$505,000

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
EXPENSES TOTAL	\$1,045,056	\$2,062,442	\$2,262,700

POSITION DETAIL

Animal Welfare

Position Desc	FY2022	FY2023	FY2024
Count			
ANML WLFR DIR	1.00	1.00	1.00
ADMIN SERVICES MGR	1.00	1.00	1.00
ANML WLFR OFFCR LEAD	2.00	2.00	2.00
ANML WLFR OFFCR CRTF	1.00	1.00	1.00
VETERINARIAN	0.00	1.00	1.00
CUST RELA SPCLST	0.00	1.00	1.00
ANML WLFR OFFCR	7.00	7.00	7.00
VETERINARY RESIDENT	0.00	2.00	2.00
COUNT	12.00	16.00	16.00

BURIALS

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The County provides funding for this program for indigent services such as pauper (an impoverished person) cremations and in some instances burials will be provided.

FINANCIAL TRENDS

Burials

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
GA-PAUPER BURIALS			
OPERATING	\$187,329	\$150,882	\$170,991
GA-PAUPER BURIALS TOTAL	\$187,329	\$150,882	\$170,991
EXPENSES TOTAL	\$187,329	\$150,882	\$170,991

CHILD WELFARE (BOARD)

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The General Assistance Program under the Community Services Department provides clothing resources and other items to children at risk of abuse or neglect. These children may live with an extended family in a kinship care arrangement; receive services from a County program; or a youth through the age of 21 pursuing an education that has aged out of the foster care system. The Program will also provide reimbursements to child placing agencies for clothing for children entering foster care after removal due to abuse and neglect.

The Program also meets its mission by providing resources for children served by Child Protective Services through contributions to the Rainbow Room, a project of the not for profit organization Community Partners of El Paso.

The Program also allocated resources to pay for emergency care for children removed from an unsafe environment by Child Protective Services. The intent is to place the child with a stable parent or extended family and the care is temporary, generally not more than five days.

FINANCIAL TRENDS

Child Welfare (Board)

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
GA-CHILD WELFARE			
PERSONNEL	\$0	-	-
OPERATING	\$785,011	\$740,000	\$740,000
GA-CHILD WELFARE TOTAL	\$785,011	\$740,000	\$740,000
EXPENSES TOTAL	\$785,011	\$740,000	\$740,000

GENERAL ASSISTANCE

MISSION STATEMENT

The General Assistance division strives to be an active partner in collaborative efforts with social services providers to stabilize households with financial assistance for economic self-sufficiency, and a better quality of life for the residents of the El Paso County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

To assess the needs of individuals and families with respect, integrity and provide support services, economic support and continuity of care through coordination and linkage to community resources available to the residents of our community.

GOALS AND OBJECTIVES

STRATEGIC GOAL - GOAL 6: ADVANCE COMMUNITY SERVICES

GOALS - Provide timely rental/utility/mortgage assistance to help prevent homelessness and/or disconnection of utility services.

OBJECTIVE - 95% of all rental/utility/mortgage assistance applications received will be processed for eligibility within a 10 business day timeframe after receiving the application (in-person or online) from the applicant.

KEY PERFORMANCE MEASURES

General Assistance

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
General Assistance	Input	Number of total rental/utility/ mortgage applications received during the reporting period.	2355	2400	1767
	Output	Number of applications processed and certified for assistance within 10 business days of receiving the application.	2238	2400	1738

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Efficiency Measure	Percent of total applications certified within the 10 business day period vs. total applications received during the quarter.	0.7707	0.95	0.9836
	Effectiveness Measure	Total number of households that received rent/utility/ mortgage assistance during the quarter.	1815	2280	1385
	Input	Number of community education presentations held during the reporting period.	9	12	23
	Output	Number of inquiries received that may lead to a referral as a result of the sessions held during this reporting period.	43	24	22
	Efficiency Measure	Percent of burial assistance referrals received as a result of the education sessions.	0.75	1	0.9565
	Effectiveness Measure	YTD ALL referrals funded by General Assistance program.	1	1	1

FISCAL YEAR ACCOMPLISHMENTS

- General Assistance provided 1,559 months of rent/mortgage/utility/burial assistance to approximately 1,003 households in FY2023.
- General Assistance provided a total of \$821,635.92 in direct assistance for the El Paso community.

FINANCIAL TRENDS

General Assistance

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
GENERAL ASSISTANCE			
PERSONNEL	\$372,322	\$262,127	\$256,749
OPERATING	\$495,623	\$524,916	\$520,916
GENERAL ASSISTANCE TOTAL	\$867,945	\$787,043	\$777,665
EXPENSES TOTAL	\$867,945	\$787,043	\$777,665

POSITION DETAIL

General Assistance

Position Desc	FY2022	FY2023	FY2024
Count			
CMT RSRC CD(HM/RTRY)	1.00	0.00	0.00
ELIGIBILITY OFFCR	1.00	1.00	1.00
COMPLIANCE SPCLST	1.00	0.00	0.00
ACCTNG SPCLST SR	1.00	1.00	1.00
ADMIN SPCLST	1.00	1.00	1.00
ELIGIBILITY OFFCR IN	1.00	1.00	1.00
COUNT	6.00	4.00	4.00

MEDICAL EXAMINER

MISSION STATEMENT

We help the community be safer and healthier through efficient and timely medicolegal death investigation.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The El Paso County Office of the Medical Examiner (EPOME) is primarily concerned with the proper investigation of violent, sudden, unexpected and suspicious deaths occurring in El Paso County. Investigations include an examination of the scene by staff of investigators and a review of the circumstances surrounding the death through post-mortem examination, including autopsy as warranted. In addition, the Office of the Medical Examiner services the community by assisting families with funeral arrangements, authorizing cremations, signing death certificates, reporting viable candidates to the local tissue bank for organ and/or tissue procurement, working with other agencies regarding unidentified bodies and mass fatality preparedness, as well as developing and fostering academic and community outreach programs.

GOALS AND OBJECTIVES

GOAL: Improve efficiency and effectiveness in autopsy services

OBJECTIVES:

1. Complete 90% of death certificates and autopsy/external reports within 60 calendar days from the time of examination.
2. Not to exceed 250 autopsies per year per autopsy physician.
3. Have 90% of exam cases under OME jurisdiction examined and ready for release within 24 hours (100% within 48 hours).

GOAL: Provide high-quality death investigations.

OBJECTIVES:

1. Maintain 1000 scene investigations and 12 consults per year.

2. Have at least one eligible investigator sit for ABMDI examination per year
3. Establish fee schedule for courtroom testimony

GOAL: Foster a positive public image for the OME.

OBJECTIVE: Maintain cooperative measures with other government agencies, county entities, general public and educational institutions by attending at least 10 high school events and 6 physician academic outreach events per fiscal year.

KEY PERFORMANCE MEASURES

Medical Examiner

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Medical Examiner					
	Input	Exam Cases	826	0	723
	Input	FTE Totals**	0	0	520.2
	Output	#Autopsies	597	0	470
	Output	# Externals	229	0	251
	Efficiency Measure	% signed <60 days	0.84	0	0.9235
	Efficiency Measure	% signed <60 day	0.938	0	1
	Efficiency Measure	% examined within 24 hrs	0.98	0	98.25
	Efficiency Measure	% examined within 48 hours	17	0	100
	Efficiency Measure	# doctors/FTE cases	0	0	241
	Input	Eligible investigators	1	0	1
	Input	Fee schedule in place	0	0	0
	Output	Consults, current year	16	0	15
	Output	Cases under fee schedule	5	0	5
	Output	# of scenes over 1000	0	0	0
	Output	total scenes	1381	0	1513
	Efficiency Measure	>12 consults	0	0	15
	Efficiency Measure	% Investigators taking exam	1	0	0
	Efficiency Measure	Actual fee schedule cases	5	0	5
	Efficiency Measure	Revenue generated	2350	0	2500
	Input	# of Physicians conducting outreach	0	0	3
	Output	# of high school presentations # of lectures and events	0	0	4
	Efficiency Measure	Met outreach target (qualitative measure - Yes - No)	N/A	N/A	NO

FISCAL YEAR ACCOMPLISHMENTS

- FY23, NAME Accreditation - The National Association of Medical Examiners (NAME) issued a continuance of full accreditation for the Office of the Medical Examiner.
- Deputy Medical Examiner - Dr. Adam C. Gonzalez was hired in July of 2023 to fill the vacancy Dr. Juan U. Contin left upon retirement. Dr. Gonzalez is native to El Paso.

FINANCIAL TRENDS

Medical Examiner

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
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	FY22 ACTUALS	FY2022	FY23 REVISED BUDGET	2023	FY24 ADOPTED BUDGET	2024
		FY2022		2023		2024
Expenses						
MEDICAL EXAMINER						
PERSONNEL		\$2,585,548		\$2,912,636		\$3,081,745
OPERATING		\$411,919		\$619,776		\$614,364
CAPITAL		\$0		\$7,210		-
MEDICAL EXAMINER TOTAL		\$2,997,467		\$3,539,622		\$3,696,109
EXPENSES TOTAL		\$2,997,467		\$3,539,622		\$3,696,109

POSITION DETAIL

Medical Examiner

Position Desc	FY2022	FY2023	FY2024
Count			
DPTY CHIEF INVTGR ME	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	2.00	2.00
MORGUE ATTENDENT INT	1.00	1.00	1.00
DEPUTY MED. EXMNR II	1.00	1.00	1.00
INVESTIGATOR - (ME)	8.00	11.00	10.00
MORGUE ATTENDANT	2.00	3.00	3.00
MORGUE MANAGER	1.00	1.00	1.00
CHIEF MEDICAL EXMNR	1.00	1.00	1.00
ADMIN SPCLST	1.00	1.00	1.00
FORENSIC PHTGRPHR	1.00	1.00	1.00
CHIEF OF OPERATIONS	1.00	1.00	1.00
OFFICE ASSISTANT	1.00	1.00	1.00
CHIEF INVSTGTR - ME	1.00	1.00	1.00
DEPUTY MED. EXMNR I	1.00	1.00	1.00
COUNT	22.00	27.00	26.00

MENTAL HEALTH

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The County provides funds for the indigent and mentally ill in order to cover legal fees and transportation costs associated with transferring indigent persons to a state mental hospital. These funds are mainly utilized via contract services to oversee the guardianship program administered by the County’s two Probate Courts.

GOALS AND OBJECTIVES

GOAL: To provide the highest quality of training that accentuates the growth and development of every Law Enforcement, Detention and Civilian Personnel.

OBJECTIVE: To provide the best training and education to law enforcement/corrections and civilian personnel.

FINANCIAL TRENDS

Mental Health

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
MENTAL HEALTH			
OPERATING	\$2,193,520	\$2,220,715	\$2,356,315
MENTAL HEALTH TOTAL	\$2,193,520	\$2,220,715	\$2,356,315
EXPENSES TOTAL	\$2,193,520	\$2,220,715	\$2,356,315

NUTRITION ADMINISTRATION

MISSION STATEMENT

The Nutrition Senior Meal Program strives to nourish and enrich the lives of older adults by providing a free noontime meal in a congregate environment where they may socialize, exercise, meet new friends and a home delivered meal for homebound individuals to promote their health, well-being and independence.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The City-County Nutrition Program operates on grant revenue received from three (3) different funders who are funded by the Texas Department of Health and Human Services, in accordance with the Older American Act, two (2) health insurance Managed Care Organizations, and program income. The County provides match contribution from the General Fund to fund and support the administrative activities. The primary responsibilities are to contract a meal vendor for the preparation & delivery of all meals; ensure those eligible for the meal service receive a free of charge noontime meal that meets the 1/3 RDI and all health and safety food requirements. The program policies are governed by the Texas Administrative Code (TAC) Title 40. The program serves approximately 2600 daily noontime meals between the Congregate and Home Delivered Meal program and maintaining minimal meal waste is important to the efficiency of the program operation.

GOALS AND OBJECTIVES

STRATEGIC GOAL 6: ADVANCE COMMUNITY SUPPORT SERVICES

GOAL: Monitor congregate meal waste while ensuring all regular attending program participants receive a meal.

OBJECTIVE: Track congregate meal waste, to ensure meal waste does not exceed the 10% threshold. Meal waste is defined as meals that were ordered and not served because the program participant did not show up to the center on that day to receive a meal that had been ordered for them.

STRATEGIC GOAL 6: ADVANCE COMMUNITY SUPPORT SERVICES

GOAL: Increase Congregate Participation- ACTUAL NEW ENROLLMENTS

OBJECTIVE: Track new enrollments that exclude returning program participants throughout the 17 Congregate Centers in an effort to create and maintain a new experience for congregate program participants with new friends, a new congregate environment that promotes participation, socialization and well-being. Tracking of this goal will provide a measurement to show where the participation growth is at, what particular center(s) and will enable the program to identify where program funding is more/less effective. The Nutrition Program Services Coordinator will report, on a weekly basis, the total number of new enrollments (excludes returning participants) per each center they are assigned to. The Program Manager will receive the weekly reports and track this goal.

KEY PERFORMANCE MEASURES

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
Nutrition					
	Input	Coordinator orders meals needed for each center for the following week, based on prior weeks attendance.	157531	160000	184308
	Output	Number of meals served (billed) for this reporting period.	144218	144000	177237
	Efficiency Measure	Percent of meal waste for this reporting period.	0.08	0.1	0.0384
	Effectiveness Measure	Total number of congregate centers with less than 10% meal waste.	14	13	12.5
	Outcomes	In FY'23, center meal waste stayed below the 10% threshold. 13 out of the 16 centers kept meal waste at less than 10% which shows the effort of controlling the waste and completing the fiscal year at 4%.			
	Input	Active participants	n/a	n/a	17577
	Input	Number of NEW enrollments recorded, excluding "returning program participants."	n/a	n/a	1117
	Output	Total number of Congregate terminated participants due to expired registrations, death, living out of state, etc..	n/a	n/a	1132
	Efficiency Measure	Net Congregate increase	n/a	n/a	-0.0009
	Effectiveness Measure	YTD increase in active congregate center participation. This excludes terminations due to expired registrations, deaths, etc.	n/a	n/a	
	Outcomes	The growth of new enrollees did not effect the participation rate at centers, as only one quarter reached 3%. The centers increased the overall participation.			

FISCAL YEAR ACCOMPLISHMENTS

- In collaboration with Public Policy Research Institute (PPRI) Texas A&M University, the nutrition program received notification of award for Innovation in Nutrition Programs and Services - 2023 Replication grant. With the funds from this grant, \$17K, for 3 years,

to be used at two County Congregate sites, Canutillo and Fabens, the nutrition staff will develop and implement innovative ideas at both centers to improve the overall dining experiences for the senior participants. The grant goals are to increase participation, improve customer satisfaction and increase donations. Effective FY23 - FY26.

- Fabens and Canutillo Community Centers opened during the hot summers months, Monday - Sunday, 9 am - 6 pm, as cooling centers to help the surrounding community residents get some relief from the triple digit heat. The centers remained open while offering water, snacks and much entertainment for children with the availability of board games.
- Two (2) big screen TVs (82") were purchased for both Fabens and Canutillo Community Centers. The senior population attending those centers enjoy watching the news and other entertainment on TV.
- Skeeball & Pacman games were also purchased for Fabens and Canutillo Community Centers as a means for physical activity for the senior population attending those centers - hand/eye coordination.
- Increased overall center participation.
- Congregate & Home Delivered meal waste stayed more than 50% below the threshold.

BUDGET HIGHLIGHTS

The Nutrition budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold to meet to cover the increase needed for the grant match as there may be an increase to the cost of each meal.

FINANCIAL TRENDS

Nutrition

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
NUTRITION ADMINISTRATION			
PERSONNEL	\$626,907	\$755,119	\$768,804
OPERATING	\$28,812	\$37,318	\$45,690
CAPITAL	\$0	-	-
NUTRITION ADMINISTRATION TOTAL	\$655,719	\$792,437	\$814,494
NUTRITION MATCH	\$0	\$100,000	\$200,000
EXPENSES TOTAL	\$655,719	\$892,437	\$1,014,494

POSITION DETAIL

Nutrition

Position Desc	FY2022	FY2023	FY2024
Count			
ACCNTNG SPCLST	1.00	1.00	1.00
DATA ENTRY OPERATOR	2.00	1.00	1.00
NUTRITION SVCS COORD	4.00	5.00	5.00
CMMTY SCVS PROG. MGR	1.00	1.00	1.00
PROGRAM COORDINATOR	0.00	1.00	1.00
ACCNTNG SPCLST SR	1.00	0.00	0.00

Position Desc	FY2022	FY2023	FY2024
ELIGIBILITY OFFCR IN	2.00	2.00	2.00
COUNT	11.00	11.00	11.00

PUBLIC HEALTH SERVICES

MISSION STATEMENT

To provide research and evaluation, prevention, intervention, and mobilization services to the people of El Paso so they can feel and be healthy, productive, safe and secure.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

This account reflects a contract contribution from the El Paso County to the City of El Paso to support the City Health Unit to provide general public services to the residents of El Paso City and County. The unit is responsible for preventive medicine and regulatory community health for County residents, and interaction with adjacent New Mexico and the large metropolitan population of Ciudad Juarez, Mexico. The City Health Unit works especially close with the Texas Department of Health, Center for Disease Control and other federal agencies. Annual Service Level Reports may be found at www.elpasotexas.gov/public-health.

FINANCIAL TRENDS

Public Health Services

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
MAIN ACCOUNT/BUDGETED			
OPERATING	\$945,813	\$952,265	\$952,265
MAIN ACCOUNT/BUDGETED TOTAL	\$945,813	\$952,265	\$952,265
EXPENSES TOTAL	\$945,813	\$952,265	\$952,265

REENTRY SUPPORT SERVICES

MISSION STATEMENT

To build trust, adapt to an evolving community and provide a safe and healthy quality of life to El Paso County families.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Reentry Support Services (RSS) is a division of the Criminal Justice Coordination department dedicated to assist justice involved individuals reintegrate back into the community pre and post release from the El Paso County Jail. Reentry Support Services provides direct care management services to justice involved individuals in partnership with County departments and community providers, including, but not limited to; screening and assessment, targeted interventions, transition plans, self-evaluation, and identification and coordination of community resources and services. The Reentry team begins working with the individual while incarcerated, assists the individual transition back into the community and continues to support the client once released back into the community.

GOALS AND OBJECTIVES

GOAL: Assist individuals transitioning from incarceration/detention to the community become self-supporting, productive citizens with the goal of reducing recidivism and improving public safety.

OBJECTIVE: 1. Provide Reentry supportive services through care management (CM) services. 2. Ensure linkage to appropriate services to clients within the first year of release from incarceration/detention.

GOAL: Improve communication and advocate among those involved in the client's care and/or family's care to ensure the client/family's goals are achieved.

OBJECTIVE: Identify gaps in service and identify provider partners who can address those gaps through referrals for services and collaborative efforts.

GOAL: Provide programming, activities, and support within 3 Reentry pods in the jail and in the community with community partner collaboration.

OBJECTIVE: Evaluate client to identify needs and level of care options available to them during incarceration and in the community.

FINANCIAL TRENDS

Re-Entry Support Services

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
RE-ENTRY SUPPORT SERVICES			
PERSONNEL	\$424,643	\$542,913	\$575,661
OPERATING	\$12,848	\$30,278	\$57,001
TRANSFERS OUT	\$0	-	-
RE-ENTRY SUPPORT SERVICES TOTAL	\$437,491	\$573,191	\$632,662
EXPENSES TOTAL	\$437,491	\$573,191	\$632,662

POSITION DETAIL

Re-Entry Support Services

Position Desc	FY2022	FY2023	FY2024
Count			
CMT RSRC CD(HM/RTRY)	0.00	6.00	6.00
ADMIN SPCLST INT	2.00	0.00	0.00
CARE MANAGER INT	2.00	0.00	0.00
CMMTY SCVS PROG. MGR	0.00	1.00	1.00
CARE MANAGER SENIOR	1.00	0.00	0.00
CMT RSRC PROGRAM CD	0.00	1.00	1.00
OPERATIONS MANAGER	1.00	0.00	0.00
COUNT	6.00	8.00	8.00

VETERANS ASSISTANCE

MISSION STATEMENT

To assist, advocate and provide quality services to veterans and their families.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Veterans Assistance Program provides assistance to veterans, their dependents and surviving spouses of El Paso County to apply for and appeal benefit claims to the Department of Veteran Affairs (VA) and help administer the veteran program of the State of Texas. The office is mandated by Texas Civil Statutes to provide claims benefit assistance to veterans residing in the County. The office interviews and advises clients on entitlements, assists in filing for service-connected disabilities claims, answers and researches inquiries regarding medical, educational, home loans and other benefits, assists clients in completing VA forms which include pension claims and other forms relating to the appeals process. The office also serves as a liaison with veterans' organizations and ensures compliance with all departments within the VA and all laws, procedures and policies that govern the processing of claims. The office also coordinates emergency financial assistance to veterans experiencing financial hardship.

GOALS AND OBJECTIVES

GOAL: Assist eligible veterans, surviving spouses and dependents to receive all earned benefits through the Veterans Affairs claims system.

OBJECTIVE: Provide claims benefit assistance to 150 veterans, surviving spouses, and dependents.

GOAL: Expand services in El Paso County to meet the evolving needs of generations of veterans and their families.

OBJECTIVE: Provide emergency financial assistance to 320 veterans, active duty service members, dependents and surviving spouses.

FINANCIAL TRENDS

Veterans Assistance

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
VETERANS ASSISTANCE			
PERSONNEL	\$161,336	\$227,824	\$250,797
OPERATING	\$24,664	\$115,182	\$129,455
CAPITAL	\$0	-	-
VETERANS ASSISTANCE TOTAL	\$186,000	\$343,006	\$380,252
EXPENSES TOTAL	\$186,000	\$343,006	\$380,252

POSITION DETAIL

Veterans Assistance

Position Desc	FY2022	FY2023	FY2024
Count			
VA PROGRAM MANAGER	1.00	1.00	1.00
VA SPECIALIST	1.00	3.00	2.00
COUNT	2.00	4.00	3.00



PUBLIC SAFETY

PUBLIC SAFETY

DEPARTMENT	PAGE NO.
Ambulance Service	250
Constables Precincts (7)	252
Constable Precinct 1	256
Constable Precinct 2	256
Constable Precinct 3	256
Constable Precinct 4	256
Constable Precinct 5	256
Constable Precinct 6	256
Constable Precinct 7	256
Emergency Management	257
Juvenile Probation Department	259
JPD - Challenge Academy	271
JPD - Community Based Program	271
JPD - Detainee	271
JPD - Detention	271
JPD - Interest	271
JPD - Kitchen	271
Juvenile Probation	272
Sheriff	274
Sheriff Academy Training	280
Sheriff CID	280
Courthouse Security	280
Sheriff Law	280
Sheriff Patrol	280
Sheriff Jail Annex	280
Sheriff Detention Facility	281
Bail Bond Board	281
Sheriff Warrants	281
West Texas Community Service Corrections Department	284

AMBULANCE SERVICES

MISSION STATEMENT

To provide the citizens of El Paso County with the best possible high performance pre-hospital care within the constraints of funds available and the large areas to be served and to create constancy of purpose for improving the standard of patient care.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Life Ambulance Service provides emergency pre-hospital care and transport for the public within El Paso County. The company is under contract with the County and has five county stations and one central station which provides backup to the County. Life Ambulance owns 24 ambulances and provides all levels of service: Basic Life Support, Advanced Life Support and (MICU) Paramedic Support. The company is responsible for maintaining a system status to Federal Rural Standards.

GOALS AND OBJECTIVES

GOAL: To provide the best possible pre-hospital emergency care, through rapid emergency transportation services to people in need and through high standards of care and service.

OBJECTIVE: To maintain strategic placement of stations within the five major divisions of the Lower and Upper Valley of the County; to keep response times at an average of 7.35 minutes for Upper Valley and 10 minutes for Lower Valley; to keep cost per calls at a maximum of \$53.

FINANCIAL TRENDS

Ambulance Services

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
AMBULANCE			
OPERATING	\$407,052	\$407,052	\$407,052
AMBULANCE TOTAL	\$407,052	\$407,052	\$407,052

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
EXPENSES TOTAL	\$407,052	\$407,052	\$407,052

CONSTABLE PRECINCTS (7)

MISSION STATEMENT

The El Paso County Constable's Office provides responsible service to the Justice of the Peace Courts and to the citizens throughout El Paso County and the State of Texas. Our mission is to preserve the peace, protect life, protect citizen's liberties and guard property; we shall ensure the impartial and expedient execution of all civil and criminal process lawfully directed to the office; ensure safety and security for the Justice of the Peace; enforce the laws of the State of Texas and the United States; and to work in cooperation with all local, state, and federal law enforcement agencies.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Constable is elected to a constitutionally mandated office, recognized by the Texas Code of Criminal Procedure as a Peace Officer and is the Chief Process Server of El Paso County. The Constable has statewide jurisdiction to execute criminal process and countywide jurisdiction to execute civil process. The Constable's Office attends to the Justice of the Peace Courts in their respective precincts, to include providing courtroom security services, transporting prisoners, and summoning jurors. The Constable shall, in accordance with Article 2.13 of the Texas Code of Criminal Procedure, enforce criminal and traffic laws and to accomplish this may appoint a Deputy Constable. Constables are subject to standards developed by the Texas Commission on Law Enforcement (TCOLE). The Constable's Office shall execute and return as provided by law each process, warrant, and precept that is directed to the Constable and is delivered by a lawful officer.

The Constable's Office shall maintain peace and good order, arrest offenders violating the State's penal laws, and interfere without warrant to prevent and suppress crime in El Paso County. In addition to their judicial and statutory responsibilities, the Constable's Office performs various unique law enforcement activities in their precincts. These include traffic law enforcement, special event monitoring, efforts aimed community awareness, involvement with youth programs, and a variety of other functions. As trained Peace Officers, the Constable and his deputies provide County residents with law enforcement assistance. El Paso County Constables are elected to four year terms by the residents of their respective precincts. The Constable is responsible for working with the Justice of the

Peace Courts to improve efficiency, reducing neighborhood crime through cooperative efforts with neighborhoods, closing “gaps” between law enforcement systems, and ensuring that civil process is efficient and cost effective for the taxpayers.

As provided for in the Code of Criminal Procedure, the Texas Rules of Civil Procedure, and other applicable laws and statutes, the Constable and his deputies may execute and return any process, civil or criminal, including any warrant, citation, notice, subpoena, or writ in El Paso County, or in certain cases, contiguous counties. Locally, the Constable and his deputies serve civil and criminal process originating in the Justice of the Peace Courts, District Courts and County Courts at Law. By State statute, the Constable is mandated to attend to the Justice of the Peace Courts in their respective precincts, to include providing bailiff services, transporting prisoners, and summoning jurors when required. The Constable and their deputies are also being called upon to assist the Office of the Attorney General by serving warrants for non-payment of child support as well as serving civil precepts for the Office of the Attorney General.

In addition to their judicial and statutory responsibilities, the Constable and their deputies perform various unique law enforcement activities in the various precincts of El Paso County based on Article 2.13 of the Texas Code of Criminal Procedure. These activities include traffic law enforcement, special event monitoring, narcotic interdiction, involvement with youth programs, and a variety of other law enforcement functions.

GOALS AND OBJECTIVES

CONSTABLE PRECINCT 1

GOALS:

1. To execute civil/ criminal process and other court documents issued to the department in a timely manner.
2. To maintain public safety and ensure the reduction of crime.
3. To continue to work with the Justice of the Peace to maintain and improve security and safety within the court offices.

OBJECTIVES:

1. To promote law enforcement programs and events that involve community participation.
2. To enhance the development and growth of deputy constables and staff.
3. To take a leadership role in improving constable- related resources and perform our duties in an effective and utmost courteous manner, while serving the community with integrity, pride and professionalism.

CONSTABLE PRECINCT 2

GOAL: Execute all civil services in the safest, shortest time and economical ways in order for the deputies to fulfill their duties and provide services to the community.

OBJECTIVES:

1. Reducing the number of subservices needed for FED citations to cut down cost.
2. Debt Claim attempts will be limited to two addresses (one residence, one business) Texas Rules of Civil Procedure Rule 501.2 (b)

CONSTABLE PRECINCT 7

GOAL: To ensure the safety and security to our court, his staff and the public of which he serves. We dedicate ourselves to ensuring all precepts issued by JP 7, and those issued to us from outside agencies are executed in a safe and timely manner, in accordance to law and with dedication to the safety of the community and all personnel. In addition, to increase warrant executions with the safety of the community and personnel as well as serving the community in other traffic safety issues and any criminal issues that come before us.

OBJECTIVES:

1. Working towards execution of civil orders in the safest and timely manner helps to cut down cost and shows dedication to the public.
2. Providing professional court security helps insure a safe environment for the court staff and the public.

KEY PERFORMANCE MEASURES

Constable Precincts (7)

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
Constable Office Precinct #1						
	INPUT	SERGEANT DEPUTY CONSTABLE	1	1	1	
	INPUT	DEPUTY CONSTABLE	5	5	5	
	INPUT	ADMINISTRATIVE STAFF	2	2	2	
	INPUT	TOTAL STAFF	8	8	8	
	OUTPUT	WRITS	61	136	239	
	OUTPUT	CIVIL PAPERS	506	941	2307	
	OUTPUT	WARRANTS ATTEMPTED	99	247	113	
	OUTPUT	WARRANTS EXECUTED	53	70	28	
	OUTPUT	TRAFFIC STOPS (INC. AFFIDAVITS & DISTRO)	354	625	153	
	OUTPUT	CRIMINAL CASES	21	22	19	
	OUTPUT	ACCIDENTS	19	67	22	
	OUTPUT	COURT APPEARANCES	10	26	21	
	OUTPUT	COURT SECURITY SESSIONS	29	181	232	
	OUTPUT	ADMINISTRATIVE DUTIES	940	1025	1086	
	OUTPUT	ASSISTING OUTSIDE AGENCIES	554	557	410	
	OUTPUT	COMMUNITY EVENTS	711	725	503	
	OUTPUT	CLERICAL DUTIES	1323	1356	1295	
	OUTPUT	ADDRESSING CITIZEN COMPLAINTS/CONCERNS	274	80	98	
	OUTPUT	EQUIPMENT MAINTENANCE	444	591	633	
	OUTPUT	TRAINING RESEARCH AND DEVELOPMENT	237	385	217	

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	OUTPUT	TOTAL TIME PER TASK	19519	26585.25	30145.75	
	EFFICIENCY MEASURE		4.9996	6.8096	7.7216	
Constable Office Precinct #2						
	Input	USPS			1	
	Input	Constable Deputies				
	Input	Deputy Units				
	Output	Writs of Possession	127	160		160
	Output	Writs of Scire Facias				
	Output	Civil Papers:				
	Output	FEDs	883	806		806
	Output	FED Subservices	273	282		282
	Output	Debt Claims	561	301		301
	Output	Small Claims	92	114		114
	Output	Misc / Out of Town	35	34		34
	Output	Truancy	202	532		532
	Output	Juvenile Traffic Trials	32	18		18
	Output	Warrants				
	Output	Traffic Stops (includes Affidavits, Distro and Warnings)	0.15 hrs	0		0
	Output	Criminal Cases	1 Case / 24 hrs	1 Case/ 6 hr		1 Case/ 6 hr
	Output	Accidents	16.15 hrs/ 0 accidents	6 hr 40 min		6 hr 40 min
	Output	Court Security Sessions	238	196		196
	Output	Administrative Duties	1440 hrs / Sgt.	1440 hrs / Sgt.		1440 hrs / Sgt.
	Output	Training	265 hrs	91hrs		91hrs
	Output	Assisting outside agencies	67 hrs	40hrs 45min		40hrs 45min
	Output	Deputy Flag Down Assists	8.45 hrs	12hrs 20 min		12hrs 20 min
	Output	Community Events	105 hrs	129hrs 30min		129hrs 30min
	Output	Community Assists	38.15 hrs	17hrs 30min		17hrs 30min
	Output	Clerical Duties	1920 hrs	1920 hrs		1920 hrs
	Output	Addressing Citizen Complains/Concerns	1920 hrs	1920 hrs		1920 hrs
	Output	Equipment Maintenance	202 hrs	192 hrs 30min		192 hrs 30min
	Efficiency Measure	Total price of postal for subservices	148.51	155.1		155.1
	Quality & Effectiveness Measure	% of FED subservice	Average 30.5%	Average 34.75%		Average 34.75%
Constable Office Precinct #7						
	Output	Writs of Possession		51	76	76
	Output	Civil Papers to be served:		668	807	807
	Output	Warrants		357	506	506
	Output	Traffic Stops (includes Affidavits, Distro and Warnings)		322	1054	1054
	Output	Criminal Cases		2	282	282
	Output	Accidents		7	0	
	Output	Court Security Sessions		3,008Hrs	1,729Hrs	1,729Hrs
	Output	Administrative Duties		3,500Hrs	3,104Hrs	3,104Hrs
	Output	Training		72Hrs	1,480Hrs	1,480Hrs
	Output	Assisting outside agencies		116Hrs	1,088Hrs	1,088Hrs
	Output	Community Events		575Hrs	772Hrs	772Hrs
	Output	Community Assists		12Hrs	68Hrs	68Hrs
	Output	Clerical Duties		925Hrs	1,340Hrs	1,340Hrs
	Output	Addressing Citizen Complains/Concerns		9Hrs	72Hrs	72Hrs
	Output	Equipment Maintenance		81Hrs	1,122Hrs	1,122Hrs
	Efficiency Measure	Total price of postal for subservices				

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Quality & Effectiveness Measure	% of FED subservice				

FINANCIAL TRENDS

Constable Precincts (7)

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
CONSTABLE PRECINCT 1			
PERSONNEL	\$630,480	\$692,449	\$699,131
OPERATING	\$55,126	\$55,795	\$33,224
CAPITAL	\$60,570	-	-
CONSTABLE PRECINCT 1 TOTAL	\$746,176	\$748,244	\$732,355
CONSTABLE PRECINCT 2			
PERSONNEL	\$467,032	\$499,658	\$497,987
OPERATING	\$21,745	\$23,880	\$23,921
CONSTABLE PRECINCT 2 TOTAL	\$488,777	\$523,538	\$521,908
CONSTABLE PRECINCT 3			
PERSONNEL	\$512,058	\$555,047	\$555,642
OPERATING	\$30,692	\$31,585	\$24,782
CONSTABLE PRECINCT 3 TOTAL	\$542,750	\$586,632	\$580,424
CONSTABLE PRECINCT 4			
PERSONNEL	\$534,388	\$605,661	\$578,319
OPERATING	\$39,746	\$34,440	\$32,645
CAPITAL	\$60,570	-	-
CONSTABLE PRECINCT 4 TOTAL	\$634,704	\$640,101	\$610,964
CONSTABLE PRECINCT 5			
PERSONNEL	\$478,422	\$529,054	\$511,229
OPERATING	\$21,321	\$23,774	\$25,029
CAPITAL	\$0	-	-
CONSTABLE PRECINCT 5 TOTAL	\$499,742	\$552,828	\$536,258
CONSTABLE PRECINCT 6			
PERSONNEL	\$782,790	\$869,428	\$880,983
OPERATING	\$45,415	\$51,460	\$46,313
CAPITAL	\$60,568	-	-
CONSTABLE PRECINCT 6 TOTAL	\$888,773	\$920,888	\$927,296
CONSTABLE PRECINCT 7			
PERSONNEL	\$559,720	\$606,156	\$561,886
OPERATING	\$20,792	\$24,753	\$25,788
CONSTABLE PRECINCT 7 TOTAL	\$580,512	\$630,909	\$587,674
EXPENSES TOTAL	\$4,381,433	\$4,603,140	\$4,496,879

POSITION DETAIL

Constable Precincts (7)

Position Desc	FY2022	FY2023	FY2024
Count			
DEPUTY CONSTABLE	18.00	20.00	19.00
ADMIN SPCLST INT	6.00	6.00	6.00
SGT DEPUTY CONSTABLE	7.00	7.00	7.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
CONSTABLE	7.00	7.00	7.00
COUNT	39.00	41.00	40.00

EMERGENCY MANAGEMENT

MISSION STATEMENT

To administer an Emergency Management program for the citizens of El Paso County that provides mitigation, preparedness, response and recovery from natural or man-made disasters.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Emergency Management is responsible for the development and implementation of plans for the protection of the community and for minimizing the effects of a disaster. The County and the City of El Paso, through a joint resolution, agree to the preparation and maintenance of a joint emergency management plan and its coordinator employed by the City of El Paso. Responsibilities include designing and directing local emergency exercises, coordinating the activities of local agencies and resources during a disaster, coordinating request for assistance and providing information to State and Federal agencies during disaster operations, coordinating responsibilities with the City and County department heads in case of a disaster, and compiling and submitting all reports required by State and Federal agencies.

BUDGET HIGHLIGHTS

The Emergency Management's budget had adopted line item with changes +/- the \$50,000 and 10% variance threshold. The budget for fiscal year 2023 included the payment to the contract for multiple prior years that had accumulated as The County had not been charged for the services provided. Fiscal Year 2024 has been reduced to what the cost is expected to be per year.

FINANCIAL TRENDS

Emergency Management

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
HW-EMERGENCY MANAGEMENT			

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
OPERATING	\$0	\$549,000	\$180,038
HW-EMERGENCY MANAGEMENT TOTAL	\$0	\$549,000	\$180,038
EXPENSES TOTAL	\$0	\$549,000	\$180,038

JUVENILE PROBATION DEPARTMENT

MISSION STATEMENT

The Judge Enrique H. Pena Juvenile Justice Center in partnership with our community is committed to promoting public safety through a professional culture which holds youth accountable in a manner conducive to personal growth, development and dignity.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Juvenile Probation Department is governed by the El Paso Juvenile Board. The department is under the supervision of the Chief Juvenile Probation Officer. The Juvenile Probation Department continually strives to prioritize public safety and afford juveniles the due process afforded to them under the law while holding them responsible and accountable for their actions. Juveniles referred to the department are processed by the Intake Unit. This unit conducts court investigations whereby intake officers receive, review and process all referrals to the department by law enforcement agencies. The unit also provides diversionary programs such as the Juvenile Court Conference Committees, Deferred Prosecution 180 Program, and the Encouraging More Positive Opportunities With Empathy and Respect program (EMPOWER). The Probation Field Services Unit monitors and ensures rehabilitative services are provided for juveniles placed on probation. This unit provides intensive level programming for juvenile repeat offenders and assists in the reintegration of juveniles back into the community after placement. The Special Programs Unit provides services related to the Special Needs Diversionary Program, Intensive Supervised Probation, Sex Offender Program, Serious Habitual Offender Comprehensive Action Program (SHOCAP), Aftercare Program, Dual System Youth Program, and the Juvenile Drug Court Program. The Clinical Unit is designed to provide comprehensive therapeutic services to youthful offenders and their families. The Juvenile Detention Center is a pre-adjudication 24 hour secure facility that provides for the temporary care, custody and control of youth pending court proceedings or residential placement. The Juvenile Detention Center is a 62 bed facility that houses youth offenders, male and female, between the ages of 10 and 17. The Challenge Leadership Academy's full-term program remains primarily as a last-chance 48 bed post adjudication residential facility alternative

to the commitment of El Paso County youth to the Texas Juvenile Justice Department. The Challenge Leadership Academy protects the community and provides military academy styled structure, leadership, discipline, education, counseling, and other pertinent services and programs for 14-17 year old male and female serious habitual offenders who are in need of residential treatment, education and behavior modification in El Paso County.

Clinical Services

The Clinical unit is responsible for providing therapeutic services to the El Paso County Juvenile Probation Department. Services are designed to assist referred youth and families in the identification and amelioration of symptoms associated with a mental and/or behavioral health issue as well as aid in the development of case planning strategies through comprehensive evaluations recommending appropriate levels of care and providing services to enhance life, decision making and self-regulating skills. The Clinical unit is committed to the application of trauma informed approaches and the utilization of evidenced and/or best practice standards in the delivery of services.

GOALS AND OBJECTIVES

JPD Detention

GOAL: The El Paso County Detention Center will influence positive client behavior in a manner that is operationally efficient.

OBJECTIVE:

1. Client Support: FY 2023 will see a 5% decrease in Abuse, Neglect, Exploitation (ANE) reports.
2. Behavior Management: FY 2023 will see a 5% decrease in maladaptive behavior (i.e. assaults).
3. Operational Effectiveness: FY 2023 will decrease overtime (OT) average by 10%.

JPD Probation

GOAL: To decrease the probationary period for low risk offenders to less than 6 months.

OBJECTIVE: Level 3 probation will coordinate services for at least 75% of youth within the first 30 days of disposition.

GOAL: At least 70% Youth on Home Detention will complete the program successfully.

OBJECTIVE: No more than 30% of youth on Home Detention will be detained on technical violations.

GOAL: The CIP unit will increase its community service projects by 10%.

OBJECTIVE: Increase Community Service Learning projects by 10% in FY 2023.

JPD Special Programs

GOAL: The Juvenile Drug Court program will achieve an 80% completion rate for FY 2023.

OBJECTIVE:

1. Juvenile Drug Court will have an average recidivism rate of 5% for FY 2023.
2. Juvenile Drug Court will reduce the modification rate to 5% for FY 2023.

GOAL: The Special Needs Diversionary Program will achieve an 80% completion rate for FY 2023.

OBJECTIVE:

1. To reduce the recidivism rate to 20% for FY 2023.
2. To reduce the modification rate to 5% for FY 2023.

GOAL: The ISP program will achieve an 80% completion rate for FY 2023.

OBJECTIVE: The ISP program will achieve a 5% recidivism rate in FY 2023.

GOAL: 85% of youth will complete sex offender treatments in FY 2023.

OBJECTIVE:

1. To achieve an 80% program completion rate.
2. 10% or less modification rate

GOAL: The SHOCAP Program will achieve a 75% completion rate for FY 2023.

OBJECTIVE:

1. To achieve a 70% court compliance rate (modifications).
2. To maintain a recidivism rate below 5%.

GOAL: 85% of the youth ordered to residential placement will be successfully discharged.

OBJECTIVE:

1. To maintain a recidivism rate below 5%.
2. 85% of youth will be successfully complete the program.

GOAL: The Dual Status Youth Program will utilize a multi-system approach (CPS and JPD) to reunify 75% of youth with their parent/guardian.

JPD Intake

GOAL: Intake Unit will efficiently process law enforcement referrals.

OBJECTIVE:

1. Make deposition decisions on 85% of all cases at Intake within 45 days of Law Enforcement Agency (LEA) referral.
2. Divert 80% of all eligible youth from formal probation.

GOAL: The deferred prosecution unit will divert youth from formal probation through supervision and service coordination.

OBJECTIVE:

1. 80% of deferred youth will successfully complete the program.
2. 80% of deferred youth will not re-offend within 1 year of program completion.

GOAL: The EMPOWER Program will divert youth from formal probation by holistically addressing mental health issues.

OBJECTIVE:

1. 80% of EMPOWER youth will successfully complete Program Services.
2. 90% of youth completing EMPOWER will not re-offend while in the program or within 1 year of program completion.

GOAL: The Juvenile Court Conference Committee will divert youth from formal probation.

OBJECTIVE:

1. 80% of families will be scheduled for a Conference Committee meeting within 14 days of department contact.
2. 80% of JCCC participants will not reoffend while in the program or within one year of program discharge.

GOAL: The Juvenile Justice Alternative Education Program will ensure the success of all youth expelled to JJAEP through improvement of attendance and educational achievement.

OBJECTIVE:

1. 80% of JJAEP students will enroll in services within 14 days of acceptance.
2. 80% of JJAEP students will successfully complete JJAEP services.
3. 80% of students completing JJAEP services will not commit a JJAEP offense within one year of program completion.

JPD Clinical Services

GOAL: To provide timely and comprehensive evaluations that aid in the identification of mental/behavioral health disorders impacted justice involvement as well as appropriate and strengthen based recommendations to aid in a reduction of symptoms associated with an identified disorder(s).

OBJECTIVE: 85% of clinical evaluations (Behavioral Health and Sexual Behavioral Health Assessments) shall be completed within 15 days of referral acceptance.

GOAL: To reduce the risk of harm to self or others for youth in the care, custody and control of JPD through timely and effective crisis services.

OBJECTIVE: Mental Status Exams shall be completed within two calendar days from referral for youth at moderate risk of harm to self or others.

GOAL: Provide strength based targeted interventions to alleviate symptoms associated with a mental/behavioral health disorder to aid in reducing justice involvement.

OBJECTIVE: Provide clinical services aligned to treatment needs and recommended dosage.

JPD Challenge Academy

GOAL: The Challenge Academy is a paramilitary style, residential, substance abuse treatment program that will reduce recidivism among high risk youth through evidenced based practices and behavior modification.

OBJECTIVE:

1. Client Support: FY 2022 will see a 5% decrease in Abuse, Neglect, Exploitation (ANE) reports.
2. Behavior Management: FY 2022 will see a 5% decrease in maladaptive behavior (Youth and Youth Assault).
3. Operational Effectiveness: FY 2022 will decrease overtime (OT) average by 10%.
4. Positive Youth Development: FY 2022 seven youth will receive their welding certificate.

BUDGET HIGHLIGHTS

The Juvenile Probation budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved.

FISCAL YEAR ACCOMPLISHMENTS

Clinical Services

- More than 250 unique youth received services during the fiscal year. The justice system is often an initial entrance to identification of mental/behavioral health needs that are often undiagnosed and/or treated in adolescents. Servicing these youth allows for the identification of appropriate services for issues that may have been undiagnosed or recognized.
- Seven out of seventeen targets were met or exceeded. Overall targets not met were impacted by unit shortages and/or cancellations due to COVID protocols in place. The

unit currently has three vacant counselor positions with current team members remaining versatile in covering an array of services to ensure identified needs are met.

- Compliancy continues to be an issue and area in need of improvement. Clinical staff continue to struggles with demonstrating an understanding of licensure requirements and application of policies' and state statutes. Improvements were noted during Q4 with regards to the timeliness of submission of documentation, and trainings have been developed to increase foundational clinical skills and statutory requirements. The team has further developed a workgroup to revise the treatment plan in an effort to meet statutory requirements and increase compliancy with timelines for submission of clinical documentation.

Challenge Academy

- Challenge Cadets completed 450 hours of community services.
- The regionalization daily rate was changed to \$202.88.
- All four quarterly site visits by TJJD ombudsman were conducted. No issues noted.
- Special presentation and visit conducted for Senator Cesar Blanco's office.
- Completed entire 2021-22 school year in-person.

KEY PERFORMANCE MEASURES

Juvenile Probation Department

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
Challenge Academy						
	Inputs	# of probationary staff		9	7	27
	Inputs	Vacancies		7	0	27
	Inputs	Youth admitted		51	30	56
	Output	Reports of ANE		0	0	0
	Output	Youth on youth assaults		5	1	10
	Output	Physical restraints		18	2	34
	Output	Disciplinary reports		455	25	455
	Output	Disciplinary seclusions		56	3	76
	Output	GED obtained		12	15	11
	Output	Cadets receiving welding certification		5	7	11
	Efficiency Measure	Overtime expenditures		75388	80000	83099.48
	Efficiency Measure	% of youth receiving education services		1	1	1
	Efficiency Measure	% of youth on youth assaults		5	3	10
	Efficiency Measure	% of physical restraints		18	30	34
	Efficiency Measure	% of disciplinary reports		455	500	455

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Efficiency Measure	% of disciplinary seclusions		56	75	76
	Efficiency Measure	% GED obtained		12	10	11
	Efficiency Measure	% Cadets receiving welding certification		5	7	11
	Efficiency Measure	Challenge Academy completion rate		1	1	1
	Outcomes	1. Key Result Area - Client Support: Target met at 0 ANE reports. 2. Key Result Area - Behavior Management: Youth on Youth Assaults (5) were 66% over the Target = 3. 3. Key Result Area - Operational Effectiveness: Overtime (\$104,000.00) was 30% above the Target = \$80,000.00. 4. Key Result Area - Positive Youth Development: Two youth received their welding certificate. 71% below the Target = 7.				
Special Programs						
	Inputs	Youth (FY 2022)			15	18
	Inputs	Youth (FY 2023)		26	28	27
	Outputs	Case management (youth served)				24
	Outputs	SNDP Court hearings held				
	Efficiency	Average caseload per JPO		13		14
	Quality & Effectiveness Measure	Community protection (recidivism)		0	0.05	0.1333
	Quality & Effectiveness Measure	Court compliance (modifications)		0	0.05	0.9167
	Quality & Effectiveness Measure	Supervision completion		0.9	0.9	0.875
	Quality & Effectiveness Measure	Program completion		0.88	0.9	
	Outcomes	SNDP exceeded in meeting the overall goal of having an average completion rate of 80% as the average completion rate for FY23 was 88%. SNDP exceeded in meeting objective #1 of having a recidivism rate of less than 20% as the average recidivism rate for FY23 was 4%. SNDP did not meet objective number #2 of having a modification rate of less than 5% as the modification rate for FY23 was 13%.		4	4	4
	Inputs	# of Non-probationary JPO's			0	0
	Inputs	# of Probationary JPO's		74		
	Inputs	Youth (FY 2022)			12	74
	Inputs	Youth (FY 2023)		102	61	123
	Output	Case management (youth served)				
	Output					

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Output					
	Output			18.5	20.3	31
	Efficiency Measure	Average caseload per JPO				
	Quality & Effectiveness Measure	Community protection (recidivism)		0.47	0.1366	0.2049
	Quality & Effectiveness Measure	Court compliance (modifications)		0.42	0.8	0.3462
	Quality & Effectiveness Measure	Program completion				
	Outcomes	ISP did not meet the FY23 goal of having an 80% program completion rate as the average completion rate for FY23 was 35%. ISP did not meet objective 1 of having an average recidivism rate of 5% as the average recidivism rate for FY23 was 11%.				
	Inputs	# of Non-probationary JPO's		3	3	3
	Inputs	# of Probationary JPO's		0	0	0
	Inputs	Youth (FY 2022)		74		
	Inputs	Youth (FY 2023)			65	12
	Output	Case management (youth served)		102		48
	Efficiency	Average Caseload per JPO		25.5	0.15	16
	Quality & Effectiveness Measure	Community protection (recidivism)		0.03	0.05	0
	Quality & Effectiveness Measure	Court compliance (modifications)		0.47	0.1	0.1042
	Quality & Effectiveness Measure	Program completion		0.42	0.8	0.9333
	Outcomes	SOP exceeded FY23 goal of having 85% of youth successfully complete treatment. SOP met objective one goal of having at least 80% of youth successfully complete the program as the FY23 average successful completion rate was 93%. SOP met goal #2 of having at least 10% modification rate as the average modification rate for FY23 was 10%.				
	Inputs	# of Non-probationary JPO's		3	3	
	Inputs	# of Probationary JPO's		0	0	
	Inputs	Youth (FY 2022)		8		
	Inputs	Youth (FY 2023)			65	34
	Output	Case management (youth served)		45	75	75
	Efficiency Measure	Average caseload per JPO		15		25
	Quality & Effectiveness Measure	Community protection (recidivism)		0.02	0.05	0.0133
	Quality & Effectiveness Measure	Court compliance (modifications)		0.34	0.3	0.0988
	Quality & Effectiveness Measure	Program completion		0.22	0.75	0.15

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Outcomes	1. Program completion rate = 22%. Target = 75% This goal was not met as the completion rate for the year was 15% 2. Court compliance rate = 34%. Target = 30%: This goal was met as the court modification rate was 10% 3. Recidivism rate = 2%. Target = 5%: This goal was met as the recidivism rate for the year was 1%				
	Inputs	# of Non-probationary JPO's		2	2	
	Inputs	# of Probationary JPO's		0	0	
	Inputs	# of Non-probationary Case managers		2	2	
	Inputs	# of Probationary Case managers		1	0	
	Inputs	Youth (FY 2022)		7		
	Inputs	Youth (FY 2023)				13
	Inputs	Placement Budget		FY 22 Grant C Beginning Budget = \$ 468,222 Money transferred to grant=\$26,992.82 Total awarded for Grant C=\$495,214.82 GF-JPD Funds Beg Budget = \$10,000 GF-JPD Exp = \$2,066 End of Year Expenditures for Grant C & GF-JPD account=\$501,738.76		FY23 Beginning Budget for all funding Sources total of \$592,240
	Output	Case management (youth served)		52		27
	Output	# of Youth in Placement				
	Efficiency	Average caseload per JPO		26		
	Efficiency					
	Quality & Effectiveness Measure	Community protection (recidivism)		0.05	0.05	0
	Quality & Effectiveness Measure	Court compliance (modifications)		0.23	0.25	
	Quality & Effectiveness Measure	Placement completion (successful)		0.67	0.85	0.6667
	Quality & Effectiveness Measure	Program completion		0.29	0.85	0.7273
	Outcomes	1. Recidivism rate = 5%. Target = 5%: This goal was completed as the recidivism rate for the year was 0% 2. Successful Placement completion rate = 67%. Target = 70%				
	Inputs	# of Non-probationary JPO's				
	Inputs	# of Probationary JPO's				
	Inputs	# of Non-probationary Case managers				
	Inputs	# of Probationary Case managers				
	Inputs	Youth (FY 2022)				
	Inputs	Youth (FY 2023)				34
	Output	Case management (youth served)				35
	Output	# of Youth in Placement				35
	Efficiency	Average caseload per JPO				17.5

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Quality & Effectiveness Measure	Community protection (recidivism)				0.0286
	Quality & Effectiveness Measure	Court compliance (modifications)				
	Quality & Effectiveness Measure	Placement completion (successful)				0.5366
	Quality & Effectiveness Measure	Program completion				0.4
	Inputs	# of Non-probationary JPO's		1	1	
	Inputs	# of Probationary JPO's		0	0	
	Inputs	# of Non-probationary Case managers		1	1	
	Inputs	# of Probationary Case managers		0	0	
	Inputs	Youth (FY 2022)		6		
	Inputs	Youth (FY 2023)			5	
	Output	Case management (youth served)		9		
	Output	TMC closures		3	0.75	
	Efficiency Measure	Average caseload per JPO		2.25	0.01	
	Quality & Effectiveness Measure	Community protection (recidivism)		0	0	0
	Quality & Effectiveness Measure	Court compliance (modifications)		0.11	0	0.11
	Quality & Effectiveness Measure	Program completion rate		0.71	0.9	0.5714
	Input	# of FTE			16	16
	Input	# of Non-probationary JPO's		2	2	
	Input	# of Probationary JPO's		0	0	
	Input	Youth (FY 2022)		15		
	Input	Youth (FY 2023)				34
	Output	Case management (youth served)		23	25	43
	Output					
	Efficiency Measure	Average caseload per JPO		14		21.5
	Efficiency Measure					
	Quality & Effectiveness Measure	Community protection (recidivism)		0.037	0.05	0.023
	Quality & Effectiveness Measure	Court compliance (modifications)		0	0.05	0.06
	Quality & Effectiveness Measure	Supervision completion		0.78	0.9	0.6667
	Quality & Effectiveness Measure	Program completion		0.79	0.8	0.5789
	Outcomes	JDTC did not meet overall goal of having an 80% completion rate as the average completion rate for FY23 was 58%. 1. JDTC met the targeted goal of have a 5% recidivism rate or lower as the average recidivism rate of 2.33% for FY23. 2. JDTC did not meet the targeted goal of having a modification rate of 5% or less as the average modification rate for FY23 was 6%.		2	2	

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Inputs	# of Non-probationary JPO's		0	0	
	Inputs	# of Probationary JPO's		18		
Probation Services						
	Inputs	# of Non-probationary JPOs		14	16	14
	Inputs	# of Unique Probationary JPOs		1	0	2
	Inputs	Youth (FY 2022)		206		
	Inputs	Youth (FY 2023)			250	318
	Outputs	Case management (youth served)		206	250	318
	Outputs	Drug Tests		694	700	1370
	Outputs	Total low-risk youth served		145	100	204
	Efficiency Measure	Average caseload per JPO		34	15	13
	Efficiency Measure	% of Low Risk youth terminated < 6 months		0.5	0.7	0.73
	Quality & Effectiveness Measure	Community protection (recidivism)		0.04	0.05	0.04
	Quality & Effectiveness Measure	Court compliance (modifications)		0.07	5	0.05
Detention Center						
	Input	# of non-probationary staff		30	45	113
	Input	# of probationary staff		18	16	38
	Input	Vacancies		16	0	46
	Input	Youth admitted		394	400	868
	Input	Overtime Budget		127901	100000	361467.73
	Input	Educational Services*			400	868
	Output	Reports of ANE		4	0	2
	Output	Youth on youth assaults		30	25	54
	Output	Physical restraints		44	45	67
	Output	Average Daily Population		50	50	224
	Output	Youth Grievances		23	25	50
	Efficiency Measure	Overtime Expenditure		127901	100000	361467.73
	Quality & Effectiveness Measure	#/% of ANE complaints		0.0008	<0.01%	<0.01%
	Quality & Effectiveness Measure	#/% of unfounded ANE complaints		0.5	<0.01%	<0.01%
	Quality & Effectiveness Measure	#/% of youth on youth assaults				0.002
	Quality & Effectiveness Measure	#/% of physical restraints				0.0041
	Quality & Effectiveness Measure	#/% average daily population				0.9
Clinical Services						
	Input	Youth Served	127	238	200	260
	Input	Parent/Guardian served	57	98	100	82
	Input	Assessment Clinician	1	1	1	1
	OUTPUTS	# of BHAs/SBHAs Completed	65	111	115	67
	Efficiency Measure	% of BHAs/SBHAs completed within 15 days	N/A	0.53	0.95	0.51
	Effectiveness Measure	% of recommendations followed	N/A	N/A	0.95	0.75

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Outcomes	The number of youth served exceeded projections in part due to an increase of youth that were court ordered detained at the El Paso County Juvenile Detention Facility. Youth detained resulted in an increase in the number of mental status examinations completed for youth that represented with mental health symptoms and/or were referred due to suicidal ideation or gestures. The target for completion of BHAs was not met, as there was a 43% decrease in referrals. One variable that may have contrib [truncated]	0		0	0
	Input	Assessment Clinician	1	1	1	1
	Input	Counselor	6	4	6	3
	Input	Clinical Therapist	2	2	2	2
	Output	# of referrals for MSEs	221	177	175	387
	Output	# of MSEs completed	221	176	175	381
	Output	% of MSEs completed within 2 days of referral	1	1	1	0.93
	Output	# of MSEs resulting in acute inpatient care.	1	0	5	2
	Efficiency Measure	95% of MSEs will be completed within 48 hrs of referral.	1	1	0.95	0.94
	Effectiveness Measure	95% of MSEs will not result in acute inpatient care	0.99	0	0.95	0.98
	Outcomes	An increase in the number of youth reporting and/or experiencing distress while in the Department's pre/post adjudication facilities was noted for this fiscal year. The increase in the number of youth receiving mental status exams appear to have been impacted by a few variables: one clinical staff recommending continuation of classification status in "an abundance of caution" to continue to monitor behaviors and symptoms, failure to complete secondary screenings of teh MAYSI when youth were i [truncated]				
	INPUTS	Counselor	6	4	6	3
	INPUTS	Clinical Therapist	2	2	2	2
	OUTPUTS	# of residential individual scheduled	N/A	N/A	600	604
	OUTPUTS	# of residential individual tx hrs completed	551	684	600	588.5
	OUTPUTS	# of residential family sessions scheduled	N/A	N/A	300	298
	OUTPUTS	# of residential family Tx hrs. completed	307	325	300	232

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	OUTPUTS	# of CDE group hrs. scheduled	N/A	N/A	390	495
	OUTPUTS	# of CDE group hrs. completed	615	597	390	455.5
	OUTPUTS	# of CDC group hrs. scheduled	N/A	N/A	156	157.5
	OUTPUTS	# of CDC group hrs. completed	495	176	156	214
	OUTPUTS	# of individual sex offender treatment sessions scheduled	N/A	N/A	550	373
	OUTPUTS	# of individual sex offender treatment hrs. completed	551	684	550	363
	OUTPUTS	# of sex offender family sessions scheduled	N/A	N/A	120	171
	OUTPUTS	# of sex offender family sessions completed	125	130	125	173
	OUTPUTS	# of sex offender group hrs. scheduled	N/A	N/A	52	48
	OUTPUTS	# of sex offender group hrs. completed	36	58	52	47
	OUTPUTS	# of parenting group hrs. completed	217	105	100	86.5
	Efficiency Measure	% of files in compliance with standards-Audit Score	0.59	0.48	0.95	0.48
	Efficiency Measure	% of ind. & fam. services completed as scheduled.	N/A	N/A	0.85	0.94

FINANCIAL TRENDS

Juvenile Probation

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
JPD-CHALLENGE			
PERSONNEL	\$2,866,716	\$3,528,444	\$3,683,595
OPERATING	\$247,370	\$257,800	\$165,800
CAPITAL	\$0	-	-
JPD-CHALLENGE TOTAL	\$3,114,086	\$3,786,244	\$3,849,395
JPD-COMM BASED			
PERSONNEL	\$833,639	\$1,124,028	\$1,291,272
OPERATING	\$0	-	-
JPD-COMM BASED TOTAL	\$833,639	\$1,124,028	\$1,291,272
JPD-DETAINEE ACCOUNT			
OPERATING	\$0	\$200,000	\$300,000
JPD-DETAINEE ACCOUNT TOTAL	\$0	\$200,000	\$300,000
JPD-DETENTION			
PERSONNEL	\$3,263,061	\$3,627,363	\$4,012,936
OPERATING	\$358,906	\$412,100	\$213,000
CAPITAL	\$25,898	\$10,000	-
JPD-DETENTION TOTAL	\$3,647,865	\$4,049,463	\$4,225,936
JPD-INTEREST			
OPERATING	\$2,960	\$20,000	\$28,000
JPD-INTEREST TOTAL	\$2,960	\$20,000	\$28,000
JPD-KITCHEN			
PERSONNEL	\$372,960	\$567,945	\$577,240
OPERATING	\$237,883	\$255,350	\$311,350
CAPITAL	\$0	-	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
JPD-KITCHEN TOTAL	\$610,843	\$823,295	\$888,590
JPD-PROBATION			
PERSONNEL	\$7,884,257	\$9,435,632	\$9,704,092
OPERATING	\$1,466,397	\$1,486,458	\$1,347,178
CAPITAL	\$489,123	-	-
TRANSFERS OUT	\$0	-	-
JPD-PROBATION TOTAL	\$9,839,777	\$10,922,090	\$11,051,270
EXPENSES TOTAL	\$18,049,170	\$20,925,120	\$21,634,463

POSITION DETAIL

Juvenile Probation Department

Position Desc	FY2022	FY2023	FY2024
Count			
COUNSELOR I	2.00	2.00	1.00
INFO SYST&SOFT DV SP	0.00	1.00	1.00
DIR OF INTAKE	1.00	1.00	1.00
JUV PROB MGR SP PGMS	0.00	1.00	1.00
JUV PROB MGR	3.00	3.00	3.00
DEPUTY CHIEF JUV FAC	1.00	1.00	1.00
CHIEF JPD	1.00	1.00	1.00
DEPUTY CHIEF FIN&SUP	1.00	1.00	1.00
SOFTWARE DVLPR	0.00	2.00	2.00
PROGRAMN SPPRT SPCST	2.00	0.00	0.00
HR SPECIALIST	1.00	0.00	0.00
ADMIN SPCLST INT	11.00	11.00	11.00
FC&CMMTY IMPVMT SPVR	1.00	1.00	1.00
COUNSELOR II	1.00	1.00	2.00
FAC MNT MECHANIC	3.00	3.00	3.00
DATA FUNC ANLST INT	1.00	1.00	1.00
TRAINING&COMPL MGR	1.00	1.00	1.00
SR. ACCOUNTANT JPD	2.00	2.00	2.00
JUV PROB OFFICER III	30.00	30.00	30.00
DIR OF CLINICAL SVCS	1.00	1.00	1.00
DEPUTY CHIEF JUV SVS	1.00	1.00	1.00
DIR OF JUV SPCL PGMS	1.00	1.00	1.00
JUV PROB REC SUPRV	1.00	1.00	1.00
DIR OF IS&R	1.00	1.00	1.00
ACCT SPECIALIST INT	5.00	5.00	5.00
JUV PROB OFFICER IV	0.00	0.00	1.00
CUSTODIAN	3.00	3.00	3.00
COMM SVC SPEC	2.00	2.00	2.00
LICENSED CT. INTRPRT	1.00	1.00	1.00
EXEC ASSISTANT	1.00	1.00	1.00
FAC MNT ASST MGR	1.00	1.00	1.00
COMM SVC LEAD	1.00	1.00	1.00
TRAINING OFFICER	2.00	2.00	2.00
INFO SYST&REC SPCLT	1.00	1.00	1.00
FAC MNT MECH INT	1.00	1.00	1.00
FCO TECHNICIAN	1.00	1.00	1.00
SOFTWARE DVLPR INT	1.00	0.00	0.00
FAC MNT MGR	1.00	1.00	1.00
DIR OF JUV PROB SVCS	1.00	1.00	1.00
FIELD COMPL. OFFCR	3.00	5.00	5.00
ADMIN SPCLST	4.00	4.00	4.00
OFFICE ASSISTANT	1.00	1.00	1.00
SPEC COURT COORD	1.00	1.00	1.00
CASE MANAGER	3.00	3.00	3.00

Position Desc	FY2022	FY2023	FY2024
DIR OF FIN SVCS	1.00	1.00	1.00
COUNT	102.00	104.00	105.00

Juvenile Probation Detention

Position Desc	FY2022	FY2023	FY2024
Count			
ADMIN SPCLST	1.00	1.00	1.00
JUV.DET. OFFICER	45.00	45.00	46.00
DETENTION UNIT MGR	1.00	1.00	1.00
JUV DET SUPRV	8.00	8.00	8.00
DIR OF JUV DETEN	1.00	1.00	1.00
COUNT	56.00	56.00	57.00

Juvenile Probation Challenge

Position Desc	FY2022	FY2023	FY2024
Count			
JUV CORRS SUPRV	6.00	6.00	6.00
ADMIN SPCLST INT	1.00	1.00	1.00
JUV.CORRS.OFFICER	36.00	36.00	36.00
JUV PROB OFFICER IV	3.00	3.00	2.00
CHALLENGE UNIT MGR	1.00	1.00	1.00
DIR OF JUV CORRS	1.00	1.00	1.00
COUNT	48.00	48.00	47.00

Juvenile Probation Community Based

Position Desc	FY2022	FY2023	FY2024
Count			
CLINICAL THRPST II	1.00	1.00	2.00
COUNSELOR I	2.00	2.00	2.00
JUV PROB MGR SP PGMS	1.00	0.00	0.00
CLINICAL THRPST I	1.00	1.00	0.00
JUV PROB OFFICER IV	2.00	3.00	4.00
CLINICAL SVCS MGR	1.00	1.00	1.00
PLACEMENT COORD	1.00	1.00	1.00
CASE MANAGER	1.00	1.00	1.00
DVRSNRY JJAEP PGM AD	1.00	1.00	1.00
COUNT	11.00	11.00	12.00

Juvenile Probation Detention

Position Desc	FY2022	FY2023	FY2024
Count			
ADMIN SPCLST	1.00	1.00	1.00
JUV.DET. OFFICER	45.00	45.00	46.00
DETENTION UNIT MGR	1.00	1.00	1.00
JUV DET SUPRV	8.00	8.00	8.00
DIR OF JUV DETEN	1.00	1.00	1.00
COUNT	56.00	56.00	57.00

Juvenile Probation Kitchen

Position Desc	FY2022	FY2023	FY2024
Count			
ADMIN SPCLST	1.00	1.00	1.00
LEAD COOK	1.00	1.00	1.00
CULINARY SPVSR	1.00	1.00	1.00
COOK	6.00	6.00	6.00
COUNT	9.00	9.00	9.00

SHERIFF DEPARTMENT

MISSION STATEMENT

The El Paso County Sheriff's Office, as part of, and empowered by the community, is committed to:

- Protect lives, property and the rights of the people;
- Maintain order;
- Enforce the law impartially;
- Provide quality police service in partnership with other members of the community.

To fulfill our mission, we will strive to attain the highest degree of ethical behavior and professional conduct at all times. The El Paso County Sheriff's Office values the public trust and will honestly and ethically carry out our responsibilities. We will adhere to the Constitution of the United States and the State of Texas in pursuit of community service. We will investigate and respond appropriately to all allegations of impropriety.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Training Academy

The El Paso County Sheriff's Office Region VIII Training Academy is responsible for providing training for our Law Enforcement, Corrections, Dispatchers, and Civilian personnel. In addition, we provide Texas Commission on Law Enforcement training for local Law Enforcement agencies to include Constables, Bailiff's, County Attorney/District Attorney Investigators, Probation and Parole officers, local School District Police Officers, Socorro PD, Clint PD, Horizon PD, Anthony PD, EPISD PD, EPCC PD, EPPD, Texas Tech PD, DPS, TABC, Texas Parks and Wildlife, Rogelio Sanchez State Prison, as well as all Law Enforcement Officers in our Five County Region of West Texas.

Criminal Investigation

The Criminal Investigations Division is responsible for the initiation and follow-up investigation of crimes committed in the unincorporated areas of El Paso County. The Criminal Investigations Division consists of 6 sections and 3 Units. The six sections are; Crimes against Persons, Crimes against Property, Crime Records, Evidence, and Forensic Section (CREFS), Civil Process, High Intensity Drug Trafficking Area (HIDTA), and the Border

Crime Initiative. The three units are the Crime Victims Unit, Abandoned Auto Unit and the Registered Sex Offender Unit. The Crimes against Persons and Crimes against Property Sections are primarily in charge of conducting criminal investigations on criminal incidents that occur or are reported by citizens in El Paso County. They are also responsible for case presentations to the Prosecutors office for criminal prosecution. The Sergeants in those functions review and assign criminal reports by utilizing the I-Leads/Records Management System, Case Management Module. The Crime Records, Evidence and Forensics Section responds to crime scenes within El Paso County to assist deputies in the collection and preservation of evidence. The CREFS section also tracks all evidence collected, creates supplement reports and generates UCR numbers using the Incident and Property modules. They are used to accurately report the number of arrests, indictments, cases cleared, property seized or recovered, number of warrants executed and search warrants executed.

Patrol

The Patrol Section is the largest Law Enforcement division, both in terms of staffing and operational responsibilities, within the Sheriff's Office. The Patrol Section is a 24 hours a day, 7 days a week, 365 days a year operation that is distributed into eleven districts from three different stations within the unincorporated areas of El Paso County. Deputies assigned to these districts are responsible for, but not limited to, request for service from the public, self- initiated activity (such as roll-byes, field contacts, proactive techniques and traffic control).

The Patrol Section provides basic law enforcement services including aggressive traffic/DWI enforcement to residents in the unincorporated areas of the County, develops community programs designed to reduce crime, develops effective coordinated enforcement strategies to curb alcohol related offenses involving adults and teens, works with the community to develop lasting working relationships to improve the quality of life issues, uses innovative technological solutions to enhance our responsiveness to the community, gathers meaningful quantitative data to identify trends and patterns useful in the reduction of traffic accident fatalities, implements strategic partnerships with local intervention programs to help victims of crime, trains citizens to the eyes and ears of law enforcement and develops coordinated strategies with other public safety agencies to identify and combat homeland.

Detention and Annex

The El Paso County Sheriff is the Chief Law Enforcement Officer of the County and is responsible for leading the organization and properly managing resources for the custodial care of incarcerated individuals. The Sheriff appoints a Jail Assistant Chief to supervise, direct, and control the daily operation of the 1010 bed capacity Detention Facility. The Detention Facility operates 24 hours per day, 365 days per year and administers services in accordance to the Texas Commission on Jail Standards.

Law Enforcement

The El Paso County Sheriff is the Chief Law Enforcement Officers of the County and responsible for leading the organization and properly managing resources. A critical function of the El Paso County Sheriff's Office is that of the Internal Affairs Division. The section is tasked with maintaining the integrity and values of the Office by conducting fair and objective investigations of any violation of Policies and Procedures and misconduct. Another important aspect is the Community Service function. This section is actively involved in crime prevention within our community. It thrives to maintain a good relationship with the community we serve, by insuring that crime prevention concerns are addressed.

Courthouse Security

The role of the Courthouse Security Detail is to provide a safe and secure environment in the El Paso County Courthouse and the Juvenile Probation Department. This will be accomplished by screening all persons and their belongings, entering the facilities to minimize the opportunity for weapons or dangerous items inside. The personnel assigned are responsible for responding to all emergencies that occur within both facilities to insure that staff and visitors there are protected from danger.

GOALS AND OBJECTIVES

TRAINING ACADEMY

GOAL: To provide the highest quality of training that accentuates the growth and development of every Law Enforcement, Detention and Civilian Personnel.

OBJECTIVE: To provide the best training and education to law enforcement/corrections and civilian personnel.

CRIMINAL INVESTIGATIONS

GOAL: To commit to serve the citizens of El Paso County by providing all the necessary investigative resources to resolve their criminal complaints with judicial justice.

OBJECTIVE: To seek out the latest best practices in Criminal Investigations and acquire the latest in technology to enhance our investigative techniques.

CIVIL PROCESS

GOAL: to facilitate the Civil Legal Process generated through the Thirty-Two District and County Courts within El Paso County.

OBJECTIVE: to execute writs which require taking possession of property pending a final judgement in a civil suite or disposing of such property in accordance with the final judgement.

PATROL

GOAL: To provide basic law enforcement services including traffic and Law Enforcement to residents in the unincorporated areas of the County, while striving to maintain the well-being and safety of the community.

OBJECTIVE: To provide vigorous preventive and enforcement measures.

DETENTION AND ANNEX BUREAU

GOAL: To properly manage resources for the custodial care of incarcerated individuals.

OBJECTIVE: To provide a safe and secure environment for all incarcerated individuals.

INTERNAL AFFAIRS

GOAL: To maintained the integrity and values of the Sheriff's Office by conducting fair and objective investigations of any violation of Policies and Procedures and misconduct.

OBJECTIVE: To maintain a good relationship with the community we serve, by insuring all concerns are addressed.

COURTHOUSE

GOAL: To provide a safe and secure environment in the El Paso County Courthouse and the Juvenile Probation Department.

OBJECTIVE: It will be accomplished by screening all persons and their belongings, entering the facilities to minimize the opportunity for weapons or dangerous items inside.

KEY PERFORMANCE MEASURES

Sheriff

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
TRAINING ACADEMY						
	Input	Authorized # of Sheriff's Office Employees	1026	3878	1026	1294
	Output	Total peace Officers Trained	2479	2628	2500	2795
	Output	Total Detention Officers Trained	1263	1795	900	2842
	Output	Total Civilians Trained	245	189	700	381
	Output	Total # of Employees Trained	3987	4612	4100	6018
	Efficiency Measure	Total Courses Offered	458	524	500	608
	Efficiency Measure	Total Contact Hours	36419	34677	45000	41029
	Efficiency Measure	Total Pace Officer Certifications	7	35	20	54
	Efficiency Measure	Total Detention Officer Certifications	85	68	45	49.25
	Quality & Effectiveness Measures	% of Students Trained in Region	0.8905	0.867	0.9089	0.8533
	Quality & Effectiveness Measures	% of TECOLE Compliance	1	1	1	1
INTERNAL AFFAIRS						
	Input	Citizen and Internal Complaints	270	283	225	321
	Output	Sustained	196	137	118	139

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Output	Not Sustained	30	17	20	23
	Output	Unfounded	0	2	0	1
	Output	Division level	2	18	11	33
	Output	No Further Action	8	8	11	3
	Output	Open Investigations	34	100	65	122
	Efficiency	# of Investigations Completed	236	183	160	199
	Quality & Effectiveness	% of Sustained Investigations	0.7259	0.4841	0.5244	0.433
COURTHOUSE						
	Input	# of Persons Screened	276696	532637	779000	656366
	Output	Number of Door Alarms	23	518	230	45
	Output	Number of Fire/Smoke Alarms	7	12	10	6
	Output	Number of Weapons Confiscated	426	2044	5600	3693
	Output	Number of Distress/Panic Alarms	17	44	25	50
	Output	Number of Bomb threats	0	1	0	0
	Efficiency	Calls for Service	4483	6309	6500	6142
	Efficiency	Citations	3	0	5	0
	Efficiency	Misdemeanor Reports	2	15	15	30
	Efficiency	Felony Reports	3	12	5	17
	Efficiency	Information Reports	22	28	100	47
	Efficiency	Surveillance Reports	2388	2089	3000	1632
	Quality & Effectiveness	Felony Arrests	8	12	40	13
	Quality & Effectiveness	Misdemeanor Arrest	6	10	55	6
CRIMINAL INVESTIGATIONS						
	Input	# of Detectives assigned to Major Crimes	7	30	8	32
	Output	Total UCR - Murders	7	12	6	5
	Output	Total UCR - Forcible Rape	104	147	50	120
	Output	Total UCR - Robbery	21	31	15	25
	Output	Total UCR - Assault	171	247	200	1852
	Output	Total UCR - Burglary	91	144	225	174
	Output	Total UCR - Larceny - Theft	475	635	500	720
	Output	Total UCR - Motor Vehicle Theft	102	172	75	231
	Output	Total UCR - Arson	4	12	4	5
	Efficiency Measure	Clearance UCR - Murders	6	11	5	3
	Efficiency Measure	Clearance UCR - Forcible Rape	24	47	20	23
	Efficiency Measure	Clearance UCR - Robbery	10	6	20	9
	Efficiency Measure	Clearance UCR -- Assault	85	141	135	1112
	Efficiency Measure	Clearance UCR - Burglary	23	24	40	29
	Efficiency Measure	Clearance UCR - Larceny - Theft	76	83	115	103
	Efficiency Measure	Clearance UCR - Motor V. Theft	22	34	14	26
	Efficiency Measure	Clearance UCR - Arson	1	4	2	1
	Quality & Effectiveness Measure	Major Crimes Cases Received	3782	581	1000	551
	Quality & Effectiveness Measure	Major Crimes Cases Screened	583	54	500	4
	Quality & Effectiveness Measure	Major Crimes Cases Assigned	3180	527	700	548
	Quality & Effectiveness Measure	Major Crimes Cases Presented DA	988	137	500	187

Division	Measure Type	Key Performance Measure	2021 Actuals	2022 Actuals	2023 Target	2023 Totals
	Quality & Effectiveness Measure	% of Cases Presented to DA	0.2612	0.2358	0.35	0.3394
CIVIL PROCESS						
	Input	# of Detectives assigned to Civil	3	3	3	3
	Input	# of Deputies assigned to Civil	12	12	12	12
	Output	Writs of Execution Received	1278	1202	1213	1117
	Output	Foreign Citation Received	758	845	770	876
	Output	Subpoenas Received	188	1540	4615	1686
	Output	Citations Received	10505	9042	10500	9559
	Efficiency Measure	Writs of Execution Served	475	432	450	484
	Efficiency Measure	Foreign Citation Served	560	528	499	718
	Efficiency Measure	Subpoenas Served	147	839	2537	880
	Efficiency Measure	Citations Served	9782	6741	10500	6303
	Quality & Effectiveness Measures	Section Total Stops/Attempts	20393	19616	32267	18923
	Quality & Effectiveness Measures	Section Avg. Stops	1.86	2.297	2.3071	2.2568
PATROL						
	Input	# of Calls for Service	135445	107835	145000	128275
	Input	# of Traffic Stops	39223	32093	45000	40336
	Output	Report Submitted	11102	7661	10000	9125
	Output	Class "C" Citations	227	208	300	165
	Output	Traffic Citations	11745	11014	18000	10063
	Output	Felony and Misdemeanor Arrest	2628	2077	2200	3406
	Efficiency Measure	# of Investigations Received	3019	3779	3200	4304
	Efficiency Measure	Investigations Screened	204	466	300	726
	Efficiency Measure	Investigations Assigned	2785	3320	2500	3445
	Efficiency Measure	Investigations Presented DA	863	968	1000	1106
	Efficiency Measure	Referrals	312	209	350	217
	Efficiency Measure	Vehicle Impounds	407	456	400	415
	Quality & Effectiveness Measures	% of Calls Creating a Report	0.082	0.071	0.069	0.0711
	Quality & Effectiveness Measures	% of Calls Resulting in Arrest	0.0194	0.0193	0.0152	0.0266
	Quality & Effectiveness Measures	% of Cases Presented to DA	0.2859	0.2562	0.3125	0.257
DETENTION AND ANNEX BUREAU						
	Input	Total Inmates Booked	17033	27311	3000	20932
	Output	Average Daily Population - Both	2195	2110	2500	2348.25
	Output	Inmates Transported & Virtual Court	10204	26407	30000	20206
	Output	Inmates Transported to Medical	1197	1494	1250	1262
	Output	Inmates on Inmate Assaults	126	211	100	364
	Output	Inmate Assaults on Officers	23	51	7	24
	Output	Average Time Released in Hrs.	0.87	4	2	5.37
	Efficiency	Total Inmates Released	20950	16611	33000	22573
	Quality & Effectiveness	Grievances Investigated	231	156	300	215
	Quality & Effectiveness	% of Inmate on Inmate Assaults	0.0074	0.0077	0.0333	0.0174

FISCAL YEAR ACCOMPLISHMENTS

- Successful Purchasing and installation of (2) Body Scanners at both Detention Facilities.
- Successful implementation of the Crisis Intervention Team (CIT) Program going on two years now. The Crisis Intervention Team (CIT) Program is an innovative, community based approach to improve the outcomes of these encounters.
- A successful implementation of 20 School Resource Officers that provide a safe learning environment for our youth in our County Schools.

BUDGET HIGHLIGHTS

The Sheriff's budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved as well as various Maintenance and Software accounts that have moved to the Information Technology department.

FINANCIAL TRENDS

Sheriff

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
SO-ACADEMY TRAINING			
PERSONNEL	\$746,564	\$816,104	\$835,288
OPERATING	\$136,865	\$175,972	\$179,296
CAPITAL	\$0	-	-
SO-ACADEMY TRAINING TOTAL	\$883,430	\$992,076	\$1,014,584
SO-CID			
PERSONNEL	\$8,340,217	\$9,421,994	\$9,389,548
OPERATING	\$74,832	\$87,921	\$70,336
CAPITAL	\$0	-	-
SO-CID TOTAL	\$8,415,049	\$9,509,915	\$9,459,884
SO-COURTHOUSE SECURITY			
PERSONNEL	\$1,302,481	\$1,502,461	\$1,516,672
OPERATING	\$25,806	\$67,566	\$51,462
CAPITAL	\$0	-	-
SO-COURTHOUSE SECURITY TOTAL	\$1,328,286	\$1,570,027	\$1,568,134
SO-LAW			
PERSONNEL	\$6,270,281	\$6,946,432	\$7,066,349
OPERATING	\$2,572,534	\$2,916,931	\$1,412,531
CAPITAL	\$144,272	\$30,825	-
SO-LAW TOTAL	\$8,987,087	\$9,894,188	\$8,478,880
SO-PATROL			
PERSONNEL	\$17,558,679	\$18,893,275	\$18,933,652
OPERATING	\$972,403	\$1,021,919	\$1,097,873
CAPITAL	\$18,588	\$6,800	-
SO-PATROL TOTAL	\$18,549,671	\$19,921,994	\$20,031,525
JA-JAIL ANNEX			
PERSONNEL	\$27,808,413	\$28,616,911	\$29,138,629
OPERATING	\$12,178,770	\$11,770,923	\$12,460,434
CAPITAL	\$63,513	\$18,906	-
JA-JAIL ANNEX TOTAL	\$40,050,697	\$40,406,740	\$41,599,063
JA-JAIL DOWNTOWN			

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
PERSONNEL	\$25,585,392	\$28,501,973	\$27,977,602
OPERATING	\$8,552,529	\$8,825,126	\$9,197,913
CAPITAL	\$13,058	-	-
JA-JAIL DOWNTOWN TOTAL	\$34,150,979	\$37,327,099	\$37,175,515
SO-BAIL BOND BOARD			
PERSONNEL	\$0	-	-
OPERATING	\$0	\$1,500	-
SO-BAIL BOND BOARD TOTAL	\$0	\$1,500	-
SO-WARRANTS			
PERSONNEL	\$1,435,131	\$1,635,974	\$1,749,503
OPERATING	\$0	\$200	-
CAPITAL	\$0	\$101,000	-
SO-WARRANTS TOTAL	\$1,435,131	\$1,737,174	\$1,749,503
MAIN ACCOUNT/BUDGETED			
OPERATING	\$0	-	-
TRANSFERS OUT	\$46,929	\$93,857	-
MAIN ACCOUNT/BUDGETED TOTAL	\$46,929	\$93,857	-
SO-VOCA MATCH			
TRANSFERS OUT	\$47,792	\$84,215	\$151,553
SO-VOCA MATCH TOTAL	\$47,792	\$84,215	\$151,553
EXPENSES TOTAL	\$113,895,050	\$121,538,785	\$121,228,641

POSITION DETAIL

Sheriff- Warrants

Position Desc	FY2022	FY2023	FY2024
Count			
SO SPCLST INT	6.00	6.00	6.00
ADMIN SERVICES MGR	1.00	1.00	1.00
SERGEANT	1.00	1.00	1.00
DEPUTY SHERIFF	8.00	10.00	10.00
COUNT	16.00	18.00	18.00

Sheriff Academy Training GF

Position Desc	FY2022	FY2023	FY2024
Count			
DEPUTY SHERIFF	2.00	2.00	2.00
ASST TRAINING DIR.	1.00	1.00	1.00
DETENTION LIEUTENANT	1.00	1.00	1.00
DETENTION OFFICER	2.00	2.00	2.00
ADMIN SPCLST INT	1.00	1.00	1.00
COUNT	7.00	7.00	7.00

Sheriff-CID Enforcement

Position Desc	FY2022	FY2023	FY2024
Count			
INTLIGNCE ANLYST	0.00	1.00	1.00
ADMIN SERVICES MGR	2.00	2.00	2.00
ACCNTNG SPCLST	1.00	1.00	1.00
SERGEANT	4.00	4.00	4.00
CVLN EVDNCE CLK	4.00	4.00	4.00
CRME SCN INVSTGTR LD	1.00	1.00	1.00
PROP EVIDENCE SPRVSR	1.00	1.00	1.00
INTLIGNCE ANLYT	1.00	0.00	0.00
CRIME VICTIMS SPEC.	1.00	1.00	1.00
DEPUTY SHERIFF	17.00	17.00	17.00
CUST RELA SPCLST	11.00	11.00	11.00

Position Desc	FY2022	FY2023	FY2024
CRIME SCENE INVSTGTR	4.00	4.00	4.00
DETECTIVE	27.00	27.00	27.00
LIEUTENANT	2.00	2.00	2.00
LATENT PRINT EXMNR	2.00	2.00	2.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
COMMANDER	1.00	1.00	1.00
CVLN EVDNCE CLK INT	1.00	1.00	1.00
ADMNSRTV COORD	1.00	1.00	1.00
CRIME SCENE UNIT SPV	1.00	1.00	1.00
COUNT	83.00	83.00	83.00

Sheriff-Patrol

Position Desc	FY2022	FY2023	FY2024
Count			
SERGEANT	18.00	18.00	18.00
DEPUTY SHERIFF	129.00	146.00	142.00
LIEUTENANT	5.00	5.00	5.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
COMMANDER	1.00	1.00	1.00
SO SPCLST INT	3.00	3.00	3.00
ADMNSRTV COORD	1.00	1.00	1.00
DEPUTY SHERIFF-PT	20.00	4.00	8.00
COUNT	178.00	179.00	179.00

Sheriff-Detention Facility

Position Desc	FY2022	FY2023	FY2024
Count			
ASSISTANT CHIEF	1.00	1.00	1.00
SO COURT CLERK SR	2.00	2.00	2.00
DETENTION OFFICER	203.00	193.00	195.00
ACCNTNG SPCLST	4.00	4.00	4.00
DETENTION LIEUTENANT	4.00	4.00	4.00
PROJECT COORDINATOR	1.00	1.00	1.00
SO COURT CLERK INT	5.00	6.00	6.00
DETENTION OFFICER-PT	2.00	2.00	1.00
ACCOUNTING SPRVSR	1.00	1.00	1.00
DETENTION OFFICER-T	12.00	39.00	38.00
FLOOR CNTRL OFFCR	39.00	21.00	20.00
SUPPLY SVC SPLST INT	1.00	1.00	1.00
CUST RELA SPCLST	3.00	3.00	3.00
CUST RELATIONS SR	3.00	3.00	3.00
B.I.T. MANAGER	1.00	1.00	1.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
ACCNTNG SPCLST SR	1.00	1.00	1.00
DETENTION SERGEANT	11.00	13.00	13.00
SO SPCLST INT	12.00	12.00	12.00
COUNT	307.00	309.00	308.00

Sheriff-Jail Annex

Position Desc	FY2022	FY2023	FY2024
Count			
ASSISTANT CHIEF	1.00	1.00	1.00
DETENTION OFFICER	250.00	262.00	266.00
ADMIN SPCLST INT	1.00	1.00	1.00
DETENTION LIEUTENANT	4.00	4.00	4.00
PROJECT COORDINATOR	1.00	1.00	1.00
SUPPLY SRVC SPCLST	1.00	1.00	1.00
DETENTION OFFICER-PT	1.00	8.00	4.00
DETENTION OFFICER-T	6.00	2.00	2.00

Position Desc	FY2022	FY2023	FY2024
FLOOR CNTRL OFFCR	37.00	22.00	23.00
CUST RELA SPCLST	3.00	3.00	3.00
CUST RELATIONS SR	1.00	1.00	1.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
DETENTION SERGEANT	10.00	12.00	12.00
SO SPCLST INT	14.00	14.00	14.00
COUNT	331.00	333.00	334.00

WEST TEXAS COMMUNITY SERVICE CORRECTIONS DEPARTMENT

MISSION STATEMENT

To Promote Public Safety and Re-socialize the Offender.

To provide a comprehensive community supervision model that promotes public safety by using cross-system collaborations with law enforcement and community-based interventions to reduce the risk of future criminal behavior. Interventions include a complete range of progressive sanctions, incentives, community-based behavioral health, human services, and restorative justice.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The following are the long range goals which were identified for Fiscal Years 2016 and 2017, and for future years, in fulfilling the mission of the local community justice system.

1) To promote public safety by expanding correctional interventions utilizing the progressive sanctions and incentives model, and community-based services to reduce the risk of future offending behavior.

2) To use Clinical Management for Behavioral Health Services (CMBHS) for assessment and treatment plans for all offenders on community supervision. Offenders with Co-Occurring Disorders have historically been misdiagnosed due to ineffective assessments that only measure one dimension. The use of this comprehensive assessment tool will result in integrated processes and procedures that will guide the delivery of Mental Health and Substance Abuse services.

3) To use integrated strategies and evidence-based cognitive behavioral models as an alternative to incarceration.

- 4) To meet the needs of the local criminal justice system by providing a full range of cost-effective alternative sentencing options (a progressive sanctions model) within the community, from pre-trial diversion for first offenders to Specialty Courts.
- 5) To provide increased opportunities and incentives for offenders to make restitution to victims of crime and to the community as a whole through financial reimbursement and community service restitution.
- 6) To increase public awareness about the benefit of community supervision.
- 7) To develop effective partnerships with community-based agencies delivering services to offenders.
- 8) To strengthen the network with local, state, and federal agencies, to effectively collaborate in the interest of public safety.
- 9) To enhance community-based alternatives to incarceration, by enhancing specialized caseloads and intensive supervision programs which follow evidence-based practices.
- 10) To develop a preventative model to address psycho-social risk factors such as family intervention, school outreach, educational programs, mentoring programs, community outreach centers, and other community-based programs.
- 11) To help build strong families by forming strong partnerships with other community-based agencies with similar goals.
- 12) To enhance and expand multi-faceted child abuse and domestic violence programs through intensive supervision, treatment, and other evidence-based programs, to better serve the needs of the offender, victims, family members, and the community as a whole.
- 13) To enhance and expand the resources of the department's staff development program, to meet the training needs of all professional, paraprofessional, and administrative staff, including state certification requirements.
- 14) To enhance the offender database to compile accurate performance measures and outcomes of evidence-based practice methods.

FINANCIAL TRENDS

West Texas Community Service Corrections Department

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
AP-COMMUNITY SUPRVISION GF			

	FY22 ACTUALS		FY23 REVISED BUDGET		FY24 ADOPTED BUDGET	
		FY2022		2023		2024
OPERATING		\$25,953		\$33,414		\$32,946
AP-COMMUNITY SUPRVISION GF TOTAL		\$25,953		\$33,414		\$32,946
EXPENSES TOTAL		\$25,953		\$33,414		\$32,946



PUBLIC WORKS

PUBLIC WORKS

DEPARTMENT	PAGE NO.
Infrastructure Services	289
Tornillo Port of Entry	289
R&B Flood Control	289
County Graffiti Wipe Out	289
Planning & Development	291
Fabens Airport	293
On-Site Sewage Inspection	293
Airport	293
Infrastructure Services	293
Planning & Development	294
El Paso County Mobility Projects	294
Public Works Admin	295

INFRASTRUCTURE SERVICES

MISSION STATEMENT

Providing public services that enhance the quality of life, well-being and economic development of El Paso County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

Infrastructure Services Department, a Division of Public Works is primarily responsible for the construction and maintenance of over 620 miles of roadway and bridge infrastructure, Fabens airport ground maintenance, stormwater facilities, traffic safety and warrant devices, and various other road services within the County. This division is also responsible for maintenance of the County's Water Systems, and the Ascension and McGill pauper cemeteries. This operation is primarily funded through special revenues derived from a portion of vehicle registration fees.

BUDGET HIGHLIGHTS

The Infrastructure Services and R&B Flood Control's budget had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved.

FINANCIAL TRENDS

Infrastructure

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
TORNILLO POE			
OPERATING	\$12,065	\$14,285	\$14,287
TORNILLO POE TOTAL	\$12,065	\$14,285	\$14,287
RB-FLOOD CONTROL			
OPERATING	\$0	\$370,000	\$370,000
CAPITAL	\$2,968,985	\$2,570,000	\$1,370,000
RB-FLOOD CONTROL TOTAL	\$2,968,985	\$2,940,000	\$1,740,000
GRAFFITI WIPE			
PERSONNEL	\$96,724	\$135,365	\$137,819

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
OPERATING	\$9,449	\$12,799	\$13,381
CAPITAL	\$0	-	-
GRAFFITI WIPE TOTAL	\$106,172	\$148,164	\$151,200
EXPENSES TOTAL	\$3,087,222	\$3,102,449	\$1,905,487

POSITION DETAIL

Graffiti Wipe

Position Desc	FY2022	FY2023	FY2024
Count			
GRAFFITI PRGM SPCLST	1.00	1.00	1.00
GRAFFITI PROGRAM CRD	1.00	1.00	1.00
COUNT	2.00	2.00	2.00

PLANNING & DEVELOPMENT

MISSION STATEMENT

Actively promote a diverse, safe and dynamic community by improving the quality of life for current and future generations through innovative and sustainable planning and development initiatives.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Planning & Development Department is responsible for long-range planning and the administration of a variety of direct residential services. The department is comprised of five individual divisions: Planning & Development, Infrastructure & Development, On-site Sewage & Environmental, Geographical Information Systems, and Transportation. Additionally the department has oversight of all platting requirements and plan reviews for development in the County, including stormwater management.

GOALS AND OBJECTIVES

PLANNING & DEVELOPMENT

GOAL: Provide a more efficient and timely plan review process, inform the public of development requirements and to conduct stormwater outreach as part of administering development projects.

OBJECTIVE:

Finalize land development procedures that streamline the review process, that detail review requirements, and establish inspection fees to reduce poor-quality plan submittals; post development procedures on the County website for ease of communication to the public; retain a consultant to update the development and subdivision regulations, that includes public outreach and developer participation.

INFRASTRUCTURE & DEVELOPMENT

GOAL: Increase number of funding resources in response to identified needs and implement funded projects efficiently, professionally and with citizen input from the community being served.

OBJECTIVE: Prepare funding proposals for infrastructure and community development programs, prepare documentation necessary for funded projects, as required by the grantor, and monitor contracts to ensure compliance requirements; maximize citizen participation through facilitation of public hearings and community meetings.

ON-SITE SEWAGE & ENVIRONMENTAL

GOAL: To provide timely and effective inspection services to the community to promote responsible development, public health and a hazard free environment on private and public properties of the County.

OBJECTIVE: To reduce court cases by at least 5% from prior years through compliance efforts; to reduce the amount of septic system permits issued based on conversion to public sewer systems; increase environmental investigations by 5% given newly established division.

EL PASO COUNTY MOBILITY PROJECT

GOAL: Identify and implement transportation mechanisms for all modes of travel – roadways, sidewalks, transit, bicycles, air, etc.; expand existing infrastructure based upon service needs in the County, and particularly transit routes; and ensure that the Fabens Airport remains a viable rural aviation airport that attracts new business opportunities.

OBJECTIVE: Complete transportation projects on schedule and on budget; research new funding opportunities to advance County transportation needs; enhance new transportation program through cutting edge strategies.

GIS SECTION

GOAL: Maintain technology/equipment in good working form; and ensure departmental layers and databases are up to date for public dissemination.

OBJECTIVE: Gather data and update continuous flow of information from activities of the department; and minimize downtime of technology/equipment that is non-operational.

KEY PERFORMANCE MEASURES

Planning and Development

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
INFRASTRUCTURE & DEVELOPMENT			22.25	22.25	
	Activity	New Projects	2.00	2.00	6
	Outcome	Community outreach activities	15.00	15.00	25
	Outcome	Compliance rate	1.00	1.00	1
	Output	Increase in Projects	4.00	4.00	1
	Output	Increase in community outreach	0.25	0.25	0.1
GIS SECTION			221.00	249.00	
	Output	Location Map Requests	22.00	0.00	0
	Output	Layer Development	30.00	24.00	68
	Output	Real Property Donations	16.00	30.00	10

Division	Measure Type	Key Performance Measure	2022 Actuals	2023 Target	2023 Totals
	Output	Drone Flights	28.00	55.00	48
	Output	Traffic Count Studies	13.00	15.00	14
	Output	Map Requests	112.00	125.00	316
PLANNING & DEVELOPMENT			2,965.00	2,550.00	
	Output	Certificates of Compliance	1,799.00	1,650.00	1900
	Output	Address Assignment	572.00	500.00	692
	Output	Address Correction	78.00	70.00	101
	Output	Roadcut Permits	479.00	300.00	467
	Outcome	Avg. Improvement Plan Review (Calendar Days)	23.80	20.00	15.3
	Outcome	Avg. Plat Review (Calendar Days)	13.20	10.00	10.6
EL PASO COUNTY MOBILITY PROJECT			34.91	16.00	
	Outcome	Transit grants received	11.00	4.00	5
	Activity	VRF 1 & 2 roadway projects in design	2.00	1.00	1
	Activity	VRF 1 & 2 roadway projects in construction	4.00	3.00	3
	Activity	Compliance rate	1.00	1.00	1
	Activity	Federal funded roadway projects funded	3.00	1.00	1
	Activity	Federal funded sidewalks/Share Use Path (SUP) projects funded	3.00	1.00	2
	Outcome	Total federal funds executed	2.00	2.00	2
	Activity	Transit projects percent of grants with less than 20% match	0.91	1.00	1
	Output	VRF 1 & 2 roadway projects completed	2.00	1.00	1
	Outcome	Federal projects in design	6.00	1.00	1
			3,243.16	2,837.25	

BUDGET HIGHLIGHTS

The El Paso County Mobility Project and Transit budgets had adopted line item(s) with changes +/- the \$50,000 and 10% variance threshold based on the salary analysis to align salary and fringe budgets as approved.

FINANCIAL TRENDS

Planning & Development

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
FABENS AIRPORT			
TRANSFERS OUT	\$50,000	\$50,000	\$50,000
FABENS AIRPORT TOTAL	\$50,000	\$50,000	\$50,000
ONSITE-SEWAGE INSPECTION			
PERSONNEL	\$368,968	\$386,621	\$404,799
OPERATING	\$33,724	\$38,401	\$40,276
ONSITE-SEWAGE INSPECTION TOTAL	\$402,693	\$425,022	\$445,075
AIRPORT - GF			
OPERATING	\$53,978	\$65,065	\$63,556
AIRPORT - GF TOTAL	\$53,978	\$65,065	\$63,556
INFRASTRUCTURE SERVICES			
PERSONNEL	\$330,125	\$410,452	\$481,435
OPERATING	\$2,894	\$9,223	\$8,698
INFRASTRUCTURE SERVICES TOTAL	\$333,018	\$419,675	\$490,133
PLANNING & DEVELOPMENT			
PERSONNEL	\$0	\$1,243,431	\$1,403,405
OPERATING	\$0	\$18,468	\$19,324
CAPITAL	\$0	\$50,000	-

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
PLANNING & DEVELOPMENT TOTAL	\$0	\$1,311,899	\$1,422,729
EL PASO COUNTY MOBILITY PROJECT			
OPERATING	\$505,371	\$546,769	\$250,000
CAPITAL	\$1,202,866	\$2,260,636	\$3,323,136
TRANSFERS OUT	\$62,500	\$2,987,620	\$3,606,609
EL PASO COUNTY MOBILITY PROJECT TOTAL	\$1,770,737	\$5,795,025	\$7,179,745
TRANSIT			
OPERATING	-	-	\$400,707
TRANSFERS OUT	-	-	\$1,633,280
TRANSIT TOTAL	-	-	\$2,033,987
EXPENSES TOTAL	\$2,610,426	\$8,066,686	\$11,685,225

POSITION DETAIL

Infrastructure Services

Position Desc	FY2022	FY2023	FY2024
Count			
ROAD-MAINT. WKR SR	0.00	1.00	1.00
SR STGC DVLP PGM MGR	1.00	0.00	0.00
STREET ELECTRCN ASST	0.00	1.00	1.00
IRRIGATION SPCLST LD	0.00	1.00	1.00
EQUIPMENT OPRTR INT	1.00	0.00	0.00
ROAD-MAINT. WKR INT	1.00	0.00	0.00
STREET ELECTRCN LD	0.00	1.00	1.00
IRRIGATION SPCLST	0.00	1.00	1.00
INFRASTRCTRE PGM MGR	1.00	1.00	1.00
ROAD-MAINT. WKR	2.00	0.00	0.00
COUNT	6.00	6.00	6.00

On-Site Sewage

Position Desc	FY2022	FY2023	FY2024
Count			
CNTY INSPECTOR INT	1.00	0.00	0.00
ADMIN SPCLST INT	1.00	1.00	1.00
CNTY INSPECTOR	2.00	3.00	3.00
CNTY INSPECTION SPRV	1.00	1.00	1.00
COUNT	5.00	5.00	5.00

Planning & Development

Position Desc	FY2023	FY2024
Count		
SR. ENGINEER	1.00	1.00
PLANNING TECHNICIAN	1.00	1.00
CNTY INSPECTOR	5.00	5.00
CAP IMPROV PROJ ASSO	0.00	1.00
DVLPMNT CMLPNC SPCLT	1.00	1.00
ASSISTANT PLANNER	2.00	2.00
CIVIL ENGINEER	2.00	2.00
CNTY INSPECTION SPRV	1.00	1.00
PLAN.DVLP.DIRECTOR	1.00	1.00
COUNT	14.00	15.00

PUBLIC WORKS ADMIN

MISSION STATEMENT

Providing public services that enhance the quality of life, well being, and economic development of El Paso County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Public Works Department is organized into support staff and four core divisions; Planning & Development, Infrastructure Services, Facilities Maintenance, and *Parks & Recreation. The positions, primary activities and services will be discussed within each core division description.

FINANCIAL TRENDS

Public Works Admin

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
PW-ADMIN			
PERSONNEL	\$1,827,221	\$1,443,280	\$1,465,346
OPERATING	\$550,046	\$502,992	\$601,448
CAPITAL	\$0	-	-
TRANSFERS OUT	\$0	-	-
PW-ADMIN TOTAL	\$2,377,267	\$1,946,272	\$2,066,794
EXPENSES TOTAL	\$2,377,267	\$1,946,272	\$2,066,794

POSITION DETAIL

Public Works Admin

Position Desc	FY2022	FY2023	FY2024
Count			
GIS SPECIALIST	1.00	1.00	1.00
SR. ENGINEER	3.00	3.00	3.00
TRNSPRTN PRGRM ENGR	1.00	1.00	1.00
ASST DRCTR PLN&DVLP	1.00	0.00	0.00
PLANNING TECHNICIAN	1.00	0.00	0.00
ADMIN SPCLST INT	1.00	2.00	2.00
CNTY INSPECTOR	1.00	0.00	0.00

Position Desc	FY2022	FY2023	FY2024
CIVIL ENGINEER INT	1.00	2.00	2.00
DVLP MNT CMLPNC SPCLT	1.00	0.00	0.00
EXEC ASSISTANT	1.00	1.00	1.00
ASSISTANT PLANNER	2.00	0.00	0.00
ASSIST TRNSPRTN ENG	1.00	1.00	1.00
GIS PLANNING MANAGER	1.00	1.00	1.00
EXE DIR PBLC WRKS	1.00	1.00	1.00
CIVIL ENGINEER	2.00	0.00	0.00
PLAN.DVLP.DIRECTOR	1.00	0.00	0.00
COUNT	20.00	13.00	13.00

A photograph of a sunset viewed through an arched window. The sun is low on the horizon, casting a warm glow. The sky is a mix of orange, yellow, and light blue. In the foreground, there are some green plants, possibly agave or yucca, visible through the window. A semi-transparent grey horizontal band is overlaid across the middle of the image, containing the text "RESOURCE DEVELOPMENT" in white, uppercase letters. Two thin white horizontal lines are positioned above and below the text band.

RESOURCE DEVELOPMENT

RESOURCE DEVELOPMENT

DEPARTMENT	PAGE NO.
Agrilife Extension (Agricultural Co-Op)	299
Economic Development	303
381 Agreements	303
Economic Development	304
Economic Development - Impact Fund	304
Faster	304
Historical Commission	304

AGRILIFE EXTENSION (AGRICULTURAL CO-OP)

MISSION STATEMENT

Texas A&M AgriLife Extension Service works daily to make El Paso County better by providing innovative solutions at the intersection of agriculture, natural resources, youth and health, thereby improving the well-being of individuals, families, businesses and communities through education and service.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

AgriLife Extension Service is a statewide educational agency and member of the Texas A&M University System linked in a unique partnership with the nationwide United States Department of Agriculture Cooperative Extension system and the El Paso County commissioners court . Agrilife extension values and promise promotes principles of citizens and community involvement , scientifically based education, and lifelong learning and volunteerism. It provides access to citizens and all 254 Texas counties and works cooperatively with the 10 agencies of the Texas A and M university system and eight other state and local agencies, to bring the necessary resources to El Paso that will address and solve local problems and improve people's lives.

GOALS AND OBJECTIVES

GOAL: To provide youth with learning opportunities that develop leadership and lifelong skills.

OBJECTIVE: Target 300 club members from limited resource families; target private and public elementary schools and home schools youth with science-based curricula to supplement and support learning in agriculture and life sciences; engineering and technology, support and expand organized for 4-H club activities in urban and rural communities. Total target 25,000 educational contacts with 4-H and youth development program area.

GOAL: To improve extension educational programs, trainings and provide technical support to the El Paso area agriculture producers in a manner that enhances sustainability, profitability and competitiveness locally, nationally, and globally.

OBJECTIVE: Target 8,000 educational contacts through 150 local growers or more with educational programs that promote increased water use efficiency and improved crop quality and yield through better water and energy resource management and production practices; target 100 local growers or more with educational programs and demonstrations of efficient irrigation and fertilization practices in El Paso; target pecan, cotton , chile and alfalfa growers with educational programs and result demonstrations related to salt tolerance, efficient irrigation management, alternative crop and improve crop priorities.

GOAL: To improve the health and well being of limited resource families in El Paso County through educational programs related to nutrition, diet and health.

OBJECTIVE: Target 45,000 educational contacts by providing nutrition education lessons series to 2,500 limited resource families or more and targeting an additional 2,000 limited resource youth or more in El Paso with nutrition education lesson series and summer camp programs.

GOAL: To improve the quality of life for families in El Paso County through educational programs and series that includes parenting and child development, family development, family resource management, financial literacy , family emergency preparedness, obesity prevention, food safety, nutrition and health.

OBJECTIVE: Provide parenting education to parents of young children, target 500 or more food stamp recipients with educational programs and training in nutrition education, food safety, stretching food dollars, dietary health, and other subject matter; target 350 parents or caregivers or more with training skills on parenting to help them better understand their children and to handle situations in a positive manner; target 1,000 individuals/families on financial literacy and management. Total target 15,000 educational contacts for the family and community health programs.

GOAL: To improve the quality of life for El Paso and through educational program services, and technical assistance related to natural resource conservation and protection, including Parks and Recreation development, waste management , environmental stewardship, water quality protection and conservation, increased green space, soil resource conservation; and invasive species monitoring.

OBJECTIVE: Target a total of 5000 educational contacts to include 200 or more field maintenance staff from area schools and Parks and Recreation for athletic field education programs; Target homeowners and commercial pest control providers for pesticide use safety education to protect quality of our water resources; Target developers and

neighborhoods on soil conservation, soil and water erosion control and natural resource conservation. Target 25 or more community volunteers with an interest in natural resources with the Texas Master Naturalist program.

GOAL: To provide educational, technical support and assistance, targeting limited resource audiences, and promote the development of small businesses, eco-tourism, including agribusiness in El Paso County.

OBJECTIVE: Target 3,000 educational contacts by targeting 200 or more adults in youth with programs designed to improve agriculture awareness, target 400 or more adults and youth with programs designed to improve tourism In rural business development including agribusiness; Target 50 small business entrepreneurs in project development and capital sourcing.

GOAL: To use integrated approaches to pest management, increase crop profitability, reduce pesticide use and protect the environment through training, technical assistance, and educational support for the El Paso County agricultural producers and urban audiences.

OBJECTIVE: Target 10,000 educational contacts by targeting 30 or more pecan growers and 40 or more cotton/wheat growers, encouraging the application of a new technology that improves profitability and reduces pesticide use. Target 150 commercial urban pesticide applicators an updated technology/information and safety for in home and outdoor pest management.

GOAL: To improve the quality of life for El Paso and through educational programs, services and technical assistance related to urban horticulture, including ornamental horticulture, home gardens, increased green space, parks development, urban water conservation, community beautification and commercial fruit production in El Paso County.

OBJECTIVE: Target 25 or more community volunteers with an interest in gardening with a structured volunteer program, the Texas Master Gardener program; target 70 or more current Master Gardeners with continuing education programs to keep them up to date on horticulture practices and principles, target 500 or more homeowners with urban landscape design schools that provide recommendation for attractive landscapes with low water requirements, target 200 commercial and public landscape maintenance staff on relevant landscape management recommendations. Target 25,000 educational contacts for urban horticulture.

FINANCIAL TRENDS

Agrilife Extension (Agricultural CO-OP)

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
AGRICULTURAL			
PERSONNEL	\$302,144	\$368,275	\$393,167
OPERATING	\$9,232	\$11,152	\$11,152
AGRICULTURAL TOTAL	\$311,375	\$379,427	\$404,319
EXPENSES TOTAL	\$311,375	\$379,427	\$404,319

POSITION DETAIL

Agrilife Extension (Agricultural Co-Op)

Position Desc	FY2022	FY2023	FY2024
Count			
ADMIN SERVICES MGR	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
CEA 4-H&YTH DVLPMT	1.00	1.00	1.00
CEA AGRICULTURE	1.00	1.00	1.00
COUNTY EXTENSION DIR	1.00	1.00	1.00
CEA FMLY CNSMER SCI	1.00	1.00	1.00
OFFICE ASSISTANT	1.00	1.00	1.00
CEA HORTICULTURE AGT	1.00	1.00	1.00
COUNT	8.00	8.00	8.00

ECONOMIC DEVELOPMENT

MISSION STATEMENT

To create measurable job opportunities by building on the current economic momentum through the promotion of a favorable business climate for new and existing industrial & commercial development, all while expanding the tax base, and improving the quality of life and prosperity of the County.

DEPARTMENT DESCRIPTION AND RESPONSIBILITIES

The Economic Development Department was created and funded in fiscal year 2017 for the purpose of increasing economic competitiveness, development, and to create new job opportunities within the county. The Department will take on such duties by promoting economic growth through the use of incentives, improving business recruitment/retention and increasing tourism attractions. Based on the Economic Development Action Agenda, the Department has become an important player in economic development by concentrating on a select number of initiatives.

BUDGET HIGHLIGHTS

The Economic Development's budget had adopted line item with changes +/- the \$50,000 and 10% variance threshold due to budget reductions within the Customized Training, FASTER Contract, 381 Fountain and ADP accounts and budget increases within the Economic Impact Fund as per County guidelines.

FINANCIAL TRENDS

Economic Development

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
Expenses			
381 TAX REBATE			
OPERATING	\$95,779	\$3,056,706	\$871,706
381 TAX REBATE TOTAL	\$95,779	\$3,056,706	\$871,706
ECONOMIC DEVELOPMENT			
PERSONNEL	\$383,476	\$550,761	\$589,972

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET
	FY2022	2023	2024
OPERATING	\$7,122	\$359,056	\$119,056
TRANSFERS OUT	\$50,000	-	-
ECONOMIC DEVELOPMENT TOTAL	\$440,597	\$909,817	\$709,028
ECONOMIC IMPACT FUND			
OPERATING	\$154,215	\$2,593,271	\$10,314,500
ECONOMIC IMPACT FUND TOTAL	\$154,215	\$2,593,271	\$10,314,500
FASTER			
OPERATING	\$0	\$104,751	-
FASTER TOTAL	\$0	\$104,751	-
HISTORIC COMMISSION			
OPERATING	\$1,691	\$37,150	\$37,150
HISTORIC COMMISSION TOTAL	\$1,691	\$37,150	\$37,150
EXPENSES TOTAL	\$692,283	\$6,701,695	\$11,932,384

POSITION DETAIL

Economic Development

Position Desc	FY2022	FY2023	FY2024
Count			
BUSN & FIN AST ANLST	1.00	1.00	1.00
ECON DVLP ANLST SR	0.00	0.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
ECON DVLP ANLST INT	0.00	0.00	1.00
COMPLIANCE SPCLST	2.00	2.00	0.00
HRTG + TRSM CRDR	1.00	1.00	1.00
ECONOMIC DVLP MNT DIR	1.00	1.00	1.00
COUNT	6.00	6.00	6.00



SPECIAL REVENUE

SPECIAL REVENUE

DEPARTMENT	PAGE NO.
Special Revenue Fund Type	308
6002- Alternative Dispute Resol. Center	311
6003- County Attorney Bad Check Operations	313
6004- County Attorney Commissions	315
6005- County Attorney Supplement Fund	317
6007- Child Abuse Prevention Fund	318
6009- Child Welfare Juror Donations	319
6010- County Clerk Records Archives	320
6011- County Clerk Records Mgmt. & Pres.	322
6012- County Clerk Vital Statistics	324
6013- County District Courts Technology Fund	326
6014- County Tourist Promotion	327
6015- Coliseum Tourist Promotion	329
6016- Commissary Inmate Profit	331
6020- Court Records Preservation Fund	332
6021- Court Reporter Fund	333
6022- District Attorney Apportionment Supplement	334
6024- District Attorney Food Stamp Fraud	336
6025- Veteran's Court Jury Donation	337
6026- District Clerk Records Management and Preservation	338
6027- District Courts Records Archive	340
6029- County Historical Commission	341
6030- CJC - First Chance Program	342
6033- Elections Contract Services	343
6035- Family Protection Fund	344
6036- County Graffiti Eradication Fund	346
6040, 6042, 6046, 6141 - Juvenile Probation Donations; Juvenile Probation Restitution; Juvenile P	347
6041- Juvenile Probation National School	349
6043- Justice Court Technology Fund	350
6044- Juvenile Case Manager Fund	351
6045- Justice Court Security	352
6047- County Law Library	353
6048- County Records Management and Preservation	354
6050- Courthouse Security Fund	356
6052- Sheriff Lease	357
6053- District Attorney Special Account	358
6055- Tax Office Discretionary Fund	360
6056- Teen Court	362
6058- Transportation Fee Fund	364
6061 - Opioid Settlement	365
6100- District Attorney 10% Drug Forfeiture, 6102 - County Criminal Crt No. 2 DWI Court, 6103 - 3	366
6109 - 327th District Court Juvenile Drug Court	368
6110 - DWI Drug Court, 6111 - County Criminal Court at Law No. 2 Specialty Court, 6112 - 346th	369

SPECIAL REVENUE

DEPARTMENT	PAGE NO.
6115- Truancy Courts	371
6121- Court Initiated Guardianship 1, 6122- Court Initiated Guardianship 2	372
6130-Road and Bridge, Stormwater Outreach, and Road and Bridge Fleet	373
6150- Project Care	376
6161- Probate Court 1 Judiciary Support, 6162- Probate Court 2 Judiciary Support	377
6171- Probate Travel Account - Spec Rev 1, 6172- Probate Travel Account -Spec Rev 2	378
6182- Sheriff State Forfeiture	379
6185- El Paso Housing Finance Corporation	380
6186 - Child Advococation	381
6187 - Court Facility	383
6188 - Language Access	384
6189 - County Clerk SB41	385
6190 - District Clerk SB41	386
6191 - Constable 1 LEOSE	387
6192 - Constable 2 LEOSE	388
6194 - Constable 4 LEOSE	389
6195 - Constable 5 LEOSE	390
6196 - Constable 6 LEOSE	391
6197 - Constable 7 LEOSE	392
6198 - District Attorney LEOSE	393
6199 - County Attorney LEOSE	394
6200 - Veterans Jury Donation	395
6500 - Donations	396

SPECIAL REVENUE FUND TYPE

FUND DESCRIPTION

The Special Revenue Fund is used to account for revenues from specific taxes or other statutorily established revenue sources, which by law are designated to finance particular functions or activities of government. After the fund is established, it usually continues year after year until discontinued or revised by proper legislative authority.

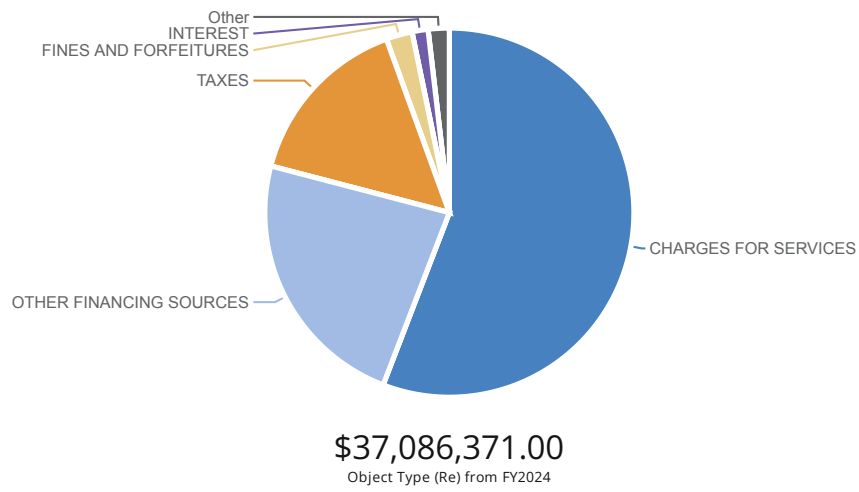
Commissioners Court approved to allocate a minimum of 90% of fund balance in each fund to ensure funding availability in the event of an unexpected or unanticipated event arising. Use of these funds will require County Administrator approval for any amount up to \$5,000. This amount may be transferred through an internal amendment (budget document) and will be reported by the County Administrator on a quarterly basis. A

REVENUE AND EXPENDITURE BUDGET COMPARISON

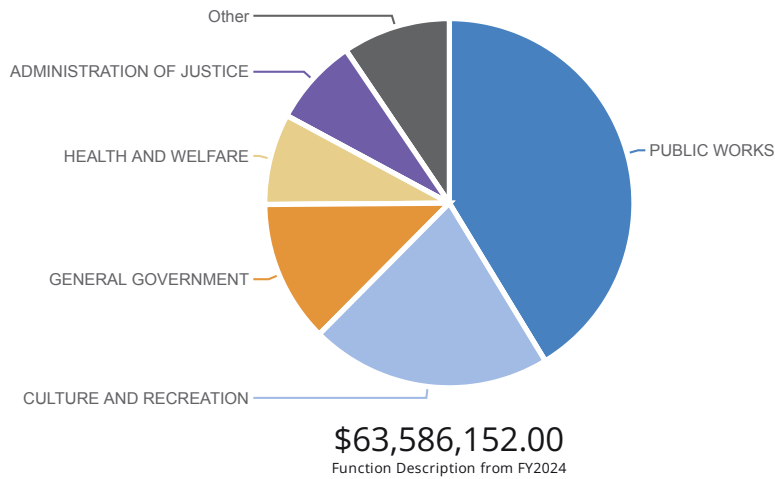
Special Revenue

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$5,848,911	\$11,290,996	\$8,612,089	-\$2,678,907	-24%
TAXES	\$4,857,630	\$5,048,000	\$5,708,168	\$660,168	13%
INTERGOVERNMENTAL	\$1,008,798	\$1,286,375	\$476,437	-\$809,938	-63%
MISCELLANEOUS	\$251,987	\$305,910	\$208,693	-\$97,217	-32%
CHARGES FOR SERVICES	\$20,416,235	\$21,186,244	\$20,710,299	-\$475,945	-2%
FINES AND FORFEITURES	\$848,775	\$560,815	\$849,715	\$288,900	52%
INTEREST	\$265,806	\$354,817	\$520,970	\$166,153	47%
REVENUES TOTAL	\$33,498,143	\$40,033,157	\$37,086,371	-\$2,946,786	-7%
Beginning Fund Balance	\$28,444,580	\$32,282,236	\$30,196,407	-\$2,085,829	-6%
Total Available Resources	\$61,942,723	\$72,315,392	\$67,282,778	-	-
Expenditures					
General Government	\$3,634,630	\$8,658,437	\$7,912,945	-\$745,492	-9%
Administration of Justice	\$1,391,323	\$4,424,319	\$4,874,976	\$450,657	10%
Public Safety	\$1,412,736	\$5,135,916	\$5,975,397	\$839,481	16%
Health and Welfare	\$231,122	\$5,093,634	\$5,073,658	-\$19,976	0%
Resource Development	\$0	\$46,207	\$46,207	\$0	0%
Culture and Recreation	\$4,160,826	\$14,809,633	\$13,439,054	-\$1,370,579	-9%
Public Works	\$18,829,848	\$26,540,745	\$26,263,915	-\$276,830	-1%
EXPENDITURES TOTAL	\$29,660,484	\$64,708,892	\$63,586,152	-\$1,122,740	-2%
Ending Fund Balance	\$32,282,239	\$7,606,501	\$3,696,626	-	-

REVENUES (SOURCES) - SPECIAL REVENUE TYPE

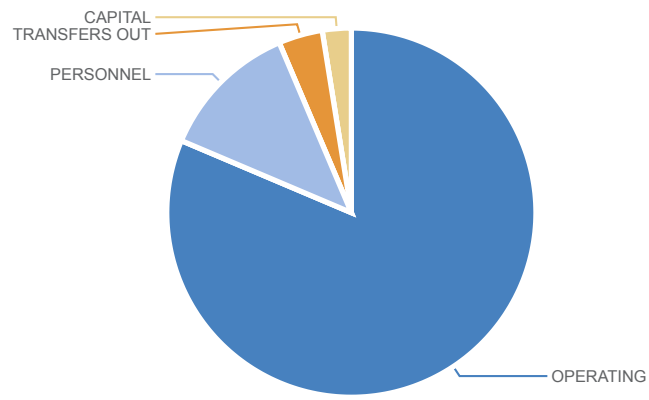


FISCAL YEAR 2024 EXPENDITURE BUDGET



EXPENDITURE BUDGET COMPARISON BY CHAPTER

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET	Amount Change	Percent Change in Budget
	FY2022	2023	2024		
Expenses					
PERSONNEL	\$6,266,572	\$8,356,512	\$7,775,360	-\$581,152	-7%
OPERATING	\$20,738,037	\$49,872,340	\$51,744,155	\$1,871,815	4%
CAPITAL	\$1,317,866	\$1,423,567	\$1,612,555	\$188,988	13%
TRANSFERS OUT	\$1,338,010	\$5,056,473	\$2,454,082	-\$2,602,391	-51%
EXPENSES TOTAL	\$29,660,484	\$64,708,892	\$63,586,152	-\$1,122,740	-2%



\$63,586,152.00

Character (Ex) from FY2024

ALTERNATIVE DISPUTE RESOLUTION CENTER

FUND 6002

This fund is utilized to account for revenues generated through court costs and collected by the board and expenditures by the Rio Grande Council of Governments, a private organization employed by the County to resolve civil matters outside the court system. These services are rendered through an interlocal contract between the two agencies.

MISSION STATEMENT

To provide alternative dispute resolution services and promote resolution of disputes prior to, during, and in lieu of litigation to residents within the Rio Grande Council of Governments' region. The Center provides services in civil court order cases (family cases involving divorce, child custody cases, child visitation cases) and criminal court order cases (neighborhood justice cases).

FUND DESCRIPTION & RESPONSIBILITIES

The El Paso County Dispute Resolution Center (EPCDRC) was established in the summer of 1988 when it was agreed upon by El Paso County Commissioners that it was in the best interest of the County to enter into an agreement with the Rio Grande Council of Governments to provide Alternative Dispute Resolution services. It is the responsibility of the Center to provide community mediation, civil litigation mediation, and juvenile mediation. In order to best service residents, the Center has two offices. The Neighborhood Justice Office is located at 8037 Lockheed, Suite 100. The Courthouse Center is located inside the County Courthouse at 500 East San Antonio.

FUND FINANCIAL SUMMARY

6002 - Alternative Dispute Resol. Center

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$3,332	\$0	-100%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$246,438	\$258,649	\$352,021	36%
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$246,438	\$258,649	\$352,021	36%
Total revenue and other sources	\$246,438	\$261,981	\$352,021	-
Expenses				
OPERATING	\$243,106	\$258,649	\$352,021	36%
EXPENSES TOTAL	\$243,106	\$258,649	\$352,021	36%
Ending fund balance	\$3,332	\$3,332	\$0	-

GOALS AND OBJECTIVES

GOAL: To process cases efficiently, as a cost-saving measure to El Paso County.

OBJECTIVE: To continue to provide timely, professional mediation services to clients from the time of the intake process to the final disposition of the case; to recruit and train Pro Bono Mediators to provide the services; to educate the public to utilize this valuable service, to operate within the fiscal year budget and to explore other sources of revenue to strengthen the program financially.

COUNTY ATTORNEY BAD CHECK OPERATIONS AND SPECIAL EVENTS FUND

FUND 6003

This program is established for the collection of insufficient fund checks and the resulting reimbursement of funds to the victims. The County Attorney Bad Operations Fund is not included in the budget because this Special Revenue Fund is not subject to legal appropriation. These funds are expended at the discretion of the County Attorney and has typically been spent on office supplies, employee awards and membership dues.

FUND DESCRIPTION & RESPONSIBILITIES

The Bad Check Operations program is established for the collection of insufficient funds checks and the reimbursement of funds to the victims. This program is designed to reduce bad check problems and to prosecute repeat offenders. The Special Events Fund is a sub fund in the Bad Checks Operations fund and is established to deposit registration fees received from two (2) Continuing Legal Education trainings held by the County Attorney's Office Child Protective Services Unit and the Juvenile Prosecution Unit. In addition, donations for the Annual Cycle for Change cycling event are deposited into this account. Checks are then disbursed for expenditures exclusively for these events.

FUND FINANCIAL SUMMARY

6003 - County Attorney Special Events

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$29,126	\$22,270	\$22,334	0%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$3,657	\$0	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$3,657	\$0	-	-

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Total revenue and other sources	\$32,783	\$22,270	\$22,334	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$10,513	\$0	-	-
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$10,513	\$0	-	-
Ending fund balance	\$22,270	\$22,270	\$22,334	-

COUNTY ATTORNEY COMMISSIONS

FUND 6004

This fund accounts for fees earned by the County Attorney department, as provided by law, from the collection of judgments in favor of the County. The fees earned are a percentage of the amount collected, this rate decreases as the amount of the judgment increases. The Commissioners Court approves all expenditures paid out of this fund and funds not expended in the current year roll over into the following year.

MISSION STATEMENT

The El Paso County Attorney's Office shall represent El Paso County and the State of Texas by providing high quality, cost effective legal services in an ethical, professional, and competent manner. We shall seek justice, secure the protection and safety of all people, and enhance the quality of life in our community. In doing so, we shall treat all people with dignity, respect, honesty and fairness.

FUND FINANCIAL SUMMARY

6004 - County Attorney Commissions

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$45,597	\$3,858	\$1,051	-73%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$15,127	\$27,077	\$9,298	-66%
FINES AND FORFEITURES	\$0	-	-	-
INTEREST	\$284	\$347	\$368	6%
REVENUES TOTAL	\$15,411	\$27,424	\$9,666	-65%
Total revenue and other sources	\$61,008	\$31,282	\$10,717	-
Expenses				
PERSONNEL	\$40,487	\$10,850	\$5,412	-50%
OPERATING	\$16,663	\$20,432	\$5,200	-75%
EXPENSES TOTAL	\$57,150	\$31,282	\$10,612	-66%
Ending fund balance	\$3,858	\$0	\$105	-

POSITION DETAIL

6004 - County Attorney Commissions

Position Desc	FY2022	FY2023	FY2024
Count			
INTERN-TEMP POOL	2.00	2.00	2.00
COUNT	2.00	2.00	2.00

COUNTY ATTORNEY SUPPLEMENT ACCOUNT

FUND 6005

This fund was set up to account for supplemental funding received from the State pursuant to Texas Government Code §46.001. These funds are used for operating costs of the County Attorney department. This amount is set by statute and in accordance with statute, has not fluctuated in over a decade.

MISSION STATEMENT

The El Paso County Attorney's Office shall represent El Paso County and the State of Texas by providing high quality, cost effective legal services in an ethical, professional, and competent manner. We shall seek justice, secure the protection and safety of all people, and enhance the quality of life in our community. In doing so, we shall treat all people with dignity, respect, honesty and fairness.

FUND FINANCIAL SUMMARY

6005 - County Attorney Supplement Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$152,753	\$123,082	\$111,442	-9%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$28,000	\$28,000	\$28,000	0%
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$631	\$690	\$734	6%
REVENUES TOTAL	\$28,631	\$28,690	\$28,734	0%
Total revenue and other sources	\$181,384	\$151,772	\$140,176	-
Expenses				
PERSONNEL	\$0	\$17,323	-	-100%
OPERATING	\$58,302	\$123,543	\$129,032	4%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$58,302	\$140,866	\$129,032	-8%
Ending fund balance	\$123,082	\$10,906	\$11,144	-

CHILD ABUSE PREVENTION

FUND 6007

This fund is authorized by statute and is used to account for the fees which are assessed and collected for certain cases types associated with child abuse related charges and filed in El Paso County.

FUND DESCRIPTION & RESPONSIBILITIES

This account may be used for operating costs related to the operation of local child abuse systems cost (courts, prosecution, etc.).

FUND FINANCIAL SUMMARY

6007 - Child Abuse Prevention Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$10,008	\$10,772	\$11,627	8%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$709	\$2,094	\$3,269	56%
INTEREST	\$56	\$48	\$48	0%
REVENUES TOTAL	\$764	\$2,142	\$3,317	55%
Total revenue and other sources	\$10,772	\$12,914	\$14,944	-
Expenses				
OPERATING	\$0	\$11,729	\$13,781	17%
EXPENSES TOTAL	\$0	\$11,729	\$13,781	17%
Ending fund balance	\$10,772	\$1,185	\$1,163	-

CHILD WELFARE JUROR DONATIONS

FUND 6009

This fund is used to account for donations received from jurors for child welfare activities. This fund is one of multiple accounts that jurors are given as options for donating unwanted juror checks. Jury checks that are not donated or cashed within 90 days of issuance are not eligible for replacement and revert to the County.

FUND DESCRIPTION & RESPONSIBILITIES

The courthouse security fund is utilized to account for fees provided for by legislature and adopted by Commissioners Court. These fees are appropriated for the sole purpose of providing adequate security of various criminal justice facilities within the County.

FUND FINANCIAL SUMMARY

6009 - Child Welfare Juror Donations

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$49,020	\$49,534	\$50,595	2%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$514	\$157	\$522	232%
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$514	\$157	\$522	232%
Total revenue and other sources	\$49,534	\$49,691	\$51,117	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$0	\$44,976	\$46,058	2%
EXPENSES TOTAL	\$0	\$44,976	\$46,058	2%
Ending fund balance	\$49,534	\$4,715	\$5,059	-

COUNTY CLERK RECORDS ARCHIVES

FUND 6010

This fund is utilized to account for the receipts and disbursements related to the County Clerk Records Archives Program. These funds are setup in accordance with state law and are utilized to archive records that are filed and issued by the County Clerk's Office.

MISSION STATEMENT

It is the mission of the County Clerk's Office to preserve and safeguard all County records designated to this office for safekeeping by maximizing preservation resources.

FUND DESCRIPTION & RESPONSIBILITIES

This fund is utilized to account for the receipts and disbursements related to the County Clerk records archives program. Revenues in this account result from an assessment made for certain types of documents filed within the County Clerk Department. Proceeds will be used to scan and archive prior years' documents within the County Clerk Department.

FUND FINANCIAL SUMMARY

6010 - County Clerk Records Archives

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$700,257	\$1,043,049	\$1,120,211	7%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$1,332,936	\$1,337,380	\$1,105,380	-17%
INTEREST	\$7,012	\$6,175	\$7,275	18%
REVENUES TOTAL	\$1,339,948	\$1,343,555	\$1,112,655	-17%
Total revenue and other sources	\$2,040,205	\$2,386,604	\$2,232,866	-
Expenses				
OPERATING	\$997,157	\$2,201,420	\$2,120,845	-4%
CAPITAL	\$0	-	-	-

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$997,157	\$2,201,420	\$2,120,845	-4%
Ending fund balance	\$1,043,048	\$185,184	\$112,021	-

COUNTY CLERK RECORDS MANAGEMENT & PRESERVATION

FUND 6011

This fund is used to account for the receipts and disbursements relating to the County Clerk's Records Management and Preservation Program. These fees are established by the state legislature and may only be used for the management and preservation of records and documents filed with the County Clerk.

MISSION STATEMENT

To secure, preserve, and generate public and vital records, upholding the highest standards of integrity as public servants and maximizing the use of technology and e-government services, while providing the utmost accurate, professional and efficient service to our community.

FUND DESCRIPTION & RESPONSIBILITIES

The Records Management and Archives Division ensures that the maintenance, preservation, microfilming, electronic destruction or other disposition of all County records is in compliance with the Texas State Library and Archive Commission. Records Management also provides support, guidance and training in all aspects of Records Management to El Paso County.

FUND FINANCIAL SUMMARY

6011 - County Clerk Records Mgmt & Pres.

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$2,017,799	\$2,392,086	\$1,904,077	-20%
Revenues				

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$1,315,473	\$1,319,349	\$1,102,554	-16%
INTEREST	\$11,932	\$13,302	\$14,587	10%
REVENUES TOTAL	\$1,327,405	\$1,332,651	\$1,117,141	-16%
Total revenue and other sources	\$3,345,204	\$3,724,737	\$3,021,218	-
Expenses				
PERSONNEL	\$582,786	\$962,007	\$1,008,191	5%
OPERATING	\$53,678	\$2,509,100	\$1,822,619	-27%
CAPITAL	\$316,655	-	-	-
EXPENSES TOTAL	\$953,119	\$3,471,107	\$2,830,810	-18%
Ending fund balance	\$2,392,085	\$253,630	\$190,408	-

POSITION DETAIL

6011 - County Clerk Records Mgmt & Pres.

Position Desc	FY2022	FY2023	FY2024
Count			
RECORDS DIST SPCLST	7.00	7.00	7.00
FUNCTIONAL ANALYST	1.00	1.00	1.00
CUST RELA SPCLST	7.00	7.00	6.00
EXPUNGEMENT SPCLST	1.00	1.00	1.00
ADMIN SPCLST SENIOR	1.00	1.00	1.00
RECORDS DIST SPRVSR	1.00	1.00	1.00
COUNT	18.00	18.00	17.00

COUNTY CLERK VITAL STATISTICS

FUND 6012

This fund was established to account for receipts and disbursements related to the County Clerk Vital Statistics Division. The fees and funds are established in accordance with the approved statutes of the state and may only be utilized for the oversight of these records issued by the County Clerk.

MISSION STATEMENT

To secure, preserve, and generate public and vital records, upholding the highest standards of integrity as public servants and maximizing the use of technology and e-government services, while providing the utmost accurate, professional and efficient service to our community.

FUND DESCRIPTION & RESPONSIBILITIES

The Vital Statistics Division is responsible for maintaining and releasing birth, death and marriage records by complying with statutory requirements set forth by the State. The Division also issues, records and indexes marriage licenses for the County of El Paso.

BUDGET HIGHLIGHTS

The County Clerk Vital Statistics Department's budget had adopted line item(s) with changes +/- the \$50,000 and 5% variance threshold: The Operating Contingency budget increased by \$58k to align to Auditor's revenue projections.

FUND FINANCIAL SUMMARY

6012 - County Clerk Vital Statistics

FY22 ACTUALS

OPERATING BUDGET FY23

OPERATING BUDGET FY24

	FY22 ACTUAL 2022	OPERATING BUDGET FY23 2023	OPERATING BUDGET FY24 2024	Percentage Change in Budget
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$259,675	\$303,008	\$262,709	-13%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$82,623	\$98,681	\$78,852	-20%
INTEREST	\$1,558	\$1,564	\$1,722	10%
REVENUES TOTAL	\$84,181	\$100,245	\$80,574	-20%
Total revenue and other sources	\$343,856	\$403,253	\$343,283	-
Expenses				
OPERATING	\$40,848	\$358,834	\$317,012	-12%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$40,848	\$358,834	\$317,012	-12%
Ending fund balance	\$303,008	\$44,419	\$26,271	-

GOALS AND OBJECTIVES

GOAL: To provide efficient customer service and issue birth records to qualified applicants in the County of El Paso.

OBJECTIVE: To improve the search for state records for the public by improving the search to print ration by 1 percent each year.

GOAL: To provide efficient customer service and issue birth records to qualified applicants in the County of El Paso.

OBJECTIVE: To improve the search for state records for the public by improving the search to print.

GOAL: To provide efficient customer service and issue birth records to qualified applicants in the County of El Paso.

OBJECTIVE: To accurately account for all security paper at all times and to minimize voided paper, which will increase the yearly Vitals Division Budget.

COUNTY DISTRICT COURTS TECHNOLOGY FUND

FUND 6013

This fund was established to account for the cost of court filing fees collected. This fee was created during the 81st Legislative session and may only be used to enhance the technology within the County and District Courts. The local Council of Judges administration manages the oversight and requests to use these funds upon approval of the Commissioners Court.

FUND FINANCIAL SUMMARY

6013 - County District Courts Technology Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$69,100	\$74,875	\$82,022	10%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$5,385	\$6,811	\$5,235	-23%
INTEREST	\$390	\$344	\$390	13%
REVENUES TOTAL	\$5,775	\$7,155	\$5,625	-21%
Total revenue and other sources	\$74,875	\$82,030	\$87,647	-
Expenses				
OPERATING	\$0	\$74,483	\$79,445	7%
EXPENSES TOTAL	\$0	\$74,483	\$79,445	7%
Ending fund balance	\$74,875	\$7,547	\$8,202	-

COUNTY TOURIST PROMOTION

FUND 6014

This fund is used solely for the purpose of accounting for receipts and expenditures related to the promotion of tourism in El Paso County. This fund is established and funded from a transfer in from residual balances not contractually obligated within fund 6015, the Coliseum Tourist Promotion fund.

MISSION STATEMENT

To provide a venue for the general public that will enhance the tourism potential for El Paso County.

FUND DESCRIPTION & RESPONSIBILITIES

The County Tourist Promotion fund accounts for receipts and expenditures related to the promotion for tourism in El Paso County. The principal source of revenue is the Hotel/Motel Occupancy Tax (HOT). The County has invested in numerous organizations and events to ensure broad regional promotion to attract more tourists to the County. In addition, the County has increased its stewardship of County owned historic assets through the allowable expenditures of HOT funds for preservation purposes. The Department of Family and Community Services, along with the Economic Development Department, jointly manages this activity as part of its contract management duties.

FUND FINANCIAL SUMMARY

6014 - County Tourist Promotion

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$4,402,339	\$4,506,658	\$5,860,702	30%
Revenues				
OTHER FINANCING SOURCES	\$638,393	\$4,243,565	\$1,600,000	-62%
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$37,467	\$65,097	\$94,912	46%
REVENUES TOTAL	\$675,860	\$4,308,662	\$1,694,912	-61%

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Total revenue and other sources	\$5,078,199	\$8,815,320	\$7,555,614	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$570,741	\$6,937,252	\$6,302,743	-9%
CAPITAL	\$0	\$500,000	\$500,000	0%
TRANSFERS OUT	\$800	\$72,625	\$166,801	130%
EXPENSES TOTAL	\$571,541	\$7,509,877	\$6,969,544	-7%
Ending fund balance	\$4,506,659	\$1,305,443	\$586,070	-

COLISEUM TOURIST PROMOTION

FUND 6015

This fund is used to account for the receipts and disbursements relating to the operation of tourist promotion related activities at the County Coliseum and is funded from a Hotel/Motel occupancy tax. A local hotel occupancy tax rate is assessed on the rental of all hotel and motels within the County. Proceeds fund only the Coliseum and County Tourist Promotion account (Fund 6014).

MISSION STATEMENT

To provide a venue for the general public that will enhance the tourism potential for El Paso County.

FUND DESCRIPTION & RESPONSIBILITIES

The El Paso County Coliseum consists of a 6,700 seat multi-purpose arena, a modern equestrian center and various barns and corrals on 12 acres of land. It is the responsibility of the Coliseum to provide a wide variety of entertainment options to area residents. Some of the entertainment provided includes rodeos, monster truck shows, indoor motor-cross, the circus, public skating and minor-league hockey. The County Coliseum is now privately managed and operated.

FUND FINANCIAL SUMMARY

6015 - Coliseum Tourist Promotion

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$133,814	\$1,922,024	\$513,034	-73%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
TAXES	\$4,857,630	\$5,048,000	\$5,386,968	7%
MISCELLANEOUS	\$0	-	-	-

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$7,346	\$5,858	\$6,401	9%
REVENUES TOTAL	\$4,864,976	\$5,053,858	\$5,393,369	7%
Total revenue and other sources	\$4,998,790	\$6,975,882	\$5,906,403	-
Expenses				
OPERATING	\$2,438,373	\$2,520,000	\$4,255,100	69%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$638,393	\$4,243,565	\$1,600,000	-62%
EXPENSES TOTAL	\$3,076,766	\$6,763,565	\$5,855,100	-13%
Ending fund balance	\$1,922,024	\$212,317	\$51,303	-

COMMISSARY INMATE PROFIT FUND

FUND 6016

This fund is used to account for the receipts and disbursements relating to sales of consumable/allowable items to the inmates of the County detention facilities. This fund is restricted to purchases of items for the benefit of the inmates. The operation is housed in the commissary and is contractually outsourced to a third party vendor on a formally bid contract.

FUND FINANCIAL SUMMARY

6016 - Commissary Inmate Profit

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$1,825,992	\$1,979,746	\$1,940,417	-2%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$949,173	\$993,647	\$970,037	-2%
INTEREST	\$10,419	\$10,884	\$11,880	9%
REVENUES TOTAL	\$959,591	\$1,004,531	\$981,917	-2%
Total revenue and other sources	\$2,785,583	\$2,984,277	\$2,922,334	-
Expenses				
PERSONNEL	\$221,493	\$213,503	\$225,436	6%
OPERATING	\$584,345	\$2,510,898	\$2,502,856	0%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$805,838	\$2,724,401	\$2,728,292	0%
Ending fund balance	\$1,979,745	\$259,876	\$194,042	-

POSITION DETAIL

6016 - Commissary Inmate Profit

Position Desc	FY2022	FY2023	FY2024
Count			
RELIGIOUS MNSTRS CRD	1.00	1.00	1.00
DETENTION OFFICER	1.00	1.00	1.00
COUNT	2.00	2.00	2.00

COURT RECORDS PRESERVATION FUND

FUND 6020

This fund was established to account for court costs collected for the purpose of covering the cost of digitally preserving the records of the court. Fees associated with this account are set by the state legislature and may only be used for this purpose.

FUND FINANCIAL SUMMARY

6020 - Court Records Preservation Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$426,569	\$415,334	\$366,362	-12%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$37,125	\$29,548	\$3,702	-87%
INTEREST	\$2,315	\$2,370	\$2,578	9%
REVENUES TOTAL	\$39,440	\$31,918	\$6,280	-80%
Total revenue and other sources	\$466,009	\$447,252	\$372,642	-
Expenses				
PERSONNEL	\$50,675	\$109,852	\$123,371	12%
OPERATING	\$0	\$298,942	\$212,635	-29%
EXPENSES TOTAL	\$50,675	\$408,794	\$336,006	-18%
Ending fund balance	\$415,334	\$38,458	\$36,636	-

POSITION DETAIL

6020 - Court Records Preservation Fund

Position Desc	FY2022	FY2023	FY2024
Count			
REC DIST SPCLST INT	1.00	1.00	1.00
RECORDS DIST SPCLST	1.00	2.00	2.00
COUNT	2.00	3.00	3.00

COURT REPORTER

FUND 6021

This fund is utilized to account for court reporter fees assessed on applicable cases. These fees must be deposited into a separate fund to be utilized to defray the cost of providing court reporting services for El Paso County. These funds are transferred out to the County's General Fund on a routine basis, as the general fund incurs expenses for these services. The proceeds from this revenue fall below the cost of providing this statutory service.

FUND FINANCIAL SUMMARY

6021 - Court Reporter Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	-	\$3,394	\$0	-100%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$344,095	\$359,055	\$357,993	0%
FINES AND FORFEITURES	\$0	-	-	-
INTEREST	\$315	\$444	\$470	6%
REVENUES TOTAL	\$344,410	\$359,499	\$358,463	0%
Total revenue and other sources	\$344,410	\$362,893	\$358,463	-
Expenses				
OPERATING	\$0	-	-	-
TRANSFERS OUT	\$341,016	\$361,522	\$358,463	-1%
EXPENSES TOTAL	\$341,016	\$361,522	\$358,463	-1%
Ending fund balance	\$3,394	\$1,371	\$0	-

DISTRICT ATTORNEY APPORTIONMENT SUPPLEMENT

FUND 6022

This fund is used to account for receipts and disbursements relating to the District Attorney's apportionment supplement program. Funds are first required to be expended and then billed to the State for reimbursement. This amount is set subsequently through the state legislature process and has not changed in well over a decade.

MISSION STATEMENT

To represent the State of Texas in criminal matters within the 34th Judicial District of Texas (felony and misdemeanor criminal matters in El Paso County and felony criminal matters in Hudspeth and Culberson Counties); provide information to victims of crime and advocate for their rights throughout the criminal justice process; and safeguard the community through effective prosecution programs. The primary mission of the prosecuting attorneys at the District Attorney's Office for the 34th Judicial District of Texas is to see that justice is done. (See Art. 2.01 of the Texas Code of Criminal Procedure).

FUND DESCRIPTION AND RESPONSIBILITIES

This fund is used to account for receipts and disbursements relating to the District Attorney's apportionment supplement program. The State by law provides this fund and the fund may be utilized by the District Attorney to defray salaries and expenses of the office as provided by law in section 46.004 of the Texas Government Code.

FUND FINANCIAL SUMMARY

6022 - District Attorney Apportionment Supplement

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	-	-	-
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
REVENUES TOTAL	\$0	-	-	-
Total revenue and other sources	\$0	\$0	\$0	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$0	-	-	-
EXPENSES TOTAL	\$0	-	-	-
Ending fund balance	\$0	\$0	\$0	-

DA FOOD STAMP FRAUD

FUND 6024

This fund is utilized to account for receipts and disbursements related to the food stamp fraud program. These fees are generated from cases filed and related to food stamp fraud associated cases.

FUND FINANCIAL SUMMARY

6024 - District Attorney Food Stamp Fraud

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$183,095	\$184,083	\$156,797	-15%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$988	\$1,051	\$1,144	9%
REVENUES TOTAL	\$988	\$1,051	\$1,144	9%
Total revenue and other sources	\$184,083	\$185,134	\$157,941	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$0	\$166,625	\$142,261	-15%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$0	\$166,625	\$142,261	-15%
Ending fund balance	\$184,083	\$18,509	\$15,680	-

VETERANS JURY DONATIONS

FUND 6025

This fund is used to account for donations received from jurors for Veterans Court activities. This fund is one of multiple accounts that jurors are given as options for donating unwanted juror checks. Jury checks that are not donated or cashed within 90 days of issuance are not eligible for replacement and revert to the County.

FUND DESCRIPTION & RESPONSIBILITIES

This fund was created during fiscal year 2016 to account for donations received from jurors to support the Veterans Court activities. This account is used for general operating costs of the Veterans Court.

FUND FINANCIAL SUMMARY

6025 - Veteran's Court Jury Donation

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$5,898	\$3,602	\$2,482	-31%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$125	\$0	\$192	-
INTEREST	\$302	\$274	\$302	10%
REVENUES TOTAL	\$427	\$274	\$494	80%
Total revenue and other sources	\$6,325	\$3,876	\$2,976	-
Expenses				
OPERATING	\$2,723	\$3,876	\$2,728	-30%
EXPENSES TOTAL	\$2,723	\$3,876	\$2,728	-30%
Ending fund balance	\$3,602	\$0	\$248	-

DISTRICT CLERK RECORDS MANAGEMENT AND PRESERVATION

FUND 6026

This fund is used to account for the receipts and disbursements relating to the District Clerk's records management and preservation program. Funds received in this account result from court cost collections from applicable cases. These fees are set by the Texas State Legislature.

MISSION STATEMENT

To serve the judiciary and the public with integrity through high moral standards, firm principles, professionalism, and compliance with the laws of the United States and the State of Texas.

FUND DESCRIPTION & RESPONSIBILITIES

The District Clerk is designated as the records management officer for the District Clerk's Office and is responsible for the following duties:

- Develop a records management program.
- Destruction of records as directed by the Texas State Archives Library Commission.
- Identify and ensure the preservation of records of permanent value.
- Perform quality control of all court records.
- Administer the records management program efficiently and effectively.
- Preparing voluminous old court records for electronic transfer as authorized by section 205.002 of the Texas Local Government Code.
- Identifying and preservation of essential court records.
- Ensure that the records management activities, such as destruction, preservation, and electronic transfer of records are in accordance with the requirements of the Texas Local

Government Records Act. The District Clerk has established a Records Management Plan for the District Clerk's Office in which it delineates the policies and procedures that will enable her ability to fulfill the responsibilities as the records manager as it relates to the digitization and preservation of court records. The District Clerk's Office currently holds 413,717 case files, which consist of 61,267 civil case files, 248,360 family case files, and 104,090 criminal case files. There are approximately 43,295 civil files, 99,785 family case files, and 38,850 criminal case files that need to be scanned. Additionally, there are 384 book volumes, (including two (2) indices), which hold court minutes for the various District Courts. The District Clerk secures 2,125 large and small Civil/Criminal books which have historic value that have permanent retention in accordance with State Library and Archives Commission.

FUND FINANCIAL SUMMARY

6026 - District Clerk Records Management and Preservation

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$70,969	\$68,158	\$55,713	-18%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$10,399	\$6,373	\$1,387	-78%
INTEREST	\$388	\$367	\$401	9%
REVENUES TOTAL	\$10,787	\$6,740	\$1,788	-73%
Total revenue and other sources	\$81,756	\$74,898	\$57,501	-
Expenses				
PERSONNEL	\$13,597	\$16,197	\$15,869	-2%
OPERATING	\$0	\$52,110	\$36,061	-31%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$13,597	\$68,307	\$51,930	-24%
Ending fund balance	\$68,158	\$6,591	\$5,571	-

POSITION DETAIL

6026 - District Clerk Records Mgmt. And Preservation

Position Desc	FY2023	FY2024
Count		
EVDNC RECORDS SPCLST	1.00	1.00
COUNT	1.00	1.00

DISTRICT COURTS RECORDS ARCHIVES

FUND 6027

This fund was established to account for collection and expenditures related to a court cost that is designed to assist in the electronic archiving of district court records. These fees are established by the state legislature and may only be utilized for this purpose.

FUND FINANCIAL SUMMARY

6027 - District Courts Records Archive

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$553,624	\$432,928	\$161,939	-63%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$41,009	\$16,802	\$5,167	-69%
INTEREST	\$2,686	\$2,958	\$3,166	7%
REVENUES TOTAL	\$43,695	\$19,760	\$8,333	-58%
Total revenue and other sources	\$597,319	\$452,688	\$170,272	-
Expenses				
PERSONNEL	\$164,391	\$411,505	-	-100%
OPERATING	\$0	\$3,184	\$154,078	4,739%
EXPENSES TOTAL	\$164,391	\$414,689	\$154,078	-63%
Ending fund balance	\$432,928	\$37,999	\$16,194	-

POSITION DETAIL

6027 - Dist Courts Records Archive

Position Desc	FY2022	FY2023	FY2024
Count			
DATA ENTRY OPERATOR	4.00	4.00	4.00
RECORDS DIST SPLCLST	0.00	3.00	0.00
COUNT	4.00	7.00	4.00

COUNTY HISTORICAL COMMISSION

FUND 6029

This fund is used solely for the purpose of accounting for receipts and expenditures related to the promotion of tourism related to the Historical Commission expenditures for the County of El Paso. Under this fund, the only allowable expense is for the replacement of historical markers. ** See County Tourist Promotion Fund

FUND DESCRIPTION & RESPONSIBILITIES

The Historical Commission fund accounts for receipts and expenditures related to the promotion of tourism in the County of El Paso. The principal source of revenue is the Hotel/Motel Occupancy Tax (HOT) Fund. The County has invested in numerous organizations and events to ensure broad regional promotion to attract more tourists to the County. In addition, the County has increased its stewardship of County owned historic assets through the allowable expenditures of HOT funds for preservation purposes. The Economic Development Department manages this activity as part of its contract management duties. Use of funds for this program are only for historical markers.

FUND FINANCIAL SUMMARY

6029 - County Historical Commission

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$832	\$832	\$831	0%
Revenues				
OTHER FINANCING SOURCES	\$800	\$22,625	\$16,801	-26%
MISCELLANEOUS	\$0	-	-	-
REVENUES TOTAL	\$800	\$22,625	\$16,801	-26%
Total revenue and other sources	\$1,632	\$23,457	\$17,632	-
Expenses				
OPERATING	\$800	\$23,457	\$17,549	-25%
EXPENSES TOTAL	\$800	\$23,457	\$17,549	-25%
Ending fund balance	\$832	\$0	\$83	-

1ST CHANCE PROGRAM

FUND 6030

This account was established for a first offender program for individuals arrested for possession of small amounts of marijuana. Individuals who qualify for this program are charged a \$100 fee to participate in an educational program that was developed by the local district attorney in lieu of charging these individuals, booking them in jail and prosecuting for a possession charge.

FUND FINANCIAL SUMMARY

6030 - CJC - First Chance Program

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$0	\$0	-
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$16,300	\$24,225	\$16,000	-34%
REVENUES TOTAL	\$16,300	\$24,225	\$16,000	-34%
Total revenue and other sources	\$16,300	\$24,225	\$16,000	-
Expenses				
OPERATING	\$0	-	-	-
TRANSFERS OUT	\$16,300	\$24,225	\$16,000	-34%
EXPENSES TOTAL	\$16,300	\$24,225	\$16,000	-34%
Ending fund balance	\$0	\$0	\$0	-

ELECTIONS CONTRACT SERVICES

FUND 6033

This fund is utilized to account for the receipt of funds generated from billings made to other governmental agencies for conducting their elections. Funding is received from contracts for the oversight, administration and equipment usage rental fees that are set by the Commissioners Court.

FUND FINANCIAL SUMMARY

6033 - Elections Contract Services

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$630,630	\$3,255	\$702,440	21,480%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$576,291	\$0	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$2,084	\$0	-	-
REVENUES TOTAL	\$578,376	\$0	-	-
Total revenue and other sources	\$1,209,006	\$3,255	\$702,440	-
Expenses				
PERSONNEL	\$22,657	\$0	-	-
OPERATING	\$1,183,093	\$0	-	-
EXPENSES TOTAL	\$1,205,751	\$0	-	-
Ending fund balance	\$3,255	\$3,255	\$702,440	-

FAMILY PROTECTION FUND

FUND 6035

This fund accounts for receipts and disbursements related to the Family Protection Fund. The fees are collected through court costs from applicable cases. These fees are set through the state legislature.

FUND DESCRIPTION & RESPONSIBILITIES

Proceeds from this account will be utilized to fund eligible organizations, to wit: \$25,000 set aside annually to fund the Supervised Visitation and Safe Exchange Program currently contracted through the YMCA of El Paso. This alliance offers family law courts and litigants an opportunity for safe and neutral exchanges during difficult times when family violence is alleged. This program allows for the children's transfer between parents to be free of hostility and negative interactions. Also, the YMCA provides supervised visitations when ordered by the court. The staff at the YMCA is often called to court to testify as to the details of the supervised visit. Overall, the YMCA provides a positive and nurturing environment for all – young and old. Funding from this account covers partial salary for one legal secretary, intermediate in our Family Violence Unit. All other funds from this account are dispersed to the Domestic Relations Office.

FUND FINANCIAL SUMMARY

6035 - Family Protection Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$71,248	\$54,608	\$55,521	2%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$13,775	\$20,880	\$300	-99%
INTEREST	\$363	\$355	\$381	7%
REVENUES TOTAL	\$14,138	\$21,235	\$681	-97%
Total revenue and other sources	\$85,386	\$75,843	\$56,202	-
Expenses				
PERSONNEL	\$30,778	-	-	-
OPERATING	\$0	\$70,482	\$50,650	-28%
TRANSFERS OUT	\$0	-	-	-

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
EXPENSES TOTAL	\$30,778	\$70,482	\$50,650	-28%
Ending fund balance	\$54,608	\$5,361	\$5,552	-

COUNTY GRAFFITI ERADICATION

FUND 6036

The County Graffiti Eradication fund is used to account for the receipts and disbursements related to Court assessments from applicable cases. These funds are for the purpose of removal of graffiti from neighborhood homes and businesses.

FUND FINANCIAL SUMMARY

6036 - County Graffiti Eradication Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$276	\$276	\$276	0%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$0	-	-	-
Total revenue and other sources	\$276	\$276	\$276	-
Expenses				
OPERATING	\$0	\$276	\$276	0%
EXPENSES TOTAL	\$0	\$276	\$276	0%
Ending fund balance	\$276	\$0	\$0	-

JUVENILE PROBATION DONATIONS; JUVENILE PROBATION RESTITUTION; JUVENILE PROBATION SUPERVISION

FUND 6040, 6042, 6046, 6141 - JUVENILE PROBATION DONATIONS; JUVENILE PROBATION RESTITUTION; JUVENILE PROBATION SUPERVISION

These funds are utilized to account for the receipt and expenditure of funds received from juror donations, and supervision fees collected by the Juvenile Probation Department during the year. This fund is one of multiple accounts that jurors are given as options for donating unwanted juror checks. Jury checks that are not donated or cashed within 90 days of issuance are not eligible for replacement and revert to the County.

FUND FINANCIAL SUMMARY

6040, 6042, 6046, 6141 - Juvenile Probation Donations

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$376,829	\$414,268	\$468,221	13%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$39,578	\$51,903	\$67,586	30%
CHARGES FOR SERVICES	\$72,113	\$71,461	\$67,004	-6%
FINES AND FORFEITURES	\$0	-	-	-
INTEREST	\$2,169	\$2,156	\$2,370	10%
REVENUES TOTAL	\$113,860	\$125,520	\$136,960	9%
Total revenue and other sources	\$490,689	\$539,788	\$605,181	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$76,421	\$491,599	\$558,647	14%

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$76,421	\$491,599	\$558,647	14%
Ending fund balance	\$414,268	\$48,189	\$46,534	-

JUVENILE PROBATION NATIONAL SCHOOL

FUND 6041

This fund is utilized to account for the funds that are reimbursed through the National School Lunch Program and will be used by the Juvenile Probation Department to purchase meals for the juveniles residing in the Detention and Challenge Academy Program.

FUND FINANCIAL SUMMARY

6041 - Juvenile Probation National School

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$675	\$1,601	\$33,484	1,991%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$107,291	\$150,000	\$150,000	0%
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$148	\$182	\$176	-3%
REVENUES TOTAL	\$107,439	\$150,182	\$150,176	0%
Total revenue and other sources	\$108,114	\$151,783	\$183,660	-
Expenses				
PERSONNEL	\$106,512	\$150,000	-	-100%
OPERATING	\$0	\$1,783	\$180,311	10,013%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$106,512	\$151,783	\$180,311	19%
Ending fund balance	\$1,602	\$0	\$3,349	-

JUSTICE COURT TECHNOLOGY FUND

FUND 6043

The Justice Court Technology fund is used to account for the receipts and disbursements of funds directly related to this program. This fee is set by the state legislature and may only be used to provide court related technology to the Justices of the Peace.

FUND FINANCIAL SUMMARY

6043 - Justice Court Technology Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$382,898	\$388,090	\$307,479	-21%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$54,204	\$57,679	\$59,123	3%
INTEREST	\$2,110	\$2,207	\$2,408	9%
REVENUES TOTAL	\$56,314	\$59,886	\$61,531	3%
Total revenue and other sources	\$439,212	\$447,976	\$369,010	-
Expenses				
OPERATING	\$37,423	\$379,660	\$317,666	-16%
CAPITAL	\$13,698	\$12,127	\$20,596	70%
EXPENSES TOTAL	\$51,121	\$391,787	\$338,262	-14%
Ending fund balance	\$388,091	\$56,189	\$30,748	-

JUVENILE CASE MANAGER FUND

FUND 6044

This fund is used to account for the receipts and disbursements of funds directly related to this program. Revenues result from court costs in certain juvenile justice court cases. Proceeds will be used to cover the cost of several Juvenile Case Manager positions, whose responsibilities are to track and monitor juvenile case flow to ensure effective and efficient disposition of these cases.

FUND FINANCIAL SUMMARY

6044 - Juvenile Case Manager Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$0	\$0	-
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$52,656	\$51,746	\$52,656	2%
FINES AND FORFEITURES	\$18,085	\$18,251	\$18,085	-1%
INTEREST	\$64	\$74	\$77	4%
REVENUES TOTAL	\$70,804	\$70,071	\$70,818	1%
Total revenue and other sources	\$70,804	\$70,071	\$70,818	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$0	-	-	-
TRANSFERS OUT	\$70,804	\$70,071	\$70,818	1%
EXPENSES TOTAL	\$70,804	\$70,071	\$70,818	1%
Ending fund balance	\$0	\$0	\$0	-

JUSTICE COURT SECURITY FUND

FUND 6045

The Justice Court Security fund is used to account for revenues collected from court costs. Funds are used to cover costs of justice court security services and equipment for the Justices of the Peace. The oversight and approval of the usage of these funds is governed by the Commissioners Court. The Justices of the Peace include requests for usage of these funds with their annual budget requests.

FUND FINANCIAL SUMMARY

6045 - Justice Court Security

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$35,797	\$29,544	\$331	-99%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$15,706	\$15,610	\$15,767	1%
INTEREST	\$238	\$245	\$272	11%
REVENUES TOTAL	\$15,944	\$15,855	\$16,039	1%
Total revenue and other sources	\$51,741	\$45,399	\$16,370	-
Expenses				
OPERATING	\$22,196	\$14,115	\$16,336	16%
CAPITAL	\$0	\$29,355	-	-100%
EXPENSES TOTAL	\$22,196	\$43,470	\$16,336	-62%
Ending fund balance	\$29,544	\$1,929	\$34	-

COUNTY LAW LIBRARY

FUND 6047

The County Graffiti Eradication fund is used to account for the receipts and disbursements related to Court assessments from applicable cases. These funds are for the purpose of removal of graffiti from neighborhood homes and businesses.

FUND FINANCIAL SUMMARY

6047 - County Law Library

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$123,182	\$83,135	\$77,311	-7%
Revenues				
OTHER FINANCING SOURCES	\$0	\$51,500	\$64,447	25%
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$3,841	\$1,000	\$5,835	484%
CHARGES FOR SERVICES	\$456,187	\$424,917	\$456,187	7%
INTEREST	\$659	\$742	\$812	9%
REVENUES TOTAL	\$460,687	\$478,159	\$527,281	10%
Total revenue and other sources	\$583,869	\$561,294	\$604,592	-
Expenses				
PERSONNEL	\$268,687	\$278,987	\$292,841	5%
OPERATING	\$232,047	\$233,447	\$304,020	30%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$500,734	\$512,434	\$596,861	16%
Ending fund balance	\$83,135	\$48,860	\$7,731	-

POSITION DETAIL

6047 - Law Library

Position Desc	FY2022	FY2023	FY2024
Count			
LAW LIBRARY MANAGER	1.00	1.00	1.00
LAW LIBRARY SPEC	1.00	1.00	1.00
ASST LIBRARY MANAGER	1.00	1.00	1.00
COUNT	3.00	3.00	3.00

COUNTY RECORDS MANAGEMENT & PRESERVATION

FUND 6048

This fund is used to account for the receipts and disbursements relating to the County's records management and preservation program other than those of the County or District Clerk. These fees are set by the state legislature and may only be used toward the management of records filed by the County.

DEPARTMENT DESCRIPTION & RESPONSIBILITIES

Resources from this fund are used to manage, organize, promote, implement, and maintain a countywide records and information management program. Access to these funds requires specific Commissioners Court approval.

FUND FINANCIAL SUMMARY

6048 - County Records Management and Preservation

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$56,516	\$0	\$0	-
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$71,641	\$38,267	\$31,279	-18%
INTEREST	\$174	\$198	\$197	0%
REVENUES TOTAL	\$71,815	\$38,465	\$31,476	-18%
Total revenue and other sources	\$128,331	\$38,465	\$31,476	-
Expenses				
PERSONNEL	\$128,331	\$36,858	\$31,476	-15%
OPERATING	\$0	\$1,607	-	-100%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$128,331	\$38,465	\$31,476	-18%
Ending fund balance	\$0	\$0	\$0	-

POSITION DETAIL

6048 - County Records Management and Preservation

Position Desc	FY2022	FY2023	FY2024
Count			
CC/BOARDS COORD	1.00	1.00	1.00
RECORDS DIST SPCLST	4.00	0.00	0.00
COUNT	5.00	1.00	1.00

COURTHOUSE SECURITY

FUND 6050

This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

FUND DESCRIPTION & RESPONSIBILITIES

The courthouse security fund is utilized to account for fees provided for by legislature and adopted by Commissioners Court. These fees are appropriated for the sole purpose of providing adequate security of various criminal justice facilities within the County.

FUND FINANCIAL SUMMARY

6050 - Courthouse Security Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$572,995	\$759,826	\$969,849	28%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$405,251	\$496,597	\$453,663	-9%
INTEREST	\$3,581	\$3,590	\$4,005	12%
REVENUES TOTAL	\$408,831	\$500,187	\$457,668	-8%
Total revenue and other sources	\$981,826	\$1,260,013	\$1,427,517	-
Expenses				
OPERATING	\$0	\$937,122	\$1,108,532	18%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$222,000	\$222,000	\$222,000	0%
EXPENSES TOTAL	\$222,000	\$1,159,122	\$1,330,532	15%
Ending fund balance	\$759,826	\$100,891	\$96,985	-

SHERIFF LEOSE

FUND 6052

This fund was established in accordance with provisions provided by the Commission on Law Enforcement Officers Standards and Education. These funds are collected from applicable cases and reimbursed to the State of Texas. Thereafter, the State distributes these funds to Counties based on the number of certified law enforcement officers within each County.

FUND FINANCIAL SUMMARY

6052 - Sheriff Leose

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$4,970	\$2,048	\$2,291	12%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$38,568	\$38,661	\$38,661	0%
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$63	\$0	-	-
REVENUES TOTAL	\$38,632	\$38,661	\$38,661	0%
Total revenue and other sources	\$43,602	\$40,709	\$40,952	-
Expenses				
OPERATING	\$41,554	\$39,464	\$40,723	3%
EXPENSES TOTAL	\$41,554	\$39,464	\$40,723	3%
Ending fund balance	\$2,048	\$1,245	\$229	-

DISTRICT ATTORNEY SPECIAL ACCOUNT

FUND 6053

This fund was established to account for receipts and disbursements related to the District Attorney’s discretionary account. Revenue to this account results from judgments awarding a distribution of assets and money forfeited to the District Attorney’s Office based on forfeiture agreements with law enforcement agencies. Article 59 of the Texas Code of Criminal Procedure specifies the procedure for such forfeitures and the acceptable uses of the assets and money forfeited. These funds are used at the discretion of the District Attorney to conduct the operations of his office and for purposes of law enforcement and prosecution in accordance with the provisions of Article 59 of the Texas Code of Criminal Procedure.

MISSION STATEMENT

To represent the State of Texas in criminal matters within the 34th Judicial District of Texas (felony and misdemeanor criminal matters in El Paso County and felony criminal matters in Hudspeth and Culberson Counties); provide information to victims of crime and advocate for their rights throughout the criminal justice process; and safeguard the community through effective prosecution programs. The primary mission of the prosecuting attorneys at the District Attorney’s Office for the 34th Judicial District of Texas is to see that justice is done. (See Art. 2.01 of the Texas Code of Criminal Procedure).

FUND FINANCIAL SUMMARY

6053 - District Attorney Special Account

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$399,794	\$587,409	\$666,568	13%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	\$5,000	\$5,000	0%
CHARGES FOR SERVICES	\$0	-	-	-
FINES AND FORFEITURES	\$404,336	\$364,841	\$405,276	11%

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
INTEREST	\$2,265	\$2,236	\$2,265	1%
REVENUES TOTAL	\$406,601	\$372,077	\$412,541	11%
Total revenue and other sources	\$806,395	\$959,486	\$1,079,109	-
Expenses				
PERSONNEL	\$63,819	\$127,643	\$113,286	-11%
OPERATING	\$155,167	\$684,973	\$899,166	31%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$218,986	\$812,616	\$1,012,452	25%
Ending fund balance	\$587,409	\$146,870	\$66,657	-

POSITION DETAIL

6053 - District Attorney Special Account

Position Desc	FY2022	FY2023	FY2024
Count			
INTERN	1.00	1.00	1.00
COUNT	1.00	1.00	1.00

TAX OFFICE DISCRETIONARY FUND

FUND 6055

The Vehicle Inventory Tax (VIT) Discretionary fund is utilized to account for the receipt of funds generated from the interest earned from the Tax Assessors' vehicle inventory escrow account along with assessed fines that go to the General Fund. The Tax Assessor-Collector (TAC) Discretionary Fund is used to account for the receipt of funds generated from the collection of penalties assessed through the collection of VIT tax.

FUND DESCRIPTION & RESPONSIBILITIES

The VIT Discretionary fund is utilized to account for the receipt of funds generated from the interest earned from the Tax Assessor's vehicle inventory escrow account and assessed fines. These proceeds are used to support operations of the Vehicle Inventory Tax division of the Tax Assessor-Collector's office. The TAC Discretionary fund accounts for the penalties assessed in the VIT collection process and is used to support the operation of the Tax Office in a manner that furthers the goals of the office. The Enforcement Division is responsible for the collection of pre-payment Vehicle Inventory Taxes from over 615 licensed car dealers who pre-pay their taxes on a monthly basis.

GOALS AND OBJECTIVES

GOAL: Ensure that compliance is effectively carried out for all Dealer reporting.

OBJECTIVE: Monitor late filings and filings due to the County.

GOAL: Increase VIT \$500 Penalty Collections.

OBJECTIVE: Ensure that Dealer compliance for VIT reporting is effectively carried out.

FUND FINANCIAL SUMMARY

6055 - Tax Office Discretionary Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$552,104	\$624,089	\$689,196	10%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$106,377	\$116,382	\$106,377	-9%
CHARGES FOR SERVICES	\$438	\$413	\$528	28%
FINES AND FORFEITURES	\$34,108	\$37,205	\$34,108	-8%
INTEREST	\$32,587	\$27,593	\$33,495	21%
REVENUES TOTAL	\$173,510	\$181,593	\$174,508	-4%
Total revenue and other sources	\$725,614	\$805,682	\$863,704	-
Expenses				
PERSONNEL	\$100,051	\$135,514	\$144,341	7%
OPERATING	\$1,474	\$605,429	\$650,443	7%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$101,525	\$740,943	\$794,784	7%
Ending fund balance	\$624,088	\$64,739	\$68,920	-

POSITION DETAIL

6055 - Tax Office Discretionary Fund

Position Desc	FY2022	FY2023	FY2024
Count			
TITLE EXMNR AND INSP	1.00	1.00	1.00
ADMIN SPCLST INT	1.00	1.00	1.00
COUNT	2.00	2.00	2.00

TEEN COURT

FUND 6056

This fund is utilized to account for the receipt of funds from filing fees for teen court cases and from donations from area businesses for teen court projects. Funds not expended in the current year roll over into the following year. Prior year funding has been used for the conduct and operations of the teen court program.

FUND DESCRIPTION & RESPONSIBILITIES

Teen Court is a division of the County Attorney's office established for the purpose of handling the Teen Court program in conjunction with the Socorro Independent School District (SISD), and the El Paso Independent School District (EPISD). The Teen Court Unit provides alternative sentencing to teenagers who are charged with Class C misdemeanors, such as minors in possession of alcohol, tobacco offenses, disorderly conduct, etc. Teen Court sessions utilize teen attorneys, teen jurors, and teen courtroom staff and volunteers. Licensed attorneys act as the judges and serve as mentors for the teen attorneys. Teen defendants are sentenced to community service and must participate as jurors for their peers in future proceedings. All costs expended on the SISD and EPISD Teen Court programs are fully reimbursed by SISD and EPISD respectively. The proceeds are used to cover some operating costs of the Teen Court program and to provide scholarships for selected graduating seniors involved in this program. The Teen Court Program was terminated on June 30, 2014.

FUND FINANCIAL SUMMARY

6056 - Teen Court

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$9,644	\$9,716	\$9,836	1%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$20	\$0	-	-
INTEREST	\$52	\$0	-	-
REVENUES TOTAL	\$72	\$0	-	-

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Total revenue and other sources	\$9,716	\$9,716	\$9,836	-
Expenses				
OPERATING	\$0	\$8,739	\$8,852	1%
EXPENSES TOTAL	\$0	\$8,739	\$8,852	1%
Ending fund balance	\$9,716	\$977	\$984	-

TRANSPORTATION FEE FUND

FUND 6058

This fund is authorized by statute and is used to account for the \$10.00 fee which is assessed and collected for the purpose of road transportation projects. These funds will be utilized by a local Regional Mobility Authority for new local road transportation projects through an existing interlocal agency agreement. This fee is assessed and collected on each vehicle registered with the County.

FUND FINANCIAL SUMMARY

6058 - Transportation Fee Fund

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$0	\$0	-
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$6,868,480	\$7,270,338	\$7,270,338	0%
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$6,868,480	\$7,270,338	\$7,270,338	0%
Total revenue and other sources	\$6,868,480	\$7,270,338	\$7,270,338	-
Expenses				
OPERATING	\$6,868,480	\$7,270,338	\$7,270,338	0%
EXPENSES TOTAL	\$6,868,480	\$7,270,338	\$7,270,338	0%
Ending fund balance	\$0	\$0	\$0	-

OPIOID SETTLEMENT

FUND 6061

These opioid settlement funds represent the funds the County has received as a result of joining a state lawsuit. This funding is not restricted as it is designed to reimburse the County for past damages due to the opioid epidemic resulting from false claims from the pharmaceutical companies.

FUND FINANCIAL SUMMARY

6061 - Opioid Settlement

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	-	\$0	\$648,776	-
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$0	\$813,722	-	-100%
REVENUES TOTAL	\$0	\$813,722	-	-100%
Total revenue and other sources	\$0	\$813,722	\$648,776	-
Expenses				
PERSONNEL	\$0	\$138,061	\$138,061	0%
OPERATING	\$0	\$675,661	\$247,372	-63%
CAPITAL	-	-	\$263,343	-
EXPENSES TOTAL	\$0	\$813,722	\$648,776	-20%
Ending fund balance	\$0	\$0	\$0	-

POSITION DETAIL

6061 - Opioid Settlement

Position Desc	FY2023	FY2024
Count		
SR JSTC & RHBLTN SVCS MGR	1.00	1.00
COUNT	1.00	1.00

384TH DISTRICT DRUG COURT, DISTRICT ATTORNEY 10% FUND, COUNTY CRIMINAL COURT 2 DWI, AND WARRIOR COURT

FUND 6100, 6102, 6103, 6104

This account is for funds obtained through criminal asset forfeitures. Of the gross amount received by the District Attorney, up to ten percent is to be deposited into this special account for drug abuse treatment and prevention programs. The percentage is based on an agreement between the District Attorney and the Commissioners Court. For this fiscal year, funds are allocated to the 384th District Drug Court and County Criminal Court 2 based on funding available.

MISSION STATEMENT

To provide a non-adversarial approach with substance addicted offenders in need of an alternative to incarceration, while reducing recidivism and crime, improving the community-at-large, educating the offender about quality of life issues, and providing case closure for all interested parties.

FUND DESCRIPTION & RESPONSIBILITIES

The courthouse security fund is utilized to account for fees provided for by legislature and adopted by Commissioners Court. These fees are appropriated for the sole purpose of providing adequate security of various criminal justice facilities within the County.

FUND FINANCIAL SUMMARY

6100, 6102, 6103, 6104 District Attorney 10% Drug Forfeiture

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$189,483	\$142,793	\$98,608	-31%
Revenues				
OTHER FINANCING SOURCES	\$41,000	\$42,465	-	-100%
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$23,770	\$26,390	\$26,825	2%
INTEREST	\$923	\$651	\$1,291	98%
REVENUES TOTAL	\$65,693	\$69,506	\$28,116	-60%
Total revenue and other sources	\$255,176	\$212,299	\$126,724	-
Expenses				
PERSONNEL	\$15,271	\$46	-	-100%
OPERATING	\$56,110	\$156,928	\$116,864	-26%
TRANSFERS OUT	\$41,000	\$42,465	-	-100%
EXPENSES TOTAL	\$112,382	\$199,439	\$116,864	-41%
Ending fund balance	\$142,794	\$12,860	\$9,860	-

327TH DISTRICT COURT JUVENILE DRUG COURT

FUND 6109

This account is for funds obtained through felony and misdemeanor offenses and may be used by El Paso County to fund specialty court programs such as the 327th District Court's Juvenile Drug program.

FUND FINANCIAL SUMMARY

6109 - 327th District Court Juvenile Drug Court

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$44,496	\$46,818	5%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$0	\$3,600	-	-100%
INTEREST	\$0	\$0	-	-
REVENUES TOTAL	\$0	\$3,600	-	-100%
Total revenue and other sources	\$0	\$48,096	\$46,818	-
Expenses				
OPERATING	\$0	\$43,648	\$42,136	-3%
EXPENSES TOTAL	\$0	\$43,648	\$42,136	-3%
Ending fund balance	\$0	\$4,448	\$4,682	-

DRUG COURTS

FUND 6110, 6111, 6112, 6113, 6114, 6116, 6117, 6118, 6119

These funds are utilized to account for the receipts and disbursements related to drug courts assessed for cases related to substance abuse. These funds may only be used for substance abuse monitory programs as approved by the local Council of Judges for the following Courts: 65th Intervention Family Drug Court, 65th Preservation Family Drug Court, 346th Specialty Court, 384th Adult Drug Specialty Court, 384th SAFP Specialty Court, County Criminal Court at Law No. 2 Specialty Court, DWI Drug Court & Juvenile Drug Court.

FUND DESCRIPTION & RESPONSIBILITIES

The 65th Intervention Family Drug Court was established in 1999. The Intervention Drug Court assists parents with drug and alcohol issues in reunification efforts with their children who have been placed in foster care and are involved in an open legal case. The Preservation Drug Court, established in 2005, is a preventative drug court that assists families that have an open non-legal case with the Texas Department of Family and Protective Services for abuse or neglect to avoid the removal of the children from the home and the filing of a legal case. The Family Drug Court program provides a multidisciplinary team approach, ongoing schedule of judicial status hearings, weekly drug testing, and group therapy to assist families involved in the child welfare system.

FUND FINANCIAL SUMMARY

6110, 6111, 6112, 6114, 6116, 6117, 6118 DWI Drug Court

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$201,663	\$166,550	\$171,608	3%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$1,098	\$1,000	\$1,000	0%
CHARGES FOR SERVICES	\$23,765	\$18,000	\$16,675	-7%
INTEREST	\$953	\$0	\$489	-
REVENUES TOTAL	\$25,816	\$19,000	\$18,164	-4%
Total revenue and other sources	\$227,479	\$185,550	\$189,772	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$16,431	\$168,692	\$172,612	2%

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
EXPENSES TOTAL	\$16,432	\$168,692	\$172,612	2%
Ending fund balance	\$211,048	\$16,858	\$17,160	-

TRUANCY COURTS

FUND 6115

This fund was created during fiscal year 2016 to account for fees received from the filing of certain cases in Justice of the Peace Courts. Funds from this account may only be utilized for the oversight of a truancy program and are set through the state legislature process.

FUND FINANCIAL SUMMARY

6115 - Truancy Courts

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$13,220	\$16,687	\$30,666	84%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
FINES AND FORFEITURES	\$3,387	\$2,808	\$3,387	21%
INTEREST	\$79	\$0	-	-
REVENUES TOTAL	\$3,466	\$2,808	\$3,387	21%
Total revenue and other sources	\$16,686	\$19,495	\$34,053	-
Expenses				
OPERATING	\$0	\$17,295	\$30,987	79%
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$0	\$17,295	\$30,987	79%
Ending fund balance	\$16,686	\$2,200	\$3,066	-

COURT INITIATED GUARDIANSHIP FUND

FUND 6121, 6122

These funds are used solely for the purpose of accounting for receipts and expenditures related to the Court Initiated Guardianship program. These fees are assessed through the judiciary as cost of the court and are restricted towards the funding of a guardianship program. These funds are typically requested of and used by the County Probate Courts.

FUND FINANCIAL SUMMARY

6121, 6122 - Court Initiated Guardianship

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$184,606	\$224,675	\$272,288	21%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$68,620	\$71,466	\$71,466	0%
INTEREST	\$1,139	\$1,063	\$1,184	11%
REVENUES TOTAL	\$69,759	\$72,529	\$72,650	0%
Total revenue and other sources	\$254,365	\$297,204	\$344,938	-
Expenses				
PERSONNEL	\$22,402	\$70,657	\$16,875	-76%
OPERATING	\$7,288	\$207,060	\$300,834	45%
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$29,690	\$277,717	\$317,709	14%
Ending fund balance	\$224,675	\$19,487	\$27,229	-

ROAD AND BRIDGE, STORMWATER OUTREACH, AND ROAD AND BRIDGE FLEET

FUND 6130

The Road and Bridge funds are utilized for the purpose of accounting for activities relating to the construction and maintenance of County roads and bridges. A majority of the funding received in this account comes from one main source. A \$10 fee is assessed and collected on all vehicle registered in the County. Additionally, starting in 2020 this fund is proposed to receive a \$4.2 million transfer in from the General Fund as reserves accumulated in this fund have been exhausted. This resulted from a change in statute where auto sales taxes are now designated as General Fund revenue.

MISSION STATEMENT

To provide guidance, planning and direction to the Road and Bridge Department in order to improve and maintain the County's infrastructure and to provide public works information to the general public in order to help them remain in compliance with property requirements.

FUND DESCRIPTION & RESPONSIBILITIES

ROAD AND BRIDGE

The Road & Bridge Division is primarily responsible for the construction and maintenance of over 620 miles of roadway and bridge infrastructure, stormwater facilities, installation of streetlights, traffic safety and warrant devices, and various other road services within the County. Additionally, the Division is responsible for maintenance of the Fabens Airport, the County's Water Systems, and the Ascension and McGill pauper cemeteries. This operation is primarily funded through special revenues derived from a portion of vehicle registration fees.

STORMWATER OUTREACH R&B

Stormwater R&B is primarily responsible for maintaining a clean and well-maintained storm water system to ensure storm water passes through designated passageways without dangers of clogging, debris discharges or overflows. This approach requires studies and outreach programs to educate citizens of the dangers of illegal dumping along arroyos or waterways.

ROAD & BRIDGE FLEET

The R&BFLEET (Fleet Operations) Department oversees all fleet, motorized, and ancillary ground maintenance equipment to include acquisition, maintenance, repair, use, disposal and fueling for the Public Works Infrastructure Department (Roads and Bridges). This overall responsibility includes 121 light, medium, and heavy commercial vehicles, 120 light, medium, and heavy construction equipment to include ancillary equipment, and 79 light, medium, and heavy-duty trailers. The RBFLEET department also oversees the fueling requirements and fuel contracts, towing and wrecker service contract, car wash contract, repair parts contract, tire bid, lubricant contract and fleet maintenance contracts that directly supports the Infrastructure Department Countywide public service responsibilities and projects.

FUND FINANCIAL SUMMARY

6130-Road & Bridge, Stormwater Outreach, & RB Fleet

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$7,403,568	\$8,142,717	\$4,304,674	-47%
Revenues				
OTHER FINANCING SOURCES	\$5,168,718	\$6,930,841	\$6,930,841	0%
TAXES	\$0	-	-	-
INTERGOVERNMENTAL	\$83,827	\$80,998	\$83,827	3%
MISCELLANEOUS	\$6,639	\$5,410	\$6,895	27%
CHARGES FOR SERVICES	\$7,355,539	\$7,558,847	\$7,561,720	0%
FINES AND FORFEITURES	\$0	-	-	-
INTEREST	\$85,793	\$140,000	\$214,887	53%
REVENUES TOTAL	\$12,700,516	\$14,716,096	\$14,798,170	1%
Total revenue and other sources	\$20,104,084	\$22,858,813	\$19,102,844	-
Expenses				
PERSONNEL	\$4,352,066	\$5,579,646	\$5,576,731	0%
OPERATING	\$6,622,584	\$12,788,676	\$12,247,030	-4%
CAPITAL	\$979,022	\$882,085	\$828,616	-6%
TRANSFERS OUT	\$7,696	\$20,000	\$20,000	0%
EXPENSES TOTAL	\$11,961,368	\$19,270,407	\$18,672,377	-3%
Ending fund balance	\$8,142,716	\$3,588,406	\$430,467	-

POSITION DETAIL

Roads And Bridges

Position Desc	FY2022	FY2023	FY2024
Count			
ROAD-MAINT. WKR SR	9.00	9.00	9.00
EQUIPMENT OPRTR SR	5.00	5.00	5.00
ADMIN SPCLST INT	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
CNTY INSPECTOR	3.00	0.00	0.00
TRAFFIC OPS. SPCLST	1.00	1.00	1.00
INFRA.SVCS.DIRECTOR	1.00	1.00	1.00
EQUIPMENT OPRTR INT	5.00	6.00	6.00
ROAD-MAINT. WKR INT	15.00	16.00	16.00
ROAD-MAINT. FRMN	4.00	4.00	4.00
WELDER	1.00	1.00	1.00
INFRA.SVCS.ASSOC.DIR	1.00	1.00	1.00
TRFFC SGN & MRKG WKR	1.00	1.00	1.00
CONCRETE FINISHER	1.00	1.00	1.00
EQUIPMENT OPRTR	3.00	3.00	3.00
ROAD-MAINT. WKR	17.00	19.00	19.00
COUNT	68.00	69.00	69.00

Roads And Bridges Fleet

Position Desc	FY2022	FY2023	FY2024
Count			
SUPPLY SRVC SPCLST	1.00	1.00	1.00
FLEET MECHANIC	5.00	5.00	5.00
FLEET MECHANIC FRMN	1.00	1.00	1.00
FLEET MECHANIC SR	3.00	3.00	3.00
COUNT	10.00	10.00	10.00

PROJECT CARE ELECTRIC

FUND 6150

This fund was set up to account for receipts and disbursements related to the Project Care Electric. This fund's main funding source came from a settlement several decades ago, where the proceeds are required via this settlement be used for the benefit of providing those in need and qualified to receive electric utility assistance.

FUND FINANCIAL SUMMARY

6150 - Project Care

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$5,476,425	\$5,337,209	\$5,409,467	1%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$15,990	\$75,000	-	-100%
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$43,363	\$60,335	\$107,732	79%
REVENUES TOTAL	\$59,353	\$135,335	\$107,732	-20%
Total revenue and other sources	\$5,535,778	\$5,472,544	\$5,517,199	-
Expenses				
OPERATING	\$198,569	\$4,958,148	\$4,976,252	0%
EXPENSES TOTAL	\$198,569	\$4,958,148	\$4,976,252	0%
Ending fund balance	\$5,337,209	\$514,396	\$540,947	-

PROBATE JUDICIARY SUPPORT

FUND 6161, 6162

This fund is utilized to account for fees allocated by State and charged for filing certain documents in the County. These fees are restricted to expenditures for court-related purposes for the support of the probate courts. This amount is set by the legislature and has not changed for several decades.

FUND FINANCIAL SUMMARY

6161, 6162- Probate Court 1&2 Judiciary Support

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$199,359	\$265,318	\$326,447	23%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$168,000	\$168,000	\$168,000	0%
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
INTEREST	\$1,269	\$1,267	\$1,383	9%
REVENUES TOTAL	\$169,269	\$169,267	\$169,383	0%
Total revenue and other sources	\$368,628	\$434,585	\$495,830	-
Expenses				
PERSONNEL	\$82,567	\$97,863	\$83,470	-15%
OPERATING	\$20,743	\$311,148	\$379,715	22%
CAPITAL	\$0	-	-	-
TRANSFERS OUT	\$0	-	-	-
EXPENSES TOTAL	\$103,310	\$409,011	\$463,185	13%
Ending fund balance	\$265,318	\$25,574	\$32,645	-

PROBATE TRAVEL ACCOUNT

FUND 6171, 6172

The Probate Court has primary jurisdiction in mental illness cases. This Court handles cases involving wills, appointment of guardians and settlement of executor's accounts. The Court oversees the transactions of all business related proceedings of deceased persons and assesses guardianship. These funds were set up for the travel and training of the probate judges and staff. Fees collected on these cases are from applicable case fees and are set by the state legislature.

FUND FINANCIAL SUMMARY

6171, 6172 - Probate Travel Account - Spec Rev 1&2

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$42,116	\$47,857	\$50,273	5%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$11,190	\$10,998	\$11,190	2%
INTEREST	\$248	\$150	\$166	11%
REVENUES TOTAL	\$11,438	\$11,148	\$11,356	2%
Total revenue and other sources	\$53,554	\$59,005	\$61,629	-
Expenses				
OPERATING	\$5,697	\$54,326	\$56,601	4%
EXPENSES TOTAL	\$5,697	\$54,326	\$56,601	4%
Ending fund balance	\$47,857	\$4,679	\$5,028	-

SHERIFF STATE FORFEITURE

FUND 6182

This fund was established to classify the receipts received from State asset forfeitures and will be spent in accordance with provisions provided by the applicable state agency. These proceeds are used to augment the operations of the Sheriff's department.

FUND FINANCIAL SUMMARY

6182- Sheriff State Forfeiture

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	\$367,654	\$619,320	\$770,132	24%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$0	-	-	-
FINES AND FORFEITURES	\$388,859	\$137,710	\$388,859	182%
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$388,859	\$137,710	\$388,859	182%
Total revenue and other sources	\$756,513	\$757,030	\$1,158,991	-
Expenses				
PERSONNEL	\$0	-	-	-
OPERATING	\$137,193	\$496,792	\$1,081,978	118%
CAPITAL	\$0	-	-	-
EXPENSES TOTAL	\$137,193	\$496,792	\$1,081,978	118%
Ending fund balance	\$619,320	\$260,238	\$77,013	-

EL PASO HOUSING

FUND 6185

This fund was set up to account for receipts and disbursements related to operations of the El Paso Housing Finance Corporation. Funding for this account have carried over from prior years housing filing fees. El Paso County shall use amounts received under this subsection only to provide for the housing needs of individuals and families of low and moderate incomes. This is to include single-family units and mixed income multifamily projects found by the local government to serve the interests of low- and moderate-income individuals and families if the single-family and multifamily projects have as a major purpose the provision of safe, sanitary, and decent housing for individuals and families of low income.

FUND FINANCIAL SUMMARY

6185- El Paso Housing Finance Corporation

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$51,341	\$51,341	\$51,341	0%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$0	-	-	-
Total revenue and other sources	\$51,341	\$51,341	\$51,341	-
Expenses				
OPERATING	\$0	\$46,207	\$46,207	0%
EXPENSES TOTAL	\$0	\$46,207	\$46,207	0%
Ending fund balance	\$51,341	\$5,134	\$5,134	-

CHILD ADVOCATION

FUND 6186

Child Advocacy Fees This fund was established by Texas Code of Criminal Procedure §102.0186 to receive fees on cases that related to child abuse. The funds are to be used only for child prevention programs as approved by the commissioners’ court.

FUND DESCRIPTION & RESPONSIBILITIES

(a) A person convicted of an offense under Section 21.02, 21.11, 22.011(a)(2), 22.021(a)(1) (B), 43.25, 43.251, or 43.26, Penal Code, shall pay a fine of \$100 on conviction of the offense.

(b) A fine imposed under this article is imposed without regard to whether the defendant is placed on community supervision after being convicted of the offense or receives deferred adjudication for the offense.

(c) The clerks of the respective courts shall collect the fines and pay the fines to the county treasurer or to any other official who discharges the duties commonly delegated to the county treasurer for deposit in a fund to be known as the county child abuse prevention fund. A fund designated by this subsection may be used only to fund child abuse prevention programs in the county where the court is located.

(d) The county child abuse prevention fund shall be administered by or under the direction of the commissioners court.

FUND FINANCIAL SUMMARY

6186 - Child Advocaton

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$3,332	\$0	-100%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$0	-	-	-
CHARGES FOR SERVICES	\$246,438	\$258,649	\$352,021	36%

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
INTEREST	\$0	-	-	-
REVENUES TOTAL	\$246,438	\$258,649	\$352,021	36%
Total revenue and other sources	\$246,438	\$261,981	\$352,021	-
Expenses				
OPERATING	\$243,106	\$258,649	\$352,021	36%
EXPENSES TOTAL	\$243,106	\$258,649	\$352,021	36%
Ending fund balance	\$3,332	\$3,332	\$0	-

COURT FACILITY

FUND 6187

This is to fund the construction, renovation, or improvement of facilities that house the courts or pay the principal of, interest on, and costs of issuance of bonds issued for the construction, renovation, or improvement of the facilities.

FUND FINANCIAL SUMMARY

6187 - Court Facility

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$190,253	\$428,681	125%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$189,830	\$206,088	\$206,088	0%
INTEREST	\$423	\$0	\$353	-
REVENUES TOTAL	\$190,253	\$206,088	\$206,441	0%
Total revenue and other sources	\$190,253	\$396,341	\$635,122	-
Expenses				
OPERATING	\$0	\$352,604	\$592,254	68%
EXPENSES TOTAL	\$0	\$352,604	\$592,254	68%
Ending fund balance	\$190,253	\$43,737	\$42,868	-

LANGUAGE ACCESS

FUND 6188

This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

FUND FINANCIAL SUMMARY

6188 - Language Access

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$59,196	\$137,000	131%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$59,059	\$68,184	\$68,184	0%
INTEREST	\$137	\$0	\$114	-
REVENUES TOTAL	\$59,196	\$68,184	\$68,298	0%
Total revenue and other sources	\$59,196	\$127,380	\$205,298	-
Expenses				
OPERATING	\$0	\$116,353	\$191,598	65%
EXPENSES TOTAL	\$0	\$116,353	\$191,598	65%
Ending fund balance	\$59,196	\$11,027	\$13,700	-

COUNTY CLERK RMP

FUND 6189

This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

FUND FINANCIAL SUMMARY

6189 - County Clerk SB41

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	Percentage Change in Budget
	FY2022	2023	2024	
Beginning Balance	-	\$102,765	\$253,281	146%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$102,525	\$121,188	\$121,188	0%
INTEREST	\$240	\$0	\$200	-
REVENUES TOTAL	\$102,765	\$121,188	\$121,388	0%
Total revenue and other sources	\$102,765	\$223,953	\$374,669	-
Expenses				
OPERATING	\$0	\$206,062	\$349,341	70%
EXPENSES TOTAL	\$0	\$206,062	\$349,341	70%
Ending fund balance	\$102,765	\$17,891	\$25,328	-

DISTRICT CLERK RMP

FUND 6190

This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

FUND FINANCIAL SUMMARY

6190 - District Clerk SB41

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$186,660	\$439,687	136%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$186,259	\$190,752	\$217,839	14%
INTEREST	\$401	\$0	\$335	-
REVENUES TOTAL	\$186,660	\$190,752	\$218,174	14%
Total revenue and other sources	\$186,660	\$377,412	\$657,861	-
Expenses				
OPERATING	\$0	\$339,374	\$613,893	81%
EXPENSES TOTAL	\$0	\$339,374	\$613,893	81%
Ending fund balance	\$186,660	\$38,038	\$43,968	-

CONSTABLE 1 LEOSE

FUND 6191

The Constable 1 LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6191 - Constable 1 LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$1,433	\$1,570	\$633	-60%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$769	\$773	\$1,142	48%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$5	\$0	-	-
REVENUES TOTAL	\$774	\$773	\$1,142	48%
Total revenue and other sources	\$2,207	\$2,343	\$1,775	-
Expenses				
OPERATING	\$637	\$1,549	\$1,711	10%
EXPENSES TOTAL	\$637	\$1,549	\$1,711	10%
Ending fund balance	\$1,570	\$794	\$64	-

CONSTABLE 2 LEOSE

FUND 6192

The Constable 2 LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6192 - Constable 2 LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$1,573	\$2,245	\$2,954	32%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$668	\$668	\$668	0%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$5	\$0	-	-
REVENUES TOTAL	\$673	\$668	\$668	0%
Total revenue and other sources	\$2,246	\$2,913	\$3,622	-
Expenses				
OPERATING	\$0	\$2,685	\$3,327	24%
EXPENSES TOTAL	\$0	\$2,685	\$3,327	24%
Ending fund balance	\$2,246	\$228	\$295	-

CONSTABLE 4 LEOSE

FUND 6194

The Constable 4 LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6194 - Constable 4 LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$5,967	\$6,769	\$8,020	18%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$769	\$832	\$1,255	51%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$33	\$0	-	-
REVENUES TOTAL	\$802	\$832	\$1,255	51%
Total revenue and other sources	\$6,769	\$7,601	\$9,275	-
Expenses				
OPERATING	\$0	\$6,917	\$8,473	22%
EXPENSES TOTAL	\$0	\$6,917	\$8,473	22%
Ending fund balance	\$6,769	\$684	\$802	-

CONSTABLE 5 LEOSE

FUND 6195

The Constable 5 LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6195 - Constable 5 LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$4,531	\$4,965	\$6,154	24%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$726	\$758	\$1,132	49%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$24	\$0	-	-
REVENUES TOTAL	\$751	\$758	\$1,132	49%
Total revenue and other sources	\$5,282	\$5,723	\$7,286	-
Expenses				
OPERATING	\$316	\$5,165	\$6,671	29%
EXPENSES TOTAL	\$316	\$5,165	\$6,671	29%
Ending fund balance	\$4,966	\$558	\$615	-

CONSTABLE 6 LEOSE

FUND 6196

The Constable 6 LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6196 - Constable 6 LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$6,989	\$7,925	\$9,476	20%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$898	\$960	\$1,445	51%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$38	\$0	-	-
REVENUES TOTAL	\$936	\$960	\$1,445	51%
Total revenue and other sources	\$7,925	\$8,885	\$10,921	-
Expenses				
OPERATING	\$0	\$8,084	\$9,973	23%
EXPENSES TOTAL	\$0	\$8,084	\$9,973	23%
Ending fund balance	\$7,925	\$801	\$948	-

CONSTABLE 7 LEOSE

FUND 6197

The Constable 7 LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6197 - Constable 7 LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$3,466	\$4,169	\$5,349	28%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$683	\$686	-	-100%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$20	\$0	-	-
REVENUES TOTAL	\$703	\$686	-	-100%
Total revenue and other sources	\$4,169	\$4,855	\$5,349	-
Expenses				
OPERATING	\$0	\$4,434	\$4,814	9%
EXPENSES TOTAL	\$0	\$4,434	\$4,814	9%
Ending fund balance	\$4,169	\$421	\$535	-

DISTRICT ATTORNEY LEOSE

FUND 6198

The DA Leose fund is to to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6198 - District Attorney LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$8,717	\$10,347	\$7,116	-31%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$1,581	\$1,581	\$1,581	0%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$50	\$0	-	-
REVENUES TOTAL	\$1,631	\$1,581	\$1,581	0%
Total revenue and other sources	\$10,348	\$11,928	\$8,697	-
Expenses				
OPERATING	\$0	\$9,676	\$7,986	-17%
EXPENSES TOTAL	\$0	\$9,676	\$7,986	-17%
Ending fund balance	\$10,348	\$2,252	\$711	-

COUNTY ATTORNEY LEOSE

FUND 6199

The CA Leose fund is to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

FUND FINANCIAL SUMMARY

6199 - County Attorney LEOSE

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$828	\$370	\$784	112%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
INTERGOVERNMENTAL	\$726	\$736	\$726	-1%
MISCELLANEOUS	\$0	-	-	-
INTEREST	\$0	\$0	-	-
REVENUES TOTAL	\$726	\$736	\$726	-1%
Total revenue and other sources	\$1,554	\$1,106	\$1,510	-
Expenses				
OPERATING	\$1,184	\$1,106	\$1,432	29%
EXPENSES TOTAL	\$1,184	\$1,106	\$1,432	29%
Ending fund balance	\$370	\$0	\$78	-

VETERANS JURY DONATIONS

FUND 6200

The Veterans Jury Donation account will be utilized by the Veterans Assistance Department.

FUND FINANCIAL SUMMARY

6200 - Veterans Jury Donation

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	-	\$66	\$775	1,075%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
CHARGES FOR SERVICES	\$66	\$0	-	-
INTEREST	\$0	\$0	-	-
REVENUES TOTAL	\$66	\$0	-	-
Total revenue and other sources	\$66	\$66	\$775	-
Expenses				
OPERATING	\$0	\$28	\$698	2,393%
EXPENSES TOTAL	\$0	\$28	\$698	2,393%
Ending fund balance	\$66	\$38	\$77	-

DONATIONS

FUND 6500

This fund is used to account for donations. This budget will be set up throughout the year as donations are received.

FUND FINANCIAL SUMMARY

6500 - Donations

	FY22 ACTUALS	OPERATING BUDGET FY23	OPERATING BUDGET FY24	
	FY2022	2023	2024	Percentage Change in Budget
Beginning Balance	\$127,609	\$143,379	\$100,245	-30%
Revenues				
OTHER FINANCING SOURCES	\$0	-	-	-
MISCELLANEOUS	\$58,508	\$25,990	-	-100%
CHARGES FOR SERVICES	\$0	-	-	-
REVENUES TOTAL	\$58,508	\$25,990	-	-100%
Total revenue and other sources	\$186,117	\$169,369	\$100,245	-
Expenses				
OPERATING	\$34,248	\$25,990	-	-100%
CAPITAL	\$8,491	\$0	-	-
EXPENSES TOTAL	\$42,738	\$25,990	-	-100%
Ending fund balance	\$143,379	\$143,379	\$100,245	-



DEBT SERVICE FUNDS

DEBT SERVICES FUND TYPE

FUND DESCRIPTION

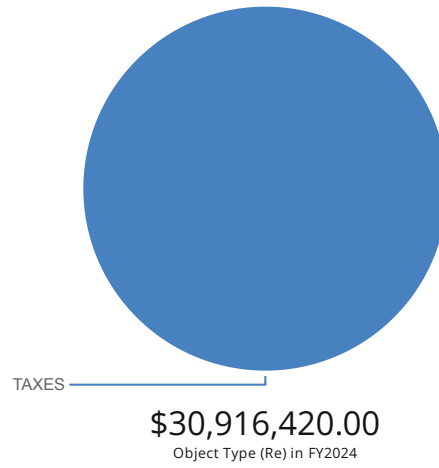
The Debt Service Fund is used for payment of principal and interest on General Obligation Bonds, Certificates of Obligation Bonds and any other related issuance costs. Debt limits discussed below relate to either local County debt policies or statutory mandates as set by the State of Texas.

REVENUE AND EXPENDITURE BUDGET COMPARISON

Debt Service

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$2,707,840	\$0	-	\$0	-
TAXES	\$18,417,850	\$27,189,193	\$30,916,420	\$3,727,227	14%
MISCELLANEOUS	\$14	-	-	\$0	-
CHARGES FOR SERVICES	\$0	-	-	\$0	-
FINES AND FORFEITURES	\$0	-	-	\$0	-
INTEREST	\$44,575	\$0	-	\$0	-
REVENUES TOTAL	\$21,170,280	\$27,189,193	\$30,916,420	\$3,727,227	14%
Beginning Fund Balance	\$6,784,508	\$8,633,839	\$3,705,394	-\$4,928,445	-57%
Total Available Resources	\$27,954,788	\$35,823,032	\$34,621,814	-	-
Expenditures					
General Government	\$19,824,238	\$32,493,518	\$34,609,196	\$2,115,678	7%
EXPENDITURES TOTAL	\$19,824,238	\$32,493,518	\$34,609,196	\$2,115,678	7%
Ending Fund Balance	\$8,130,550	\$3,329,514	\$12,618	-	-

REVENUE (SOURCES) - DEBT SERVICE FUND TYPE



FISCAL YEAR 2024 EXPENDITURE BUDGET

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
604001 - BD-PRINCIPAL	\$14,019,109	\$26,802,086	\$23,068,021	-\$3,734,065	-14%
604002 - B/D-INTEREST	\$5,805,128	\$5,691,432	\$11,541,175	\$5,849,743	103%
EXPENSES TOTAL	\$19,824,238	\$32,493,518	\$34,609,196	\$2,115,678	7%

SUMMARY FOR FISCAL YEAR 2024 BY CHARACTER

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
OPERATING	\$19,824,238	\$32,493,518	\$34,609,196	\$2,115,678	7%
TRANSFERS OUT	\$0	-	-	\$0	-
EXPENSES TOTAL	\$19,824,238	\$32,493,518	\$34,609,196	\$2,115,678	7%

SCHEDULE OF OUTSTANDING BONDED INDEBTEDNESS

SCHEDULE OF OUTSTANDING BONDED INDEBTEDNESS AS OF SEPT. 30, 2023

TOTAL TAX AND REVENUE OBLIGATION BONDS PAYABLE

General Obligations	Interest Rates (%)	Date Issued	Series Matures	Balances September 30, 2023
General Obligation Refunding Bonds, Series 2015	5.00-5.00	2015	2026	10,365,000
General Obligation Refunding Taxable Bonds, Series 2015A	0.65-3.671	2015	2026	4,285,000
General Obligation Refunding Bonds, Series 2016A	0.95-3.666	2016	2032	25,590,000
General Obligation Refunding Taxable Bonds, Series 2016B	2.000-5.000	2016	2032	19,990,000
Certificates of Obligation Bonds, Series 2016D	3.28	2016	2032	3,200,000
General Obligation Refunding Bonds, Series 2017	5.00	2017	2032	41,220,000
SIB Loan S2017-005-01	1.85	2017	2032	3,112,609
SIB Loan S2020-004-02	0.00-1.02	2020	2040	4,156,487
Taxable Certificates of Obligation, TWDB Loan 2021	0.00	2021	2051	1,497,000
Taxable Certificates of Obligation, TWDB FIF Loan 2022	0.00	2022	2052	20,028,000
Taxable Certificates of Obligation, TWDB FIF Loan 2022B	0.00	2022	2053	2,372,000
Taxable Certificates of Obligation, TWDB FIF Loan 2023C	0.00	2023	2054	1,780,000
Taxable Tax Note, Series 2022	2.75-3.25	2022	2024	4,617,830
Tax Note, Series 2023A	3.40	2023	2029	16,175,000
Taxable Tax Note, Series 2023B	4.83	2023	2028	25,170,000
Tax Note, Series 2023C	4.62	2023	2030	6,545,000
Taxable Tax Note, Series 2023D	6.77	2023	2025	2,535,000
General Obligation Refunding Bonds, Series 2023A	4.75	2023	2026	4,910,188
Certificates of Obligation Bonds, Series 2023A	5.00	2023	2038	15,135,000
Certificates of Obligation Bonds, Taxable Series 2023B	4.356-4.946	2023	2035	42,090,000
Total Tax Obligation Bonds Payable				\$254,774,114

These Bonds are payable from the water system fees assessed on the users and not Ad Valorem taxes				
Revenue Obligations	Interest Rates (%)	Date Issued	Series Matures	Balances September 30, 2023
East Montana Water Project \$1,050,000 Waterworks System Revenue Bonds, Series 1997-A	4.87	1997	2037	\$620,000
Nuway/Mayfair Water Project \$272,000 Water Systems Revenue Bonds, Series 2012	2.375	2012	2052	228,000
Colonia Revolucion Project \$500,000 Water System Revenue Bonds, Series 2013	2.25	2013	2053	421,000
Hillcrest Water Project \$2,356,000 Texas Water System Revenue Bonds, Series 2022	2.375	2022	2063	2,356,000
Desert Acceptance Sewer Project \$1,334,000 Sewer System Revenue Bonds, Series 2017 (payable from Ad Valorem Taxes if fees insufficient)	2.75	2018	2057	1,228,000
Total Revenue Obligation Bonds Payable				\$4,853,000

Total Bonded Indebtedness \$259,627,114

DEBT SERVICE REQUIREMENTS

The County issues General and Certificate of Obligation Bonds to provide the resources for the acquisition and construction of capital assets. On September 30, 2022, the County had \$254,774,114 in principal outstanding debt issues, and \$4,853,000 in Revenue Bonds, as shown above. The General and Certificate of Obligation Bonds are direct obligations of the County. They are payable from the levy and collection of a direct and continuing ad valorem tax, within the limits prescribed by law, on all taxable property within the County, in an amount sufficient to provide payment of principal and interest. All General and Certificate of Obligation Bonds have principal maturities on February 15th, with interest payable semi-annually on February and August 15th.

The Revenue Bonds are bonds where the County pledged income derived from the acquired or constructed assets to pay debt service. Interest is also payable semi-annually on February and August 15th. The information relating to Revenue Bond interest and principal payments can be found in the Enterprise Fund section of this budget document.

Fitch and Standards & Poors has rated the bonds mentioned above at AA. Moody's Investors Service has held the County's rating at Aa2. Overall, ratings reflect the County's current stable credit position that depends upon adequate operating margins and fund balances reserves.

DEBT SERVICE REQUIREMENTS

CERTIFICATES OF OBLIGATION - FY2024 BUDGET

Certificates of Obligation Bonds, Series 2016D - \$414,960

SIB Loan S2017-005-01 (Funded by an M&O transfer from General Fund) - \$378,619

SIB Loan S2020 (Funded by an M&O transfer from General Fund) - \$249,888

Taxable Certificates of Obligation, TWDB Loan 2021 - \$54,000

Taxable Certificates of Obligation, TWDB FIF Loan 2022 - \$690,000

Taxable Certificates of Obligation, Series 2022B - \$80,000

Certificates of Obligation Bonds, Series 2023A - \$983,775

Taxable Certificates of Obligation, Series 2023B - \$2,542,376

Total Certificates of Obligation - \$5,393,618

GENERAL OBLIGATION BONDS - FY2024 BUDGET

General Obligation Refunding Bonds, Series 2015 - \$5,393,250

General Obligation Refunding Taxable Bonds, Series 2015A - \$1,385,142

General Obligation Refunding Bonds, Series 2016A - \$3,531,750

General Obligation Refunding Taxable Bonds, Series 2016B - \$2,512,299

General Obligation Refunding Taxable Bonds, Series 2017 - \$2,212,125

Taxable Tax Note, Series 2022 - \$4,692,870

Tax Note, Series 2023A - \$802,011

Taxable Tax Note, Series 2023B - \$6,946,016

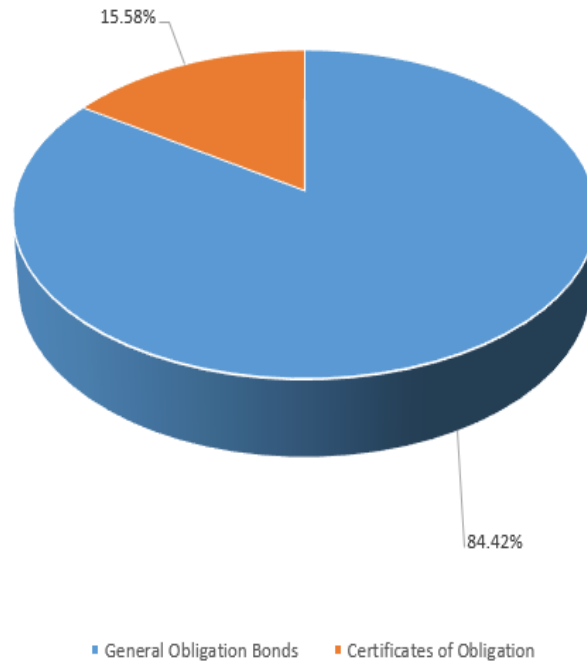
General Obligation Refunding Bond, Series 2023A - \$233,234

Tax Note, Series 2023C - \$323,378

Taxable Tax Note, Series 2023D - \$1,183,503

Total General Obligation Bond - \$29,215,578

Total Debt Service Requirements - \$34,609,196



The Debt Service requirements for fiscal year 2024 total \$34,609,196. Of this amount, \$29,215,578 represents principal, \$5,393,618 interest. The debt to be repaid in 2024 is for payments on the original bonds issued for projects such as park improvements, construction of the Jail Annex, courthouse expansion and parking, Fabens Port of Entry, purchase of election equipment, remodeling of Army Reserve building, County fleet replacement, East and Northwest Annex construction, and other projects. During fiscal year 2015 Commissioners Court issued general obligation refunding bonds to allow for savings resulting from lower interest rates in the amount of \$2.6 million in overall net present value savings. During fiscal year 2018 the County took advantage of an opportunity to apply for a SIB loan and partner with Texas Department of Transportation (TXDOT) for a transportation project within the City of El Paso. The County was approved for a low interest loan in the amount of \$4.9 million, which is currently funded with a transfer out from the El Paso County Mobility Transportation Fund to the corresponding debt service account for the purpose of making our annual principal and interest payments. In 2021 and 2022, the County had an opportunity to receive funding through low interest or zero interest loans to address several major stormwater projects which are include in the principal amount being repaid. In 2022, the County also issued a Tax Anticipation Note to fund the preliminary work necessary for more much needed capital projects. In 2023, the County issued Tax Anticipation Notes to fund several projects to include JPD Sanitary Sewer, Security System as well as Roof & HVAC repairs, Downtown Detention Facility projects to include HVAC Control System Upgrade, Fire Alarm System Modernization, Processing Center Modernization, Jail Annex projects to include Electrical Panel Replacement and Fire Alarm System Modernization. The County also issued general obligation bonds and Certificates of Obligation bonds to fund infrastructure projects, park improvements, Fabens Airport improvements as well as some Stormwater Projects. The County will continue to seek out and utilize fiscally beneficial financing options to maintain and improve our facilities and to address the infrastructure needs of our county.

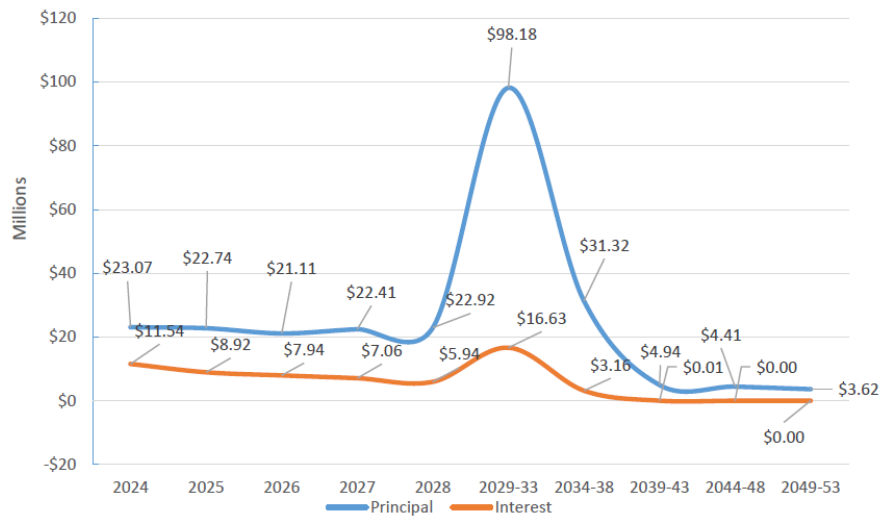
PRINCIPAL AND INTEREST REQUIREMENTS FOR FISCAL YEARS 2024-2054

The following table and chart show the debt service outstanding as of 2024 to be paid through fiscal year 2054. **As a matter of information, the 2024 debt requirements were as follows: \$23,068,020 for principal and \$11,541,170 for interest.**

Fiscal Year	Total Bonds			
	Principal	Interest	Transfer Out	Total
2024	23,068,020	11,541,170	-	34,609,190
2025	22,743,425	8,918,964	-	31,662,389
2026	21,110,982	7,942,101	-	29,053,083
2027	22,414,299	7,055,963	-	29,470,262
2028	22,922,941	5,938,014	-	28,860,955
2029-33	98,175,719	16,633,604	-	114,809,323
2034-38	31,319,701	3,159,766	-	34,479,467
2039-43	4,937,026	8,077	-	4,945,103
2044-48	4,410,000	-	-	4,410,000
2049-53	3,617,000	-	-	3,617,000
2054	55,000	-	-	-
	\$ 254,774,113	\$ 61,197,659	\$ -	\$ 315,916,772

*Interest due February 15 and August 15, principal due February 15

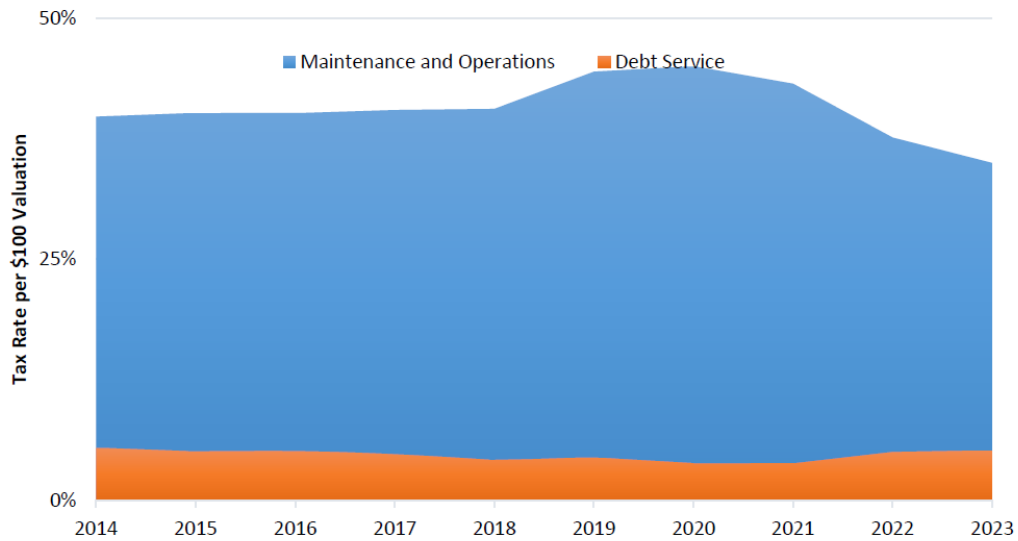
Debt Service Principal and Interest Requirements



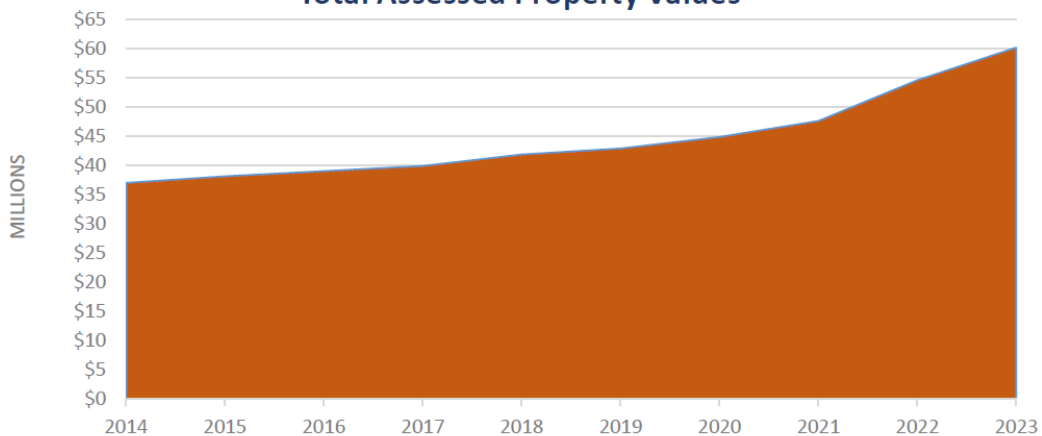
SCHEDULE OF TOTAL ASSESSED PROPERTY VALUES AND PROPERTY TAX RATES

Tax Year	Total Assessed Property Values	Tax Rates per \$100 / Valuation		
		Maintenance and Operations	Debt Service	Total Rate
2014	36,938,330	0.397928	0.054766	0.452694
2015	38,086,183	0.401819	0.050875	0.452694
2016	38,963,518	0.401487	0.051207	0.452694
2017	39,837,041	0.404746	0.047948	0.452694
2018	41,810,753	0.405971	0.041848	0.447819
2019	42,852,233	0.444645	0.044352	0.488997
2020	44,824,041	0.450290	0.038707	0.488997
2021	47,577,795	0.432010	0.038171	0.470181
2022	54,553,395	0.376264	0.050025	0.426289
2023	\$ 60,161,507	\$ 0.349787	\$ 0.051905	\$ 0.401692

Historical Ad Valorem Tax Rates



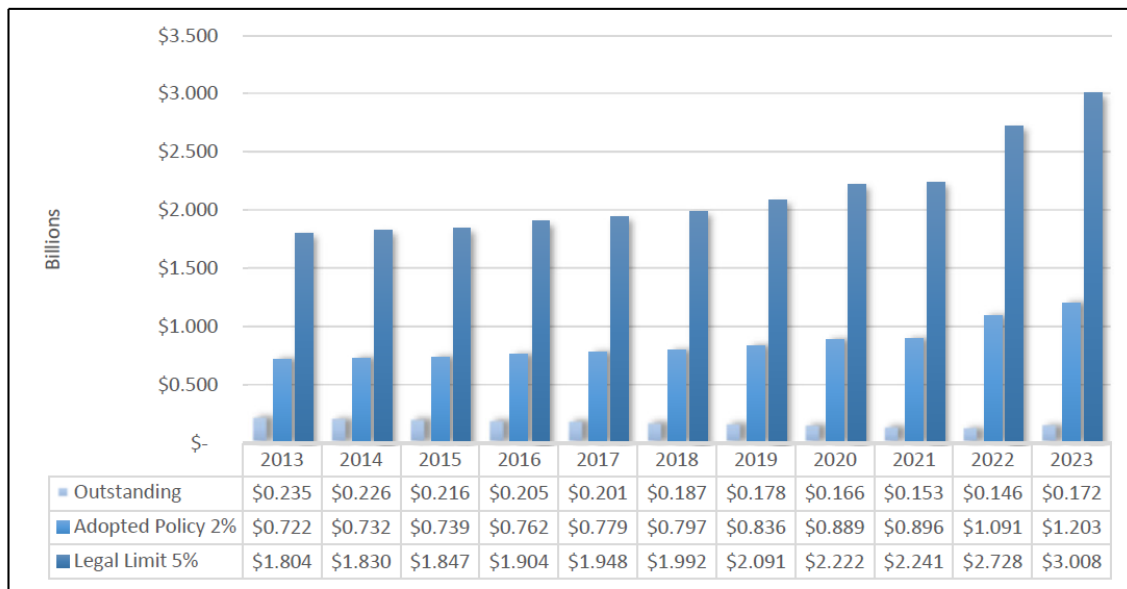
Total Assessed Property Values



Since fiscal year 2000, the County's total assessed property values have increased by over \$50 billion dollars, or 150%. Property value growth has been able to meet most of the County's growth in services, but value increases alone may not be able to sustain future budgetary growth.

Debt Limits Based on Net Property Values

Tax Year	Total Assessed Property Values	Legal 5%	Adopted Policy 2%	Actual Gross Bonded Debt as of 9/30
2013	\$ 36.088	\$ 1.804	\$ 0.722	\$ 0.235
2014	36.609	1.830	0.732	0.226
2015	36.938	1.847	0.739	0.216
2016	38.086	1.904	0.762	0.205
2017	38.964	1.948	0.779	0.201
2018	39.837	1.992	0.797	0.187
2019	41.811	2.091	0.836	0.178
2020	44.444	2.222	0.889	0.166
2021	44.824	2.241	0.896	0.153
2022	54.553	2.728	1.091	0.146
2023	\$ 60.161	\$ 3.008	\$ 1.203	\$ 0.172

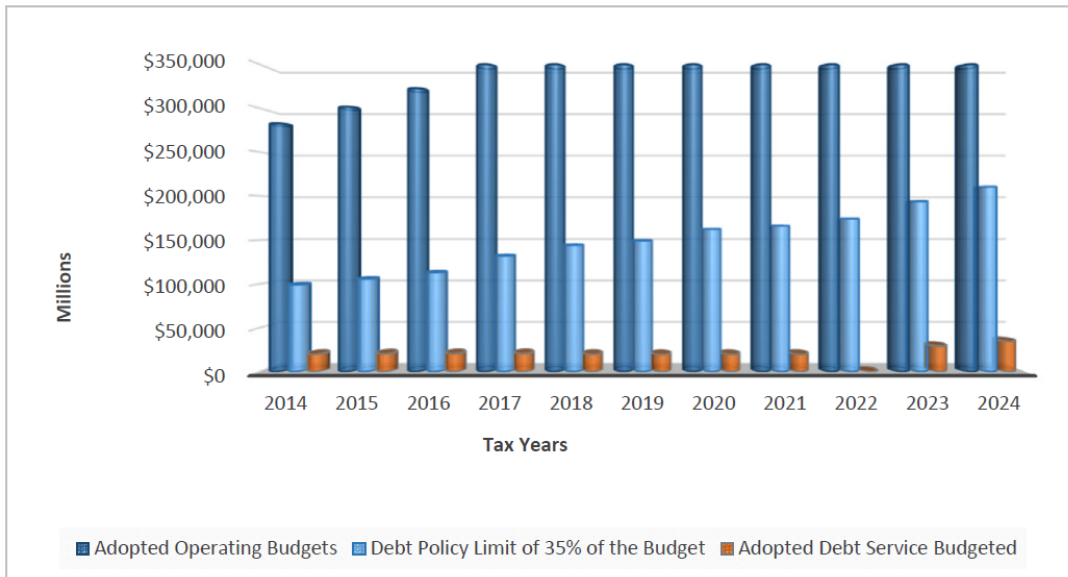


DEBT LIMITS BASED ON ASSESSED PROPERTY VALUES

As of September 30, 2023, the County had an estimated net bonded debt amounting to \$254,774,114 and a debt per capita ratio of \$303.02. Under current State statute, County total general bond obligation issuances are subject to a limitation of five percent of the total assessed value of real and personal property.

Tax Years	Adopted Operating Budgets	Debt Policy Limit of 35% of the Budget	Adopted Debt Service Budgeted	Debt Service as a % of the Budget
2014	\$ 282,760	\$ 98,966	\$ 19,883	7.03%
2015	301,815	105,635	20,342	6.74%
2016	322,859	113,001	20,545	6.36%
2017	377,467	132,113	20,594	5.46%
2018	412,228	144,280	19,814	4.81%
2019	426,342	149,220	19,657	4.61%
2020	464,425	162,549	19,732	4.25%
2021	475,184	166,314	19,807	4.17%
2022	498,175	174,361	-	0.00%
2023	554,576	194,102	29,216	5.27%
2024	\$ 601,767	\$ 210,618	\$ 34,609	5.75%

COMPARISON OF BUDGETED DEBT TO POLICY LIMITS



As can be seen in the graph and table above, the County has consistently met its financial debt limit policy to “not exceed 35 percent of the total budget, in any fiscal year pursuant to Article VIII, Section 9, of the Texas Constitution.”

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2011

This fund is used for the payment of principal and interest on bonds issued to advance refund a portion of the principal and interest on Certificates of Obligation Series 2001, and Certificates of Obligation Series 2002.

CERTIFICATES OF OBLIGATION BONDS, SERIES 2012

This fund is used for the payment of principal and interest on bonds issued to finance the following projects within the County: Tornillo-Guadalupe Land Port of Entry, expansion of the county’s eastside Jail Annex, Courthouse annexes in the Northwest and East sections of the County, renovations to the former army reserve building, vehicles for the Sheriff’s Office and other county departments, roof improvements on county buildings, courthouse

renovations, radio communications system, wireless communications system, constructing additional county administrative and departmental office space and parking facilities.

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2015

This fund is used for the payment of principal and interest on bonds issued to advance refund a portion of the principal and interest on Certificates of Obligation Series 2012.

GENERAL OBLIGATION REFUNDING TAXABLE BONDS, SERIES 2015A

This fund is used for the payment of principal and interest on bonds issued to advance refund a portion of the principal and interest on Taxable Certificates of Obligation Series 2007A.

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2016A

This fund is used for the payment of principal and interest on bonds issued to advance refund a portion of the principal and interest on Certificates of Obligation Series 2007 and General Obligation Refunding Series 2007.

GENERAL OBLIGATION REFUNDING TAXABLE BONDS, SERIES 2016B

This fund is used for the payment of principal and interest on bonds issued to advance refund a portion of the principal and interest on Taxable Certificates of Obligation Series 2001, Series 2007, and Series 2012 and General Obligation Refunding Series 2007 and Series 2011.

TAXABLE CERTIFICATES OF OBLIGATION BONDS, SERIES 2016C

This fund is used for the payment of principal and interest on bonds issued to pay all or part of the issuer's contractual obligations incurred for: (i) constructing improving, renovating and equipping the County Airport in Fabens, Texas; and (ii) paying legal, fiscal and engineering fees in connection with these projects.

CERTIFICATES OF OBLIGATION BONDS, SERIES 2016D

This fund is used for the payment of principal and interest on bonds issued to pay all or part of the issuer's contractual obligations incurred for: (i) constructing roof and other infrastructure improvements, renovations and equipment repairs/replacement to existing county facilities, including the county courthouse, sheriffs facilities, parks facilities, administrative service buildings, Juvenile Probation facilities and Public Works facilities; (ii) Information Technology equipment, software and related infrastructure, implementation and planning needs; (iii) constructing improving, renovating and equipping county parks and recreational facilities; (iv) constructing improving, renovating, equipping transit related infrastructure and acquiring rights-of-way therefor; (v) constructing, reconstructing and improving streets, roads, sidewalks and alleys, including bridges and intersections, street overlay, landscaping, lighting, signalization, traffic safety and operational improvements, culverts and related storm drainage and utility relocation, and the acquisition of land and interests in land as necessary therefor; and (vi) paying legal, fiscal and engineering fees in connection with these projects.

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2017

This fund is used to advance refunded the callable portion of the county's Series 2012 Certificates of Obligation for debt service savings. The county was able to lock in a True Interest Cost (TIC) of 2.82% and Net Present Value savings of 10.42%, or \$5,616,795 of the Refunded Bonds.

TAXABLE TAX NOTE, SERIES 2022

This fund is used for the payment of the principal and interest on a Tax Anticipation Note issued to fund all or part of the issuers contractual obligations incurred to advance various essential public works projects and will preserve the County's Maintenance and Operation portion of the total tax rate.

TAX NOTE, SERIES 2023A

This fund is used for the payment of the principal and interest on a Tax Anticipation Note issued to fund all or part of the issuers contractual obligations incurred with acquiring, constructing, renovating, remodeling, enlarging, expanding and/or equipping (i) Jail Annex, Juvenile Justice Center and Medical Examiner's office; (ii) access control security technology systems across all County facilities; and (iii) paying legal, fiscal and engineering fees in connection with these projects.

TAXABLE TAX NOTE, SERIES 2023B

This fund is used for the payment of the principal and interest on a Tax Anticipation Note issued to fund all or part of the issuers contractual obligations incurred with acquiring, constructing, renovating, remodeling, enlarging, expanding and/or equipping (i) Downtown Detention Facility, Jail Annex, Juvenile Justice Center and Medical Examiner's office; (ii) access control security technology systems across all County facilities; and (iii) paying legal, fiscal and engineering fees in connection with these projects.

CERTIFICATES OF OBLIGATION BONDS, SERIES 2023A

This fund is used for the payment of principal and interest on bonds issued to pay all or part of the issuer's contractual obligations incurred in connection with acquiring, constructing, renovating, remodeling, enlarging, expanding and/or equipping (i) County park facilities, including without limitation land acquisition, feasibility studies, park improvements, recreation and sports facilities, landscaping, irrigation, drainage, lighting, benches, pavilions, trails, walking paths, public restrooms, recreation centers, baseball fields, softball fields, parking facilities and related infrastructure; (ii) County courthouses, sub courthouses, and courthouse annexes; (iii) sheriff's department and public safety facilities, jails, juvenile detention facilities, or judicial facilities, and any facilities that are physically attached to the facilities described by this clause; (iv) streets, roads, sidewalks and alleys, including bridges and intersections, street overlay, landscaping, lighting, signalization, traffic safety and operational improvements, culverts and related storm drainage and utility relocation; (v) constructing improving, renovating and equipping the County Airport in Fabens Texas, including without limitation land acquisition in connection

therewith; (vi) telecommunications, wireless communications, information technology systems, applications, hardware, or software for facilities described above; and (vi) paying legal, fiscal and engineering fees in connection with these projects.

TAXABLE CERTIFICATES OF OBLIGATION BONDS, SERIES 2023B

This fund is used for the payment of principal and interest on bonds issued to pay all or part of the issuer's contractual obligations incurred in connection with acquiring, constructing, renovating, remodeling, enlarging, expanding and/or equipping (i) County park facilities, including without limitation land acquisition, feasibility studies, park improvements, recreation and sports facilities, landscaping, irrigation, drainage, lighting, benches, pavilions, trails, walking paths, public restrooms, recreation centers, baseball fields, softball fields, parking facilities and related infrastructure; (ii) County courthouses, sub courthouses, and courthouse annexes; (iii) sheriff's department and public safety facilities, jails, juvenile detention facilities, or judicial facilities, and any facilities that are physically attached to the facilities described by this clause; (iv) streets, roads, sidewalks and alleys, including bridges and intersections, street overlay, landscaping, lighting, signalization, traffic safety and operational improvements, culverts and related storm drainage and utility relocation; (v) constructing improving, renovating and equipping the County Airport in Fabens Texas, including without limitation land acquisition in connection therewith; (vi) telecommunications, wireless communications, information technology systems, applications, hardware, or software for facilities described above; and (vi) paying legal, fiscal and engineering fees in connection with these projects.

TAX NOTE, SERIES 2023C

This fund is used for the payment of the principal and interest on a Tax Anticipation Note issued to fund all or part of the issuers contractual obligations incurred with acquiring, constructing, renovating, remodeling, enlarging, expanding and/or equipping (i) design, construction and installation of flood control, storm water and drainage improvements within the County; (ii) streets, roads, sidewalks, alleys, including bridges and intersections, ,street overlay, landscaping, lighting, signalization, traffic safety and operational improvements, culverts and related storm drainage and utility relocation; (iii) sheriff's department and public safety facilities, jails, juvenile detention facilities, or judicial facilities, and any facilities that are physically attached to the facilities described by this clause; (iv) County park facilities, including without limitation land acquisition, feasibility studies, park improvements, recreation and sports facilities, landscaping, irrigation, drainage, lighting, benches, pavilions, trails, walking paths, public restrooms, recreation centers, baseball fields, softball fields, parking facilities and related infrastructure; (v) constructing improving, renovating and equipping the County Airport in Fabens Texas, including without limitation land acquisition in connection therewith; (vi) telecommunications, wireless communications, information technology systems, applications, hardware, or software for facilities described above; and (vii) paying legal, fiscal and engineering fees in connection with these projects.

TAXABLE TAX NOTE, SERIES 2023D

This fund is used for the payment of the principal and interest on a Tax Anticipation Note issued to fund all or part of the issuers contractual obligations incurred with acquiring, constructing, renovating, remodeling, enlarging, expanding and/or equipping (i) design, construction and installation of flood control, storm water and drainage improvements within the County; (ii) streets, roads, sidewalks and alleys, including bridges and intersections, street overlay, landscaping, lighting, signalization, traffic safety and operational improvements, culverts and related storm drainage and utility relocation, (iii) sheriff's department and public safety facilities, jails, juvenile detention facilities, or judicial facilities, and any facilities that are physically attached to the facilities described by this clause; (iv) County park facilities, including without limitation land acquisition, feasibility studies, park improvements, recreation and sports facilities, landscaping, irrigation, drainage, lighting, benches, pavilions, trails, walking paths, public restrooms, recreation centers, baseball fields, softball fields, parking facilities and related infrastructure; (v) constructing improving, renovating and equipping the County Airport in Fabens Texas, including without limitation land acquisition in connection therewith; (vi) telecommunications, wireless communications, information technology systems, applications, hardware, or software for facilities described above; and (vii) paying legal, fiscal and engineering fees in connection with these projects.



CAPITAL PROJECT FUNDS

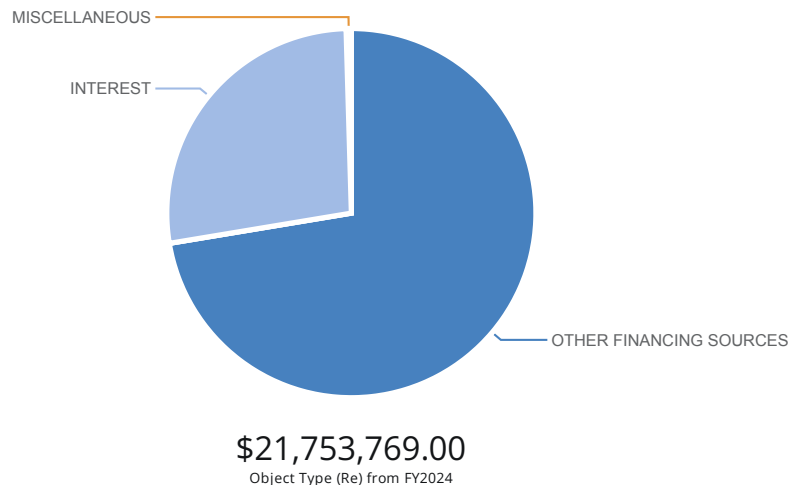
CAPITAL PROJECT FUNDS

FUND DESCRIPTION The Capital Project Fund is created to account for all resources used for the construction or acquisition of designated fixed assets by a governmental unit except those financed by special assessment, proprietary, or fiduciary funds.

REVENUE AND EXPENDITURE BUDGET COMPARISON

Capital Projects

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$51,049,279	\$113,729,397	\$15,745,769	-\$97,983,628	-86%
MISCELLANEOUS	\$7,000	\$20,000	\$100,000	\$80,000	400%
INTEREST	\$29,000	\$151,300	\$5,908,000	\$5,756,700	3,805%
REVENUES TOTAL	\$51,085,279	\$113,900,697	\$21,753,769	-\$92,146,928	-81%
Beginning Fund Balance	\$34,352,215	\$63,772,128	\$10,456,537	-\$53,315,591	-84%
Total Available Resources	\$85,437,494	\$177,672,825	\$32,210,306	-	-
Expenditures					
General Government	-\$82,052	\$26,404,872	\$21,753,769	-\$4,651,103	-18%
Administration of Justice	-\$122,919	\$110,906	-	-\$110,906	-100%
Public Safety	\$433,387	\$26,298,629	-	-\$26,298,629	-100%
Health and Welfare	\$182,145	\$8,125,960	-	-\$8,125,960	-100%
Resource Development	\$37,000	\$2,328,700	-	-\$2,328,700	-100%
Culture and Recreation	\$242,035	\$18,442,137	-	-\$18,442,137	-100%
Public Works	\$39,103,727	\$32,189,494	-	-\$32,189,494	-100%
EXPENDITURES TOTAL	\$39,793,322	\$113,900,697	\$21,753,769	-\$92,146,928	-81%
Ending Fund Balance	\$45,644,172	\$63,772,128	\$10,456,537	-	-



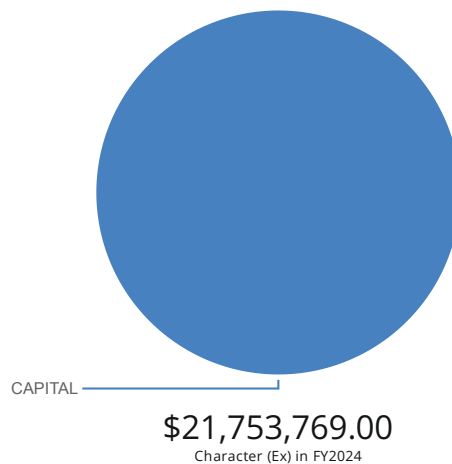
The two main differences noted on the previous page result from reduction in the estimate of miscellaneous revenues that may result from the sale of county assets that have reached their useful life and are no longer used by departments. These assets are returned to the Purchasing Department and in accordance with the Capital Improvement Policy are auctioned and all proceeds are placed into the capital budget for reinvestment in replacement assets in the future year's budget. The other material difference resulted from the expenditures of Capital Project Construction Fund as projects are completed or are in progress.

The table for Operating Budget Comparison illustrates how the planned capital expenditures impacted the total available resources carried over from the prior years. The new recommended allocation of \$10.1 million for fiscal year 2023, will result from the continued allocation of taxes levied specifically for capital equipment replacement and for the replacement of ongoing capital items. This year's allocation of funding will be allocated as approved by the Commissioners Court upon receipt of review and recommendation by the County Chief Administrator and her Executive team. This replacement strategy is in an effort to avoid a much more costly avenue of funding all capital request by means of a bond issuance. This strategy not only places much needed assets in the departments' hands much more quickly but also saves the county taxpayers approximately \$750,000 per year in avoided bond issuance and interest costs.

EXPENDITURE BUDGET COMPARISON BY CHARACTER

Capital Projects

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PERSONNEL	-	\$275,264	-	-\$275,264	-100%
OPERATING	\$230,145	\$2,417,092	-	-\$2,417,092	-100%
CAPITAL	\$39,563,178	\$111,203,700	\$21,753,769	-\$89,449,931	-80%
TRANSFERS OUT	-	\$4,641	-	-\$4,641	-100%
EXPENSES TOTAL	\$39,793,322	\$113,900,697	\$21,753,769	-\$92,146,928	-81%



CAPITAL PROJECTS BY FUNDING SOURCE

OPERATING BUDGET COMPARISON WITH 2022 ACTUALS

The following worksheet presents a three-year evaluation of changes in expenditures and budgets as undertakings are completed or modified and as new projects emerge in order to meet the needs of the community. Funds allocated within the Capital Project Fund resulted from either proceeds of bond issuances or from the transfer in from the General Fund. All other funds represented here are for budgeted capitalized assets acquisitions with a value of \$5,000 or more.

POSITION DETAIL

Position Desc	FY2023
Count	
CAP IMPROV PROJ ASSO	1.00
COUNT	1.00

DISCUSSION ON NON-MAJOR RECURRING CAPITAL PROJECTS

Below is a brief discussion on non-major recurring capital items. They are not shown above as they are not single project allocations. Rather, they are a category of items that Commissioners Court repeatedly funds with annual capital allocation.

PROJECT:

ADA Improvements

FUNDING SOURCES:

Annual one penny M&O Tax allocation

PROJECT DESCRIPTION:

For improvements and renovations necessary for the County to comply with the Americans with Disabilities Act.

PROJECT:

County Fleet Replacement

FUNDING SOURCES:

Annual one penny M&O Tax allocation

PROJECT DESCRIPTION:

Annual vehicle replacement strategy as overseen by the County Fleet management department based on the wear and repair requirements of vehicles.

PROJECT:

Space Allocation

FUNDING SOURCES:

Annual one penny M&O Tax allocation

PROJECT DESCRIPTION:

For improvements and space renovations necessary for the County.

CAPITAL PROJECT FUND TYPE

The Capital Project Fund is used as a tool to account for expenditures related to the acquisition of new assets or the renovation or improvement of existing assets. Beginning in fiscal year 2000, Commissioners Court established the Equipment Committee to more adequately plan for and maintain its major equipment and assets. Since that date the county has evolved its process into an annual Call for Projects along with the adoption of a formal Capital Improvement Plan and the annual allocation of dedicated capital funding which is represented through the allocation of no less than two pennies in maintenance and operation (M&O) taxes, which this year equates to just over \$10.1 million.

FUNDING CAPITAL PROJECTS

Essential to the capital planning process is the allocation of funding. First, existing revenue sources are identified and designated. However, when existing funding is insufficient, other sources must be found; primarily, new debt issuances. Once the capital project nears completion, day-to-day operating funding must be planned and budgeted in the period that the asset comes on-line. Currently, the following revenue sources have been designated:

CAPITAL PROJECT FUND

Debt issuance: The majority of funding comes from debt issuances, usually in the form of bonds. Most recently, the County has issued debt in fiscal years 2007 and 2012, with a combined total of \$132 million. Additionally, during fiscal year 2016 the county issued debt with savings from refinancing for a total of \$6.26 million. During fiscal year 2022, the County issued debt with a Tax Note in the amount of \$20 million to address several immediate capital project needs. The County has adopted a Major Capital Plan for FY2023 and 2024 and will continue to assess funding options, including a possible debt issuance in the future. **Other Sources:** Other revenue sources include the sale of capital assets, interest, reimbursements and transfers in from other funds.

GENERAL FUND

Annual Allocation: In fiscal year 2013, Commissioners Court established an annual allocation of one penny of the M&O tax rate to be used for capital projects. For fiscal year 2023 the allocation resulting mostly from the two pennies of taxes totaled \$6,418,642. In addition to this, Commissioners Court approved an annual allocation of additional M&O tax rate to be used for ongoing replacement items totaling \$4.8 million. Allocation of projects

are made in conjunction with the budget process. This funding is then transferred to the Capital Project Fund. Outside of debt issuances, it is the second largest source of funding for capital. In fiscal year 2023 the transfer is currently recommended at a total of \$10.1 million.

Operating Equipment Allocation: In fiscal year 2023, Commissioners Court allocated funds to be used to replace smaller department inventory items such as chairs, copiers, desks, etc. This allocation is in addition to current department equipment budgets. This funding remains within department operating budget, but may be used for small operating capital purchases under \$5,000 each and are categorized as operating expenses which is consistent with the county’s capitalization thresholds. The County will continue to allocate this funding for the foreseeable future.

SPECIAL REVENUE AND GRANT FUNDS

Special Revenue Funds are established through statute and funded directly by fees and charges for services in accordance with the statutory provisions that authorize the assessment and collection of such funds. Although funding is primarily used for operations, capital projects can be funded. For example, the Road and Bridge Fund is also used to fund road paving projects. Grants: Grant funds are received from federal, state, and local sources. They are appropriated annually and are spent in accordance with grant requirements. Various grants allow the purchase of capital items.

ENTERPRISE FUNDS

Enterprise Funds: These funds are established through service fees and are used for improvements to the East Montana Water Project, County Solid Waste and Nuway and Mayfair Water Projects.

2024 CAPITAL BUDGET APPROPRIATIONS BY FUND

	FY24 ADOPTED BUDGET
	FY2024
Expenses	
COUNTY GENERAL FUND	\$5,245,679
CAPITAL PROJECTS FUND	\$21,753,769
ENTERPRISE FUND	\$104,000
SPECIAL REVENUE	\$1,612,555
EXPENSES TOTAL	\$28,716,003

DEFINING CAPITAL PROJECTS

Capital projects are defined as assets owned or operated by the county and generating value over time, with a minimum useful life of over one year. Additional criteria apply contingent on funding source.

Debt Issuance: Projects funded through debt are limited to the terms of the bond order. Although no minimum or maximum is set, general guidelines are followed. Primarily, small

capital items (under \$5,000) are not funded. Medium capital items (\$5,000-\$50,000) are funded only if there is large quantity that existing revenue cannot fund. However, funding is primarily used for the construction or improvement of new or existing facilities.

Annual Allocation: The annual allocation was established as a means to meet smaller and medium capital needs. These projects and items must be over \$500 and under \$500,000. Items over \$500,000 will be considered with debt issuances. Items under \$500 should be purchased with department operating funds.

If a project or item qualifies as capital, it is further classified into one the following categories:

Category	Description of Category	Replacement Strategy	Replacement Cycle
1	Major Facility and Infrastructure	10 – 15 years for major renovation and repair; 45 - 75 years useful life	Generally 7 - 10 years for major renovation and repair; 30 years for building revitalization
2	IT Infrastructure and Equipment	Rapid changes in technology require continuous upgrade and replacement of computer equipment to guarantee access to information resources.	Generally, every 3 - 5 years
3	ADA-Related Improvements	As identified by the ADA Coordinator	In accordance with replacement cycles of other Categories
4	Fleet and Vehicle Replacement	As determined by Fleet Manager	Generally, 5 - 7 years; heavy equipment is 10 years

Category	Description of Category	Replacement Strategy	Replacement Cycle
5-A	Small Capital Projects (i.e. equipment and projects between \$500 and \$5,000)	These items are generally between \$500 and \$5,000 and are considered to have a useful life of three to five years. Replacement strategy is to replace when item become unusable due to obsolescence or wear and tear.	Generally, less than 5 years
5-B	Medium Capital Projects (i.e. equipment and projects between \$5,000 - \$50,000)	These items are generally between \$5,000 and \$50,000 and are considered to have a useful life of generally less than ten years. Replacement strategy is to replace when item become unusable due to obsolescence or wear and tear.	Generally less than 10 years
5-C	Large Capital Projects (equipment and projects between \$50,000 - \$500,000)	These items are generally between \$50,000 and \$500,000 and are considered to have a useful life of generally more than ten years. Replacement strategy is to replace when item become unusable due to obsolescence or wear and tear.	Generally more than 10 years

THE PLANNING PROCESS

Multiple processes are used in the development of capital projects. Planning debt funded projects are initiated as needed, with continuous monitoring. The annual allocation is prepared annually for adoption with the budget. Specially funded projects must adhere to established guidelines such as the grant award or state statute. In development of a Capital Project Plan, primary consideration is adherence to established strategic goals and priorities. County strategic goals are detailed in the budget message section of this document. The high capital priorities are:

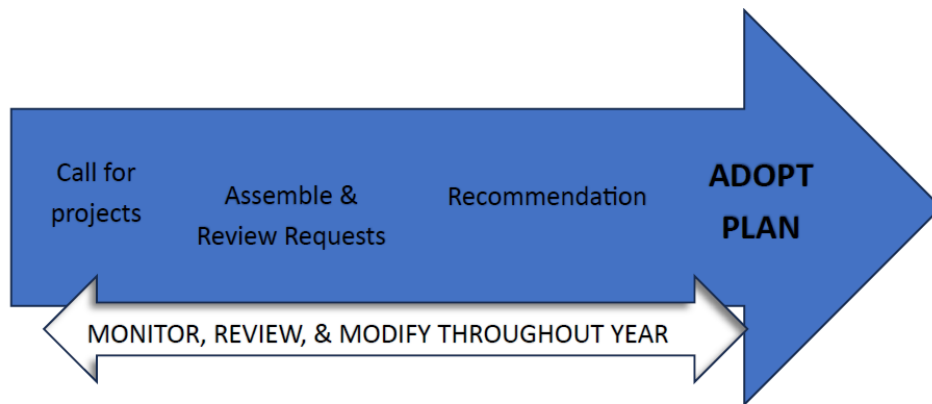
- Further develops County's vision and strategic goals;
- Required by law, contract, or specific order;
- Improve public and employee safety;
- Benefit majority of residents;
- Reduce expenses or increase revenue;
- Contribute to job retention and efficiency;
- Replace obsolete equipment, or;
- Prevent deterioration of assets.

Department and subject matter expert priority are also considered. However, priority is not the sole deciding factor. For example, an item could replace obsolete equipment, but the

program it pertains to, as a whole, may not be high priority. Need, location, cost, future use, condition and other factors are also considered.

All requests are prepared and submitted by departments. Once a request is received, it is given to the correct expert for review. Currently, the County has designated the following internal subject matter experts: Information Technology Director, Public Works Director, Fleet Manager, Sheriff, Executive Budget Director and the Chief Administrator.

The following chart summarizes the annual capital allocation plan. The plan is recommended for adoption by the Chief Administrator and approved by Commissioners Court. Once approved, the funds are monitored throughout the year.



When a debt issuance is involved, the process is much more detailed but follows similar general guidelines. However, additional steps must also be taken, and the process can encompass multiple years and requires much more involvement. Additional explanation regarding debt issuances is detailed in the Debt Service section.

CAPITAL PROJECTS

EXPENSES

CIP2023

	2022	2023
	FY2022	FY2023
Expenses		
UNDEFINED	-	\$463,097
ANCILLARY BLDG REQUEST 1	-	\$101,600
BUD01	-	\$212,708
CADM1	-	\$41,780
DC001	-	\$88,575
FACILITIES REQUEST 1	-	\$18,000
FACILITIES REQUEST 2	-	\$78,561
FACILITIES REQUEST 3	-	\$40,000
FM001	-	\$727
FM002	-	\$11,016
FM003	-	\$23,736
FM004	-	\$4,841
FM005	-	\$3,899
FM006	-	\$7,886
FM007	-	\$6,823
FM008	-	\$35,000
FM009	-	\$44,000
FM010	-	\$72,000
INTERIM REQUEST 02	-	\$54,843
INTERIM REQUEST 03	-	\$59,596
INTERIM REQUEST 05	-	\$172,463
ITD REQUEST 1	-	\$201,035
ITD REQUEST 2	-	\$67,675
ITD03	-	\$238,776
ITD04	-	\$204,192
ITD07	-	\$140,000
ITD08	-	\$200,000
ITD09	-	\$100,000
JPD REQUEST 1	-	\$105,000
JPD REQUEST 2	-	\$220,013
PW COUNTY PARKS REQUEST 1	-	\$4,466
PW FAC DETENTION REQUEST 1	-	\$200,000
SOHQ MAINTENANCE REQUEST 1	-	\$107,141
SOHQ MAINTENANCE REQUEST 2	-	\$53,620
SOHQ MAINTENANCE REQUEST 3	-	\$35,000
SOHQ MAINTENANCE REQUEST 4	-	\$95,100
SOHQ MAINTENANCE REQUEST 5	-	\$5,916
PW FAC JAIL ANNEX REQUEST 1	-	\$62,394
PW FAC JAIL ANNEX REQUEST 2	-	\$46,510
PW FAC JAIL ANNEX REQUEST 3	-	\$169,558

	2022	2023
	FY2022	FY2023
PW FAC JAIL ANNX REQUEST 4	-	\$50,000
PARKS&REC-AQUATICS	-	\$45,757
EXPENSES TOTAL	-	\$3,893,307

ONGOING REPLACEMENT ITEMS 2023

	2022	2023
	FY2022	FY2023
Expenses		
ADA IMPROVEMENTS 22	-	\$363,014
COPIER/HI-VOLUME SPECIALTY PRI	-	\$3,181
COPIER/HI-VOLUME SPECIALTY PRI	-	\$4,890
COPIER/HI-VOLUME SPECIALTY PRI	-	\$39,163
DOOR 1	-	\$5,980
DOOR 2	-	\$14,764
DOOR 3	-	\$23,531
DOOR 4	-	\$5,706
DOOR 5	-	\$1,762
DOORS	-	\$4,295
FURNITURE	-	\$977
FURNITURE 2	-	\$14,584
FURNITURE	-	\$18,276
ASCARATE HOLIDAY LIGHTS	-	\$75,000
HVAC UNITS	-	\$42,173
HVAC UNITS	-	\$25,793
HVAC UNITS	-	\$11,108
HVAC UNITS	-	\$29,694
HVAC UNITS	-	\$153,382
HVAC UNITS	-	\$1,100
HVAC UNITS	-	\$15,319
HVAC UNITS	-	\$4,580
HVAC UNITS	-	\$8,252
HVAC UNITS	-	\$22,100
HVAC UNITS	-	\$1,359
HVAC UNITS	-	-
IN-MOTION	-	\$60,000
NEW POSITION FUND FOR NEW FFE	-	\$140,000
MISC SO SECURITY/PROTECTIVE GE	-	\$139,985
RADIOS-HANDHELD/IN-VEHICLE	-	\$212,100
SECURITY SYSTEM 1	-	\$18,668
SECURITY SYSTEM	-	\$227,376
SIDEWALKS	-	\$389,310
SPACE ALLOCATION	-	\$59,300
STENOGRAPHY MACHINES	-	\$5,545
STENOGRAPHY MACHINES	-	\$5,545
STENOGRAPHY MACHINES	-	\$5,545
STENOGRAPHY MACHINES	-	\$5,545
STENOGRAPHY MACHINES	-	\$5,545
VEHICLE 1	-	\$2,881,116
VEHICLE 2	-	\$615,966
VEHICLE 3	-	\$284,727
VEHICLE 4	-	\$275,542
VEHICLE 5	-	\$145,000
VEHICLE 6	-	\$286,000
VEHICLE 7	-	\$958,621
VEHICLE 8	-	\$295,200
VEHICLE 9	-	\$212,000
VEHICLES&LIGHT/HEAVY EQUIPMENT	-	\$51,536
Description pending	-	\$11,823
Description pending	-	\$1,010

	2022	2023
	FY2022	FY2023
Description pending	-	\$2,766
Description pending	-	\$2,946
Description pending	-	\$42,173
Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$10,140
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Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$10,140
Description pending	-	\$1,536
Description pending	-	\$15,759
EXPENSES TOTAL	-	\$8,450,970

Tax Note 2022

	2022	2023
	FY2022	FY2023
Expenses		
UNDEFINED	507,830	\$0
1% FOR ART	196,100	\$0
ASCENCION ROAD IMPROVEMENTS	1,000,000	\$259,471
FABENS AIRPORT POND	300,000	\$191,500
BRADLY DETENTION POND	1,500,000	\$0
DESERT ACCEPTANCE SQ DANCE	2,500,000	-\$1,500,000
FABENS DAM IMPROVEMENTS	1,850,000	\$0
COURTHOUSE FREIGHT ELEVATOR	233,000	\$0
FABENS SIDEWALK	55,200	\$0
HUECO MOUNTAIN CROSSING	500,000	-\$259,471
HEAVY EQUIPMENT	1,366,943	\$0
J. HAYES CONSTRUCTION	2,380,000	\$0
MANKATO POND	350,000	\$0
MANKATO CROSSING	500,000	\$0
COMM COURT MEET MGMT EQUIP/SYS	265,000	\$0
MONTWOOD DESIGN	1,221,500	\$0
MONTANA PH.2 ROW	190,561	\$0
OVERLAND STAGE CROSSING	500,000	\$0
O'LEARY CROSSING	500,000	\$0
PDN TRAIL	201,000	\$0
STAGE COACH CROSSING	500,000	\$0
SPARKS ARROYO DISCHARGE	750,000	-\$191,500
SO DETENTION ELEVATOR MODERN	1,650,696	\$0
TAMARA CROSSING	500,000	\$0
FABENS AIRPORT T-HANGAR DESIGN	400,000	\$0
TORNILLO SIDEWALKS	200,000	\$0
Fabens Airport AWOS	-	\$1,000,000
Fabens Airport Fuel Farm	-	\$500,000

	2022	2023
	FY2022	FY2023
EXPENSES TOTAL	20,117,830	\$0

Tax Note 2023A

	2022	2023
	FY2022	FY2023
Expenses		
TN23A-COMPREHENSIVE ENGINEERIN	-	\$1,800,000
TN23A-JPD-SANITARY SEWER	-	\$2,250,000
TN23A-JPD-SECURITY SYSTEM	-	\$1,250,000
TN23A-JPD-ROOF & HVAC	-	\$3,500,000
TN23A-MEDICAL EXAMINER	-	\$7,282,045
EXPENSES TOTAL	-	\$16,082,045

Tax Note 2023B

	2022	2023
	FY2022	FY2023
Expenses		
TN23B-MEDICAL EXAMINER	-	\$797,955
TN23B-DDF-TRANSFER SWITCH REPL	-	\$1,500,000
TN23B-DDF-HVAC CONTROL SYSTEM	-	\$1,671,000
TN23B-DDF-DOOR MODERNIZATION	-	\$2,000,000
TN23B-DDF-FIRE ALARM SYS MODER	-	\$1,720,092
TN23B-DDF-PROCESSING CTR MODER	-	\$5,000,000
TN23B-JAILANX-FIRE ALARM SYS	-	\$1,795,793
TN23B-JAILANX-ELECTRICAL PANEL	-	\$2,000,000
TN23B-FACILITY ACCESS CONTROL	-	\$4,671,112
TN23B-PARKING GARAGE SECURITY	-	\$328,888
TN23B-CONTINGENCY	-	\$3,555,446
EXPENSES TOTAL	-	\$25,040,285

Tax Note 2023C

	2022	2023
	FY2022	FY2023
Expenses		
FIRST AVENUE CANUTILLO STORMWATER PROJECT	-	\$3,500,000
DE ALVA DRIVE STORMWATER PROJECT	-	\$500,000
TAX NOTE 2023C - ENGINEERING FIRM SERVICES	-	\$1,000,000
COUNTY TRAFFIC SIGNAL SAFETY - ROJAS/EMERALD PASS	-	\$1,500,000
EXPENSES TOTAL	-	\$6,500,000

Tax Note 2023D

	2022	2023
	FY2022	FY2023
Expenses		
TN23D - ENGINEERING FIRM SERVICES	-	\$2,500,000
EXPENSES TOTAL	-	\$2,500,000

CO 2023A

	2022	2023
	FY2022	FY2023
Expenses		
UNDEFINED	-	\$620,975
ASCENSION ROAD IMPROVEMENTS	-	\$9,090,000
SER A ENGINEERING SERVICES	-	\$1,569,544
SER A OPERATING CONTINGENCY	-	\$1,383,978
ASCARATE PARK ISLAND PAVING	-	\$1,140,829

	2022	2023
	FY2022	FY2023
M MARTINEZ ANNEX RENOVATION	-	\$750,000
PLANNING PERMITTING SOFTWARE	-	\$750,000
SQ DANCE LINEAR PARK CONSTRUCT	-	\$2,222,000
EXPENSES TOTAL	-	\$17,527,326

CO 2023B

	2022	2023
	FY2022	FY2023
Expenses		
UNDEFINED	-	\$1,525,741
ASCARATE PK ENTRANCE EXPANSION	-	\$1,181,700
SER B ENGINEERING SERVICES	-	\$2,837,301
SER B OPERATING CONTINGENCY	-	\$3,270,836
DRAIN/DREDGING ASCARATE LAKES	-	\$6,077,675
FABENS AIRPORT BOX HANGARS	-	\$5,050,000
FABENS AIRPORT T-HANGARS	-	\$4,040,000
HVAC VFR REPLACEMENT HR	-	\$575,500
DESIGN/CONST OLD WEST PLAYLAND	-	\$2,724,288
FABENS PROPERTY ACQUISITION	-	\$10,000,000
DESIGN/CONST STORM WATER FESTI	-	\$4,049,458
SPORTSPARK ENTRANCE/SEC MODERN	-	\$757,500
EXPENSES TOTAL	-	\$42,090,000

CO 2023C

	2022	2023
	FY2022	FY2023
Expenses		
CO23C - CANUTILLO ROW - PROPERTY ACQUISITION	-	\$415,945
CO23C - FLOW PATH NUMBER 42 CHANNEL CONSTRUCTION - CANUTILLO	-	\$724,000
CO23C - ENGINEERING FIRM SERVICES	-	\$586,271
EXPENSES TOTAL	-	\$1,726,216

ASCARATE PARK LAKE RENOVATIONS & DREDGING

Strategic Initiative: • Upgrade Infrastructure

PROJECT DESCRIPTION

This project is for renovations and dredging of the Ascarate Lake as part of the Parks and Recreation Master Plan Goal 2.2.4. It is to enhance the experience of visitors to Ascarate Park by investing in park improvements, enhancements and new amenities as described by the Ascarate Park conceptual development plan.



EXPENSES

Ascarate Park Lake

	2022	2023
	FY2022	FY2023
Expenses		
DRAIN/DREDGING ASCARATE LAKES	-	\$6,077,675
EXPENSES TOTAL	-	\$6,077,675

FABENS AIRPORT AWOS & FUEL FARM

Strategic Initiative: • Focused Economic Development

PROJECT DESCRIPTION

Project Information:

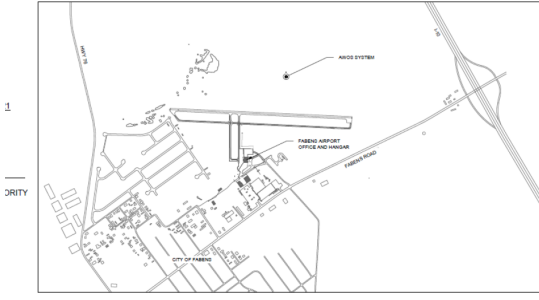
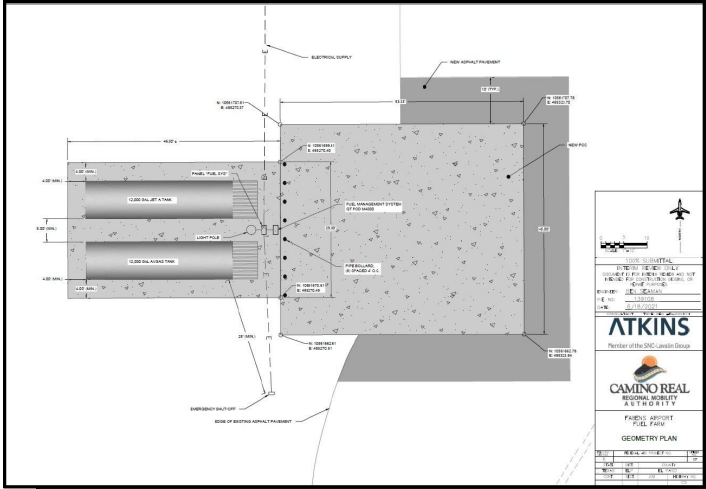
The fuel farm project consists of removing and replacing the existing fueling (4000 gallons 100LL) facilities which currently do not meet FAA safety standards with a new 12,000-gallon above ground storage tank (AST) to serve 100LL Aviation gas (Avgas), a new 12,000-gallon AST to serve Jet A gas, and an associated fuel management system to allow self-service capabilities. The project shall also include area lighting, a concrete pad to support the fuel tanks, and a concrete or HMAC area to accommodate a fuel delivery truck.

The AWOS project consist of the installation of a new Automated Weather Observing System (AWOS) on the airfield at E35, Fabens Regional Airport. The project shall include electrical power, structural foundation design services for a new AWOS and installation of duct bank from the terminal to the AWOS site.

Purpose of Project:

The County of El Paso outlined on the recently completed Airport Business Development Plan (ABDP) the improvement recommendations and set forth County goals for the Fabens Airport that will adequately increase air traffic, meet both FAA and TxDOT Aviation standards, increase airport storage capacity and set new airport rules, regulations, and policies. The Fuel Farm and the AWOS were some of the top priority's goals listed on the report which would allow the growth for the airport and to become a lead into a self-sustaining airport. El Paso County was awarded \$100,000 (50/50 match) on the Routine Airport Maintenance Program (RAMP) Grant in FY2021 through the Texas Department of Transportation (TXDOT) which accommodated the design phases for the Fuel Farms and new AWOS.

CAMINO REAL REGIONAL MOBILITY AUTHORITY
 EL PASO COUNTY, TEXAS
 FABENS AIRPORT (E35) - AWOS SYSTEM



FM 752 - FABENS RD FABENS, TX 79838
 LAT/LONG: 31-30-56.4230N 106-08-49.4120W



EXPENSES

Fabens AWOS & Fuel Farm

	2022	2023
	FY2022	FY2023
Expenses		
Fabens Airport AWOS	-	\$1,000,000
Fabens Airport Fuel Farm	-	\$500,000
EXPENSES TOTAL	-	\$1,500,000

FABENS AIRPORT T-HANGAR

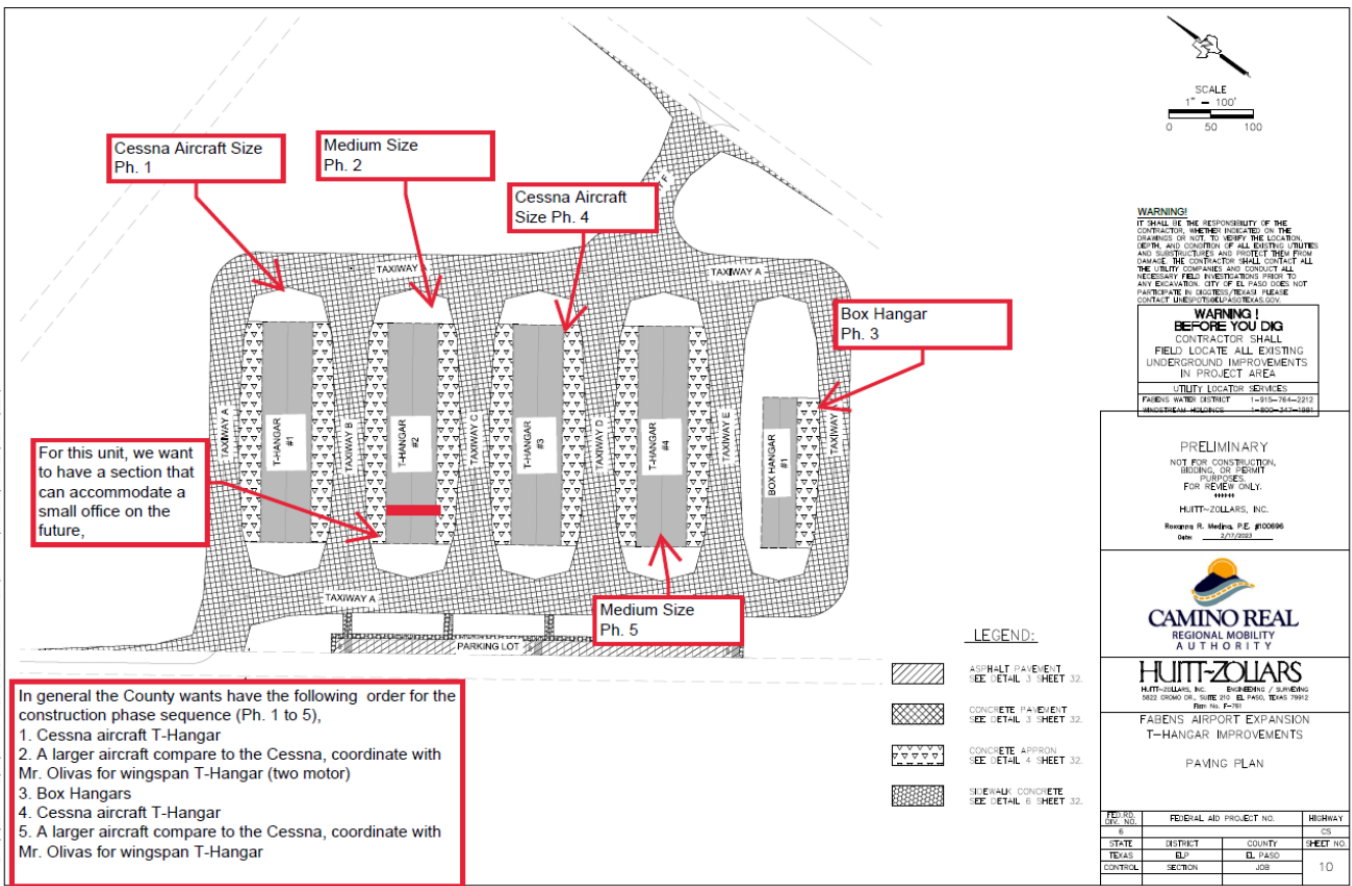
Strategic Initiative: • Focused Economic Development

PROJECT DESCRIPTION

Design: This project will consist of the design of 10 new T-Hangars at the Fabens Airport. With the current design of the box hangars, the need for the T-Hangars is high in demand. Majority of the request from the community/pilots have been a storage for their airplanes. The box hangars have been identified to be used by UTEP which leaves the airport without any airplane storage for the community pilots.

Construction: Construction of up to six t-hangars as outlined by the Fabens Airport Business Development Plan for airside improvements. The modular design of this facility was funded via the 2022 Tax Note and will be ready for construction by Fall 2023.





EXPENSES

Fabens Airport T-Hangar

	2022	2023
	FY2022	FY2023
Expenses		
FABENS AIRPORT T-HANGARS	-	\$4,040,000
FABENS AIRPORT T-HANGAR DESIGN	400,000	\$0
EXPENSES TOTAL	400,000	\$4,040,000

FABENS SIDEWALK

Strategic Initiative: Upgrade Infrastructure

PROJECT DESCRIPTION

This project consists of the construction of a 5-foot-wide sidewalk along G Ave., Walker Ave., 5th St., Mike Maros St. and Aspen Hills St. totaling 2.72 miles. The project will include 61 ADA ramps, striping, crosswalks and driveways. The addition of the 2.72 miles of sidewalk to those streets/roadways will enhance pedestrian safety for the community, local business and students who attend Fabens Elementary School, O' Donnell Intermediate School, Fabens High School and Cotton Valley Early College High School. Also, this project will benefit people of all ages, improve safety and mobility for individuals with disabilities.



EXPENSES

Fabens Sidewalk Design Phase

	2022	2023
	FY2022	FY2023
Expenses		
FABENS SIDEWALK	55,200	\$0
EXPENSES TOTAL	55,200	\$0

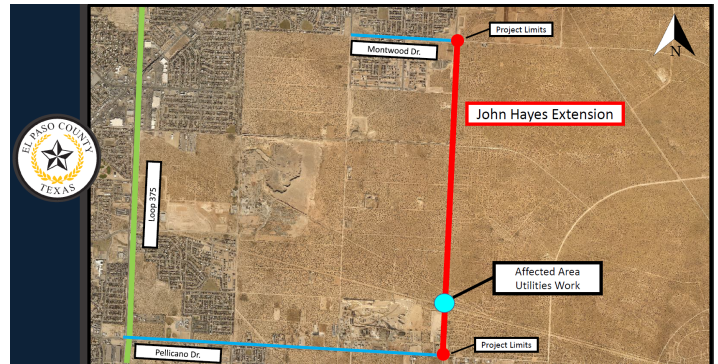
JOHN HAYES STREET EXTENSION

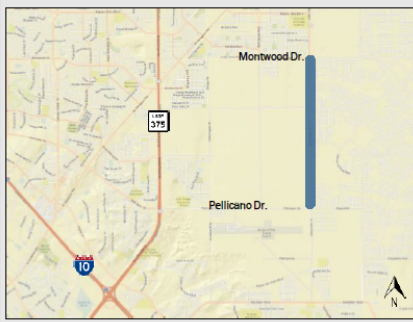
Strategic Initiative: • Upgrade Infrastructure

PROJECT DESCRIPTION

JOHN HAYES PHASE 1:

The project consists of the design and construction of a new 3.0 miles 2-lane divided road. This project would provide safety and mobility infrastructure such as elevated medians, illumination, signing, stripping, drainage infrastructure and additional improvements required to ensure that the project can accommodate future population growth at this region of El Paso County. This project has been divided into two phases.





PURPOSE AND NEED

The rapid growth within the County and surrounding municipalities has provided in the need to provide alternate routes to effectively distribute traffic. This project will provide connectivity and an alternate route to alleviate congestion between two municipalities (Town of Horizon City and City of El Paso) via County roads.

PROJECT DESCRIPTION

The John Hayes Street Extension project consists of roadway improvements for approximately 3.0 miles from the existing John Hayes St. / Montwood Dr. intersection, to the Pellicano Dr./ Darrington Dr. intersection. Improvements include the following:

- 6-lane divided facility
- Bike lanes
- Shared use path
- Roadway
- Illumination (as warranted)
- Drainage
- Landscaping

PROJECT BENEFITS

- Improve traffic mobility.
- Provide connectivity to surrounding communities within the county.

PROJECT STATUS

Environmental Clearance:

- Category – EA is anticipated.
- In early stages of development

PS&E Status:

- On-going Utility Coordination
- Pending possible utility improvements and relocation
- Scheduled Letting Date: FY2022
- Local Let Project

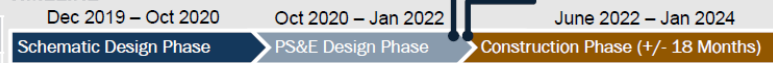
Construction:

- Anticipate construction to begin in FY 2022 and be completed in FY 2024

ROW:

- Acquisition is anticipated for this project to complete portions of the proposed 120ft–125ft ROW.
- Construct up to 3 potential off-site ponding areas.

TIMELINE



CSJ:	0924-06-564
Limits:	John Hayes St. From Montwood Dr. to Pellicano Dr.
Length:	3 miles
Counties:	El Paso

Contact Information:	Daniel Marquez - Transportation Program Engineer Planning and Development Department Transportation, Planning & Engineering Division - County of El Paso (915) 546-2015 danimarquez@epcounty.com
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EXPENSES

John Hayes Extension

	2022		2023	
		FY2022		FY2023
Expenses				
J. HAYES CONSTRUCTION		2,380,000		\$0
EXPENSES TOTAL		2,380,000		\$0

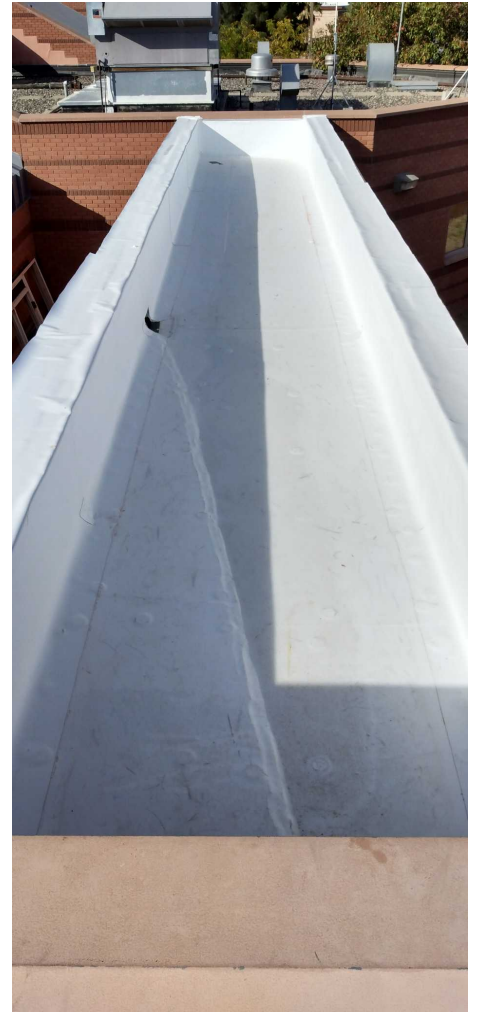
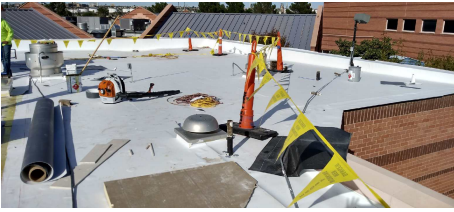
JUVENILE PROBATION DEPARTMENT ROOF REPLACEMENT

Strategic Initiative: • Lead Justice Reform

PROJECT DESCRIPTION

This project consists of improvements to the Juvenile Justice Center to include the replacement of the facility's roof, HVAC systems, major sanitary sewer line as well as the security system, all of which have met end of life given the age of the facility.





EXPENSES

JPD Roof

	2022	2023
	FY2022	FY2023
Expenses		
TAX NOTES 23A-JPD	-	\$3,500,000
EXPENSES TOTAL	-	\$3,500,000

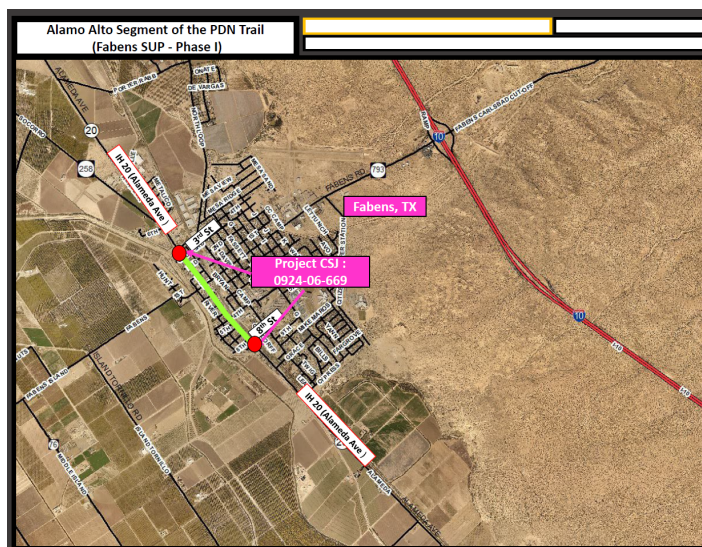
PASO DEL NORTE TRAIL DESIGN

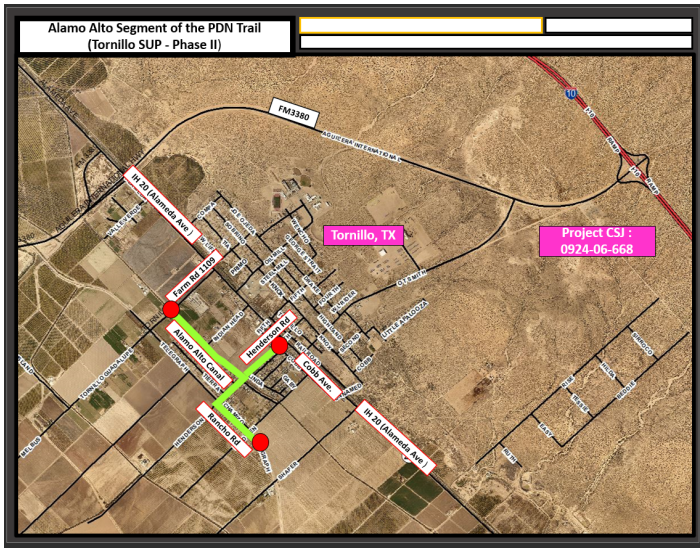
Strategic Initiative: • Upgrade Infrastructure

PROJECT DESCRIPTION

PDN Trail Ph. 1:

(Fabens) -This project consists of the construction of a Share Use Path (SUP) 12-foot-wide along Alameda Ave (SH 20) totaling 0.92 miles. The multimodal transportation project includes ADA ramps, pavement marking, signage, crosswalks, and illumination. The addition of the 0.92 miles of SUP will enhance pedestrian safety for the community of all ages and abilities, access and mobility for individuals with disabilities and connectivity. This project is part of a larger 68-mile planned cross-county multi-use trail, 31% of which was been constructed & another 12% is currently under design which has been identified on the El Paso County Master Thoroughfare Plan and PDN Trail.





PROJECT DESCRIPTION

PDN Trail Ph. 2:

(Tornillo) - This project consists of the construction of a Share Use Path (SUP) 12-foot-wide along Alameda Ave (SH 20) and Henderson Rd. totaling 1.92 miles. The multimodal transportation project includes ADA ramps, pavement marking, signage, crosswalks, and illumination. The addition of the 1.95 miles of SUP will enhance pedestrian safety for the community of all ages and abilities, access and mobility for individuals with disabilities and connectivity. This project is part of a larger 68-mile planned cross-county multi-use trail, 31% of which was been constructed & another 12% is currently under design which has been identified on the El Paso County Master Thoroughfare Plan and PDN Trail.

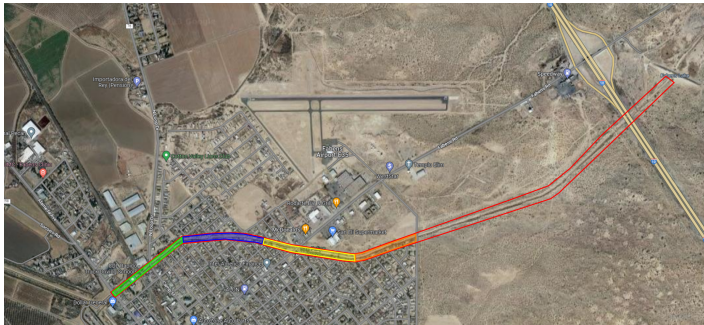
EXPENSES

Paso Del Norte Trail Design

	2022		2023	
		FY2022		FY2023
Expenses				
PDN TRAIL		201,000		\$0
EXPENSES TOTAL		201,000		\$0

STORMWATER PROJECTS

Strategic Initiative: Upgrade Infrastructure



PROJECT DESCRIPTION

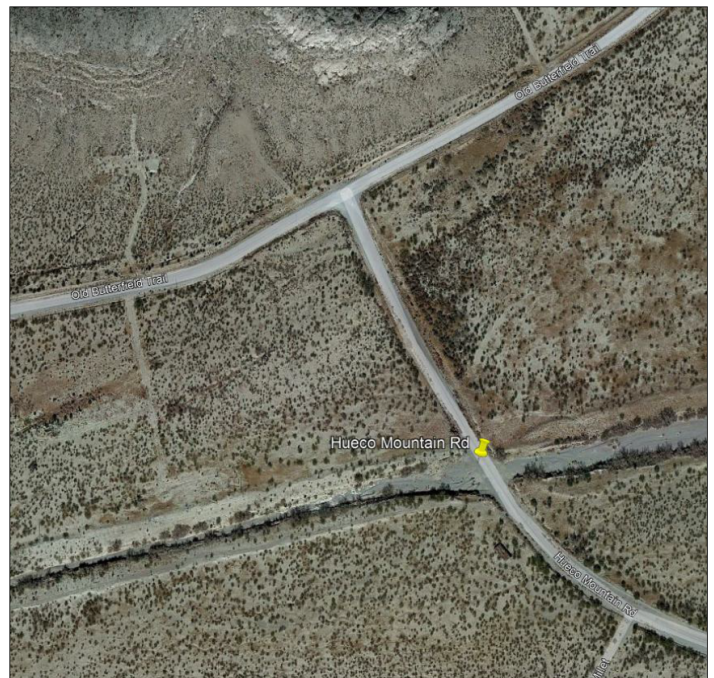
FABENS DAM IMPROVEMENTS:

Project consists of performing the repairs to the Fabens Dam. This project is in 75% phase of the construction documents and should be completed in the next few months. We would be able to send these projects out to bid within the next few months and construction should be completed within a year.

PROJECT DESCRIPTION

HUECO MOUNTAIN CROSSING:

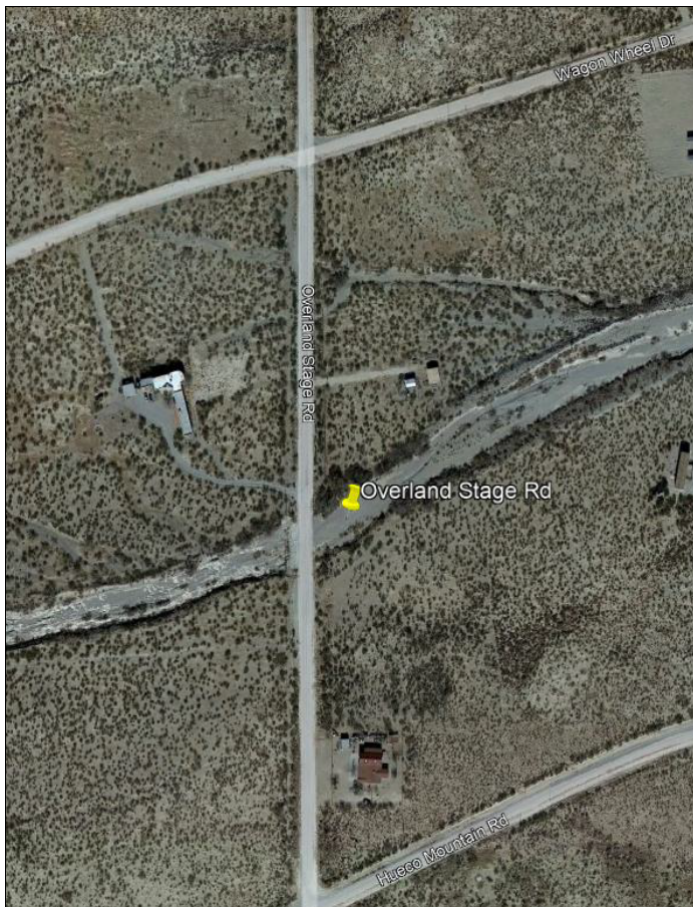
Hueco Mountain Road crossing is referred to as MON10 within the County SMP and it intersects with Flow path M-3. Access to Hueco Mountain Crossing was closed due to the failure of the crossing. The County SMP recommends that the crossing be replaced with eleven 9-foot by 5-foot CBCs to provide sufficient capacity for the 100-yr storm event. Based on the recent site visit conducted, an alternate suggestion would be to provide a bridge, accommodating the existing roadway sag where tying-in to roadway would not be a challenge. This analysis will be updated to confirm current conditions have not modified the recommended improvements and that will suffice in capacity.



PROJECT DESCRIPTION

OVERLAND STAGE CROSSING:

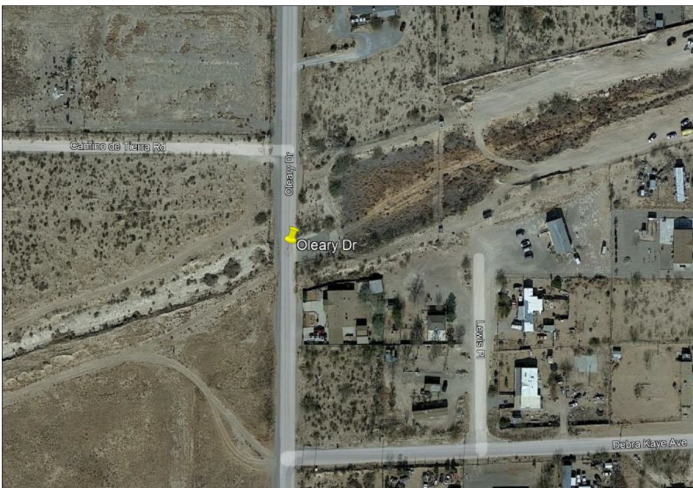
Overland Stage Road is referred to as MON11 on the County SMP and intersects Flowpath M-3. This crossing location has experienced severe scour at the downstream section and silt is eroding into the roadway structure. The County SMP recommends that the crossing be replaced with eleven 9-foot by 5-foot CBCs to provide sufficient capacity for the 100-yr storm event. Based on the recent site visit conducted, an alternate suggestion would be to provide a bridge, accommodating the existing roadway sag where tying-in to roadway would not be a challenge. This analysis will be updated to confirm current conditions have not modified the recommended improvements and that will suffice in capacity.



PROJECT DESCRIPTION

OLEARY DRIVE CROSSING:

This location appears to be a low water crossing with severely eroded channel and sediment. The County SMP refers to this location as MON5 and intersects with Flowpath M-4. It includes a recommendation to install seven 9-foot by 5-foot CBCs to provide sufficient capacity for the 100-yr flood to be conveyed. This analysis will be updated to confirm current conditions have not modified the recommended improvements and that will suffice in capacity.



PROJECT DESCRIPTION

STAGECOACH CROSSING:

Based on the County SMP, Stagecoach crossing location is referred to as MON7, and determines that this crossing is undersized for flow path M-2. The water flowing in the southwestern direction is intersected at Stagecoach Drive and is intended to flow past the road. However, an existing berm along the property line has caused the flow to be diverted south, using Stagecoach Drive as a channel that eventually reaches Montana Ave. As the flowline elevation seems to be close to the roadway elevation, any crossing structure would involve raising the roadway. In addition, the visual sediment in the channel is about 18" thick. In an effort to address crossing and downstream issues, the upstream watershed runoff will be evaluated including the two streams contributing to the junction. Figure 2 includes possible locations of basins capable of capturing flow independently from each flow path before it becomes a junction at the crossing.

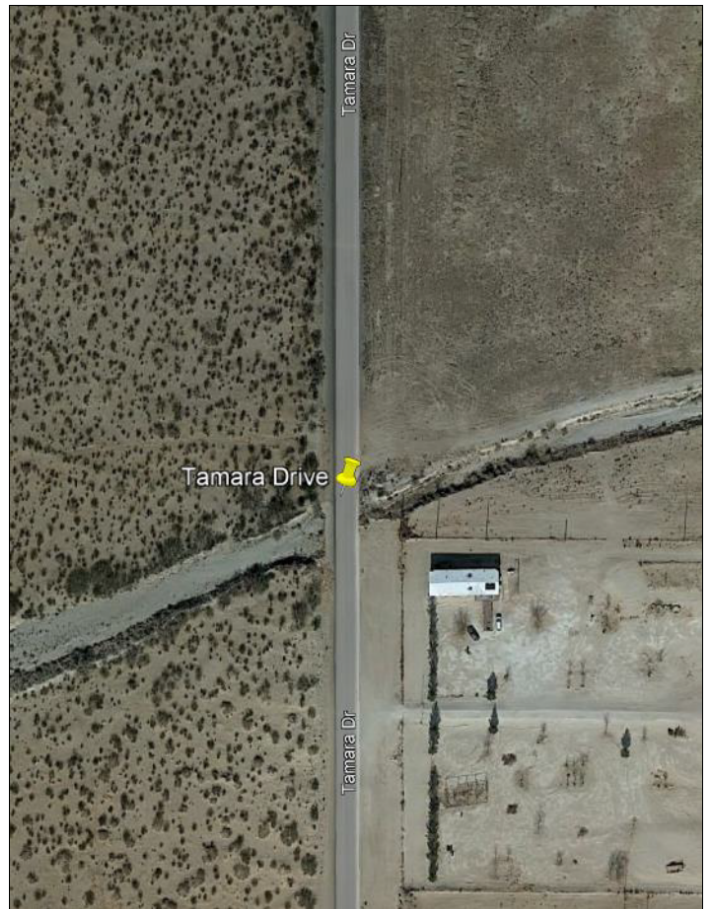


The recommendation within the SMP included replacing the existing at grade crossing with four 7-foot by 4-foot CBCs. This culvert size will provide sufficient capacity for the 100-year flood to be conveyed through the crossing. Alternatives will be developed to assess the basin impacts and re-evaluate the required culvert size at the crossing.

PROJECT DESCRIPTION

TAMARA CROSSING:

Tamara Drive crossing appears to be in a low water crossing location. This crossing corresponds to MON4 and intersects with Flow path M-4. It includes a recommendation to install seven 9-foot by 5-foot CBCs to provide sufficient capacity for the 100-yr flood to be conveyed. This analysis will be updated to confirm current conditions have not modified the recommended improvements and that will suffice in capacity.



EXPENSES

Stormwater Projects

	2022	2023
	FY2022	FY2023
Expenses		
FABENS DAM IMPROVEMENTS	1,850,000	\$0
HUECO MOUNTAIN CROSSING	500,000	-\$259,471
OVERLAND STAGE CROSSING	500,000	\$0
O'LEARY CROSSING	500,000	\$0
STAGE COACH CROSSING	500,000	\$0
TAMARA CROSSING	500,000	\$0
EXPENSES TOTAL	4,350,000	-\$259,471

VARIOUS HEAVY EQUIPMENT

Strategic Initiative: • Optimize Internal Processes

PROJECT DESCRIPTION

This project consists of various heavy equipment that is needed to be able to respond to stormwater, road maintenance, and water/wastewater issues.



EXPENSES

Heavy Equipment

	2022	2023
	FY2022	FY2023
Expenses		
HEAVY EQUIPMENT	1,366,943	\$0
EXPENSES TOTAL	1,366,943	\$0



OTHER FUNDS

ENTERPRISE FUND TYPE

FUND DESCRIPTION

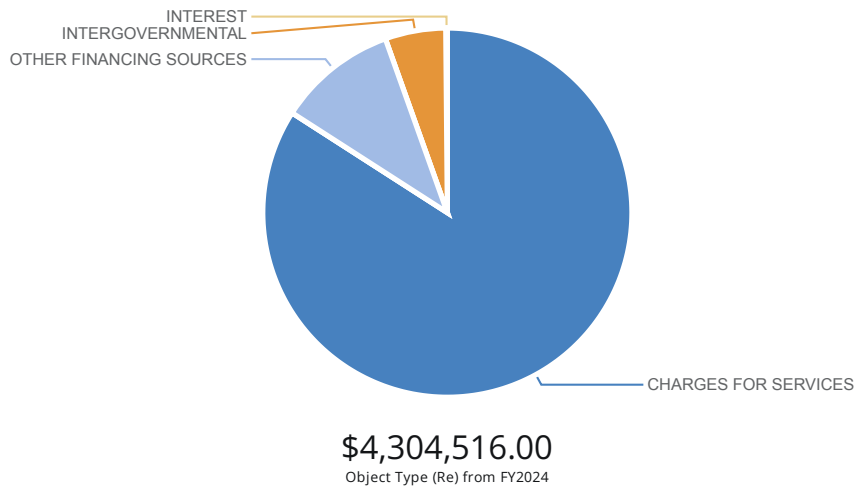
The Enterprise Fund was established when the East Montana Water Project began in fiscal year 1997. Its primary responsibility is to provide the area around East Montana with suitable drinking water. It currently consists of bond issues and grants. The first bond issue was for the purchase of seven small water systems while the second bond issue was for emergency maintenance and repair of these systems. This system has merged seven systems, upgraded them, and included them in the main East Montana Water system to form one system connected to a better water source than the one the separate systems were connected to. The revenues collected from all water customers in the East Montana area are being used to run the system and to repay the bond issue and interest. More recently, this fund also encompasses the County Solid Waste Disposal function for garbage pickup in the rural areas of the County also supported by user fees and Mayfair and Nuway water projects.

REVENUE AND EXPENDITURE BUDGET COMPARISON

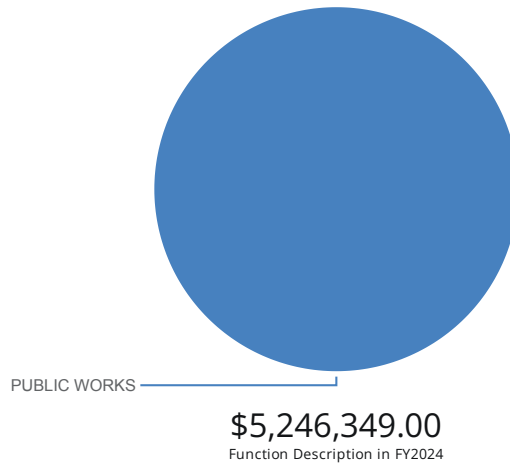
Enterprise Funds

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	2022	FY2023	FY2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$265,359	\$495,393	\$1,391,887	\$896,494	181%
INTERGOVERNMENTAL	\$93,573	\$211,703	\$228,820	\$17,117	8%
MISCELLANEOUS	\$0	-	-	\$0	-
CHARGES FOR SERVICES	\$3,051,818	\$3,262,033	\$3,619,642	\$357,609	11%
INTEREST	\$10,630	\$6,000	\$6,000	\$0	0%
REVENUES TOTAL	\$3,421,380	\$3,975,129	\$5,246,349	\$1,271,220	32%
Beginning Fund Balance	\$1,825,716	\$1,636,616	\$1,384,230	-\$252,386	-15%
Total Available Resources	\$5,247,096	\$5,611,746	\$6,630,579	-	-
Expenditures					
PUBLIC WORKS	\$4,463,187	\$3,975,129	\$5,246,349	\$1,271,220	32%
EXPENDITURES TOTAL	\$4,463,187	\$3,975,129	\$5,246,349	\$1,271,220	32%
Ending Fund Balance	\$783,908	\$1,636,616	\$1,384,230	-	-

REVENUE (SOURCES) - ENTERPRISE FUNDS



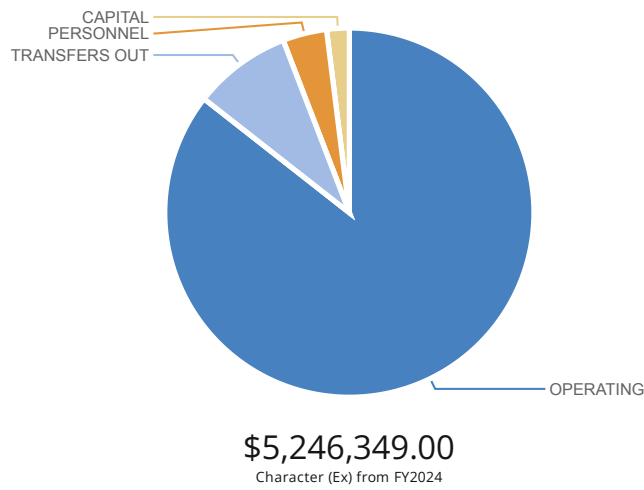
FISCAL YEAR 2024 EXPENDITURE BUDGET



EXPENDITURE BUDGET COMPARISON BY CHARACTER

Summary for Fiscal year 2023 by Character (EP)

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PERSONNEL	\$184,072	\$204,903	\$202,546	-\$2,357	-1%
OPERATING	\$3,800,841	\$3,554,826	\$4,489,749	\$934,923	26%
CAPITAL	\$212,916	\$215,086	\$104,000	-\$111,086	-52%
TRANSFERS OUT	\$265,359	\$314	\$450,054	\$449,740	143,056%
EXPENSES TOTAL	\$4,463,187	\$3,975,129	\$5,246,349	\$1,271,220	32%



BUDGET HIGHLIGHTS

The Enterprise Fund budget had adopted line item(s) with changes +/- the \$50,000 and 5% variance threshold: The Cntr Svcs account includes water system improvements that will have a contracted services, The Cap Out Water system account is for contingencies, the Cap Out Equipment account was based on EPW projections, and the Garbage account, projections were based on last year expenses and could be a possible decrease this year dependent on the # of customers.

POSITION DETAIL

Enterprise-E Montana Water Proj

Position Desc	FY2022	FY2023	FY2024
Count			
WATER SYSTEM OPTR	3.00	3.00	3.00
COUNT	3.00	3.00	3.00

GRANTS FUND TYPE

FUND DESCRIPTION

The Grant Fund provides accounting and compliance measurement for grants in regards to the receipt and disbursement of funds from all sources. Most of the time major sources of funding include the Texas Criminal Justice Division, the Texas Department of Housing and Community Affairs, the Office of National Drug Control Policy and the Area Agency on Aging/Rio Grande Council of Governments. Grant funding serves a variety of purposes including, but not limited to, serving nutritious meals to senior citizens, improving living conditions in rural areas, and battling drug trafficking and prosecuting offenders.

During fiscal year 2022, the County Judge was authorized to sign acceptance letters for new or renewed grants from outside agencies. As part of the grant awards, new positions were created, some were eliminated, and others were re-titled by the granting agency to better align the job duties with the specific function of each grant. Concurrently, several grants expired and funding was not renewed, resulting in either the elimination of positions or in the absorption of some positions by the County's General Fund.

REVENUE AND EXPENDITURE BUDGET COMPARISON

Grants Fund Type

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Revenues					
OTHER FINANCING SOURCES	\$2,797,731	\$1,356,295	-	-\$1,356,295	-100%
INTERGOVERNMENTAL	\$116,457,538	\$31,572,345	-	-\$31,572,345	-100%
MISCELLANEOUS	\$262,758	\$5,153,554	-	-\$5,153,554	-100%
CHARGES FOR SERVICES	\$11,744	\$8,635	-	-\$8,635	-100%
INTEREST	\$27,634	\$9,433	-	-\$9,433	-100%
REVENUES TOTAL	\$119,557,405	\$38,100,262	-	-\$38,100,262	-100%
Beginning Fund Balance	-	-	-	-	-
Total Available Resources	\$119,557,405	\$38,100,262	\$0	-	-
Expenditures					
General Government	\$229,025	\$50,000	-	-\$50,000	-100%
Administration of Justice	\$5,172,884	\$2,334,321	-	-\$2,334,321	-100%
Public Safety	\$12,712,067	\$5,315,649	-	-\$5,315,649	-100%
Health and Welfare	\$10,870,241	\$7,411,151	-	-\$7,411,151	-100%
Resource Development	\$72,351	\$0	-	\$0	-
Public Works	\$1,546,286	\$13,116,882	-	-\$13,116,882	-100%
Community Services	\$51,590,279	\$9,872,258	-	-\$9,872,258	-100%

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
EXPENDITURES TOTAL	\$82,193,133	\$38,100,262	-	-\$38,100,262	-100%
Ending Fund Balance	\$37,364,272	\$0	\$0	-	-

EXPENDITURE BUDGET COMPARISON BY CHARACTER

Grants Fund Type

	FY22 ACTUALS	FY23 REVISED BUDGET	FY24 ADOPTED BUDGET		
	FY2022	2023	2024	Amount Change	Percent Change in Budget
Expenses					
PERSONNEL	\$17,273,989	\$2,331,657	-	-\$2,331,657	-100%
OPERATING	\$59,929,352	\$34,448,455	-	-\$34,448,455	-100%
CAPITAL	\$4,836,912	\$1,320,150	-	-\$1,320,150	-100%
TRANSFERS OUT	\$152,880	\$0	-	\$0	-
EXPENSES TOTAL	\$82,193,133	\$38,100,262	-	-\$38,100,262	-100%

POSITION DETAIL

Grants Fund Type

Position Desc	FY2022	FY2023	FY2024
Count			
FORMAL BID BUYER SR	1.00	1.00	1.00
SPECIALTY CT LIAISON	1.00	1.00	1.00
COURT CLERK	1.00	1.00	1.00
LEGAL SECRETARY SR.	4.00	4.00	4.00
COUNSELOR I	1.00	1.00	1.00
DATA ANALYST COORD	1.00	0.00	1.00
ASST. CASE MANAGER	1.00	1.00	1.00
JUV PROB MGR SP PGMS	2.00	2.00	2.00
JUV PROB MGR	2.00	2.00	2.00
VICTIM ADVOCATE	3.00	3.00	3.00
SR STRGC SRCG ANLYST	1.00	0.00	1.00
TRANSIT PLANNER	1.00	1.00	1.00
CMT RSRC CD(HM/RTRY)	3.00	3.00	3.00
EXECUTIVE ASSISTANT	0.00	1.00	0.00
DETENTION OFFICER	10.00	10.00	10.00
ADMIN SERVICES MGR	1.00	1.00	1.00
HR SPECIALIST	1.00	1.00	1.00
ADMIN SPCLST INT	4.00	4.00	4.00
DEPUTY CONSTABLE	9.00	10.00	9.00
HUMAN SVCS TRNSP CRD	1.00	1.00	1.00
TRIAL ATTORNEY	2.00	2.00	2.00
CAPTAL PLAN PRJT MGR	1.00	1.00	1.00
DATA ENTRY OPERATOR	1.00	7.00	1.00
ACCOUNTANT INT	2.00	2.00	2.00
INVESTIGATOR	4.00	2.00	4.00
DIVISION-UNIT CHIEF	1.00	1.00	1.00
SERGEANT	3.00	3.00	3.00
JUV PROB OFFICER III	5.00	5.00	5.00
GRANT ANALYST, INTER	1.00	1.00	1.00
CERTIFIED COURT RPTR	1.00	1.00	1.00
SOCIAL WKR (MASTERS)	2.00	2.00	2.00
TRIAL TEAM CHIEF	2.00	3.00	2.00
PARA-LEGAL	4.00	5.00	4.00
JUV PROB OFFICER IV	13.00	12.00	13.00
FLOOR CNTRL OFFCR	1.00	1.00	1.00
PRINCIPAL	8.00	10.00	8.00

Position Desc	FY2022	FY2023	FY2024
LEGAL SECRETARY INT.	4.00	4.00	4.00
COURT CLERK INT	1.00	1.00	1.00
ASSESSMENT CLINIC I	1.00	1.00	1.00
DIR STRTGC DVLPMNT	1.00	1.00	1.00
CRIME VICTIMS SPEC.	2.00	5.00	2.00
BAILIFF (CERTIFIED)	2.00	2.00	2.00
COMPLIANCE OFFICER	1.00	1.00	1.00
DEPUTY SHERIFF	19.00	22.00	22.00
FCO TECHNICIAN	1.00	1.00	1.00
ASSC TRNSPRTN PLNNR	1.00	1.00	1.00
MIGRNT EMRGCY CD MGR	0.00	1.00	0.00
ASSIST TRNSPRTN ENG	1.00	1.00	1.00
CASE MANAGER (VTRNS)	1.00	1.00	1.00
DETECTIVE	12.00	12.00	12.00
FIELD COMPL. OFFCR	3.00	3.00	3.00
INDGNT DFNS MG CRD	1.00	1.00	1.00
SR RESEARCH ASST	0.00	1.00	0.00
SURVEILLANCE OFFCR	1.00	2.00	1.00
LIEUTENANT	1.00	1.00	1.00
COUNSELOR	3.00	1.00	3.00
PROJECT COORD INTRN	1.00	0.00	1.00
SR. TRIAL ATTORNEY	10.00	9.00	10.00
CHIEF PROS-TASKFORCE	1.00	1.00	1.00
OFFICE SPCLST INT	1.00	1.00	1.00
DIRECTOR/VOCA	1.00	1.00	1.00
OFFICE ASSISTANT	2.00	0.00	2.00
ASSISTANT DIR/VOCA	1.00	1.00	1.00
PARA-LEGAL SR.	3.00	2.00	3.00
COURT COORDINATOR	1.00	1.00	1.00
VICTIM ADVOCATE INT.	3.00	3.00	3.00
MIGRANT SRVCS COORD	0.00	1.00	0.00
CASE MANAGER	2.00	2.00	2.00
CRME VICTIMS LIAISON	1.00	1.00	1.00
GRADUATE STDNT INTRN	2.00	0.00	2.00
COUNT	184.00	192.00	187.00



APPENDICES

APPENDIX A

AUTHORIZED LISTING FULL-TIME EQUIVALENT POSITIONS

This appendix reflects full-time equivalent positions summarized by department and changes by department from previous fiscal year

AUTHORIZED FULL-TIME EQUIVALENT POSITION LISTING

Authorized Full-Time Equivalent Position Listing

Fund Name	FY2022	FY2023	FY2024
Count			
COUNTY GENERAL FUND	2,848.00	2,920.00	2,921.00
ENTERPRISE FUND	3.00	3.00	3.00
SPECIAL REVENUE	119.00	121.00	117.00
GRANTS	184.00	192.00	187.00
CAPITAL PROJECTS FUND	0.00	1.00	0.00
COUNT	3,154.00	3,237.00	3,228.00

Authorized Positions

Position Desc	FY2022	FY2023	FY2024
Count			
1ST. ASSISTANT	2.00	2.00	3.00
ACCNTNG GENERALIST	2.00	2.00	2.00
ACCNTNG SPCLST	13.00	13.00	13.00
ACCNTNG SPCLST SR	3.00	2.00	2.00
ACCOUNT CLERK	1.00	1.00	1.00
ACCOUNT CLERK INT	4.00	4.00	4.00
ACCOUNT CLRK (AUDTR)	7.00	7.00	7.00
ACCOUNTANT INT	23.00	23.00	24.00
ACCOUNTANT SR	9.00	8.00	8.00
ACCOUNTANT SR CERT	3.00	4.00	4.00
ACCOUNTANT-OFFC MGR	1.00	1.00	1.00
ACCOUNTING OFFC MGR	2.00	2.00	2.00
ACCOUNTING SPRVSR	2.00	2.00	2.00
ACCRDTN & PRJCT MGR	0.00	1.00	1.00
ACCREDITATION MANAGE	1.00	0.00	0.00
ACCT SPECIALIST	3.00	3.00	3.00
ACCT SPECIALIST INT	10.00	10.00	10.00
ACCT SPECIALIST SR	3.00	3.00	3.00
ACTNG PAYROLL SPCLST	1.00	1.00	1.00
ADA COORDINATOR	1.00	1.00	1.00
ADMIN SERVICES ASST	1.00	1.00	1.00
ADMIN SERVICES MGR	27.00	26.00	26.00
ADMIN SPCLST	27.00	26.00	26.00
ADMIN SPCLST INT	77.00	79.00	80.00
ADMIN SPCLST SENIOR	41.00	41.00	41.00
ADMIN. SERVICES LEAD	1.00	0.00	0.00
ADMN SRVC ASST SR	1.00	1.00	1.00
ADMNSRTV COORD	3.00	3.00	3.00
ANML WLFR DIR	1.00	1.00	1.00
ANML WLFR OFFCR	7.00	7.00	7.00

Position Desc	FY2022	FY2023	FY2024
ANML WLFR OFFCR CRTF	1.00	1.00	1.00
ANML WLFR OFFCR LEAD	2.00	2.00	2.00
AQUATICS MANAGER	1.00	1.00	1.00
ASMNT ITK OFFCR	0.00	5.00	5.00
ASMNT ITK OFFCR INT	0.00	10.00	10.00
ASMNT ITK OFFCR SR	0.00	5.00	5.00
ASSC TRNSPRTN PLNNR	1.00	1.00	1.00
ASSESSMENT CLINIC I	1.00	1.00	1.00
ASSIST TRNSPRTN ENG	2.00	2.00	2.00
ASSISTANT CHIEF	2.00	2.00	2.00
ASSISTANT COURT ADMIN.	0.00	0.00	1.00
ASSISTANT DIR/VOCA	1.00	1.00	1.00
ASSISTANT PLANNER	2.00	2.00	2.00
ASSOCIATE JUDGE	7.00	7.00	7.00
ASST CASE MANAGER	2.00	2.00	2.00
ASST COUNTY CT ADMTR	1.00	1.00	0.00
ASST CRT ADMINR	0.00	0.00	1.00
ASST CTY PRCHSNG AGT	1.00	1.00	1.00
ASST DIR OF BFPD	1.00	1.00	1.00
ASST DRCTR PLN&DVLP	1.00	0.00	0.00
ASST ELECTION ADMTR	1.00	1.00	1.00
ASST LIBRARY MANAGER	1.00	1.00	1.00
ASST PRKS DIRECTOR	1.00	1.00	1.00
ASST TRAINING DIR.	1.00	1.00	1.00
ASST. CASE MANAGER	1.00	1.00	1.00
AST MTR VHRG&TLE DIR	0.00	1.00	1.00
AUD ENT ACCOUNTANT	1.00	1.00	1.00
AV TECH INTERMEDIATE	1.00	1.00	1.00
B.I.T. MANAGER	1.00	1.00	1.00
BAILIFF	10.00	9.00	9.00
BAILIFF (CERTIFIED)	30.00	31.00	31.00
BAILIFF TEMP POOL	1.00	1.00	1.00
BI-NATL AFFAIRS CRD	1.00	1.00	1.00
BID TECH	0.00	1.00	1.00
BLDG CONST. CRD	2.00	2.00	2.00
BLDG SYS&EMS OP MGR	1.00	1.00	1.00
BOARDS & CMMSSNS MGR	0.00	1.00	1.00
BOND FR.COORD.ADMIN	1.00	1.00	1.00
BUDGET ANALYST INT	4.00	4.00	4.00
BUDGET EXECUTIVE DIR	1.00	1.00	0.00
BUDGET MANAGER	1.00	1.00	1.00
BUSN & FIN AST ANLST	1.00	1.00	1.00
BUYER	5.00	3.00	3.00
BUYER II	0.00	3.00	3.00
CAP IMPROV PROJ ASSO	0.00	1.00	1.00
CAPTAL PLAN PRJT MGR	1.00	1.00	1.00
CARE MANAGER INT	2.00	0.00	0.00
CARE MANAGER SENIOR	1.00	0.00	0.00
CASE MANAGER	6.00	6.00	6.00
CASE MANAGER (VTRNS)	1.00	1.00	1.00
CASHIER - TP	1.00	1.00	1.00
CASHIER-ATTNDNT	10.00	6.00	6.00
CASHIER-ATTNDNT INT	6.00	4.00	4.00
CC/BOARDS COORD	2.00	2.00	2.00
CC/BOARDS COORD SR	1.00	1.00	1.00
CEA 4-H&YTH DVLPMT	1.00	1.00	1.00
CEA AGRICULTURE	1.00	1.00	1.00
CEA FMLY CNSMER SCI	1.00	1.00	1.00
CEA HORTICULTURE AGT	1.00	1.00	1.00
CERTIFIED COURT RPTR	39.00	38.00	38.00
CHALLENGE UNIT MGR	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
CHF INF SCRTRY OFFCR	1.00	1.00	0.00
CHIEF ADMINISTRATOR	1.00	1.00	1.00
CHIEF AIDE	1.00	1.00	1.00
CHIEF DEPUTY	2.00	2.00	2.00
CHIEF DEPUTY SHERIFF	2.00	2.00	2.00
CHIEF DEPUTY TAX A-C	1.00	1.00	1.00
CHIEF HR OFFICER	1.00	1.00	1.00
CHIEF INFO. OFFICER	1.00	1.00	1.00
CHIEF INVESTIGATOR	3.00	3.00	3.00
CHIEF INVSTGTR - ME	1.00	1.00	1.00
CHIEF JPD	1.00	1.00	1.00
CHIEF JUSTICE	1.00	1.00	1.00
CHIEF MEDICAL EXMNR	1.00	1.00	1.00
CHIEF OF OPERATIONS	1.00	1.00	1.00
CHIEF OF STAFF	0.00	1.00	1.00
CHIEF PROS-TASKFORCE	2.00	2.00	2.00
CHIEF PUBLIC DFNDR	1.00	1.00	1.00
CHIEF SOCIAL WORKER	1.00	1.00	1.00
CHLD SPPRT CMPL OFFR	1.00	2.00	2.00
CIVIL ENGINEER	2.00	2.00	2.00
CIVIL ENGINEER INT	1.00	2.00	2.00
CJC ASST MGR	0.00	1.00	1.00
CJC COURT LIASION	1.00	2.00	2.00
CJC COURT LIASION SR	1.00	1.00	1.00
CJC MANAGER	2.00	2.00	2.00
CJC SERVICE OFFCR SR	2.00	0.00	0.00
CJC SERVICE OFFICER	2.00	0.00	0.00
CJC SPECIALIST	5.00	3.00	3.00
CJC SPECIALIST, SR	0.00	1.00	1.00
CJC SRVC OFFCR INT	14.00	0.00	0.00
CJC SUPERVISN OFFCR	4.00	4.00	4.00
CJC SUPERVISOR	4.00	2.00	2.00
CJC SUPRV OFFCR INT	10.00	11.00	11.00
CJC SUPRV OFFCR SR	2.00	3.00	3.00
CLD SPRT CMPL OFR,IN	1.00	1.00	1.00
CLINICAL SVCS MGR	2.00	2.00	2.00
CLINICAL THRPST I	1.00	1.00	0.00
CLINICAL THRPST II	1.00	1.00	2.00
CMMTY SCVS PROG. MGR	3.00	4.00	4.00
CMT OTRCH CD	1.00	2.00	2.00
CMT OTRCH CD (MGSVC)	1.00	0.00	0.00
CMT OTRCH CD INTER	1.00	1.00	1.00
CMT RSRC CD(HM/RTRY)	6.00	9.00	9.00
CMT RSRC PROGRAM CD	0.00	1.00	1.00
CNTY AUD 1ST ASST	1.00	1.00	1.00
CNTY AUD MGR	3.00	3.00	3.00
CNTY AUD MGR SR	6.00	6.00	6.00
CNTY AUDITOR	1.00	1.00	1.00
CNTY INSPECTION SPRV	1.00	2.00	2.00
CNTY INSPECTOR	6.00	8.00	8.00
CNTY INSPECTOR INT	1.00	0.00	0.00
COMM SVC LEAD	1.00	1.00	1.00
COMM SVC SPEC	2.00	2.00	2.00
COMMANDER	3.00	3.00	3.00
COMMUNICATIONS MGR	1.00	1.00	1.00
COMPLIANCE OFFICER	5.00	5.00	5.00
COMPLIANCE SPCLST	3.00	3.00	1.00
CONCRETE FINISHER	1.00	1.00	1.00
CONSTABLE	7.00	7.00	7.00
CONSTRUCTION CRDNTR	1.00	1.00	1.00
CONTRACT ANALYST INT	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
CONTRACT OPS MGR	1.00	1.00	1.00
COOK	6.00	6.00	6.00
COUNSELOR	4.00	3.00	7.00
COUNSELOR I	5.00	5.00	4.00
COUNSELOR II	1.00	1.00	2.00
COUNTY ATTORNEY	0.00	0.00	1.00
COUNTY CLERK	1.00	1.00	1.00
COUNTY COMMISSIONER	4.00	4.00	4.00
COUNTY COURT JUDGE	11.00	11.00	11.00
COUNTY CRT JUDGE-TMP	1.00	1.00	1.00
COUNTY CRT. ADMNSTR	1.00	1.00	1.00
COUNTY EXTENSION DIR	1.00	1.00	1.00
COUNTY JUDGE	1.00	1.00	1.00
COURT CLERK	26.00	26.00	26.00
COURT CLERK INT	70.00	70.00	70.00
COURT CLERK SR	10.00	10.00	10.00
COURT COORDINATOR	51.00	51.00	51.00
COURT VISITOR CRD	2.00	2.00	1.00
CRIME SCENE INVSTGTR	4.00	4.00	4.00
CRIME SCENE UNIT SPV	1.00	1.00	1.00
CRIME VICTIMS SPEC.	3.00	6.00	3.00
CRIMINAL JUSTICE DIR	1.00	1.00	1.00
CRM LAW MAG JUDGE	5.00	4.00	4.00
CRM LAW MAG JUDGE TP	1.00	1.00	1.00
CRM LAW MAG PRSD JDG	0.00	1.00	1.00
CRME SCN INVSTGTR LD	1.00	1.00	1.00
CRME VICTIMS LIAISON	1.00	1.00	1.00
CRMNL DATA SPCLST	2.00	2.00	2.00
CRMNL RECORDS SPCLST	1.00	1.00	1.00
CRT INT - BASIC	1.00	1.00	1.00
CRT INT - MASTERS	1.00	1.00	1.00
CRT INT - SIGN LANG	1.00	1.00	1.00
CRT INT -SPECIALIZED	1.00	1.00	1.00
CRTS & JSTC PGM MGR	1.00	1.00	1.00
CT OF APPEALS JUDGE	2.00	2.00	2.00
CT PRFMNC ANLYST	4.00	4.00	3.00
CT. CRD TEMP POOL	1.00	1.00	1.00
CTHSE.SEC OFFCR/TRNR	2.00	2.00	2.00
CTHSE.SECURITY OFFCR	9.00	9.00	9.00
CULINARY SPVSR	1.00	1.00	1.00
CUST RELA SPCLST	52.00	54.00	52.00
CUST RELA SPCLST INT	34.00	35.00	35.00
CUST RELATIONS SR	13.00	14.00	14.00
CUSTODIAN	36.00	38.00	38.00
CUSTODIAN FOREMAN	1.00	1.00	1.00
CUSTODIAN LEAD	1.00	1.00	1.00
CVLN COMM SPCLST	12.00	10.00	10.00
CVLN COMM SPCLST-SPV	4.00	4.00	4.00
CVLN COMM SPCLST-T	2.00	2.00	2.00
CVLN COMM SPEC MGR	1.00	1.00	1.00
CVLN EVDNCE CLK	4.00	4.00	4.00
CVLN EVDNCE CLK INT	1.00	1.00	1.00
DA PORTAL ANALYST	0.00	0.00	1.00
DATA ANALYST COORD	2.00	0.00	1.00
DATA ANALYST SUPVR	1.00	1.00	1.00
DATA ANLYST INT ITD	0.00	1.00	1.00
DATA ENTRY OPERATOR	7.00	12.00	6.00
DATA FUNC ANLST	1.00	1.00	1.00
DATA FUNC ANLST INT	3.00	3.00	3.00
DATA QLTY CTRL ANLST	0.00	3.00	3.00
DEPUTY CHIEF FIN&SUP	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
DEPUTY CHIEF IO	1.00	1.00	1.00
DEPUTY CHIEF JUV FAC	1.00	1.00	1.00
DEPUTY CHIEF JUV SVS	1.00	1.00	1.00
DEPUTY CONSTABLE	27.00	30.00	28.00
DEPUTY HR OFFICER	1.00	1.00	1.00
DEPUTY MED. EXMNR I	1.00	1.00	1.00
DEPUTY MED. EXMNR II	1.00	1.00	1.00
DEPUTY SHERIFF	188.00	211.00	207.00
DEPUTY SHERIFF-PT	21.00	4.00	8.00
DETECTIVE	43.00	43.00	43.00
DETENTION LIEUTENANT	9.00	9.00	9.00
DETENTION OFFICER	466.00	468.00	474.00
DETENTION OFFICER-PT	3.00	10.00	5.00
DETENTION OFFICER-T	18.00	41.00	40.00
DETENTION SERGEANT	22.00	26.00	26.00
DETENTION UNIT MGR	1.00	1.00	1.00
DGITAL LBRY SRV SPCT	0.00	1.00	1.00
DGTL COURT RCRDR	0.00	1.00	1.00
DIGITAL SRVCS LIBRN	1.00	1.00	1.00
DIR OF CLINICAL SVCS	1.00	1.00	1.00
DIR OF FIN SVCS	1.00	1.00	1.00
DIR OF FINANCIAL OPR	1.00	1.00	1.00
DIR OF INTAKE	1.00	1.00	1.00
DIR OF IS&R	1.00	1.00	1.00
DIR OF JUV CORRS	1.00	1.00	1.00
DIR OF JUV DETEN	1.00	1.00	1.00
DIR OF JUV PROB SVCS	1.00	1.00	1.00
DIR OF JUV SPCL PGMS	1.00	1.00	1.00
DIR STRTGC DVLPMNT	1.00	1.00	1.00
DIRECTOR OF BUDG&FIN	0.00	0.00	1.00
DIRECTOR/VOCA	1.00	1.00	1.00
DIST CRT. ADMNSTR	1.00	1.00	1.00
DISTRICT ATTORNEY	1.00	1.00	1.00
DISTRICT CLERK	1.00	1.00	1.00
DISTRICT JUDGE	17.00	17.00	17.00
DIVISION-UNIT CHIEF	12.00	13.00	10.00
DPTY CHIEF INVTGR	1.00	1.00	1.00
DPTY CHIEF INVTGR ME	1.00	1.00	1.00
DRO ENFORCEMENT SPVS	1.00	1.00	1.00
DRO OPERATIONS MGR	1.00	1.00	1.00
DRO PRBTN OFFCR	3.00	2.00	2.00
DRO PRBTN OFFCR SPVR	1.00	1.00	1.00
DRO PRBTN OFFCR SR	1.00	1.00	1.00
DVLPMNT Cmplnc SPCLT	1.00	1.00	1.00
DVRSNRY JJAEP PGM AD	1.00	1.00	1.00
ECON DVLP ANLST INT	0.00	0.00	1.00
ECON DVLP ANLST SR	0.00	0.00	1.00
ECONOMIC DVLPMNT DIR	1.00	1.00	1.00
ELCTNS ADMIN. CRD	2.00	2.00	2.00
ELCTNS ADMINISTRATOR	1.00	1.00	1.00
ELCTNS GENRLST	4.00	4.00	4.00
ELCTNS GENRLST INT	2.00	2.00	2.00
ELCTNS GENRLST SR	1.00	1.00	1.00
ELCTNS INF & RES CRD	1.00	1.00	1.00
ELCTNS SYS & TCH CRD	1.00	1.00	1.00
ELCTNS SYS & TCH SPC	2.00	2.00	2.00
ELGBLTY BND OFFCR	0.00	1.00	1.00
ELIGIBILITY OFFCR	2.00	2.00	2.00
ELIGIBILITY OFFCR IN	3.00	3.00	3.00
EMP RLtnS + DVLp MGR	0.00	1.00	1.00
ENT. SOFTWARE SV	2.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
EQUIPMENT OPRTR	3.00	3.00	3.00
EQUIPMENT OPRTR INT	6.00	6.00	6.00
EQUIPMENT OPRTR SR	5.00	5.00	5.00
EVDNC RECORDS SPCLST	0.00	2.00	2.00
EX. DIR. OF OPS.	1.00	1.00	1.00
EX.DIR.-COUN.OF JUDG	1.00	1.00	1.00
EXCTV ADMNSTRV COORD	2.00	2.00	2.00
EXE DIR JSTC SUP-CS	1.00	1.00	1.00
EXE DIR PBLC WRKS	1.00	1.00	1.00
EXEC ADMIN ASSISTANT	1.00	1.00	1.00
EXEC ASSISTANT	5.00	6.00	6.00
EXEC. DIRECTOR	1.00	1.00	1.00
EXEC. DIRECTOR - CS	1.00	1.00	1.00
EXECUTIVE ADM CRD	1.00	1.00	1.00
EXECUTIVE ADM OFFCR	1.00	1.00	1.00
EXECUTIVE ASSISTANT	6.00	8.00	7.00
EXPUNGEMENT SPCLST	2.00	2.00	2.00
FAC MNT ASST MGR	1.00	1.00	1.00
FAC MNT MECH INT	6.00	8.00	8.00
FAC MNT MECH SR	0.00	1.00	1.00
FAC MNT MECH SR-ELEC	5.00	5.00	5.00
FAC MNT MECH SR-ELTR	2.00	2.00	2.00
FAC MNT MECH SR-HVAC	5.00	5.00	5.00
FAC MNT MECH SR-LOCK	1.00	1.00	1.00
FAC MNT MECH SR-PLUM	5.00	5.00	5.00
FAC MNT MECHANIC	29.00	27.00	27.00
FAC MNT MGR	1.00	1.00	1.00
FAC MNT WORKER	1.00	1.00	1.00
FACILITIES DIRECTOR	1.00	1.00	1.00
FACILITIES SPRNTNDT	3.00	3.00	3.00
FACILITY SVCS MGR	1.00	1.00	1.00
FC&CMMTY IMPVMT SPVR	1.00	1.00	1.00
FCO TECHNICIAN	2.00	2.00	2.00
FIELD COMPL. OFFCR	6.00	8.00	8.00
FINANCIAL ANALYST	1.00	1.00	1.00
FINANCIAL RCVRY SPEC	14.00	14.00	14.00
FINANCL RCVRY DV MGR	0.00	1.00	1.00
FINANCL RCVRY SVCS M	1.00	0.00	0.00
FLEET MECHANIC	11.00	12.00	12.00
FLEET MECHANIC FRMN	2.00	2.00	2.00
FLEET MECHANIC SR	5.00	5.00	5.00
FLEET OPS DIRECTOR	1.00	1.00	1.00
FLOOR CNTRL OFFCR	77.00	44.00	44.00
FNNCL RCVRY SPEC,INT	6.00	6.00	6.00
FORENSIC ACCOUNTANT	1.00	1.00	1.00
FORENSIC PHTGRPHR	1.00	1.00	1.00
FORMAL BID BUYER SR	2.00	2.00	2.00
FUNCT ANALYST LEAD	1.00	1.00	1.00
FUNCTIONAL ANALYST	5.00	5.00	5.00
GIS PLANNING MANAGER	1.00	1.00	1.00
GIS SPECIALIST	1.00	1.00	1.00
GOLF COURS ASSISTANT	3.00	3.00	3.00
GOLF COURSE SPRNTNDT	1.00	1.00	1.00
GOLF PRO SHOP SPVR	1.00	1.00	1.00
GOLF PROFESSONIAL	1.00	1.00	1.00
GOVNMNTL AFFAIRS MGR	1.00	1.00	1.00
GRADUATE STDNT INTRN	2.00	0.00	2.00
GRAFFITI PRGM SPCLST	1.00	1.00	1.00
GRAFFITI PROGRAM CRD	1.00	1.00	1.00
GRAND JURY BAILIFF	1.00	1.00	1.00
GRANT ADM ANLST MGR	1.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
GRANT ANALYST, INTER	5.00	5.00	5.00
GRNDSKPING SPRNTDT	1.00	1.00	1.00
GROUNDSKEEPER	2.00	4.00	4.00
HR GENERALIST INT.	5.00	7.00	7.00
HR GENERALIST, SEN.	7.00	7.00	7.00
HR MANAGER	5.00	5.00	5.00
HR SPECIALIST	12.00	12.00	12.00
HRTG + TRSM CRDR	1.00	1.00	1.00
HUMAN SVCS TRNSP CRD	1.00	1.00	1.00
INDGNT DFNS MG CRD	1.00	1.00	1.00
INFO SYST&REC SPCLT	1.00	1.00	1.00
INFO SYST&SOFT DV SP	0.00	1.00	1.00
INFRA.SVCS.ASSOC.DIR	1.00	1.00	1.00
INFRA.SVCS.DIRECTOR	1.00	1.00	1.00
INFRASTRCTRE PGM MGR	1.00	1.00	1.00
INT. AUDITOR INT CRT	1.00	1.00	1.00
INTERN	1.00	3.00	3.00
INTERN-TEMP	0.00	0.00	7.00
INTERN-TEMP POOL	2.00	2.00	2.00
INTERNAL AUDITOR	2.00	2.00	2.00
INTERNAL AUDITOR SR	1.00	1.00	1.00
INTERPRETER	1.00	1.00	1.00
INTLIGNCE ANLYST	0.00	1.00	1.00
INTLIGNCE ANLYT	1.00	0.00	0.00
INTRNL ADTR CERT	2.00	2.00	2.00
INV CNTRL SPCLST	1.00	3.00	3.00
INVENT.CNTRL MANAGER	1.00	0.00	0.00
INVESTIGATOR	37.00	35.00	37.00
INVESTIGATOR - (ME)	8.00	11.00	10.00
IRRGATION SPCLST	0.00	1.00	1.00
IRRGATION SPCLST LD	0.00	1.00	1.00
IT DIVISION MANAGER	0.00	5.00	5.00
IT DIVISION MANAGERS	3.00	0.00	0.00
IT INTRL ADTR SR CRT	1.00	1.00	1.00
IT MNGR- PROJECTS	1.00	0.00	0.00
IT SECURITY MGR	0.00	0.00	1.00
IT TRAINER	2.00	2.00	2.00
JURY COORDINATOR	1.00	1.00	1.00
JURY HALL OFFICE MGR	1.00	1.00	1.00
JUSTICE OF THE PEACE	8.00	8.00	8.00
JUV CORRIS SUPRV	6.00	6.00	6.00
JUV DET SUPRV	8.00	8.00	8.00
JUV PROB MGR	5.00	5.00	5.00
JUV PROB MGR SP PGMS	3.00	3.00	3.00
JUV PROB OFFICER III	35.00	35.00	35.00
JUV PROB OFFICER IV	18.00	18.00	20.00
JUV PROB REC SUPRV	1.00	1.00	1.00
JUV.CORRS.OFFICER	36.00	36.00	36.00
JUV.DET. OFFICER	45.00	45.00	46.00
JUVENILE CASE MGR	7.00	7.00	7.00
LATENT PRINT EXMNR	2.00	2.00	2.00
LAW LIBRARY MANAGER	1.00	1.00	1.00
LAW LIBRARY SPEC	1.00	1.00	1.00
LCNSD CT INTPRT III	3.00	3.00	3.00
LCNSD CT. INTRPRT II	1.00	1.00	1.00
LEAD COOK	1.00	1.00	1.00
LEAD INVESTIGATOR	1.00	1.00	1.00
LEAGUE MANAGER	1.00	1.00	1.00
LEGAL SECRETARY	21.00	22.00	22.00
LEGAL SECRETARY INT.	33.00	35.00	35.00
LEGAL SECRETARY SR.	16.00	16.00	17.00

Position Desc	FY2022	FY2023	FY2024
LICENSED CT. INTRPRT	2.00	2.00	2.00
LIEUTENANT	10.00	10.00	10.00
LIFEGUARD - TP	1.00	1.00	1.00
LIFEGUARD LEAD - TP	1.00	1.00	1.00
LOGISTICS MANAGER	1.00	1.00	1.00
MARKETING COORD	1.00	2.00	2.00
MIGRANT SRVCS COORD	0.00	1.00	0.00
MIGRNT EMRGCY CD MGR	0.00	1.00	0.00
MITIGATION SPCLST	3.00	3.00	3.00
MORGUE ATTENDANT	2.00	3.00	3.00
MORGUE ATTENDENT INT	1.00	1.00	1.00
MORGUE MANAGER	1.00	1.00	1.00
MOTOR VEHREG&TLE.DIR	1.00	1.00	1.00
MTR VHC COMPLCE SPC	0.00	0.00	1.00
MULTIMEDIA SVCS SV	1.00	1.00	1.00
NETWORK ADMNSTR	1.00	1.00	0.00
NETWORK ADMNSTR INT	2.00	0.00	0.00
NETWORK ADMNSTR SV	1.00	1.00	1.00
NETWORK SPCTLST	0.00	0.00	2.00
NETWORK SPCTLST SV	0.00	0.00	1.00
NETWORK SPECIALIST INT	0.00	2.00	2.00
NON-LICENSED ATTY	4.00	0.00	0.00
NUTRITION SVCS COORD	4.00	5.00	5.00
OFFICE ADM-SPprt MGR	8.00	7.00	7.00
OFFICE ASSISTANT	35.00	29.00	32.00
OFFICE SPCLST INT	1.00	1.00	1.00
OPERATIONS MANAGER	1.00	1.00	1.00
OPERATIONS SPCLST	2.00	0.00	0.00
PARA-LEGAL	16.00	20.00	17.00
PARA-LEGAL INT.	8.00	7.00	7.00
PARA-LEGAL SR.	5.00	5.00	6.00
PARK MAINT. WKR	28.00	30.00	30.00
PARK MAINT. WKR INT	8.00	8.00	8.00
PARK MAINT. WKR SR	7.00	7.00	7.00
PARKING GARAGE MGR	1.00	1.00	1.00
PARKS MAINT. MANAGER	1.00	1.00	1.00
PARKS REC. DIRECTOR	1.00	1.00	1.00
PAYROLL SPCLST SR	1.00	1.00	1.00
PBLC SFTY IT SPC INT	1.00	4.00	4.00
PBLC SFTY IT SPC SV	2.00	3.00	2.00
PBLC SFTY IT SPCLST	0.00	4.00	4.00
PEER GRP FACILITATOR	1.00	1.00	1.00
PLACEMENT COORD	1.00	1.00	1.00
PLAN.DVLP.DIRECTOR	1.00	1.00	1.00
PLANNING TECHNICIAN	1.00	1.00	1.00
POOL MAINT TECH	1.00	1.00	1.00
PRCHSNG AGENT	1.00	1.00	1.00
PRCRMNT CRD ADM	0.00	1.00	1.00
PRCRMNT DATA ANALYST	2.00	1.00	0.00
PRINCIPAL	37.00	46.00	43.00
PROBATE ADM-AUDITOR	2.00	2.00	2.00
PROBATE ASSISTANT	1.00	1.00	1.00
PROBATE CT. INVSTGR	5.00	5.00	6.00
PROBATE JUDGE	2.00	2.00	2.00
PROBATE MASTER	1.00	1.00	1.00
PROGRAM COORDINATOR	0.00	1.00	1.00
PROGRAM SUPPT COORD	1.00	1.00	1.00
PROGRAMN SPPRT SPCST	2.00	0.00	0.00
PROJECT ADMNSTRTR	2.00	2.00	2.00
PROJECT COORD INTRN	1.00	0.00	1.00
PROJECT COORDINATOR	2.00	2.00	2.00

Position Desc	FY2022	FY2023	FY2024
PROJECT MGR	2.00	2.00	2.00
PROP EVIDENCE SPRVSR	1.00	1.00	1.00
PUBLIC AFFAIRS DIREC	1.00	1.00	1.00
PUBLIC POLICY ANLYST	2.00	2.00	2.00
PUBLIC RELATIONS SPE	1.00	1.00	1.00
PURCH & INV CTL CLK	8.00	7.00	7.00
PURCH & LOG WH SV	1.00	0.00	0.00
PURCHASING MANAGER	1.00	0.00	0.00
PW BUILDING MGR	1.00	1.00	1.00
PW SPECL FAC MNT MGR	1.00	1.00	1.00
RECREATION PRGM SPVR	0.00	1.00	1.00
RECREATION SPCLST	0.00	12.00	7.00
REC DIST SPCLST INT	1.00	1.00	1.00
RECORDS DIST SPCLST	14.00	14.00	14.00
RECORDS DIST SPRVSR	2.00	2.00	2.00
RECORDS DIST SR	1.00	1.00	1.00
RELIGIOUS MNSTRS CRD	1.00	1.00	1.00
ROAD-MAINT. FRMN	4.00	4.00	4.00
ROAD-MAINT. WKR	19.00	19.00	19.00
ROAD-MAINT. WKR INT	16.00	16.00	16.00
ROAD-MAINT. WKR SR	9.00	10.00	10.00
SERGEANT	28.00	28.00	28.00
SGT DEPUTY CONSTABLE	7.00	7.00	7.00
SHERIFF	1.00	1.00	1.00
SO COURT CLERK INT	5.00	6.00	6.00
SO COURT CLERK SR	2.00	2.00	2.00
SO SPCLST INT	36.00	36.00	36.00
SOCIAL SRVCS ASSIST	1.00	1.00	1.00
SOCIAL WKR (BACH)	2.00	2.00	2.00
SOCIAL WKR (MASTERS)	9.00	9.00	9.00
SOFTWARE DVLPMNT SV	1.00	1.00	1.00
SOFTWARE DVLPR	2.00	4.00	4.00
SOFTWARE DVLPR INT	3.00	2.00	2.00
SOFTWARE SPCLST	3.00	3.00	3.00
SOFTWARE SPCLST INT	2.00	2.00	2.00
SPEC COURT COORD	1.00	1.00	1.00
SPECIAL EVENTS CRDR	1.00	0.00	0.00
SPECIALITY CT. ADMIN	2.00	2.00	2.00
SPECIALTY CT LIAISON	2.00	2.00	2.00
SPORTS & AQUA MGR	0.00	1.00	1.00
SPORTSPARK MANAGER	1.00	0.00	0.00
SPPRT SVCS SPCST	3.00	3.00	3.00
SPPRT SVCS SPCST INT	1.00	1.00	1.00
SPPRT SVCS SV	1.00	1.00	1.00
SPPRT TECHNICIAN	6.00	2.00	2.00
SPPRT TECHNICIAN INT	3.00	3.00	4.00
SR COMM SVC PGM MGR	1.00	1.00	1.00
SR DEPUTY HR OFFICER	1.00	1.00	1.00
SR DIVISION/UNIT CHF	9.00	9.00	8.00
SR JSTC & RHBLTN SVCS MGR	0.00	1.00	1.00
SR PROJECT MGR	2.00	3.00	3.00
SR RESEARCH ASST	0.00	2.00	1.00
SR STGC DVLP PGM MGR	1.00	0.00	0.00
SR STRGC SRCG ANLYST	1.00	0.00	1.00
SR. ACCOUNTANT JPD	2.00	2.00	2.00
SR. ENGINEER	3.00	4.00	4.00
SR. POLICY ADVISOR	7.00	7.00	7.00
SR. TRIAL ATTORNEY	75.00	71.00	71.00
STREET ELECTRCN ASST	0.00	1.00	1.00
STREET ELECTRCN LD	0.00	1.00	1.00
STRTGC PRFRMNC CRD	0.00	1.00	1.00

Position Desc	FY2022	FY2023	FY2024
STRTGC PRFRMNC MGR	1.00	1.00	1.00
SUPPLY SERVICE MGR	0.00	1.00	1.00
SUPPLY SRVC SPCLST	6.00	6.00	6.00
SUPPLY SVC SPCLST SR	1.00	1.00	1.00
SUPPLY SVC SPLST INT	1.00	1.00	1.00
SURVEILLANCE OFFCR	1.00	2.00	1.00
SYSTEM ADMNSTN SV	1.00	1.00	1.00
SYSTEM ADMNSTR	1.00	1.00	1.00
SYSTEM ADMNSTR INT	2.00	2.00	2.00
TAX ASSESSOR-CLLCTR	1.00	1.00	1.00
TECH SVCS SV	2.00	1.00	1.00
TELEPHNY TECH	1.00	1.00	0.00
TELEPHNY. TECH INT	1.00	1.00	0.00
TELEPHONY ADM SV	1.00	1.00	0.00
TITLE EXMNR AND INSP	2.00	3.00	2.00
TRAFFIC OPS. SPCLST	1.00	1.00	1.00
TRAINING CRDR SPVSR	0.00	1.00	1.00
TRAINING CRDR-SPVSR	1.00	1.00	1.00
TRAINING OFFICER	2.00	2.00	2.00
TRAINING&COMPL MGR	1.00	1.00	1.00
TRANSIT PLANNER	1.00	1.00	1.00
TRFFC SGN & MRKG WKR	1.00	1.00	1.00
TRIAL ATTORNEY	37.00	34.00	32.00
TRIAL TEAM CHIEF	28.00	27.00	26.00
TRNSPRTN PRGRM ENGR	1.00	1.00	1.00
TRSM+SPCL EVNTS MGR	0.00	1.00	1.00
VA PROGRAM MANAGER	1.00	1.00	1.00
VA SPECIALIST	1.00	3.00	2.00
VETERANS PROGRAM DIR	1.00	1.00	1.00
VETERINARIAN	0.00	1.00	1.00
VETERINARY RESIDENT	0.00	2.00	2.00
VICTIM ADVOCATE	10.00	10.00	10.00
VICTIM ADVOCATE INT.	5.00	5.00	5.00
VICTIM ADVOCATE SR.	1.00	1.00	1.00
VISITING JUDGE-TEMP	1.00	1.00	1.00
VIT/SIT ENFRMNT DIR	1.00	1.00	1.00
VOLUNTEER SERV COORD	0.00	1.00	1.00
VOTING EQPT ST-INT	1.00	1.00	1.00
VOTING EQPT ST-SR	1.00	1.00	1.00
WATER SYSTEM OPTR	3.00	3.00	3.00
WEB ADMINSTN SV	1.00	1.00	1.00
WEB MEDIA DSGNR INT	1.00	1.00	1.00
WELDER	1.00	1.00	1.00
WELLNESS COORDINATOR	1.00	1.00	1.00
WKRS CMPNSTN SPCLST	1.00	1.00	1.00
COUNT	3,154.00	3,237.00	3,228.00

LIST OF CHANGES IN AUTHORIZED POSITIONS

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
STORMWATER 2022	CAP IMPROV PROJ ASSO	-1.0	FY24 Budget Adoption - Other
STORMWATER 2022 Total		-1.0	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to transfer a CAP IMPROV PROJ ASSO from Storm Water 22 (capital fund) to Plan & Develop (General Fund) as the County is having a hard time filling the position due to it being temporary.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
DISTRICT CLERK	RECORDS DIST SPCLST	1.0	FY24 Budget Adoption - Other
DISTRICT CLERK	RECORDS DIST SPCLST	1.0	FY24 Budget Adoption - Other
DISTRICT CLERK	RECORDS DIST SPCLST	1.0	FY24 Budget Adoption - Other
DISTRICT CLERK Total		3.0	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to transfer a 3 RECORDS DIST SPCLST and 4 DATA ENTRY OPERATOR from District Clerk Records Archive Account to District Clerk as the District Clerk Records Archive Account will no longer have the required funds needed to sustain the positions.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
HR-RISK POOL	HR SPECIALIST	-1.0	FY24 Budget Adoption - Other
HR-RISK POOL	HR SPECIALIST	1.0	FY24 Budget Adoption - Other
HR-RISK POOL Total		0.0	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to continue funding the HR SPECIALIST using the risk pool fund to prevent the position from being expired.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
JUVENILE PROBATION GF	JUV PROB OFFICER IV	1.0	FY24 Budget Adoption - Other
JUVENILE PROBATION GF Total		1.0	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to transfer a JUV PROB OFFICER IV from a grant to the General Fund as the grant will not be able to fund the position.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
PLANNING & DEVELOPMENT	CAP IMPROV PROJ ASSO	1.0	FY24 Budget Adoption - Other
PLANNING & DEVELOPMENT Total		1.0	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to transfer a CAP IMPROV PROJ ASSO from Storm Water 22 (capital fund) to Plan & Develop (General Fund) as the County is having a hard time filling the position due to it being temporary.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
TAX OFFICE	OFFICE ASSISTANT		1.0 FY24 Budget Adoption - Temp Pool
TAX OFFICE Total		<u>1.0</u>	

On 09-18,2023, During Commissioner's Court via Item 12, Commissioner's approved to a new Temp Pool to assist with the seasonal increase in work load during the busiest months of the year.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
COUNTY ATTORNEY-UMC LEGAL	DIVISION-UNIT CHIEF		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	DIVISION-UNIT CHIEF		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	LEGAL SECRETARY SR.		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	PARA-LEGAL		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	PRINCIPAL		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	PRINCIPAL		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	PRINCIPAL		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	SR DIVISION/UNIT CHF		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL	SR. TRIAL ATTORNEY		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY ATTORNEY-UMC LEGAL Total		<u>-9.0</u>	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to delete 2 DIVISION-UNIT CHIEF, 1 LEGAL SECRETARY SR., 3 PRINCIPAL, 1 SR DIVISION/UNIT CHF, and 1 SR. TRIAL ATTORNEY positions as part of the adopted budget for fiscal year 2024. The County no longer has a contract with UMC to provide legal services.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
COUNTY CLERK	CUST RELA SPCLST		-1.0 FY24 Budget Adoption - Reclassifications
COUNTY CLERK	CUST RELA SPCLST		1.0 FY24 Budget Adoption - Reclassifications
COUNTY CLERK Total		<u>0.0</u>	

On 09-18,2023, During Commissioner's Court via Item 12, Commissioner's approved to regrade a CUST RELA SPCLST to 1 CUST RELA SPCLST position.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
FACILITIES MANAGEMENT	CUSTODIAN		-1.0 FY24 Budget Adoption - Reclassifications
FACILITIES MANAGEMENT	CUSTODIAN		1.0 FY24 Budget Adoption - Reclassifications
FACILITIES MANAGEMENT	CUSTODIAN		-1.0 FY24 Budget Adoption - Reclassifications
FACILITIES MANAGEMENT	CUSTODIAN		1.0 FY24 Budget Adoption - Reclassifications
FACILITIES MANAGEMENT Total		<u>0.0</u>	

On 09-18,2023, During Commissioner's Court via Item 12, Commissioner's approved to regrade two temporary CUSTODIAN positions to 2 Full Time Regular CUSTODIAN positions.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
COUNTY CLERK RECORDS MGMT & PRES.	CUST RELA SPCLST		-1.0 FY24 Budget Adoption - Reduction in Force
COUNTY CLERK RECORDS MGMT & PRES. Total		<u>-1.0</u>	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to delete 1 CUST RELA SPCLST positions as part of the adopted budget for fiscal year 2024. When the positions were approved they were scheduled to expire at the end of fiscal year 2023.

Department Name	POSITION TITLE	AFFECT ON POSITION COUNT	APPROVAL TYPE
DIST COURTS RECORDS ARCHIVE	RECORDS DIST SPCLST		-1.0 FY24 Budget Adoption - Other
DIST COURTS RECORDS ARCHIVE	RECORDS DIST SPCLST		-1.0 FY24 Budget Adoption - Other
DIST COURTS RECORDS ARCHIVE	RECORDS DIST SPCLST		-1.0 FY24 Budget Adoption - Other
DIST COURTS RECORDS ARCHIVE Total		<u>-3.0</u>	

On 9/18/2023, during Commissioners Court via item #12, Commissioners approved to transfer a 3 RECORDS DIST SPCLST and 4 DATA ENTRY OPERATOR from District Clerk Records Archive Account to District Clerk as the District Clerk Records Archive Account will no longer have the required funds needed to sustain the positions.

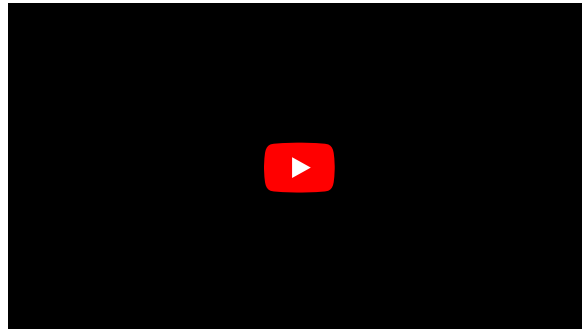
A P P E N D I X B

COMMISSIONERS COURT APPROVING THE AD VALOREM PROPERTY TAX RATE

The tax levy for the County is determined annually by order of the El Paso County Commissioners Court. For the 2024 fiscal year, the Court levied an overall rate of \$0.458889 per \$100 valuation. Of this overall levy, a rate of \$0.406984 per \$100 assessed valuation is for the Maintenance and Operations of the County and a rate of \$0.051905 per \$100 assessed valuation is for the payment of principals, interests, and costs on the County's bonded indebtedness.

APPENDIX B

Certified Minutes Excerpt Adoption of Tax Rate 08/28/2023



TAX RATE ADOPTION

El Paso County Commissioners Court met on August 28th and received a presentation from the County Administrator and the Budget and Finance Department pursuant to the Property Code §26.05(a), to adopt a tax rate for El Paso County.

The No-New-Revenue Rate as calculated by the Tax Assessor Collector was \$0.401692 per \$100 taxable property value. The proposed tax rate is the Voter-Approval Rate of \$0.458889 per \$100 taxable property value and is composed of a Maintenance and Operations Rate of \$0.406984 and an Interest and Sinking Rate of \$0.051905 per \$100 taxable property value. This tax rate will allow the court to consider programs and projects in alignment with its annual strategic plan.

This tax rate will levy approximately \$276 million in tax revenues for tax year 2023 which will be utilized for fiscal year 2024 day-to-day operations of the County and the required annual payment of bonded debt. The proposed Voter-Approval Tax Rate could result in \$34 million more in revenue than the No-New-Revenue Tax Rate.

During this meeting, the public had an opportunity to express their approval or opposition to the proposed tax rate.

**EL PASO COUNTY
COMMISSIONERS COURT**

CARLOS LEON
Commissioner, Pct. 1

ILIANA HOLGUIN
Commissioner, Pct. 3



DAVID STOUT
Commissioner, Pct. 2

SERGIO CORONADO
Commissioner, Pct. 4

RICARDO A. SAMANIEGO
County Judge

Commissioners Court Chambers, El Paso County Courthouse
500 East San Antonio Room 303 El Paso, Texas 79901
Website address: <http://www.epcounty.com>
View live video webcast: <http://epcounty.com/video>

**COMMISSIONERS COURT REGULAR MEETING MINUTES
MONDAY, AUGUST 28, 2023**

HON. RICARDO A. SAMANIEGO	COUNTY JUDGE, PRESIDING	PRESENT
CARLOS LEON	COMMISSIONER, PCT #1	VIDEOCONFERENCE
DAVID S. STOUT	COMMISSIONER, PCT #2	PRESENT
ILIANA HOLGUIN	COMMISSIONER, PCT #3	PRESENT
SERGIO CORONADO	COMMISSIONER, PCT #4	PRESENT

**MINUTES PREPARED BY CESAR O. NAVA, DEPTUY CLERK
JESSICA DOMINGUEZ, DEPUTY CLERK**

BUDGET AND FINANCE

24. Pursuant to the Property Tax Code, § 26.05(a), adopt a tax rate for El Paso County.
Jessica C. Garza, Interim Director, Budget and Fiscal Policy Department (915) 546-2262

MOTION: APPROVE THE NO-NEW REVENUE TAX RATE

Motion by Commissioner Holguin
Seconded by

MOTION DIES FOR LACK OF A SECOND

TRUE AND CORRECT COPY OF THE ORIGINAL FILED IN
Delia Dominguez
EL PASO COUNTY, TEXAS
DELIA DOMINGUEZ, COUNTY CLERK

MOTION: THAT THE EL PASO COUNTY COMMISSIONERS ADOPT THE VOTER APPROVAL TAX RATE FOR THE 2023 TAX YEAR. THE VOTER APPROVAL TAX RATE FOR EL PASO COUNTY IS A PROPERTY TAX RATE OF \$0.458889 PER \$100 ASSESSED VALUE THAT CONSISTS OF A RATE OF \$0.406984 PER \$100 ASSESSED VALUE FOR THE PURPOSE OF MAINTENANCE AND OPERATIONS OF EL PASO COUNTY FISCAL YEAR 2024, AND TO APPROVE AND AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER INDICATING THE SAME.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE INCREASED BY 7.65% AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATLEY \$125.06 PER YEAR.

FURTHER, AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER REFLECTING THE SAME.

Motion by Commissioner Coronado
Seconded by County Judge Samaniego

Members Voting Aye: Judge Samaniego, Leon, Stout, Coronado
Members Voting Nay: Holguin

MOTION: THAT THE EL PASO COUNTY COMMISSIONERS ADOPT THE VOTER APPROVAL TAX RATE FOR THE 2023 TAX YEAR. THE VOTER APPROVAL TAX RATE FOR EL PASO COUNTY IS A PROPERTY TAX RATE OF \$0.458889 PER \$100 ASSESSED VALUE THAT CONSISTS OF A RATE OF \$0.051905 PER \$100 ASSESSED VALUE FOR THE PAYMENT OF PRINCIPAL AND INTEREST OF THE DEBTS OF EL PASO COUNTY, AND TO APPROVE AND AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER INDICATING THE SAME. FURTHER, AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER REFLECTING THE SAME.

Motion by Commissioner Coronado
Seconded by County Judge Samaniego

Members Voting Aye: Judge Samaniego, Leon, Stout, Coronado
Members Voting Nay: Holguin

MOTION RESCIND THE COMMISSIONERS COURT ORDER OF AUGUST 28, 2023, ITEM NO. 24 ON THE REGULAR AGENDA THAT THE EL PASO COUNTY COMMISSIONERS ADOPT THE VOTER APPROVAL TAX RATE FOR THE 2023 TAX YEAR. THE VOTER APPROVAL TAX RATE FOR EL PASO COUNTY IS A PROPERTY TAX RATE OF \$0.458889 PER \$100 ASSESSED VALUE THAT CONSISTS OF A RATE OF \$0.406984 PER \$100 ASSESSED VALUE FOR THE PURPOSE OF MAINTENANCE AND OPERATIONS OF EL PASO COUNTY FISCAL YEAR 2024, AND TO APPROVE AND AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER INDICATING THE SAME.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE INCREASED BY 7.65% AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATLEY \$125.06 PER YEAR.

FURTHER, AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER REFLECTING THE SAME.

Motion by County Judge Samaniego
Seconded by Commissioner Coronado

Members Voting Aye: Judge Samaniego, Leon, Stout, Holguin, Coronado
Members Voting Nay: None

TRUE AND CORRECT COPY OF THE ORIGINAL FILED IN
EL PASO COUNTY TEXAS
DELA BRIONES COUNTY CLERK



MOTION: THAT THE EL PASO COUNTY COMMISSIONERS ADOPT THE VOTER APPROVAL TAX RATE FOR THE 2023 TAX YEAR. THE VOTER APPROVAL TAX RATE FOR EL PASO COUNTY IS A PROPERTY TAX RATE OF \$0.458889 PER \$100 ASSESSED VALUE THAT CONSISTS OF A RATE OF \$0.406984 PER \$100 ASSESSED VALUE FOR THE PURPOSE OF MAINTENANCE AND OPERATIONS OF EL PASO COUNTY FISCAL YEAR 2024, AND TO APPROVE AND AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER INDICATING THE SAME.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE INCREASED BY 7.65% AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATLEY \$32.60 PER YEAR.

FURTHER, AUTHORIZE THE COUNTY JUDGE TO EXECUTE AN ORDER REFLECTING THE SAME.

Motion by Commissioner Coronado

Members Voting Aye: Judge Samaniego, Leon, Stout, Coronado

Seconded by County Judge Samaniego

Members Voting Nay: Holguin

THE STATE OF TEXAS)
COUNTY OF EL PASO)

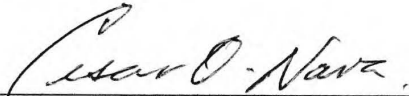
KNOW ALL MEN BY THESE PRESENTS:

September 29, 2023

I hereby certify that the foregoing is a true and correct certified copy of an extract of the Minutes of the El Paso County Commissioners Court meeting held August 28, 2023.



DELIA BRIONES, COUNTY CLERK
EL PASO COUNTY, TEXAS


CESAR O. NAVA, DEPUTY CLERK

TRUE AND CORRECT COPY OF THE ORIGINAL FILED IN
EL PASO COUNTY, TEXAS
DELIA BRIONES, COUNTY CLERK



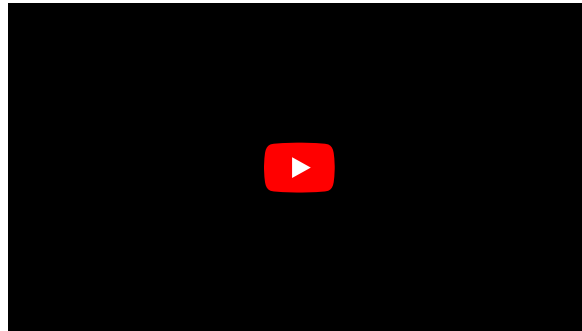
APPENDIX C

COMMISSIONERS COURT ORDER APPROVING THE OPERATING BUDGET

The new fiscal year begins on October 1, 2023, and closes on September 30, 2024. Every year Commissioners Court will hold a public hearing and then vote to approve the new fiscal year operating budget.

APPENDIX C

Certified Minutes Excerpt Adoption of County Budget - 09/18/2023



BUDGET ADOPTION

El Paso County Commissioners Court met on September 18th and received a presentation from the County Administrator and the Budget and Finance Department pursuant to Texas Local Government Code, § 111.068, to approve and adopt the El Paso County annual operating budget for the fiscal year beginning October 1, 2023, and ending September 30, 2024.

The Fiscal Year 2024 budget includes the following balanced funds:

General Fund:	\$476,571,667
Special Revenue:	\$63,586,152
Debt Service:	\$34,609,196
Capital Projects:	\$21,753,769
Enterprise Funds:	\$5,246,349
Total Budget:	\$601,767,133

During this meeting, the court held a public hearing to allow the public to express their approval or opposition to the proposed budget. ges, graphs and embedded content.

**EL PASO COUNTY
COMMISSIONERS COURT**

CARLOS LEON
Commissioner, Pct. 1

ILIANA HOLGUIN
Commissioner, Pct. 3



DAVID STOUT
Commissioner, Pct. 2

SERGIO CORONADO
Commissioner, Pct. 4

RICARDO A. SAMANIEGO
County Judge

Commissioners Court Chambers, El Paso County Courthouse
500 East San Antonio Room 303 El Paso, Texas 79901
Website address: <http://www.epcounty.com>
View live video webcast: <http://epcounty.com/video>

**COMMISSIONERS COURT REGULAR MEETING MINUTES
MONDAY, SEPTEMBER 18, 2023**

HON. RICARDO A. SAMANIEGO	COUNTY JUDGE, PRESIDING	PRESENT
CARLOS LEON	COMMISSIONER, PCT #1	PRESENT
DAVID S. STOUT	COMMISSIONER, PCT #2	PRESENT
ILIANA HOLGUIN	COMMISSIONER, PCT #3	PRESENT
SERGIO CORONADO	COMMISSIONER, PCT #4	PRESENT

**MINUTES PREPARED BY CESAR O. NAVA, DEPTUY CLERK
JESSICA DOMINGUEZ, DEPUTY CLERK**

TRUE AND CORRECT COPY OF THE ORIGINAL FILED IN
Delia Briones
EL PASO COUNTY, TEXAS
DELIA BRIONES, COUNTY CLERK

BUDGET AND FINANCE

11. Pursuant to the Texas Local Government Code § 111.067, conduct a Public Hearing on the proposed El Paso County budget for the fiscal year beginning October 1, 2023, and ending September 30, 2024.
Jessica C. Garza, Interim Director, Budget and Fiscal Policy Department (915) 546-2262

MOTION: OPEN A PUBLIC HEARING.

BETSY KELLER, COUNTY ADMINISTRATOR; COMMISSIONER ILIANA HOLGUIN; BARBARA PARKER, COUNTY AUDITOR; AND JESSICA GARZA, INTERIM BUDGET DIRECTOR SPOKE IN THE PUBLIC HEARING.

Motion by County Judge Samaniego Members Voting Aye: Judge Samaniego, Leon, Stout, Holguin, Coronado
Seconded by Commissioner Holguin Members Voting Nay: None

MOTION: CLOSE THE PUBLIC HEARING.

Motion by County Judge Samaniego Members Voting Aye: Judge Samaniego, Leon, Stout, Holguin, Coronado
Seconded by Commissioner Coronado Members Voting Nay: None

12. Pursuant to Texas Local Government Code, § 111.068, approve and adopt the attached El Paso County annual operating budget for the fiscal year beginning October 1, 2023, and ending September 30, 2024. Jessica C. Garza, Interim Director, Budget and Fiscal Policy Department (915) 546-2262

MOTION: APPROVE AND ADOPT THE ATTACHED EL PASO COUNTY ANNUAL OPERATING BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023, AND ENDING SEPTEMBER 30, 2024.

Motion by Commissioner Leon

Members Voting Aye: Judge Samaniego, Leon, Stout, Coronado

Seconded by County Judge Samaniego

Members Voting Nay: Holguin

THE STATE OF TEXAS)
COUNTY OF EL PASO)

KNOW ALL MEN BY THESE PRESENTS:

September 29, 2023

I hereby certify that the foregoing is a true and correct certified copy of an extract of the Minutes of the El Paso County Commissioners Court meeting held September 18, 2023.



DELIA BRIONES, COUNTY CLERK
EL PASO COUNTY, TEXAS

Cesar O. Nava

CESAR O. NAVA, DEPUTY CLERK

TRUE AND CORRECT COPY OF THE ORIGINAL FILED IN
EL PASO COUNTY, TEXAS
Delia Briones
DELIA BRIONES, COUNTY CLERK

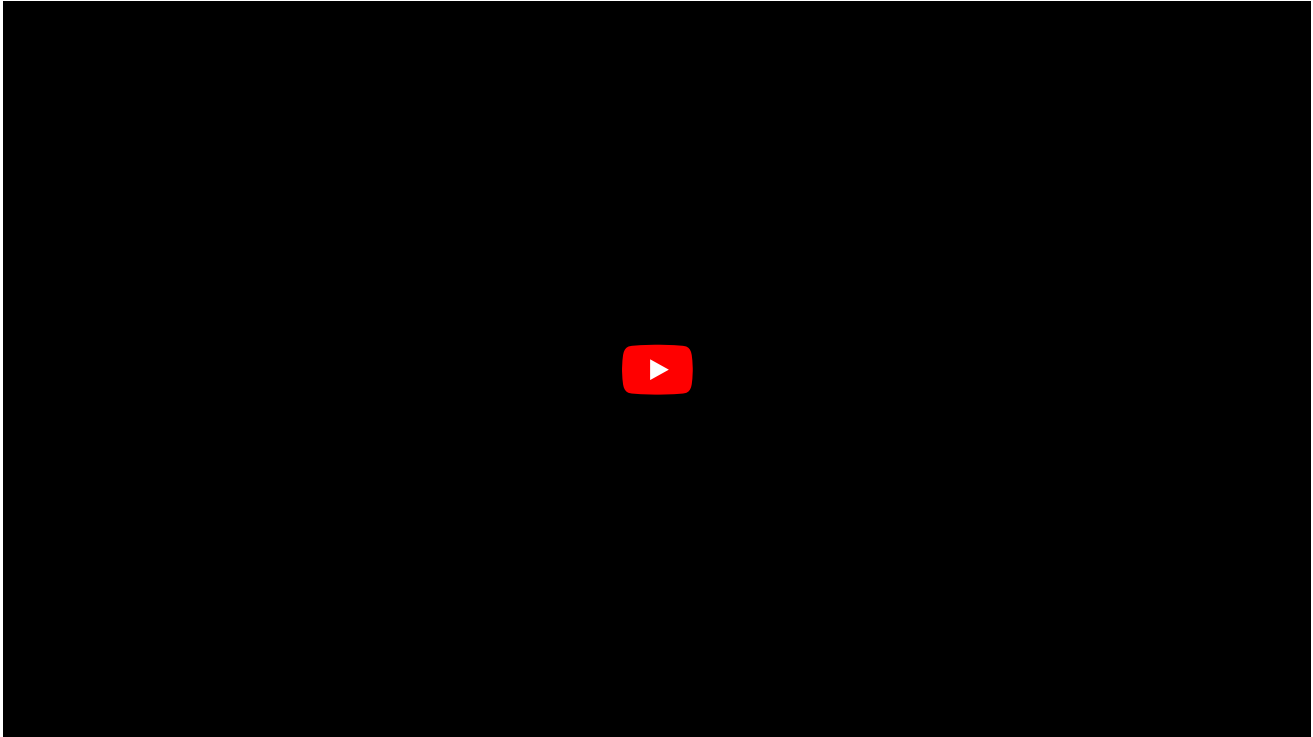


APPENDIX D

STATISTICAL INFORMATION

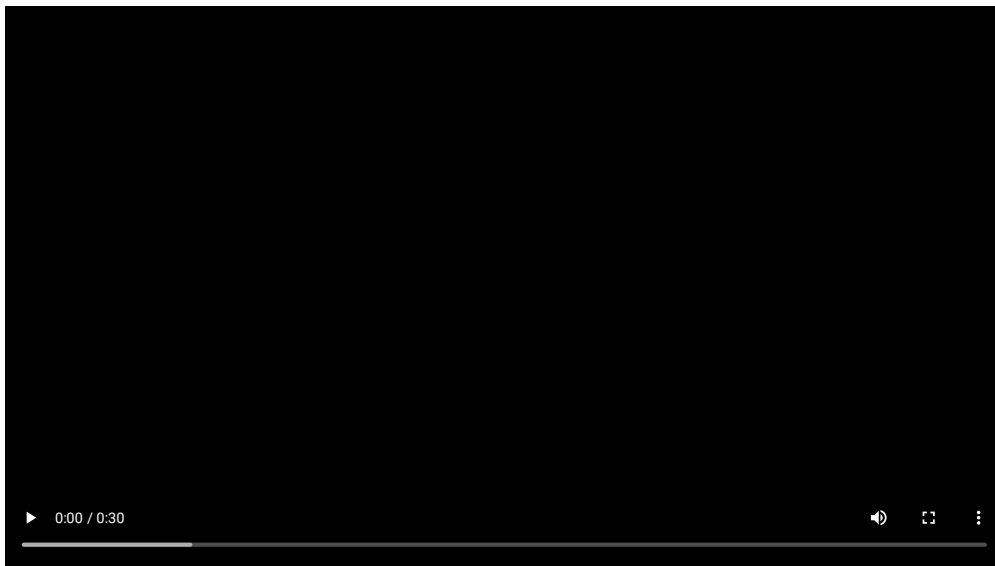
The following information is unique to El Paso County and includes but is not limited to demographic, government, population and growth estimates, education, employment, healthcare, and recreation data.

APPENDIX D



OUR HISTORY

Shortly after the Treaty of Guadalupe Hidalgo was signed in 1848, Pass of the North (El Paso del Norte, later shortened to El Paso) was created and identified by the landmark Rio Grande River. In 1850 the westernmost corner of the State of Texas was organized as El Paso County and finally incorporated in 1871. Its geographical location is reminiscent of its name, as it is a gateway to major cities all equidistant to El Paso. Some of these cities include Houston, Texas; Los Angeles, California; and Denver, Colorado. Among the great architecture that can be found in downtown El Paso, the County also offers a plethora of historic markers dating back to the era of Spanish conquistadors. Among these are Fort Bliss, the Butterfield Overland Stage, Segundo Barrio and Chihuahuita, the Camino Real, and several missions found throughout the County, as well as landmarks from the Mexican Revolution.



MISSION TRAIL

The Mission Trail Comprehensive Master Plan update was completed in 2019. The purpose of this plan was to provide the framework to preserve a portion of El Paso's heritage. In addition, the plan presents guidelines and policy recommendations for the preservation, protection, and enhancement of the structures, sites, character, and culture of the Mission Trail Historical Area and surrounding environment along the Camino Real. El Paso County officials began efforts to increase awareness of the Mission Trail including the installation of historic place makers. The undertaking to promote the trail is an effort of different partnerships including El Paso County, the City of El Paso, the City of Socorro, Tigua Indian Tribe, the City of San Elizario, Ysleta Community, and the Santa Fe National Trail office.

The conversation that this planning effort began does not end with the plan's adoption. The needs of any community evolve and just as opportunities and challenges change, so must the Mission Trail Comprehensive Master Plan.

In addition, public charrettes are hosted at the Ysleta del Sur Pueblo and include an on-site design studio and presentations that show the public the many different options and possibilities in creating walkable communities for heritage and local tourism. The design studio will give stakeholders, residents, and community organizations the opportunity to assist the consultants with creating a vision that accurately represents the culture and history of the area. •

• [CLICK HERE](#) to take a virtual tour of Socorro Mission.

As part of an effort to increase attention for and prioritize historic preservation and heritage tourism in El Paso, the El Paso County Commissioners Court unanimously approved and authorized the survey of downtown El Paso, Segundo Barrio, Chihuahuita, and Duranguito. The project survey area also includes approximately 23 blocks north of

Interstate Highway 10. The survey identifies and documents historic buildings, structures, and landscapes. The goal of this documentation is to increase awareness of El Paso's rich history and architecture as well as to promote and foster historic preservation. The survey's efforts will provide the foundation for the preparation of National Register of Historic Places nominations for at least two historic districts - Downtown El Paso and Segundo Barrio - within the survey area. Listing a historic district in the National Register provides historic property owners financial incentives to offset renovation and rehabilitation costs through tax credit programs at both the federal and state levels. To learn more about these and other reports, visit: <https://www.epcounty.com/economic/strategicinitiatives.htm>



HISTORIC PRESERVATION INITIATIVES

Oñate Crossing, a national park service Southwest Border Resource Protection Program grant was awarded for the purpose of completing a Historic Structures and Cultural Landscape Report on behalf of Oñate Crossing at Old Fort Bliss and Hart's Mill. The two reports are needed as part of a broader, ongoing project that ultimately aims to assess the current status of the site with the intention of rehabilitating it to promote heritage tourism.

El Paso County Historical Commission is a 25 member board comprised of scholars from a variety of professional fields including architectural preservation, education, heritage tourism, media, historians, and cultural and natural resource management - just to name a few. The Historical Commission is charged with providing the County with recommendations and advice with regards to heritage tourism and historic preservation. The Commission operates several sub-committees among a variety of topics. The Historical Marker Committee is one of the Commission's most active committees, maintaining constant communication with the State Historical Commission and achieving a wide array of subject markers commemorating important sites, structures, events, and important figures in El Paso County history and culture. The Commission works very closely with the State Historical Commission who often requests their input in projects involving Federal Section 106 review or the protection of archaeological resources.

Casa Ronquillo, also known as the Viceroy's Palace is located in the central village setting of San Elizario, Texas. It is a contributing structure to the National Historic District and is directly adjacent to traditional agricultural lands and the Acequia Madre and Escajada Acequia irrigation canals. Described as "an adobe Estancia in the Mexican Tradition," it served as the home of San Elizario's first mayor, Jose Ignacio Ronquillo, during the Mexican Era of the 1930s. In the 1870s, it belonged to prominent business man Charles Ellis, who was a central figure in the 1877 Salt War.

Through the support of a Texas Preservation Trust Fund grant the El Paso County, Casa Ronquillo is currently undergoing massive restoration and historic rehabilitation. This project involves the acquisition of the adjacent lands for the purpose of site access and infrastructural improvements, as well as agricultural restoration. The building renovations will include structural reinforcement, roof repair and restoration, wall treatments, period-style flooring, fenestration repairs and glass installation, as well as plumbing and electricity. El Paso County envisions this important site as a destination for heritage tourism, as well as a means of improving the quality of life of those who reside and work in the area.

EL PASO, TEXAS - AT A GLANCE

El Paso is located in the far west portion of the State of Texas, bordered on the west by the Rio Grande River, on the north by the State of New Mexico, and on the south by the country of Mexico. The altitude in the County is approximately 4,000 feet, with the highest mountain peak being Franklin Mountain at 7,192 feet. The mean high/low temperatures throughout the year are 82/42 degrees Fahrenheit, respectively. El Paso's coolest month is January, while July is typically the warmest. Rainfall in El Paso averages about 8.81 inches per year. El Paso sees on average a total of 297 days of sunlight.

Below are some quick facts about El Paso and the following pages show more detailed data.



INCOME & HOUSEHOLD

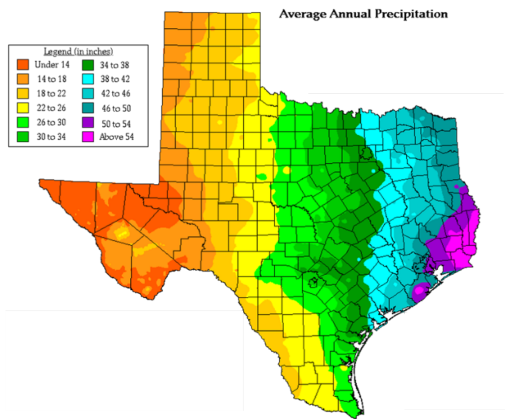


WHERE DOES THE PROPERTY TAX DOLLAR GO TO?



MAJOR INDUSTRIES





GEOGRAPHY AND CLIMATIC CONDITIONS

El Paso is located in the far west portion of the State of Texas, bordered on the west by the Rio Grande River, on the north by the State of New Mexico, and on the south by the country of Mexico. The altitude in the County is approximately 4,000 feet, with the highest mountain peak being Franklin Mountain at 7,192 feet. The mean high/low temperatures throughout the year are 82/42 degrees Fahrenheit, respectively. El Paso's coolest month is January, while July is typically the warmest. Rainfall in El Paso averages about 8.81 inches per year. El Paso sees on average a total of 297 days of sunlight.



COMMUNITY PROFILE

Shortly after the Treaty of Guadalupe Hidalgo was signed in 1848, Pass of the North (El Paso del Norte, later shortened to El Paso) was created and identified by the landmark Rio Grande River. In 1850 the westernmost corner of the State of Texas was organized as El Paso County and finally incorporated in 1871. Its geographical location is reminiscent of its

name, as it is a gateway to major cities all equidistant to El Paso. Some of these cities include Houston, Texas; Los Angeles, California; and Denver, Colorado. Among the great architecture that can be found in downtown El Paso, the county also offers a plethora of historic markers dating back to the era of Spanish conquistadors. Among these are Fort Bliss, the Butterfield Overland Stage, Segundo Barrio and Chihuahueta, the Camino Real, and several missions found throughout the county, as well as landmarks from the Mexican Revolution. In a more recent collaborative effort, several but independent agencies in the region have centered their energies to the development of the downtown region.

Recently, several buildings were renovated or are in the process of being renovated while others, with the help of County and City led efforts, new buildings are being constructed in the area. All of this to accommodate the young and family oriented population that makes up El Paso County.



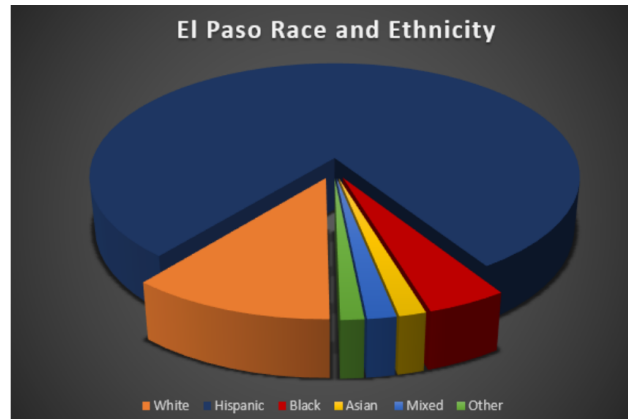
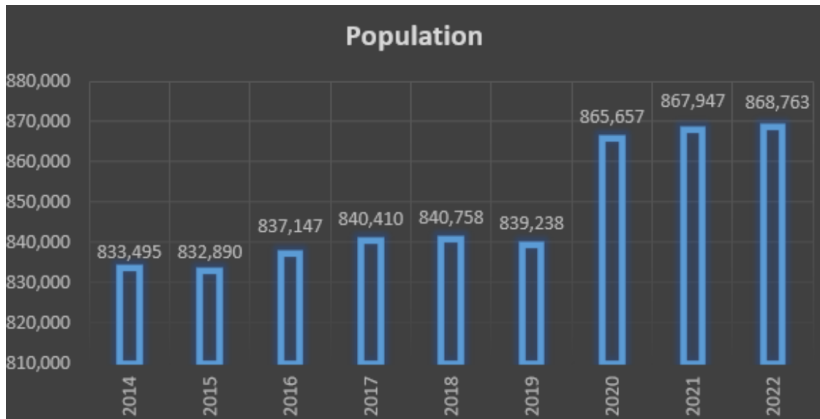
GOVERNMENT

El Paso County runs on a Council-Manager form of Government. This type of government uses a combination of political leadership from elected leaders with assistance of a strong managerial experience brought forth by an appointed local government manager. As with all Texas counties, Commissioners Court is comprised of four Commissioners and one County Judge. Each Commissioner is responsible for representing the needs of their corresponding precinct, while the judge serves to break any ties in vote among commissioners court. Each member of the court has one single vote, including the County Judge.

As a county government, El Paso County has the responsibility to provide public safety and justice, hold elections at every level of government, maintain records, build and maintain

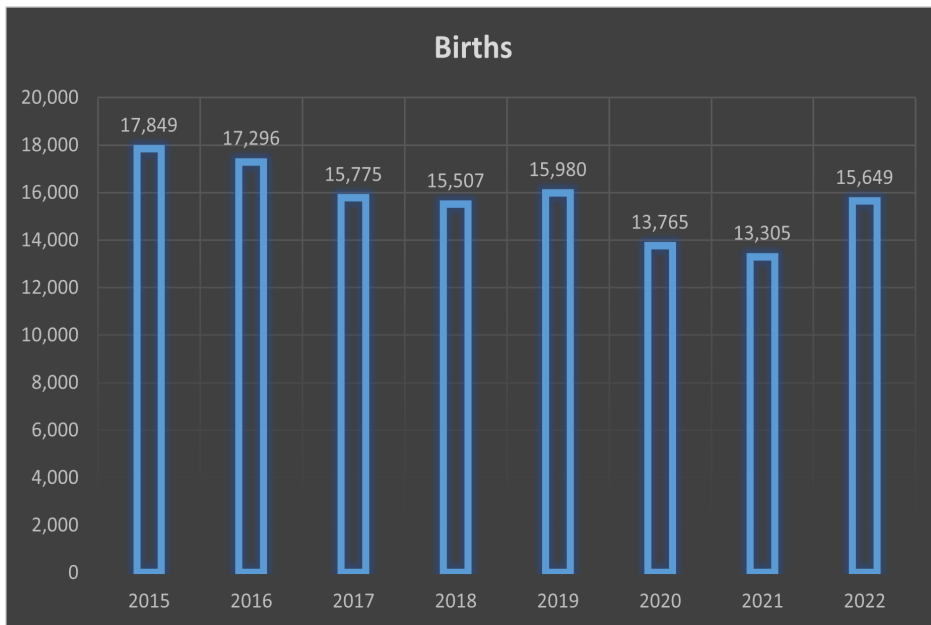
roads, bridges, and airports, provide emergency management services, provide health and safety services, collect property taxes, issue vehicle registration, register voters, and more recently provide services in efforts to improve economic development.

The county's manager, or better referred to as the County's Chief Administrator Officer (CAO), is hired to serve at the pleasure of the council and community to bring professional expertise in administering local government projects and programs on behalf of the governing body. The manager may accomplish this through the hiring supervision of professional staff, developing an annual budget, and creating policies among many other strategies.



POPULATION GROWTH AND ESTIMATES

El Paso County covers a total of 1,015 square miles and serves a community of 868,783 residents. El Paso County has had a population growth of 11% since the last census, compared to 0.6% nationally and 1.5% in Texas. This is an 11% increase from 2010 population of 803,511. There are currently nine municipalities within the County limits: El Paso, Horizon, Socorro, San Elizario, Anthony, Clint, Fabens, Tornillo, and Vinton. City of El Paso makes up the largest population of the county with 677,456 residents within city limits. El Paso County is also home to Fort Bliss which is made up of 38,589 soldiers and its family members. Fort Bliss plays an important role in the region as it provides nearly a \$6 billion annual impact to the County's/City's economy. In addition to the military, the federal government has a large presence and it is home to the El Paso Intelligence Center, U.S. Border Patrol Special Operations Group, and Joint Task Force, to name a few.



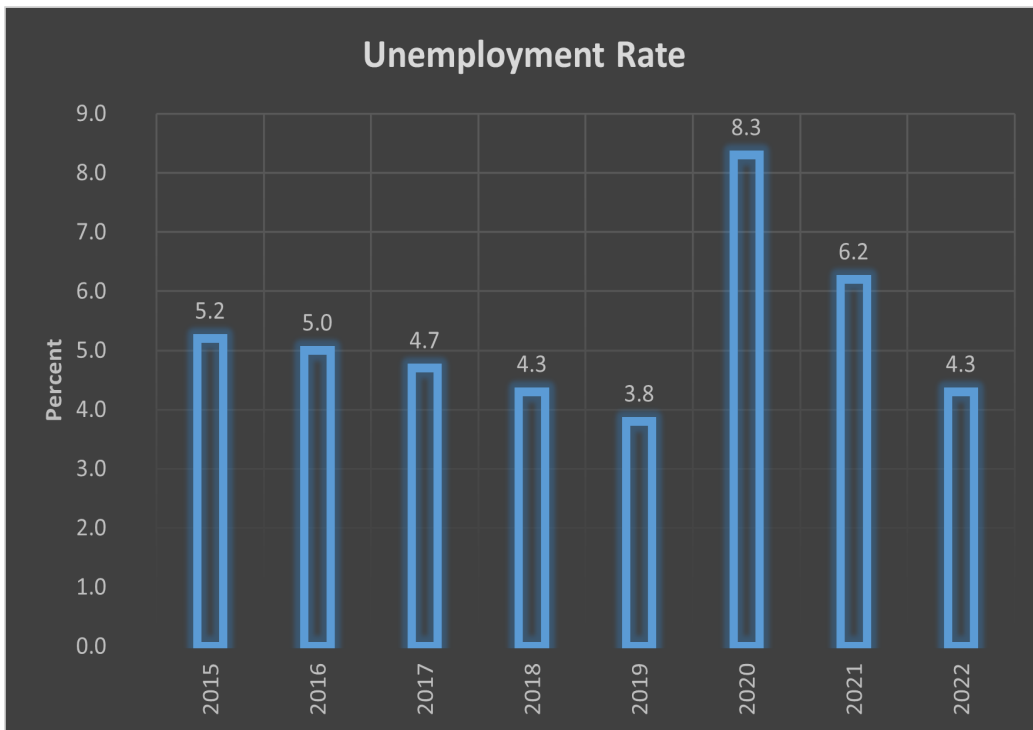
MEDIAN AGE AND BIRTH STATISTICS

The median age remains relatively low at 32.5 years of age as opposed to the Texas average of 34.9, which is indicative of the young workforce available in the region. The overall El Paso County population is made up of 49.90% male and 50.10% female. Additionally, the County supports a diverse community to include 23.9% foreign born people and 46,088 Veterans living in El Paso. El Paso County has seen a slight increase in the number of births as is shown in the following graph.



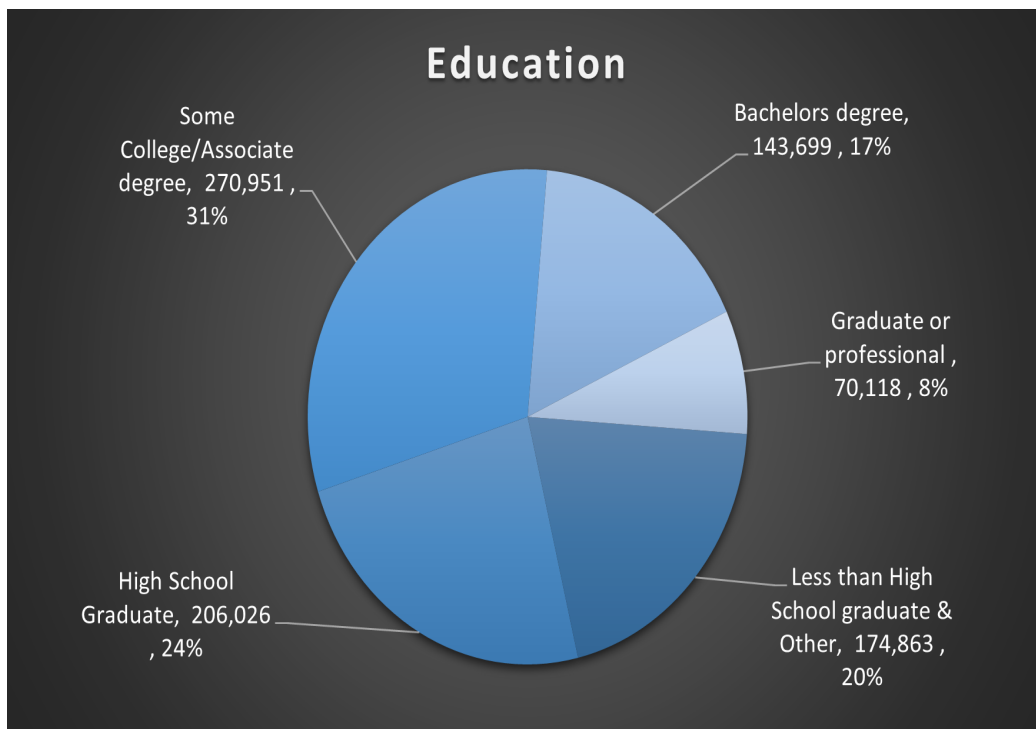
EMPLOYMENT

Following the economic downturn in the early 2000's, El Paso has seen a steady increase in employment rate and has stabilized unemployment rates in the past couple of years and is now consistent with the overall U.S. rate.



PER CAPITA INCOME AND UNEMPLOYMENT

Unemployment rates are shown in numbers collected in the month of May for each year shown. The median household income in 2019 was \$44,597, about three-quarters of the amount in Texas of \$59,570. The per capita income in the same year was \$21,687, about two-thirds of the amount in Texas of \$30,641. The average home in El Paso is inhabited by 3.1 persons according to U.S. Census, about 10% higher than the figure in Texas of 2.9. Additionally, the average worker in El Paso can expect a 23.6 minute commute to work.



EDUCATION

El Paso offers several options for higher education from four-year degree programs to technical colleges in the area. University of Texas at El Paso (UTEP) and El Paso Community College serve the largest number of students among all other colleges found in the county and directly competes with nearby Universities such as New Mexico State University in Las Cruces, New Mexico and Sul Ross State College in Alpine, Texas. The list of Colleges and Universities available in El Paso to name a few are as follow:

- The University of Texas at El Paso
- Texas Tech University
- Community College of El Paso
- University of Phoenix
- Vista College
- Southwest University at El Paso
- Western Technical College
- Kaplan College - El Paso
- Milan Institute of Cosmetology
- Aramark College - El Paso
- Tr-State Cosmetology Institute
- International Business College

UTEP offers 72 bachelor's degrees, 72 masters and 22 doctoral programs, including a growing portfolio of online degrees. The University attracts thousands of visitors to seminars, conferences, convocations, sport contests, and other events. The University is ranked No. 4 in Texas for federal research expenditures at public universities, after UT Austin, Texas A&M and the University of Houston. UTEP's research achievements draw on such traditional areas of strength as science and engineering, as well as a broad range of programs and interdisciplinary research centers that have evolved with UTEP's growth and development.

TOP TEN TAXPAYERS IN EL PASO

The County and City have recently ramped up their recruiting efforts to attract new industries into the El Paso region. The increase in employment has helped agencies set a threshold on project that can be incentivized. The current mean hourly wage is \$19.45 as of May 2019, about 24 percent below the nationwide mean hourly wage of \$25.72. The top ten largest employers are listed below. Both the public and private sector are represented.

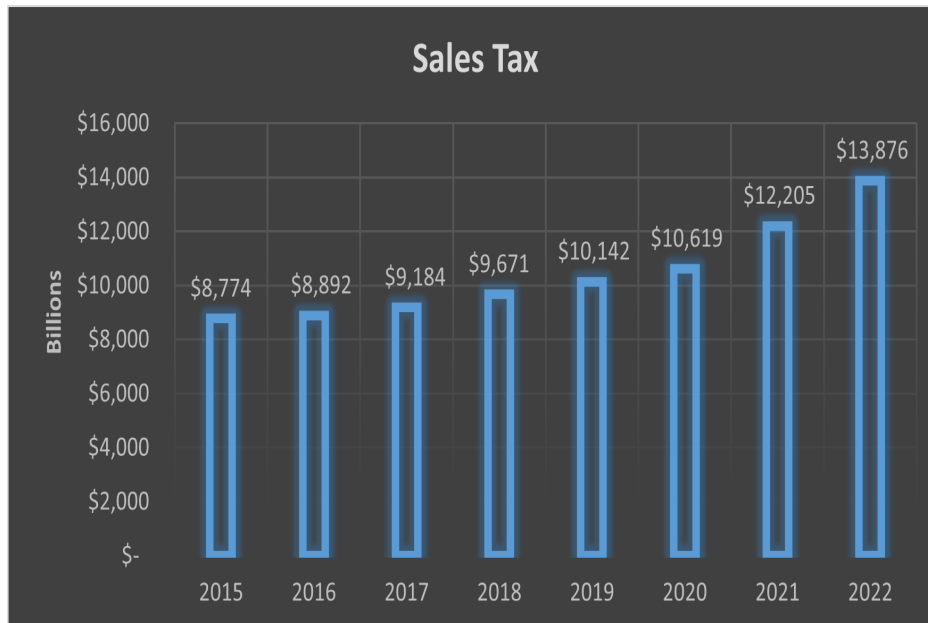
The largest contributors to the tax base are listed below and are shown by the taxable assessed valuation and their total percentage of assessed valuation.

Taxpayer	Industry	Assessed Valuation	% of Total AV
El Paso Electric Co.	Electric Utility/Power Plant	\$638,499,100	1.42%
Western Refining Co. LP*	Oil & Gas Refinery	484,075,599	1.08%
Wal-Mart Stores Inc.	Retail Store	293,545,542	0.65%
Sierra Providence Physical Rehab. Hopsital	Rehabilitation Center	213,203,890	0.48%
River Oaks Properties Ltd.	Apartments	203,667,239	0.45%
Texas Gas Service	Oil & Gas	153,108,200	0.34%
Union Pacific Railroad Co.	Railroad	137,412,967	0.31%
Simon Property Group	Shopping Center/Mall	121,129,507	0.27%
Hawkins & I-10 Acquisition Co. LP	Commercial Building	97,029,512	0.22%
Tenet Hospitals Ltd.	Hospital	89,709,204	0.20%
Total			5.42%

Employer	Employees
Fort Bliss	47,316
El Paso ISD	8,380
Ysleta ISD	7,602
City of El Paso	5,484
T&T Staff Management LP	5,348
Tenet Hospitals Ltd.	5,100
Socorro ISD	5,039
El Paso Community College	3,089
El Paso County	2,892
University Medical Center	2,858

SALES TAX

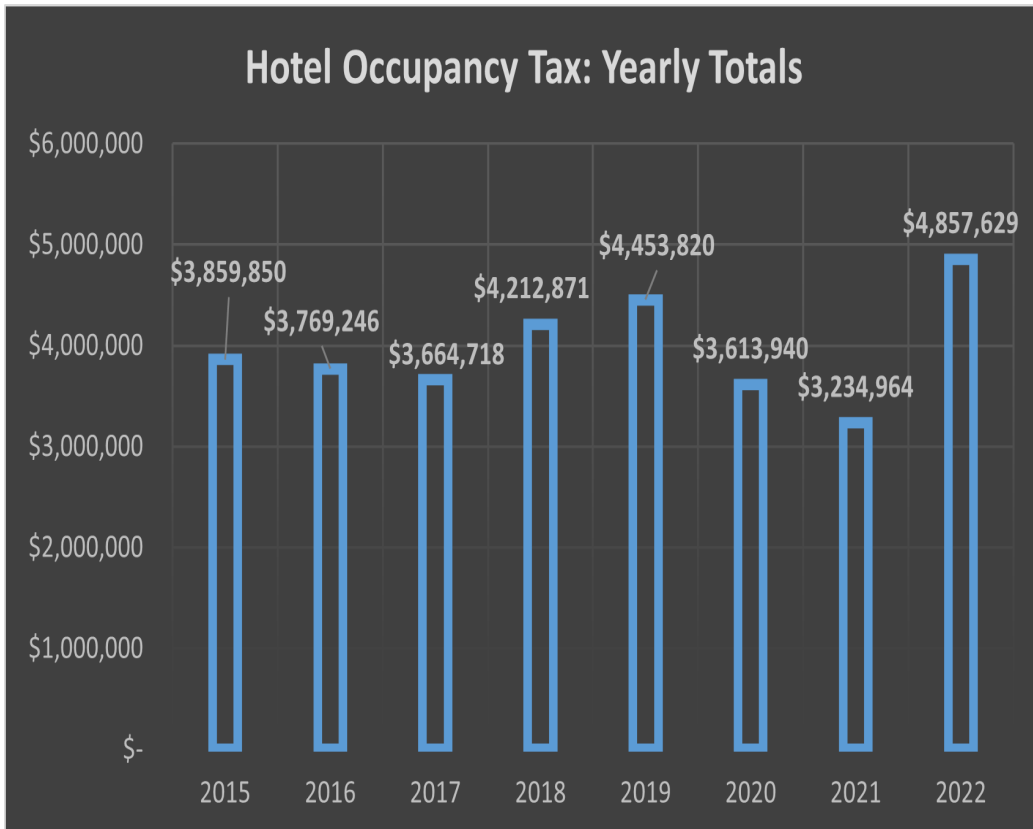
Retail sales are a large economic driver to El Paso County. El Paso County collects only 0.5% of the total 8.25% sales tax collected in the region. Sales have seen an increase over the years and were not as greatly affected as other areas in the country after the economic downturn of 2008. This is mainly due to the proximity of El Paso County to Mexico as many shoppers travel regularly to shop retail in the different locations and shopping centers found throughout El Paso County.



HOTEL STATISTICS

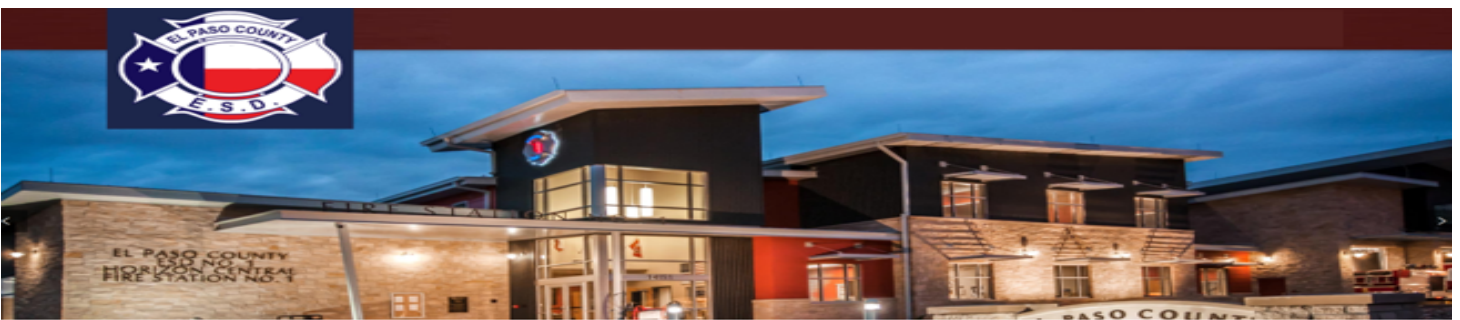
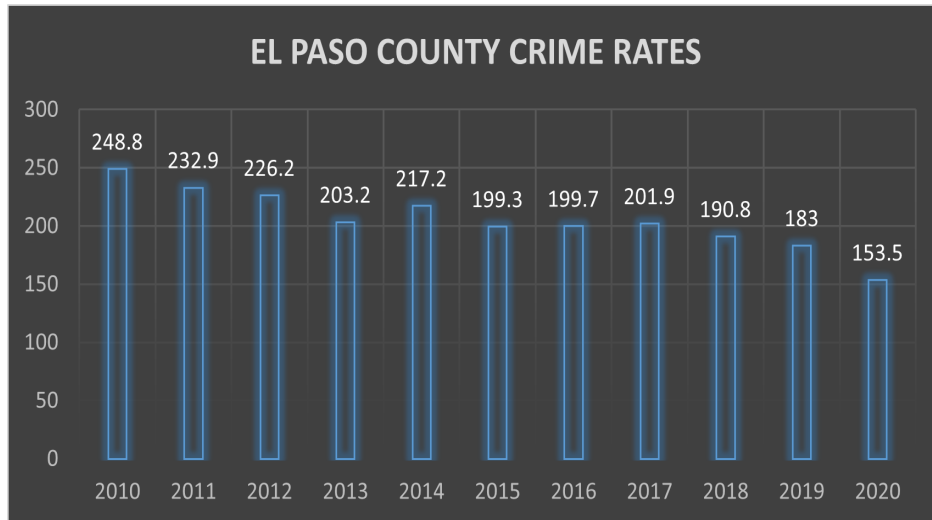
Last year new hotels added 517 new rooms to the down- town area and included a 500-car garage to expand parking options. Downtown El Paso opened its doors to the A-loft Hotel as it repurposed a previous office building into an 89-room hotel. Room nights sold has been the main driver for the increased construction of new hotels and sales continued the trend well through 2019, however experienced set backs in room bookings as a result of the 2020 Covid-19 pandemic. El Paso County relies heavily on the taxes collected from the

Hotel Occupancy Tax to support tourism related projects and continue supporting economic drivers based on heritage tourism. In 2020 the County collected \$3.6 million in Hotel Occupancy Taxes that were used to fund the County Coliseum and tourism events.



CRIME RATES AND COMPARISONS

Since the beginning of the early 2000s, El Paso County has seen an overall total decrease in crime rates which include murders, rapes, robberies, assaults, burglaries, thefts, auto thefts, and arson. This downward facing trend can be observed in the graph provided below.



EL PASO COUNTY EMERGENCY SERVICES DISTRICTS

Emergency Services Districts are divided among two regions. District 1 covers a total of 156 square miles and District 2 covers a total of 600 square miles. Both districts work in conjunction with the county contracted ambulance service in the surrounding communities and collaborate in emergency response when services are required in communities that are located under both districts. The cities and areas are distributed to the ESD districts as follows:

ESD1:

Horizon City
 Agua Dulce
 Ascension
 Lakeway

ESD2:

Anthony
 Canutillo
 Clint
 Fabens
 Montana Vista
 San Elizario
 Tornillo
 Vinton

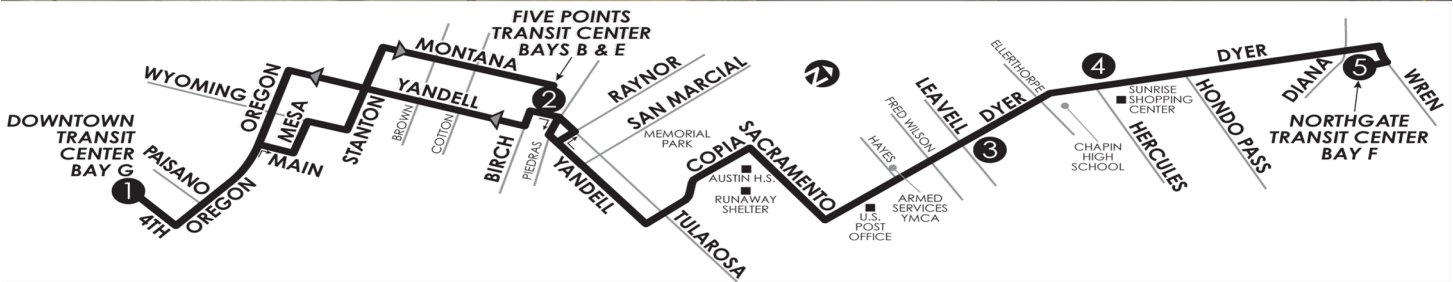
TRANSPORTATION METHODS

El Paso has one primary citywide mass transit system, Sun Metro. Bus passes, maps and schedule books are available for purchase at the Sun Metro ticket offices, ticket vending machines, fare box on bus, public libraries, and mail. The regular bus fare is \$1.50, \$1.00 for military, students or children 6-18 and 5 and under riding free. There are also various privately owned taxi cab providers in El Paso. In addition, the County offers a Rural Transit program with six different routes to service the outlying areas of the County.

Sun Metro	(915) 212-3333	Border Taxi Cab	(915) 533-4282
Checker Cab	(915) 532-2626	Yellow Cab	(915) 532-9999
Sun City Cab	(915) 544-2211	El Paso County Rural Transit	(915) 543-3848

Northeast El Paso was chosen for Sun Metro's Northgate Transfer Center. This facility includes a park and a 173-space parking garage, bus drop-off and pickup shelters, enclosed waiting and ticketing areas, electronic on-street message boards, ticketing and information offices, bike racks, Wi-Fi and a landscaped pedestrian plaza. The transfer center serves as the main feeder of 11 bus routes and connects Northeast El Paso to Central and Downtown El Paso. The facility also offers retail and commercial spaces.

Passengers have a wide range of transportation options through Sun Metro services. They can board the Streetcar and transfer to a Sun Metro bus or on the Brio to get to other locations around the city. Streetcar riders can enjoy amenities such as air conditioning, free Wi-Fi, CCTV cameras, bike racks (3 on each vehicle), and ADA accessibility.



MEDIA

El Paso's major daily newspaper is the El Paso Times; with a circulation of 125,317 daily. El Diario de El Paso is a Spanish daily newspaper that also publishes the Border Observer, an English language news magazine with a daily circulation of 20,466. In addition, there is the El Paso Inc. a unique Sunday morning newspaper which prides itself on including the most interesting stories about people and events in the region. El Paso is served by eight television stations, of which five are affiliated with the major commercial networks, one with public broadcasting, and two with Spanish language: Univision and Telemundo. The city's thirty radio stations broadcast a variety of programs, including sports, talk, religious, country, rock, and Hispanic programming.

HEALTH CARE FACILITIES IN EL PASO

Medical Facility	Ownership	Staffed Beds
Las Palmas Medical Center	Private	605
The Hospitals of Providence Memorial Campus	Private	421
Del Sol Medical Center	Private	314
The Hospitals of Providence - Sierra Campus	Private	306
University Medical Center of El Paso	Public	290
The Hospitals of Providence East Campus	Private	182
El Paso Behavioral Health System	Private	166
El Paso Children's Hospital	Private	122
The Hospitals of Providence - Transmountain Campus	Private	108
Rio Vista Behavioral Health Hospital	Private	80
El Paso Psychiatric Center	Private	74
Kindred Hospital El Paso	Private	72
Las Palmas Del Sol Rehabilitation Hospital East	Private	41
Foundation Surgical Hospital of El Paso	Private	40
PAM Health Rehabilitation Hospital of El Paso	Private	40
El Paso LTAC Hospital	Private	33
Premier Specialty Hospital of El Paso	Private	32

RETIREMENT AND ASSISTED LIVING IN EL PASO

Retirement/ Assisted Living Facilities	Number of Units
Royal Estates of El Paso	142
Sunridge at Cambria	129
The Montevista at Coronado	75
Regency Retirement Center, Westside	70

El Paso County currently has 18 different medical facilities, 15 of which are privately owned 2 public and 1 federal. Many of these facilities specialize in specific areas. Through University Medical Center, El Paso offers the only level 1 trauma facility within a 250 mile radius. Las Palmas has the only kidney transplant center in the region. Other facilities provide diverse services such as: neonatal intensive care, neuroscience, pediatric care, oncology service, services for back & spine, brain & neuro, digestive disorders, and many more.

With El Paso's warm climate and low cost of living, El Paso is well known as an outstanding location for retirement living. Some of the more commonly known locations for assisted living have been listed above, meeting various needs for their patrons.

FINANCIAL INSTITUTIONS

Bank of America, Bank of the West, Chase, State National Bank, Wells Fargo, International Bank, Pioneer Bank, First National Bank, City Bank, WestStar Bank, Capital Bank, Armed Forces Bank. El Paso Area Teachers Federal Credit Union, El Paso Employees Federal Credit Union, Fort Bliss Federal Credit Union, Government Employees Credit Union, Navy Federal Credit Union

CULTURAL

Places of Worship - Over 485

RECREATION

There are 274 parks/recreational centers, nine Senior Centers, 15 Swimming Pools, and many other recreational activities, to include Golf Course, Foot golf, Youth/Adult Sports, Bowling Leagues, Festivals, and other recreational facilities.

Ascarate Golf Course is a 27-hole facility. Designed by golf course architect George Hoffman, the doors were open for business in 1955. This makes Ascarate Golf Course one of the oldest golf courses in the city. El Paso County Ascarate Golf Course offers private group or individual lessons by a Professional Golfer's Association of America (PGA) professional.



APPENDIX E

SYNOPSIS OF BUDGETED FUNDS

The following list of budgeted funds provides the account description and a brief summary of each account is utilized. This may be used as a point of reference to understand the difference between accounts.

SYNOPSIS OF BUDGETED FUNDS (FUND DESCRIPTIONS)

6002 - Alternative Dispute Resolution Center - This fund is utilized to account for those revenues, generated via court costs and expenditures by the Rio Grande Council of Governments, a private organization employed by the County to resolve civil matters outside the court system.

6003 - County Attorney Bad Check Operations Fund - This program is established for the collection of insufficient funds checks and the reimbursement of funds to the victims. The County Attorney Bad Operations Fund is not included in the final adopted budget because this Special Revenue Fund is subject to a legal non-appropriated budget.

6004 - County Attorney Commissions Fund - This fund accounts for fees earned by the County Attorney's Office, as provided by law, from the collection of judgments in favor of the County. The fees earned are a percentage of the amount collected, based upon a rate that decreases as the amount of the judgment increases. The Commissioners Court approves all expenditures paid out of this fund and funds not expended in the current year roll over into the following year.

6005 - County Attorney Supplement Fund - This fund was set up to account for supplemental funding received from the State pursuant to Texas Government Code § 46.001. These funds are used for operating costs of the County Attorney's Office.

6007- Child Abuse Prevention Fund - This fund is authorized by statute and is used to account for the fees which are assessed and collected for certain cases types associated with child abuse related charges and filed in the El Paso County.

6009 - Child Welfare Juror Donations - This fund is used to account for donations received from jurors for child welfare activities.

6010 - County Clerk Records Archives - This fund is utilized to account for the receipts and disbursements related to the County Clerk Records Archives Program. Revenues in this account result from an assessment made for certain types of documents filed within the

County Clerk's Department. Proceeds are used to scan and archive documents within the County Clerk's Department.

6011 - County Clerk Records Management and Preservation - This fund is used to account for the receipts and disbursements relating to the County Clerk's records management and preservation program.

6012 - County Clerk Vital Statistics - This fund was established to account for receipts and disbursements related to the County Clerk Vital Statistics Program. Revenue in the account result from fees assessed for certain documents filed within the County Clerk's Office. Proceeds are utilized to conduct the operations within the Vital Statistics Program.

6013 - County District Courts Technology - This fund was established to account for the cost of court filing fees collected. This new fee created during the 81st Legislative session is used to enhance the technology within the County and District Courts.

6014 - County Tourist Promotion - This fund is used solely for the purpose of accounting for receipts and expenditures related to the promotion of tourism to the El Paso County.

6015 - Coliseum Tourist Promotion - This fund is used to account for the disbursements relating to tourist promotion at the County Coliseum and is funded from Hotel/Motel occupancy tax.

6016 - Commissary Inmate Profit Fund - This fund is used to account for the receipts and disbursements relating to the inmates of the County detention facilities. This fund is restricted to purchases of items for the benefit of the inmates.

6020 - Court Records Preservation Fund - This fund was established to account for new court costs collected for the purpose of covering the cost of digitally preserving the records of the courts.

6021 - Court Reporter Service Fund - This fund is utilized to account for court reporter fees, which must be deposited into a separate fund to be utilized to defray the cost of providing court reporting services for the El Paso County.

6023 - District Attorney Federal Asset Sharing - This fund is utilized to account for receipts and disbursements related to the forfeiture of federal assets that are seized and forfeited to the District Attorney's Office through agreements entered into with federal law enforcement agencies. These funds are used at the discretion of the District Attorney to conduct the operations of the District Attorney's Office and for purposes of law enforcement and prosecution. The use of these funds includes but is not restricted to law enforcement and prosecution, to expenses for training of employees of the DA's Office, office expenses, office equipment, asset accounting, travel and transportation, and for any other official purpose of the office.

6024 - District Attorney Food Stamp Fraud - This fund is utilized to account for receipts and disbursements related to the food stamp fraud program.

6025 - Veterans Jury Donation Fund - This fund is used to account for donations received from jurors for Veterans Court activities. This fund is one of multiple accounts that jurors are given as options for donating unwanted juror checks. Jury checks that are not donated or cashed within 90 days of issuance are not eligible for replacement and revert to the County.

6026 - District Clerk Records Management and Preservation - This fund is used to account for the receipts and disbursements relating to the District Clerk's records management and preservation program.

6027 - District Court Records Archives - This fund was established to account for collection and expenditures related to a new court cost that is designed to assist in the electronic archiving of district court records.

6029- County Historical Commission - This fund is used solely for the purpose of accounting for receipts and expenditures related to the promotion of tourism related to the Historical Commission expenditures for the El Paso County. Under this fund, the only allowable expense is for the replacement of historical markers. **See County Tourist Promotion Fund.

6030 - First Chance Program Fund - This account was established for a first offender program for individuals arrested for possession of small amounts of marijuana. Individuals who qualify for this program are charged a \$100 fee to participate in an educational program that was developed by the local district attorney in lieu of charging these individuals, booking them in jail and prosecuting for a possession charge.

6033 - Election Contract Service - This fund is utilized to account for the receipt of funds generated from billings made to other governmental agencies for conducting their elections. The proceeds from these billings are utilized to cover the costs of conducting these elections.

6035 - Family Protection Fund - This fund accounts for receipts and disbursements related to the Family Protection Fund. Revenues in this account come from court costs assessed for certain cases. Proceeds from this account will be utilized to fund eligible departments or organizations.

6036 - County Graffiti Eradication - The County Graffiti Eradication fund is used to account for the receipts and disbursements related to court assessments for the purpose of removal of graffiti from neighborhood homes and businesses.

6040 - JPD Supervision and 6042 - JPD Juror Donations - These funds are utilized to account for the receipt and expenditure of funds received from juror donations, and supervision fees collected by the Juvenile Probation Department during the year.

6046 - Juvenile Probation Donation Fund - This fund is composed of monies that are donated from the community for the purpose of enhancing juvenile services, programs or specific juvenile initiatives.

6041 - Juvenile Probation National School Program - This fund is utilized to account for the funds that are reimbursed through the National School Lunch Program and are used by the Juvenile Probation Department to purchase meals for the juveniles residing in the Detention and Challenge Academy Program.

6043 - Justice Court Technology Fund - The Justice Court Technology fund is used to account for the receipts and disbursements of funds directly related to this program. Revenues in this account are as a result of court costs for applicable cases. Proceeds will be used for the purchase of technology equipment that will be utilized in the Justice Courts.

6044 - Juvenile Case Manager Fund - This fund is used to account for the receipts and disbursements of funds directly related to this program. Revenues result from court costs in certain juvenile justice court cases. Proceeds are used to cover the cost of several Juvenile Case Manager positions, whose responsibilities will be to track and monitor juvenile case flow to ensure effective and efficient disposition of these cases.

6045 - Justice Court Security Fund - The Justice Court Security fund is used to account for revenues collected from court costs. Funds are used to cover costs of justice court security.

6047 - County Law Library - This fund is utilized to account for receipts of law library fees and the disbursements relating to the maintenance and operations of the County Law Library.

6048 - County Records Management and Preservation Fund - This fund is used to account for the receipts and disbursements relating to the county's record management and preservation program other than those of the County or District Clerk. These fees are set by the state legislature and may only be used toward the management of records filed by the County.

6050 - Courthouse Security Fund - This fund is utilized to account for fees allowed by State Law charged for filing certain documents in the county. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse.

6052 - Sheriff LEOSE - To pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

6053 - District Attorney Special Account - This fund was established to account for receipts and disbursements related to the District Attorney's discretionary account. Revenue from the account is a result of judgments awarding distribution of seizures from drug cases to multiple agencies in accordance with procedures detailed under Article 59 of the Texas Code of Criminal Procedure. These funds are used at the discretion of the District Attorney to conduct operations of the office and for purposes of law enforcement and prosecution in accordance with the provisions of Article 59 of the Texas Code of Criminal Procedure.

6055 - Tax Office Discretionary Fund - This fund is utilized to account for the receipt of funds generated from the interest earned from the Tax Assessor's vehicle inventory escrow account. The proceeds are used to conduct operations of the Vehicle Inventory Tax division of the Tax Assessor Collector's Office. The Enforcement Division is responsible for the collection of pre-payment Vehicle Inventory Taxes from over 550 licensed car dealers who pre-pay their taxes on a monthly basis.

6056 - Teen Court Fee Account - This fund is utilized to account for the receipt of funds from filing fees for teen court cases and for donations from area businesses for teen court projects. Funds not expended in the current year rollover into the following year.

6058 - Transportation Fee Fund - This fund is authorized by statute and is used to account for the \$10.00 fee which is assessed and collected for the purpose of road transportation projects. These funds will be utilized by a local Regional Mobility Authority for new local road transportation projects. - Juvenile Probation National School Program - This fund is utilized to account for the funds that are reimbursed through the National School Lunch Program and are used by the Juvenile Probation Department to purchase meals for the juveniles residing in the Detention and Challenge Academy Program.

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6058 - Transportation Fee Fund - This fund is authorized by statute and is used to account for the \$10.00 fee which is assessed and collected for the purpose of road transportation projects. These funds will be utilized by a local Regional Mobility Authority for new local road transportation projects.

6061 - Opioid Settlement - These opioid settlement funds represent the funds the County has received as a result of joining a state lawsuit. This funding is not restricted as it is designed to reimburse the County for past damages due to the opioid epidemic resulting from false claims from the pharmaceutical companies.

6103 - 384th District Drug Court, **6100** - District Attorney 10% Fund, and **6102** - County Criminal Court 2 DWI Accounts - This account is for funds obtained through criminal asset forfeitures. Of the gross amount received by the District Attorney, up to ten percent is to be deposited into this special account for drug abuse treatment and prevention programs. The percentage is based on an agreement between the District Attorney and the Commissioners Court. Two programs are currently funded through these revenues, the 384th District Drug Court and the County Criminal Court No. 2 DWI Court, to process cases that qualify under the above purpose.

6116 - 65TH Intervention Family Drug Court, 6117 - 65th Preservation Family Drug Court, 6112 - 346th Specialty Court, 6113 - 384th Adult Drug Specialty Court, 6114 - 384th SAFFP Specialty Court, 6111 - County Criminal Court at Law No. 2 Specialty Court, and 6110 - DWI Drug Courts - This fund is utilized to account for the receipts and disbursements related to drug courts assessed for cases related to substance abuse cases. These funds can be used for substance abuse monitory programs as approved by the local Council of Judges.

6115 - Truancy Courts - This fund was created during fiscal year 2016 to account for fees received from the filing of certain cases in the Justice of the Peace Courts. Funds from his account may only be utilized for the oversight of a truancy program and are set through the state legislature process.

6121 - Court Initiated Guardianship 1, 6122 - Court Initiated Guardianship 2 -This fund is used solely for the purpose of accounting for receipts and expenditures related to the Court Initiated Guardianship Program. These fees are assessed through the judiciary as cost of the court and are restricted towards the funding of a guardianship program.

6130 - Road and Bridge, Roads and Bridges Fleet, and Stormwater Outreach- These funds are utilized for the purpose of accounting for activities relating to the construction and maintenance of county roads. The principal sources of revenue for this fund are auto registration fees and automobile sales taxes. The Roads and Bridges Fleet Department oversees all fleet and motorized equipment acquisition, maintenance and disposal to include fueling.

6150 - Project Care Gas, Electric and Water - This fund was set up to account for receipts and disbursements related to the Project Care Gas, Electric, and Water programs. Revenues in this account are received from contributions and donations from the general public. Proceeds are utilized to cover utility costs for eligible clients.

6161, 6162 - Probate Judiciary Support - This fund is utilized to account for fees allocated by State Law charged for filing certain documents in the county. These fees are restricted to expenditures for court- related purposes for the support of the judiciary.

6171, 6172 - Probate Travel Account - The Probate Courts have primary jurisdiction in mental illness. They handle cases involving wills, appointment of guardians and settlement

of executor's accounts and oversee the transactions of all business-related proceedings of deceased persons and assess guardianship. This fund was set up for the travel and training of the probate judges.

6182 - Sheriff State Forfeiture - This fund was established to account for the funds that have been awarded to the Sheriff's Office pursuant to a court order to forfeit funds from seizures conducted during criminal activity. These funds are to be used for law enforcement purposes by the Sheriff's Office.

6185 - El Paso Housing Finance Corporation - This fund was set up to account for receipts and disbursements related to operations of the El Paso Housing Finance Corporation. These funds result from application fees assessed to participants in this program. Proceeds are utilized to conduct operations of the El Paso Housing Finance Corporation.

6186 - Child Advocacy - This fund was established by Texas Code of Criminal Procedure §102.0186 to receive fees on cases that related to child abuse. The funds are to be used only for child prevention programs as approved by the commissioners' court.

6187 - Court Facility - This is to fund the construction, renovation, or improvement of facilities that house the courts or pay the principal of, interest on, and costs of issuance of bonds issued for the construction, renovation, or improvement of the facilities.

6188 - Language Access - This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

6189 - County Clerk RMP - This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

6190 - District Clerk RMP - This fund is utilized to account for fees allowed by state law charged for filing certain documents in the County. These fees are restricted to expenditures that provide security of County facilities, primarily in the County Courthouse. These fees are set by the state legislature.

6191-6197 - Constable LEOSE Pct 1,2,4,5,6,7 - The Constable LEOSE fund is used to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

6198 - District Attorney LEOSE - The DA LEOSE fund is to to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

6199 - County Attorney LEOSE - The CA LEOSE fund is to pay for continuing education of licensed peace officer or training for full-time fully paid law enforcement support personnel.

6200 - Veteran's Jury Donations - The Veterans Jury Donation account will be utilized by the Veterans Assistance Department.

6500 - Donations - This all-year fund is used to account for donations.

Capital Projects Fund - This fund accounts for financial resources to be used for the acquisition or construction of major capital projects (other than those financed with Trust and Proprietary Funds).

Debt Service Fund - This fund is utilized to account for the accumulation of resources for the payment of general long-term debt principal and interest. The principal source of revenue for this fund is ad valorem taxes.

Enterprise Fund - This fund is used to account for operations that are financed and operated in a manner similar to private business enterprises, where the costs of providing services to the general public will be financed through user charges on a continuing basis. This fund specifically relates to the East Montana Water project, County Solid Waste Enterprise Fund, and water projects, such as Nuway and Mayfair, that will be used to account for the operations of the privatized solid waste services and upgrades to water systems for County residents.

General Fund - The General Fund is used to account for all financial resources not required to be in another fund. The majority of current County day to day operating expenditures are financed with revenues received by this fund.

Grants Fund - This fund is used to account for specific grant revenue sources that are legally restricted to expenditures for specific purposes by federal, state, or local contract.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

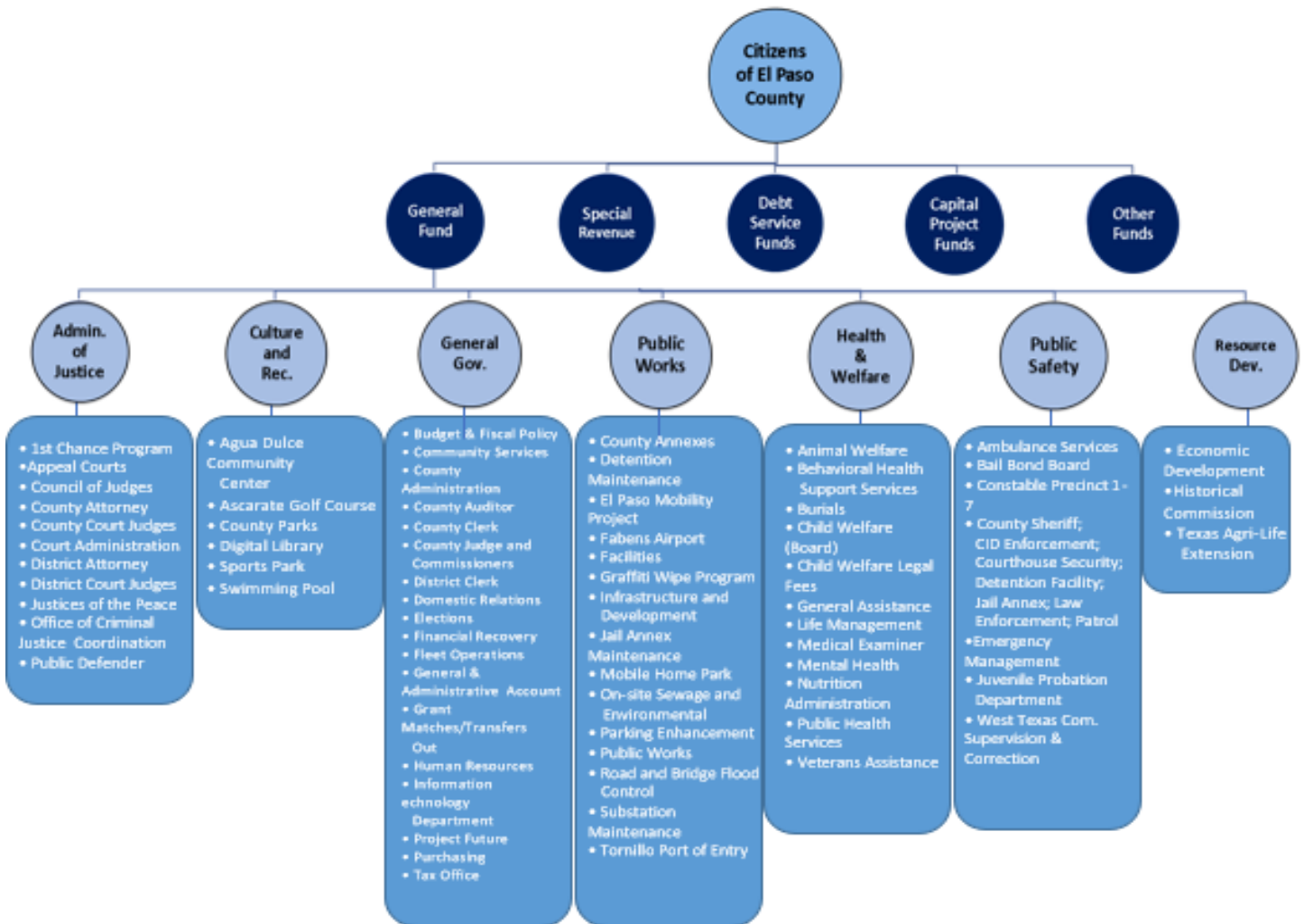
APPENDIX F

DEPARTMENTAL/FUND RELATIONSHIP

The following chart depicts the departmental/fund relationship and provides an overview of El Paso County's fund structure.

APPENDIX F

Departmental-Fund Relationship





GLOSSARY

GLOSSARY

A+ Workforce: A team that is unified, motivated and driven towards the common goals of the organization. The culture can best be characterized as diverse, inclusive and selfless in nature.

Aa2: Aa2 is the third-highest long-term credit rating that ratings agency Moody's assigns to fixed-income securities, like bonds, that are of high quality with very low credit risk.

AA / AAA: Credit rating agencies score governments based on their ability to pay their debts. It signifies that the issuer is financially sound and has adequate revenues and cash reserves to pay its debts.

Accrual Basis: The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

Adopted Budget: The operating budget for departments as approved by Commissioner's Court to include all funds in the County detailed by personnel, operating and capital appropriations and the estimated revenues to support these appropriations.

Ad Valorem: In proportion to value. A basis for levying of taxes upon property.

Allocation: A part of a lump-sum appropriation which is designated for expenditure by specific organizational units and/or special purposes, activities or objects.

Appropriation: An authorization granted by a legislative body to incur liabilities for purposes specified in the appropriation act. An appropriation is usually limited in amount and as to the time when it may be expended.

Assessed Valuation: A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets: Financial representations of economic resources owned by an organization or individual. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

Authorized Positions: The positions approved by Commissioners Court to delivery public services.

Balanced Budget: A fiscal year budget in which appropriations are equal to the estimated revenues plus designated fund balance used. By law a local governmental entity cannot operate on a deficit.

Basis of Accounting: The determination of when transactions and events are recognized.

Basis of Budgeting: A base used to budget under the modified accrual accounting principle where revenues are recognized in the period, they become measurable and available to finance expenditures.

Bond: A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Note. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

Bonded Debt: That portion of indebtedness represented by outstanding bonds.

Bond Rating: A score given by investment companies on the debt and cash position or financial stability of a governmental or other agency.

Bond Refinancing: This occurs when bonds are redeemed and reissued to obtain more favorable interest rates and/or terms.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Amendment: A change in the authorized level of funding for a department or line-item sub-object. Budget amendments are made at the department's request and must be approved by Commissioners Court.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second part consists of schedules supporting the summary. These schedules show in detail the information as to prior years' actual revenues, expenditures,

and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

Budget Message: A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the governmental unit's experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Capital Budget: A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget. A Capital Program is sometimes referred to as a Capital Budget.

Capital Expenditure: An expenditure or expense for the acquisition of long-term depreciable assets, sometimes referred to as capital outlays.

Capital Improvement Plan: A plan for capital outlays to meet the County's long-term capital needs.

Capital Outlays: Expenditures from general or special revenue funds, which result in the acquisition of or addition to fixed assets.

Capital Projects Fund: A fund created to account for all resources used for the construction or acquisition of designated fixed assets by a governmental unit except those financed by special assessment, proprietary, or fiduciary funds.

Certificates of Obligation: The direct obligations of a governmental entity that are issued for the purpose of constructing and/or improving a public work and are secured by a pledge and lien of surplus revenues and an additional pledge of ad valorem taxes sufficient to pay for the principal and interest of the obligations.

Colonias: Consist of peri-urban subdivisions of substandard housing lacking in basic services such as potable water, electricity, paved roads, proper drainage, and waste management.

Commissioners Court: The Governing Body of a County, consisting of a County Judge and County Commissioners.

County Budget Officer: The Commissioners Court of the County may appoint a county Budget Officer to prepare a County budget for the fiscal year.

Current: A term which, applied to budgetary and accounting, designates the operations of the present fiscal period as opposed to past or future periods.

Current Budget: The annual budget prepared for and effective during the present fiscal year; or, in the case of some state governments, the budget for the present biennium.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governmental units include bonds, time warrants, notes, and floating debt.

Debt Limit: The maximum amount of gross or net debt, which is legally permitted.

Debt Service Fund: A fund established to account for the resources set aside for the payment of interest and principal on all general obligation debt, serial and term, other than that payable exclusively from special assessments, revenues of proprietary funds, or revenues of fiduciary funds. A debt service fund was formerly called a sinking fund.

Deficit: (1) The excess of liabilities and reserved equity of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period; or, in the case of Enterprise and Internal Service Funds, the excess of expense over income during an accounting period.

De novo: A trial or a hearing that is ordered by an appellate court that has reviewed the record of a hearing in a lower court and sent the matter back to the original court for a new trial, as if it had not been previously heard nor decided.

Department: A group of individuals consisting of a department head (elected or non-elected) and employees tasked with a responsibility to fulfill in the County.

Department Goals: A broad statement that addresses a service or product to be provided to the public or other interested party.

Disbursements: Payments in cash.

Efficiencies: The degree and speed with which a service is delivered resulting in cost savings.

Encumbrances: Contingent liabilities in the form of purchase orders, contracts, or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when the actual expense is recorded.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, where the costs of providing services to the general public will be financed or recovered primarily through user charges on a continuing basis.

Entry: The record of a financial transaction or event in its appropriate book of accounts.

Estimated Revenue: For reserve accounts kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period. For revenue accounts kept on a cash basis, the term designates the amount of revenue estimated to be collected during a given period. Under the modified accrual basis, estimated revenues include both cash and accrual basis revenues.

Expenditures: The term used to refer to expenses of a governmental entity. Expenditures are recorded when liabilities are incurred pursuant to authority given in an appropriation. If the accounts are kept on the accrual basis or the modified accrual basis, this term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays. Where the accounts are kept on the cash basis, the term designates only actual cash disbursements for these purposes. Encumbrances are not expenditures.

Expenses: Charges incurred, whether paid or unpaid, for operation, maintenance, interest and other charges, which are presumed to benefit the current fiscal period. In governmental accounting expenses are often referred to expenditures.

Fiduciary Funds: Used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Fiscal Period: A period of time as determined by the entity in which transactions or events are recorded and measured. Any period at the end of which a governmental unit determines its financial position and the results of its operations.

Fiscal Year (FY): A twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. In El Paso County, each fiscal year begins October 1 and ends September 30.

Full Time Equivalent: A measurement equal to one full time staff person working a full time work schedule for one year.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities, and residual balances, and changes therein, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations and for which financial statements can be prepared.

Fund Accounts: All accounts necessary to set forth the financial operations and financial position of a fund.

Fund Balance: The excess of the assets of a fund over its liabilities and reserves except in the case of funds subject to budgetary accounting where, prior to the end of a fiscal period, it represents the excess of the fund's assets and estimated revenues for the period over its liabilities, reserves, and available appropriations for the period.

Future Impacts: The future expected and foreseen costs of an event or transaction.

General Fixed Assets: Those fixed assets of a governmental unit, which are not accounted for by a proprietary or fiduciary fund.

General Fund: A fund used to account for all transactions of a governmental unit, which are not accounted for in another fund. The General Fund is used to account for the ordinary operations of a governmental unit, which are financed from taxes and other general revenues.

General Obligation: A bond backed solely by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are issued with the belief that the entity will be able to repay its debt obligation through taxation or revenue from projects. No assets are used as collateral.

Governmental Accounting: The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governmental units and agencies.

Governmental Funds: Fund types used in governmental entities to account for transactions; they include: the general fund, special revenue funds, capital projects funds, debt service funds, enterprise funds, internal service funds, and fiduciary funds.

Grant: A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function (for example, education), but it is sometimes also for general purposes.

Inflow: A large amount of money that moves or is transferred into a place.

Infrastructure: Improvements other than buildings that add value to land.

Intergovernmental Revenues: Revenue from other governmental entities. Grants, shared revenues and entitlements are types of intergovernmental revenues.

Internal Control: A plan of organization under which employees' duties are so arranged and records and procedures so designed as to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures. Under such a system, the work

of employees is subdivided so that no single employee performs a complete cycle of operations. Thus, for example, an employee handling cash would not post the accounts receivable records. Moreover, under such a system, the procedures to be followed are definitely laid down and require proper authorizations by designated officials for all actions to be taken.

Internal Service Fund: The fund used to account for business type activities in which the customers are other governmental entities, or departments.

Inventory: A detailed list showing quantities, descriptions, and values of property and frequently also units of measure and unit prices.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

Levy: (Verb) To impose taxes, special assessments, or serve charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments, or service charges imposed by a governmental unit.

Liability: Probable future sacrifices of economic benefits arising from the present obligations of a particular entity to transfer assets or provide services in the future as a result of past transactions or events. A legal responsibility of the County, such as a payable.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mission Statement: A statement that guides a department to perform a special task or duty.

Modified Accrual Basis: A method of accounting which is recommended for use by governmental funds. Revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Municipal: In its broadest sense, an adjective, which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or town as opposed to other units of local government.

Net Bonded Debt: Gross bonded debt less any cash or other assets available and earmarked for its retirement.

No New Revenue Tax Rate: Tax rate for the new tax year that will raise the same amount of property tax revenue for El Paso County, Texas from the same properties in both the previous tax year and the new tax year.

Object: As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures) Examples are personal services, contractual services, materials, and supplies.

Obligations: Generally amounts which a governmental unit may be required legally to meet out of its resources. They include not only actual liabilities, but also un-liquidated encumbrances.

Obligor: A person who is bound to another by contract or other legal procedure.

Operating Budget: A budget, which applies to all outlays other than capital outlays.

Operating Capital: The amount of cash available to meet obligations or expenditures as they become due.

Operating Margin: Profitability ratio measuring revenue after covering operating and non-operating expenses of a business.

Order: A formal legislative enactment by the governing body of certain local governmental units, which has the full force and effect of law. For example, county governing bodies in some states pass "orders" rather than laws or ordinances.

Outcomes: The results generated from activities in a department.

Performance Measures : Measures of a department that should support the overall goals and objectives, and that may be quantified in terms of inputs, outputs, and outcomes.

Per Capita Income: Total personal income in an area divided by the number of people in the area.

Personnel Budget: A budget that applies to all personnel items such as full time, part time and fringe benefits of a department.

Refunding Bonds: Refunding bonds are bonds that are issued to replace and refinance outstanding general obligation or revenue bonds. The use of a refunding mechanism is often driven by the desire to lower interest rates and reduce payment amounts on older, more expensive debt.

Reserve: An account which records a portion of the fund equity which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

Residual Equity Transfer: Represents a non-recurring or non-routine transfer between governmental entities funds, which generally occurs with the liquidation or creation of a fund.

Resolution: A special or temporary order of a legislative body that requires less legal formality than an ordinance or statute.

Retained Earnings: Equity for an Enterprise Fund.

Revenue: For those revenues which are recorded on the accrual basis (q.v.), this term designates additions to assets which: (a) do not increase any liability; (b) do not represent the recovery of an expenditure; (c) do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets; and (d) do not represent contributions of fund equity in Enterprise and Internal Service Funds. The same definition applies to those cases where revenues are recorded on the modified accrual or cash basis, except that additions would be partially or entirely to cash.

Revenue Bond: A type of bond in which payments to the holder are tied or derived from a source of revenue.

Voter Approval Tax Rate: The highest tax rate that El Paso County, Texas may adopt without holding an election to seek voter approval of the rate.

Senate Bill 2: Relating to the governance of the Public Utility Commission of Texas, the Office of Public Utility Counsel, and an independent organization certified to manage a power region.

Special Assessment: The charges for benefits and services assessed to those taxpayers directly benefiting from the benefit or services.

Special Revenue Fund: A fund used to account for revenues from specific taxes or other earmarked revenues sources, which by law are designated to finance particular functions or activities of government. After the fund is established, it usually continues year after year until discontinued or revised by proper legislative authority. An example is a motor fuel tax fund used to finance highway and road construction.

Statute: A written law enacted by a duly organized and constituted legislative body.

Strategic Planning Process: Process used by organizations to identify their goals, the strategies necessary to accomplish those goals and the internal performance management system used to monitor and evaluate progress.

Tax Rate: The amount of tax stated in terms of a unit of the tax base. For example, \$0.432259 per dollar of assessed valuation of taxable property.

Tax Year: A year where there is a property tax approved by the Commissioners Court.

Transfers In: This refers to revenues usually set up within the Grants Fund to show the cash match that is transferred in usually through the General Fund.

Transfers Out: This refers to appropriations that are set mostly at the beginning of a fiscal year to meet grant cash match requirements and are usually funded through the General Fund.

Unincorporated Area: Community or area outside the jurisdictional boundaries of an incorporated city.

Value: As used in governmental accounting, this term designates (1) the act of describing anything in terms of money, or (2) the measure of an item in terms of money. The term should not be used without further qualification.

Vision: Similar to a mission statement, or what end result that a department would like to be produced, that is quantifiable.

Working Capital: The excess of total current assets over total current liabilities.

Yield: The rate of interest earned on an investment or paid on a debt.

ACRONYMS

ABMDI: American Board of Medicolegal Death Investigators

ACFR: Annual Comprehensive Financial Report

ADA: American Disability Act

BLS: Bureau of Labor Statistics

CA: County Attorney

CAD: Central Appraisal District

CARES: Coronavirus Aid, Relief, and Economic Security

CEO: Chief Executive Officer

CHRO: Chief Human Resources Officer

CIP: Capital Improvement Plan

CJC: Criminal Justice Coordination

CJIS: National Criminal Justice Information Service

CLO: Court Liaison Officer

CMBHS: Clinical Management for Behavioral Health Services

COJ: County of Judges Administration

COLA: Cost of Living Adjustment

COOP: Continuing Operations Plan

COVID 19: Coronavirus Disease 2019

CPS: Child Protective Services

CREFS: Crime Records Evidence and Forensic Section

CSCD: Community Supervision and Corrections Department

CSD: Community Service Center

DIMS: District Attorney Management System

DP: Differed Prosecution

DPS: Department of Public Safety

DRO: Domestic Relations Office

DWI: Driving While Intoxicated

EHN: Emergency Health Network

EMPOWER: Encourage More Positive Opportunity's With Empathy And Respect

EOL: End of Life

EPCC: El Paso Community College

EPCDRC: El Paso County Dispute Resolution Center

EPISD: El Paso Independent School District

EPPD: El Paso Police Department

EPWBA: El Paso Women's Bar Association

ERP: Enterprise Resource Planning

ESS: Electronic Self Service

FRD: Financial Recovery Division

FTE: Full Time Equivalent

FY: Fiscal Year

GAAP: Generally Accepted Accounting Principals

GF: General Fund

GFOA: Government Finance Officers Association

GIS: Geographic Information System

HEAT: Helpdesk Expert Automated Ticketing

HIDTA: High Intensity Drug Trafficking Area

HOT: Hotel Occupancy Tax

HR: Human Resources

HVAC: Heating, Ventilation, and Air Conditioning

ICSS: Integrated Child Support System

ISD: Independent School District

ISP: Intensive Supervised Probation

IT: Information Technology

ITD: Information Technology Department

JJAEF: Juvenile Justice Alternative Education Program

JP: Justice of the Peace

JPD: Juvenile Probation Department

KPI: Key Performance Indicator

LEA: Local Education Authority

MDR: Momsen Dunnigan Ryan

ME: Medical Examiner

MH: Mental Health

MHMR: Mental Health Mental Retardation

MICU: Medical Intensive Care Unit

NACO: National Association of Counties

OCA: Office of Court Administration

OME: Office of the Medical Examiner

PCPI: Per Capita Personal Income

PD: Police Department

PMD: Project Management Division

PMI: Project Management Institute

PO: Purchase Orders

R&B: Road and Bridge

RDC: Remote Data Controller

RFP: Request For Proposal

RMA: Return Merchandise Authorization

RQS: Requisitions

RSS : Reentry Support Services

SAR: Staffing Adjustment Requests

SHC: Self Help Center

SHOCAP: Serious Habitual Offenders Comprehensive Action Program

SIB: State Infrastructure Bank

SISD: Socorro Independent School District

SMART: Self- Monitoring. Analysis and reporting technology

SO: Sheriff's Office

TABC: Texas Alcoholic Beverage Commission

TAC: Tax Assessor/Collector

TCOLE: Texas Commission on Law Enforcement

TERM: Texas Department of Transportation Equipment Replacement Model

TMP: Technology Modernization Program

TTUHSC: Texas Tech University Health Services Center

TX A&M: Texas Agriculture and Mechanical

UMC: University Medical Center

UNESCO: United Nations Educational, Scientific and Cultural Organization

U.S.: United States

UTEP: University of Texas at El Paso

VFD: Variable Frequency Drives

VIT: Vehicle Inventory Tax

YMCA: Young Men's Christian Association

SUMMARY OF CHANGES

ACCOUNT	DESCRIPTION	Proposed Budget	Adopted Budget	Changes
COGF-1000-0000000-411-10-10000-0001-00000-440173-	GF-GADM-CH SEC-JUSTICE CRTS	(27,342.00)	-	27,342.00
COGF-1000-0000000-412-10-10000-0001-00000-490050-	GF-GADM-DESIGNATD FD BAL-BGT	(70,389,636.00)	(70,392,370.00)	(2,734.00)
COGF-1000-0000000-431-10-10000-0001-00000-690010-	GF-GADM-APPROP-UNALLOCATED FB	27,334,030.00	27,309,422.00	(24,608.00)